



UNITED STATES
NUCLEAR REGULATORY COMMISSION
REGION III
801 WARRENVILLE ROAD
LISLE, ILLINOIS 60532-4351

July 27, 1999

MEMORANDUM TO: Files

FROM: Anton Vegel, Chief, Reactor Branch 6, DRP *AV*

SUBJECT: OCTOBER 22, 1998, D. C. COOK RESTART MEETING SLIDES

Based upon review of documents related to NRC oversight activities at D. C. Cook, we noted that the attached slides from the October 22, 1998, D. C. Cook Restart Meeting have not been placed on the docket for public review. We are forwarding a copy to the Public Document Room to correct this oversight.

Docket Nos. 50-315; 50-316
License Nos. DPR-58; DPR-74

Attachment: As.stated

cc w/att: PUBLIC IE-01

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Cook Nuclear Plant
Nuclear Generation Group

Restart Meeting

October 22, 1998

AEP **AMERICAN***
ELECTRIC
POWER

Presentations

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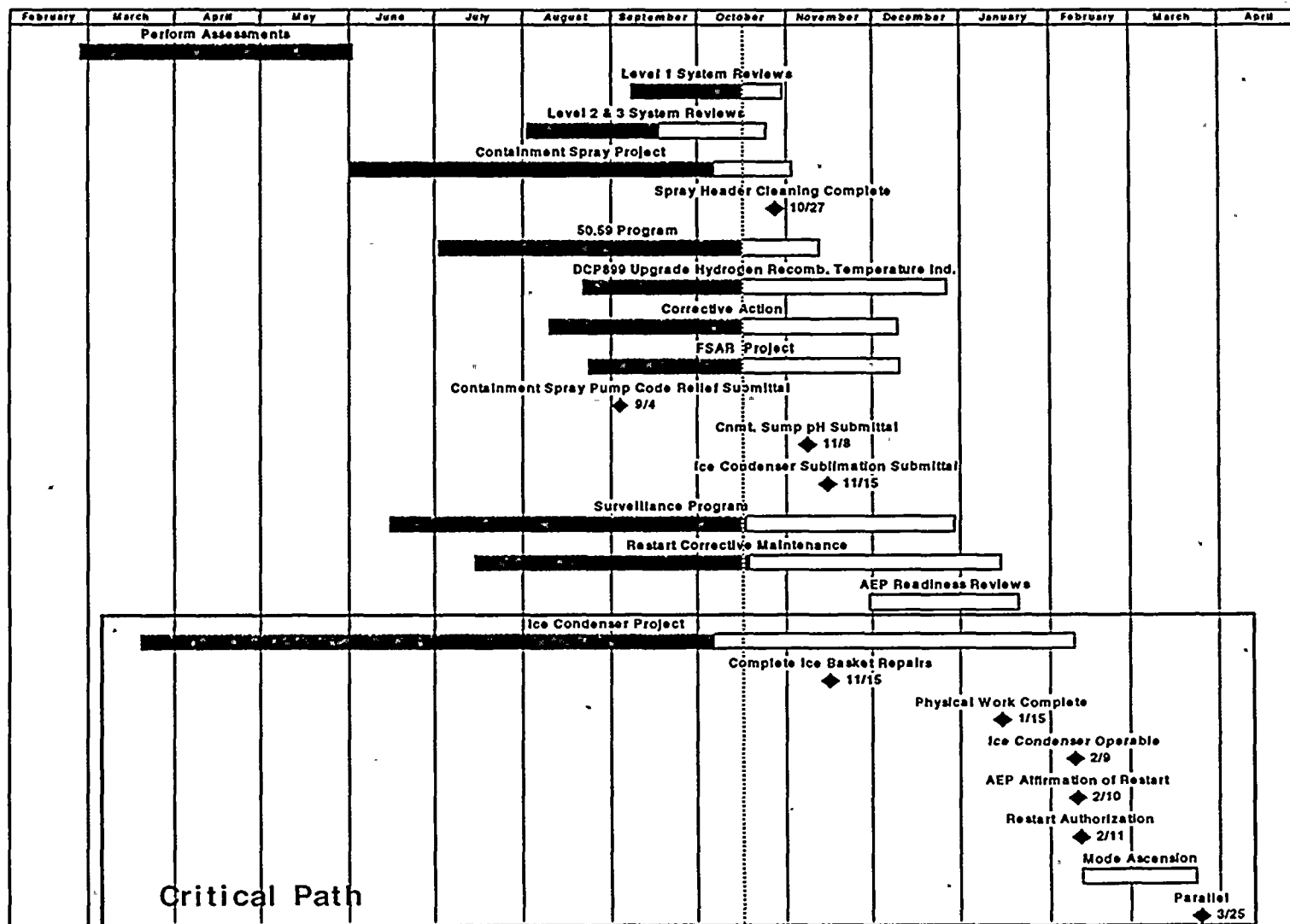
Schedule, Strategies, and Progress

