

U.S. NUCLEAR REGULATORY COMMISSION  
OFFICE OF INSPECTION AND ENFORCEMENT

REGION III

Report No. 50-255/81-08

Docket No. 50-255

License No. DPR-20

Licensee: Consumers Power Company  
212 West Michigan Avenue  
Jackson, MI 49201

Facility Name: Palisades Nuclear Generating Plant

Management Meeting At: Region III Office - Glen Ellyn, IL

Management Meeting Conducted: May 12, 1981

Report Prepared By: *K.R. Ridgway*  
for D. C. Boyd, Chief  
Reactor Projects Section 1A

6/5/81

Approved By: *RC Knapp for*  
R. F. Heishman, Acting Director  
Division of Resident and Project  
Inspection

6/8/81

Management Meeting Summary

Management Meeting on May 12, 1981 (Report No. 50-255/81-08)

Areas Discussed: A special meeting, requested by the licensee, was held to inform the Nuclear Regulatory Commission of the current status of Consumers Power Company's program and plans for meeting the requirements of the confirmatory order of March 9, 1981.

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## DETAILS

### 1. Attendance

#### Consumers Power Company Attendees (CPCo)

R. B. DeWitt, Vice President, Nuclear Operations  
F. W. Buckman, Director of Nuclear Activities  
D. P. Hoffman, Nuclear Licensing Administrator  
R. W. Montross, Plant Manager, Palisades  
E. R. VanHoof, Director of Nuclear Operations Training  
P. A. Elbert, Director, Nuclear Operations Department, Training

#### IE Attendees

J. G. Keppler, Director, Region III  
A. B. Davis, Deputy Director, Region III  
R. F. Heishman, Acting Director, Division of Resident and Project Inspection  
R. C. Knop, Chief, Projects Branch 1  
D. C. Boyd, Chief, Reactor Projects Section 1A  
B. L. Jorgensen, Senior Resident Inspector, Palisades  
J. K. Heller, Resident Inspector, Palisades  
G. C. Wright, Senior Resident Inspector, Big Rock Point

### 2. Licensee's Presentation

Following introductory remarks by Messrs. DeWitt and Hoffman, F. W. Buckman discussed the company's organizational review. He indicated that a management consultant firm (M.A.C.) had been retained by CPCo and that their review was well in progress. He indicated that CPCo was expecting to receive the preliminary findings and recommendations from M.A.C. by June 15, 1981.

R. W. Montross discussed operations items. He indicated that an Institute of Nuclear Power Operations audit had just been completed, and that the NRC resident inspector had attended the Institute of Nuclear Power Operations exit interview. He discussed the status and plans as they related to operations and health physics staffing, training, training facilities, future plans for the shift technical adviser, decontamination facilities, preventive maintenance program, procedure reviews, and others. Mr. Montross stated that a substantial increase in staff size has been authorized, interviews are in progress, and sixteen offers have been extended. Regarding licensed operators, Mr. Montross stated that they presently have sufficient licensed personnel to properly man each shift and to permit implementation of the licensed operator retraining program. He stated that there are currently six operators in training for Reactor Operator (RO) licenses and that they will be ready for licensing examinations by the end of 1981. Mr. Montross also discussed the plans in progress for the staffing in the Instrument and Control and chemical and health physics sections. Mr. Montross stated that the review of procedures was in progress and that the review of all safety-related and technical

specification required procedures was completed. Mr. DeWitt discussed staffing and training at the plant and company levels. He discussed recent organizational changes in the training department staff, and introduced two key training department staff members to the NRC personnel present. Mr. DeWitt also discussed the program and plans already in progress regarding health physics, A.L.A.R.A. and the standardization of H.P. procedures. Mr. DeWitt commented on the status of recruiting additional staff members indicating that some difficulty is being encountered in finding the personnel having the qualifications required for these positions.

Mr. DeWitt indicated that it was CPCo's intent to request similar meetings to periodically update the NRC on the status of CPCo's program for the improvement of the regulatory performance at the Palisades Plant.

Mr. Keppler acknowledged that such meetings should continue, and suggested that one such meeting be held in the NRC Headquarters offices in Bethesda, Maryland. Mr. Keppler also acknowledged that the NRC was aware that Palisades regulatory performance has shown a marked improvement over the past four months and encouraged CPCo to continue their efforts to sustain this kind of performance.