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MAR 22 1988

Florida Power and Light Company
ATTN: Mr. C. O. Woody
Group Vice President
Nuclear Energy Department
P. O. Box 14000
Juno Beach, FL 33408

Gentlemen:

SUBJECT: MEETING SUMMARY - TURKEY POINT NUCLEAR PLANT
DOCKET NOS. 50-250 AND 50-251

This letter refers to the meeting conducted at our request at the Turkey Point site on March 2, 1988. The meeting involved a discussion of Florida Power and Light Company's (FPL) Independent Management Appraisal Plan and the Management-on-Shift Program. Also included in the meeting agenda were a plant status report, an update on the Plant Work Order Backlog, a briefing on the new Operator Professionalism Guidelines, and a Quality Improvement Program (QIP) Team report.

It is our opinion that this meeting was beneficial and provided a better understanding of the issues.

In accordance with Section 2.790 of NRC's "Rules of Practice," Part 2, Title 10, Code of Federal Regulations, a copy of this letter and its enclosures will be placed in the NRC Public Document Room.

Should you have any questions concerning these matters, we will be pleased to discuss them.

Sincerely,

/s/

J. Nelson Grace
Regional Administrator

Enclosures:

- 1. List of Attendees
- 2. Meeting Summary
- 3. Meeting Agenda

cc w/encls: (See page 2)

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cc w/encls:

J. S. Odom, Vice President
Turkey Point Nuclear Plant
C. J. Baker, Plant Manager
Turkey Point Nuclear Plant
L. W. Bladow, Plant QA Superintendent
J. Arias, Jr., Regulatory and Compliance
Supervisor

bcc w/encls:

G. E. Edison, Project Manager, Project
Directorate II-2, Division of Reactor
Projects, NRR
NRC Resident Inspector
DRS Technical Assistant
Document Control Desk
State of Florida

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CChristensen:lb
03/15/88

RII
ZAW
Wilson
03/16/88

RII
LReyes
03/17/88

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ENCLOSURE 1

LIST OF ATTENDEES

NRC

J. N. Grace, Regional Administrator, RII
L. A. Reyes, Director, Reactor Projects Division, RII
B. A. Wilson, Branch Chief, Reactor Projects Division, RII
R. V. Crlenjak, Section Chief, Reactor Projects Division, RII
H. N. Berkow, Project Director, Division I/II, NRR
G. E. Edison, Licensing Project Manager, NRR
D. R. Brewer, Senior Resident Inspector, Turkey Point
T. F. McElhinney, Resident Inspector, Turkey Point

FPL

R. E. Tallon, President
C. O. Woody, Executive Vice President
W. F. Conway, Group Vice President
J. W. Dickey, Vice President - Nuclear Operations
H. J. Dager, Vice President - Assistant to President
D. A. Sager, Executive Assistant to VP - Nuclear Operations
J. S. Odom, Site Vice President - Turkey Point
C. J. Baker, Plant Manager - Turkey Point
G. J. Boissy, Plant Manager - St. Lucie
R. J. Acosta, Director, Quality Assurance
L. W. Pearce, Operations Superintendent
J. Arias, Regulation and Compliance Supervisor
J. K. Hays, Director of Nuclear Licensing
D. D. Grandage, Configuration Management
J. W. Kappes, Maintenance Superintendent
F. Southworth, Senior Technical Advisor
M. J. Crisler, Management-on-Shift Coordinator
R. J. Stevens, Section Supervisor - Nuclear Licensing
P. L. Pace, Section Supervisor - Nuclear Licensing
H. T. Young, Project Site Manager
D. A. Chaney, Engineering Manager
G. M. Smith, Services Manager - Nuclear
V. A. Kaminskis, Reactor Supervisor
R. J. Earl, QC Supervisor
J. A. Labarraque, Technical Department Supervisor
R. L. Fritchley, Assistant Training Superintendent
T. Abbatiello, Quality Assurance
F. W. Guendelsberger, Systems Analyst
J. P. Mendieta, Services Manager
D. E. Meils, Chemistry Supervisor
L. C. Huenniger, Startup Superintendent
R. Hart, Licensing Engineer
S. D. Farrell, Licensing Engineer
R. E. Garrett, Maintenance

Others

J. Richardson, Project Manager, Enercon, Inc.

ENCLOSURE 2

MEETING SUMMARY

This was the fourth NRC/FPL Management Meeting as required by Enforcement Action 87-85. This was also the first such meeting attended by Mr. W. F. Conway, FPL's newly appointed Group Vice President - Nuclear Energy.

Mr. C. J. Baker, Plant Manager presented the plant status including significant operations since the last NRC/FPL meeting on January 25, 1988. Both units were presently at full power but had experienced some outage time during the last month due to battery charger problems in addition to other maintenance and surveillance items. Both units were on-line simultaneously for about 6 days with a goal of exceeding the previous simultaneous on-line record of 52 days.