John Sampson
Site Vice President

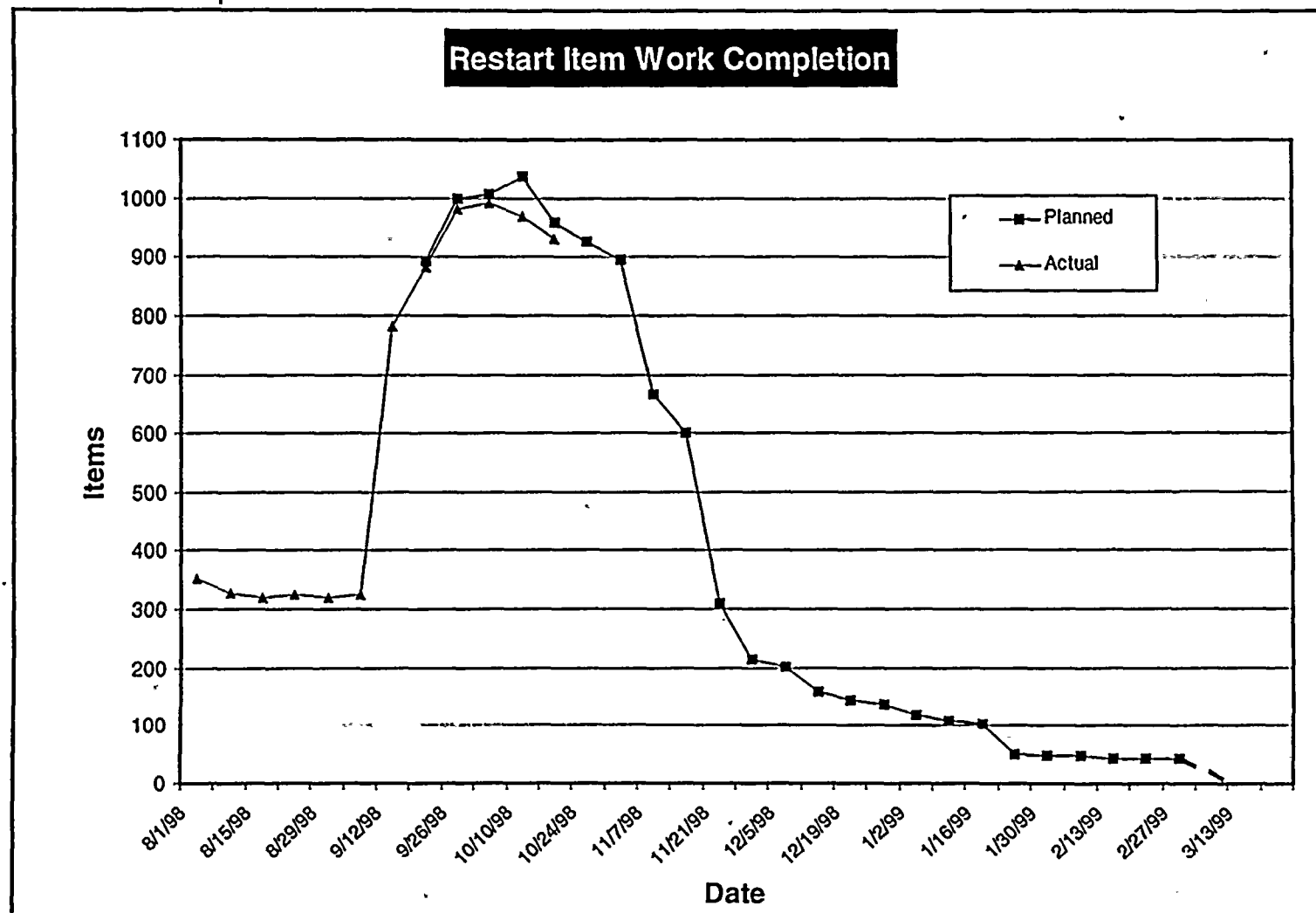
Discussion Topics

- ✓ Schedule
 - Strategies and readiness milestones
 - Progress
 - Ice condenser status

Restart Schedule



Total Restart Items

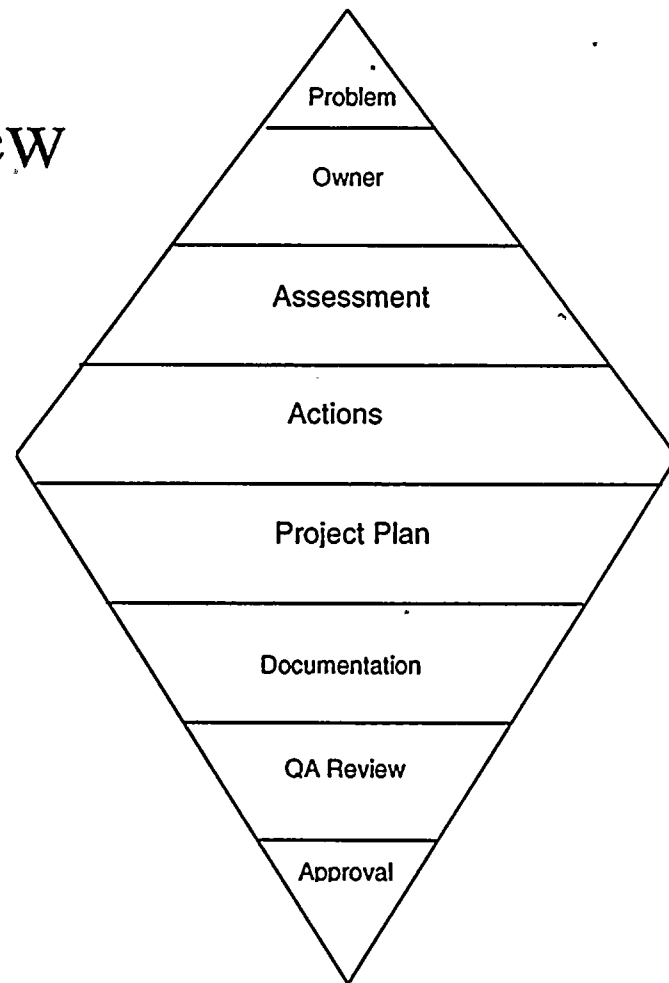


Discussion Topics

- Schedule
- ✓ Strategies and readiness milestones
- Progress
- Ice condenser status

Restart Strategy Diamond

- Comprehensive overview
- Issue resolution
 - objectives
 - action plans
- Communication
 - internal
 - external



Strategy Readiness Milestones

- Readiness milestones
 - strategy restart work complete
 - verification complete
 - closeout packages complete, signed, and approved
 - SMRT review and approval complete
- Inspection support
 - AEP inspection response team assigned

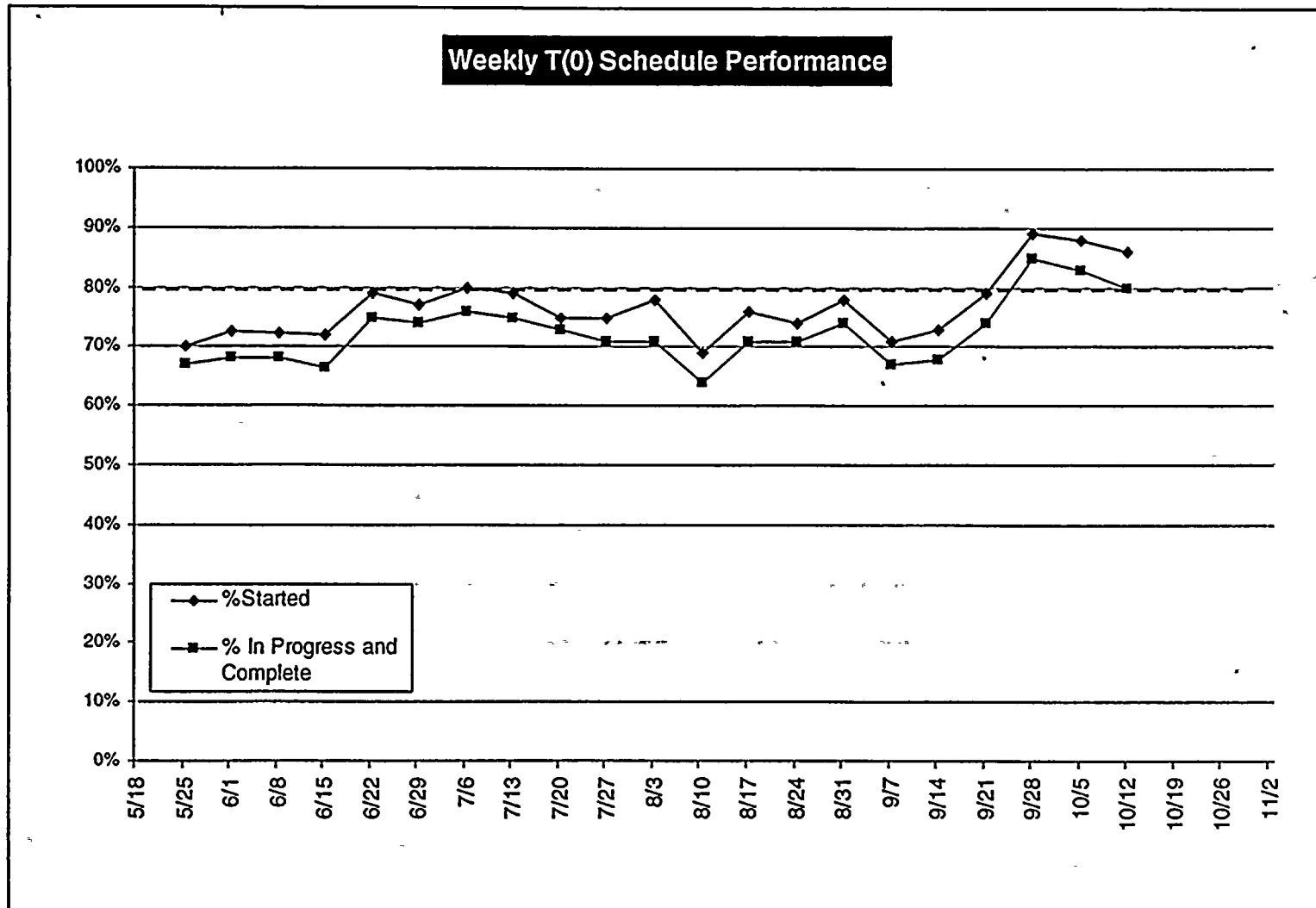
Discussion Topics

- Schedule
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- ✓ Progress
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Progress

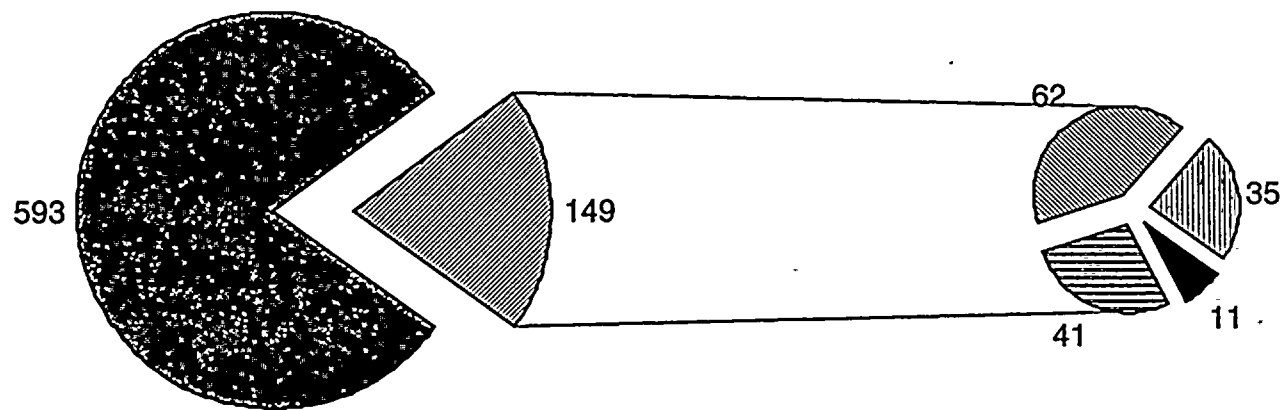
- Strategies
- Work control / corrective maintenance
- Management effectiveness
 - standards and expectations
 - performance assurance effectiveness
 - line management ownership
- Design basis improvements
 - UFSAR