The Manager-on-Shift (MOS) Program was presented by Mr. M. J. Crisler. He provided statistics on the number and rate of closure of items identified by the MOS Program. Of particular note, was the average time to close these items had decreased from 26 days, the December rate, to 4 days, the February 1988 rate. Additionally, it is a requirement to obtain concurrence by the Manager who identifies an item prior to closure. Mr. Crisler also described the newly implemented Plant Supervisor-Nuclear (PSN) - MOS Reports. The objective of these reports, which parallel the efforts of the normal MOS reports, is to assist the PSN in becoming a better manager on his own shift.

Mr. R. J. Stevens presented the status of the Independent Management Appraisal Program. Dr. J. N. Grace attended the previous day's meeting between Enercon's Senior Evaluation Team (SET) and FPL's Senior Level Review Board (SLRB). The last meeting between the SET and the SLRB is scheduled for March 23, 1988. Mr. Stevens stated that the documentation and information review portion of the study is complete and the evaluation area is about 95% complete. Issuance of the final report may be as early as April 8, 1988.

Mr. J. W. Jappes discussed recent initiatives to analyze and reduce the Plant Work Order (PWO) backlog. In response to NRC questions at a previous meeting, FPL studied the Corrective Maintenance (CM) PWO backlog in terms of required manhours in addition to absolute numbers of PWOs. Some interesting statistics obtained were: 15.4% of all PWOs were for LCO work, the maintenance department averages 29 manhours to complete a PWO, approximately 50% of all plant work is backlog, and the accumulation of backlog over an 18 month refueling cycle would require 584 men to work it off. FPL has determined a cyclical relationship of work input, backlog and completion over the operating cycle of a unit and is developing programs and procedures to efficiently allocate resources for maximum effectiveness in controlling the backlog.

FPL is also concerned over the high amount of rework and control room deficiency tags. Their rework, which they define as a PWO written on the same piece of equipment within 30 days of CM, is roughly 30%. There are approximately 160 control room deficiency tags though this number is decreasing slightly. This number is misleading in that it does not represent 160 pieces of equipment out

of service but in many cases deficiencies exist which do not render the equipment (instrument) inoperable.

As an added agenda item, Mr. J. Arias updated the status of the revised Technical Specifications (TS) project. As a result of a January 28, 1988 meeting in NRR in which concern was expressed over Turkey Point's use of "Interim" TS, FPL issued a new administrative procedure O-ADM-021, Technical Specification Implementation Procedure. This procedure provides guidance for the staff during the transition from the existing to the revised TS. With regard to the schedule, only one working-level technical meeting remains before the Proof-and-Review copy is due to be issued in April 1988.

The topic of professionalism was discussed by Mr. L. W. Pearce. A manual was developed by FPL that addresses professionalism standards. Also, two Turkey Point operators attended a recent INPO conference concerning professionalism in which the FPL document was compared with other industry efforts on this topic.

Mr. F. W. Guendelsberger presented a Quality Improvement Team (QIP) study concerning Licensee Event Reports (LERs). A major contributor was found to be ESF Actuations of which the containment air particulate and gaseous monitors (R-11, R-12) caused about 25%. The root causes were analyzed and determined to have feasible corrective measures. It is still too early, however, to verify improvement.

Two recent security events were discussed by Mr. Jorge Mendieta. In both instances, openings in protected area barriers were discovered that exceeded 96 in ². Root causes, compensatory measures and future corrective actions were described.

At the conclusion of the meeting, both the NRC and FPL made positive statements concerning the results to date of the various improvement projects. One theme noticed throughout this meeting was the fact that Turkey Point's Operations Department now seems to be assuming a lead role and that plant personnel are assuming more ownership and responsibility for plant problems.

ENCLOSURE 3

NRC/FPL MANAGEMENT MEETING AGENDA
PTN NAB First Floor Conference Room
8:30 AM to 12:00 PM
March 2, 1988

<u>TIME</u>	<u>ITEM</u>	<u>PRESENTER</u>
8:30 AM	Opening Remarks	J. S. Odom
	Plant Status	J. N. Grace - NRC C. J. Baker
8:45 AM	Management on Shift - Progress Report - Status of Open Items	M. J. Crisler
9:15 AM	Independent Management Appraisal	R. J. Stevens
9:30 AM	Plant Work Order Backlog - Backlog in Terms of Manpower	J. W. Kappes
10:00 AM	BREAK	
10:15 AM	Operator Professionalism - Status of New Guidelines	L. W. Pearce
10:45 AM	QIP Team - LERs	F. W. Guendelsberger
11:15 AM	Security Events	J. P. Mendieta
11:45 AM	Closing Remarks	J. S. Odom J. N. Grace - NRC