Schedule Performance



Non-Performance Categories

Breakdown of Non Performance Categories for Week T(0)



■ No Start ■ Did not Complete ■ Deferred ■ ReScheduled ■ Complete

Management Effectiveness

- Crossroads workshops
 - managers and supervisors
 - reality of current plant status
 - reinforced need to change behaviors
 - focus on accountability

Management Effectiveness

- Replace “them” and “they” with “us” and “we”
- Communicate effectively
 - promptly identify and correct problems
- Plan, plan, plan - then execute, check, and adjust
- Do what we say we will do
- Mutual accountability
- Line management owns quality
- Have **passion!**
- Pass it on

Discussion Topics

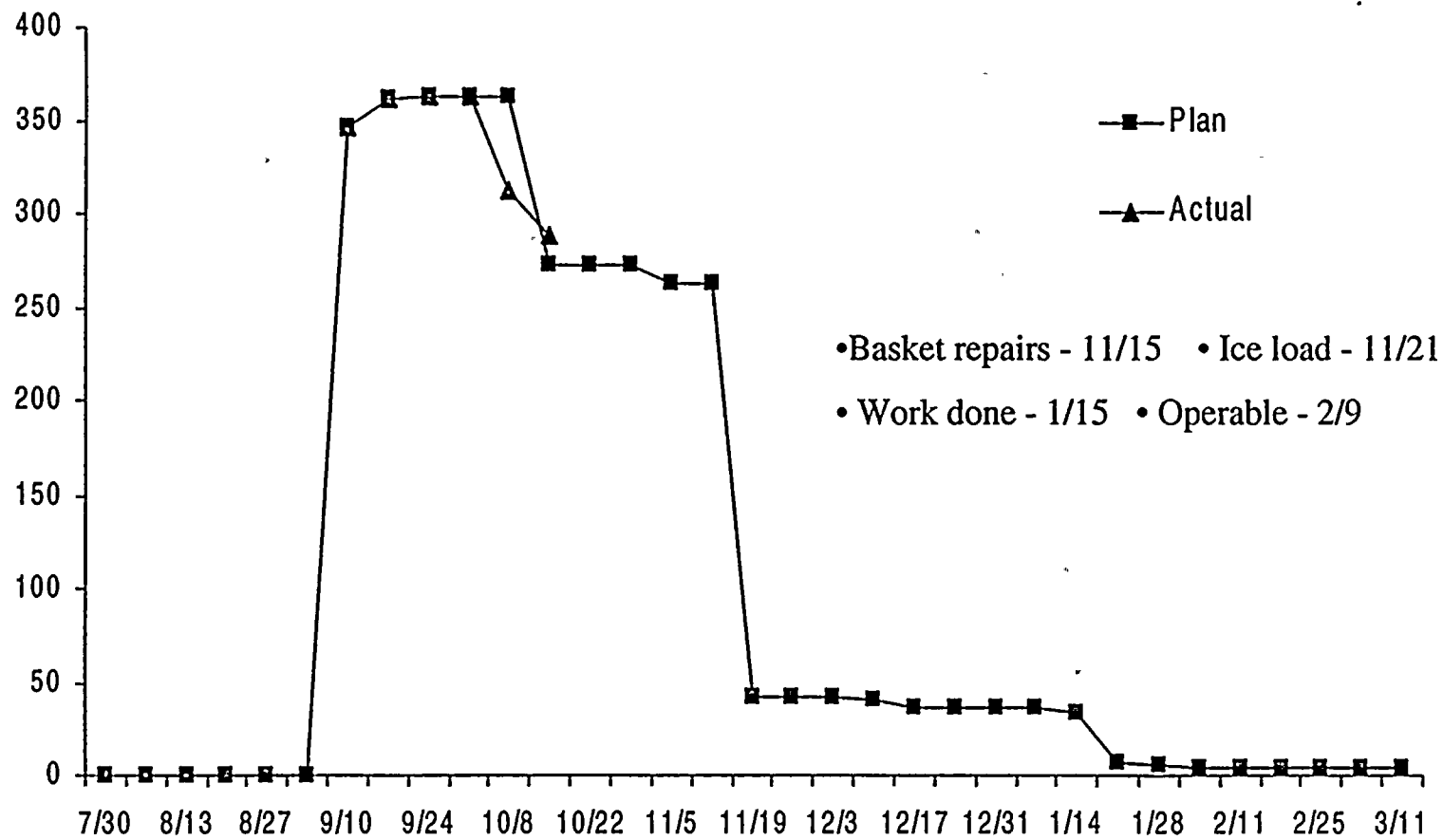
- Schedule
- Strategies and readiness milestones
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- ✓ Ice condenser status

Ice Condenser Project Update

Pat Russell

Ice Condenser Project Manager

Project Schedule / Status



Major Improvements

- Ice
- Ice basket restoration
- Top deck doors
- Lower inlet doors / bumper bags
- Air handling units

Ice

- More than adequate volume available
- Improved FME program
 - cleanliness
 - security

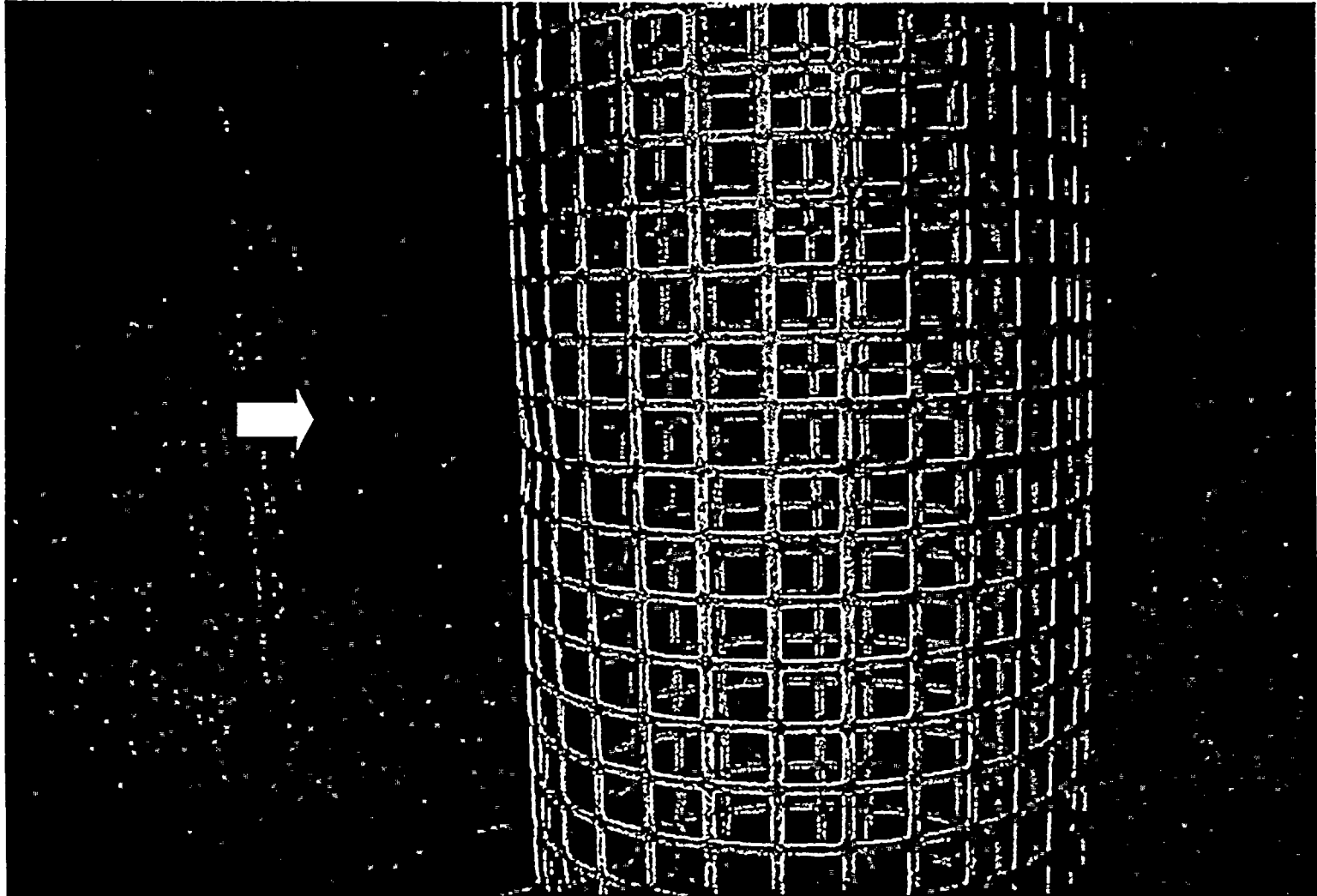
Ice Storage



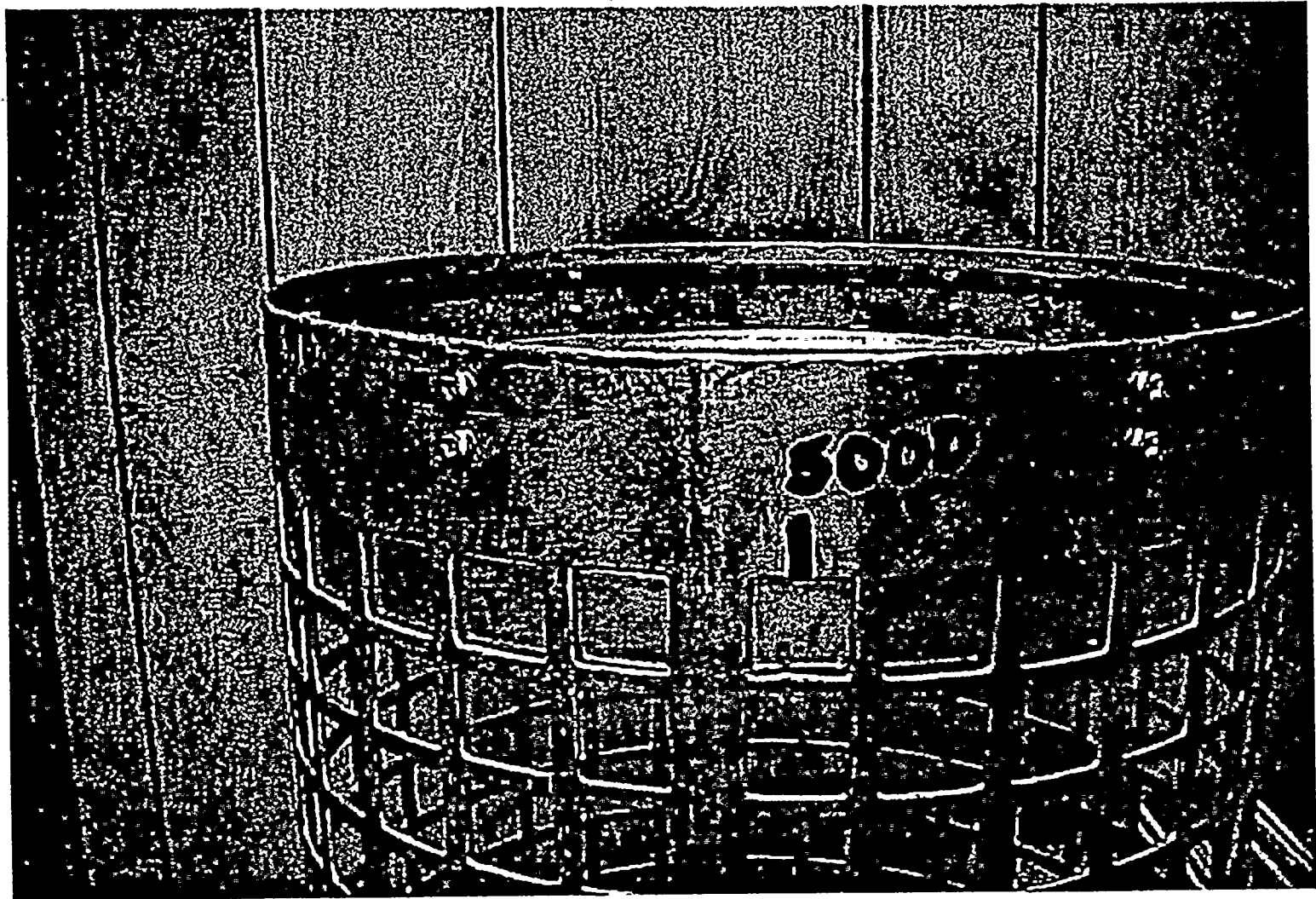
Ice Basket Restoration

- Damage criteria
- Replacement baskets
 - basket top ring improvements
 - lifting rig improvements
- Training / procedure improvements

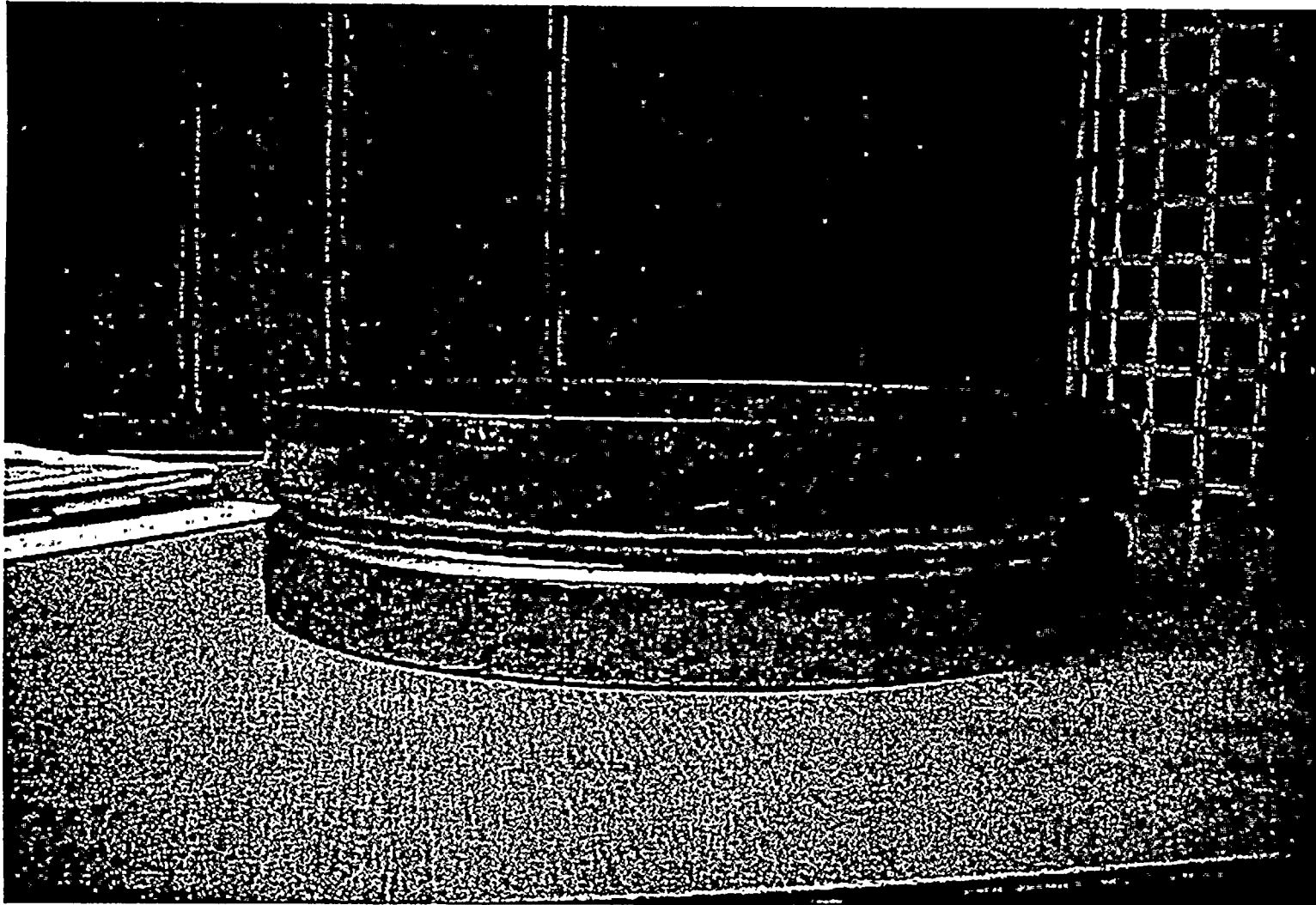
Dented Basket



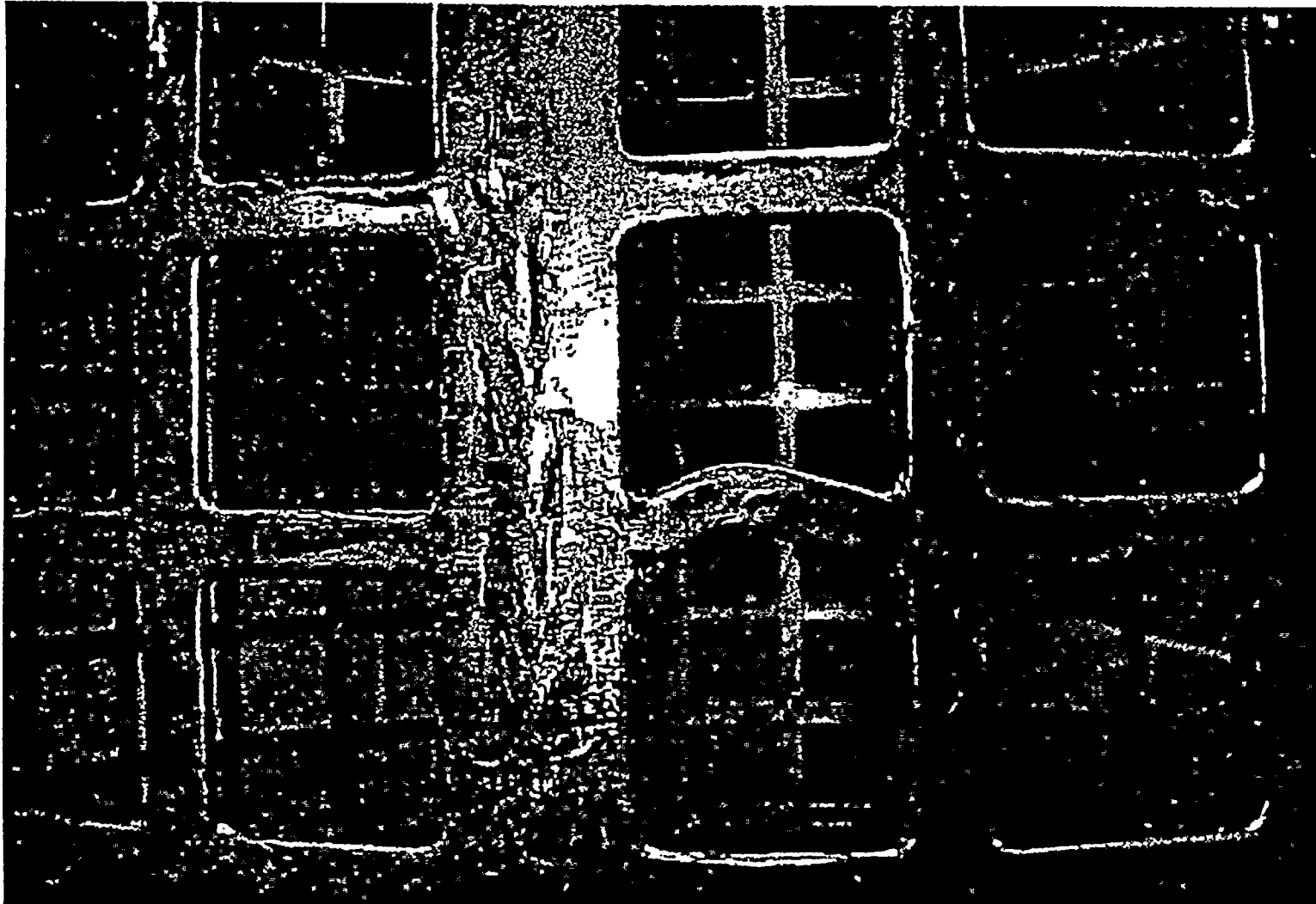
2 Foot Basket Top



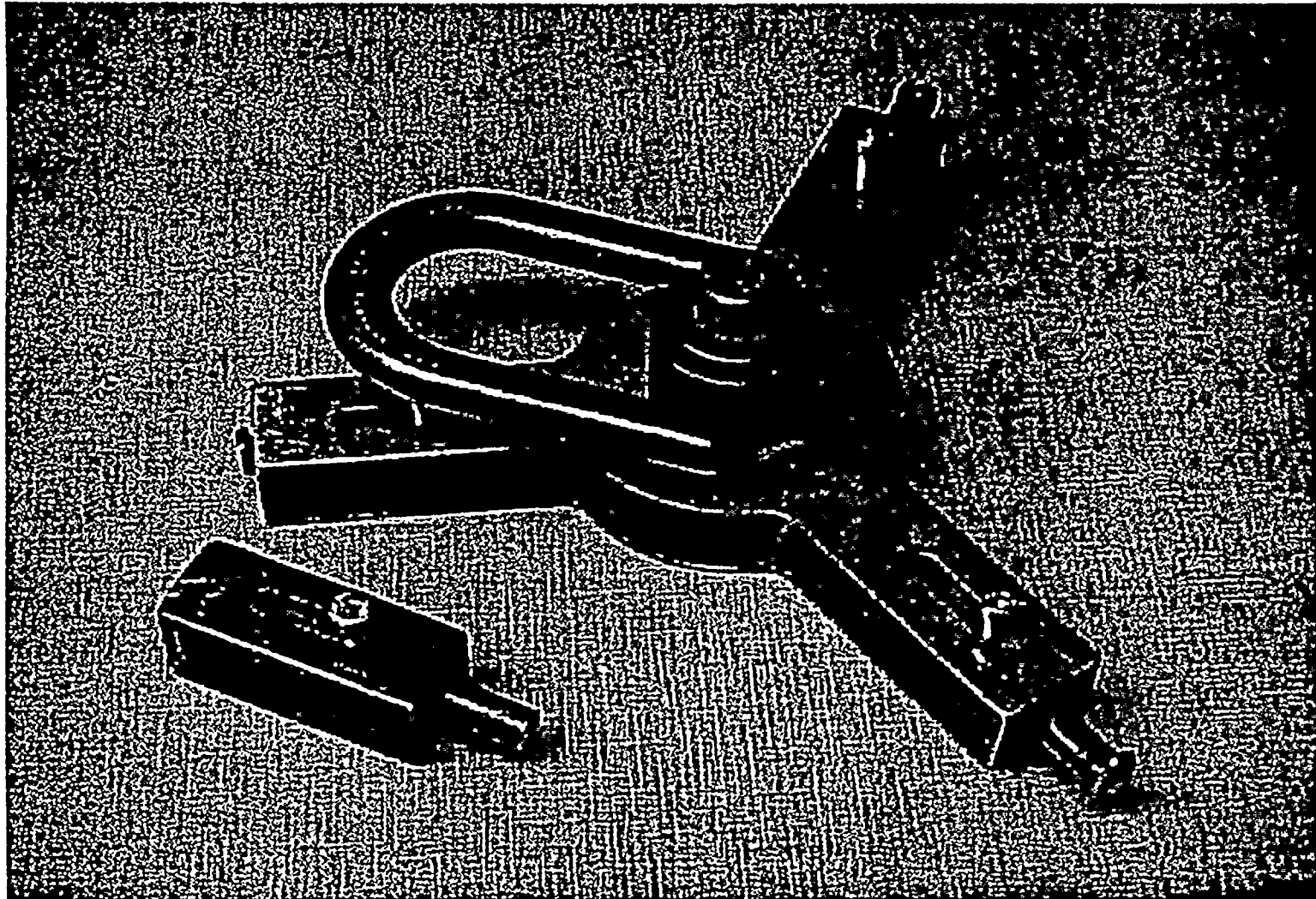
Top Ring



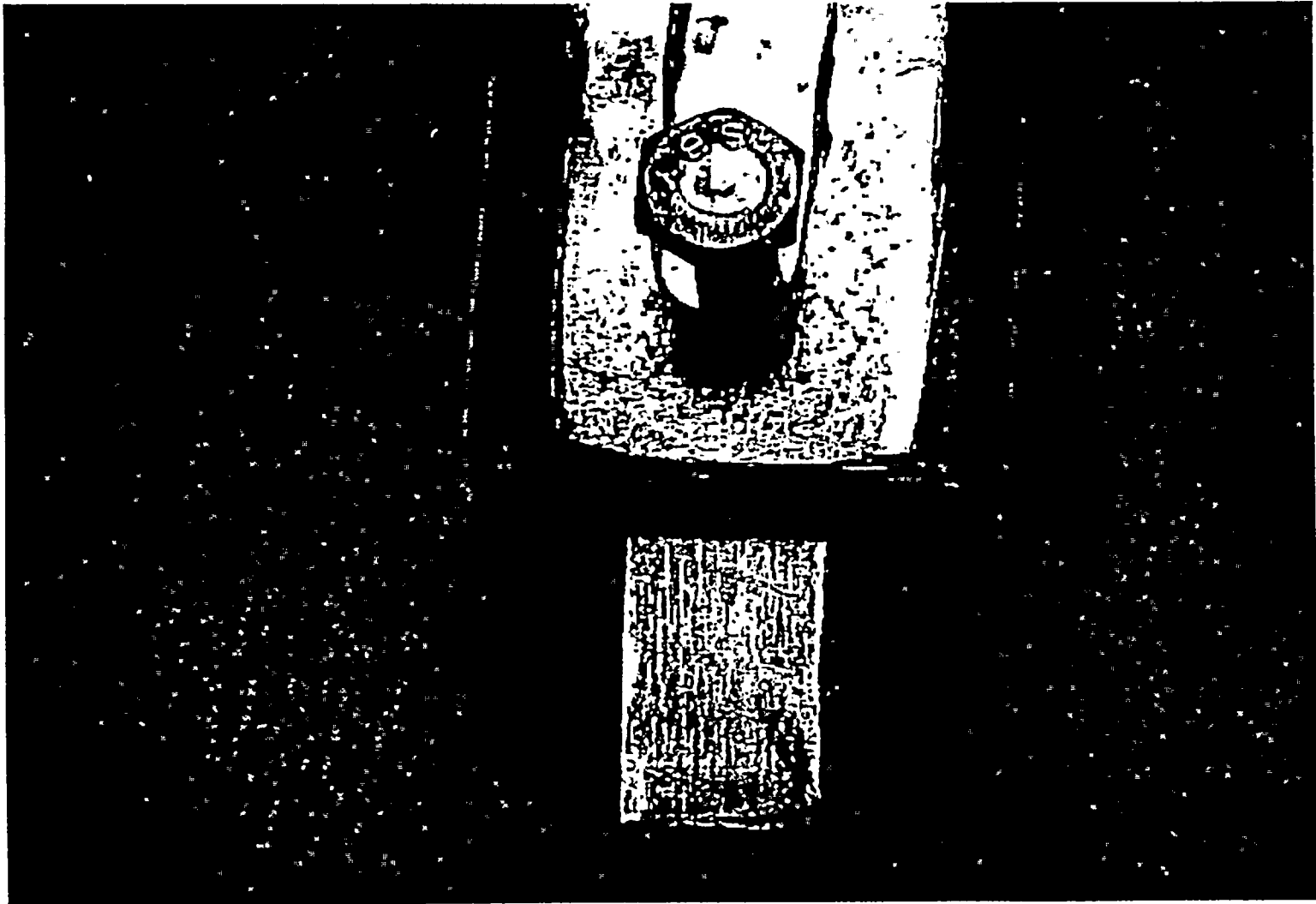
Pulled Ligament



Existing Lifting Rigs



New Flat Face Lifting Rig





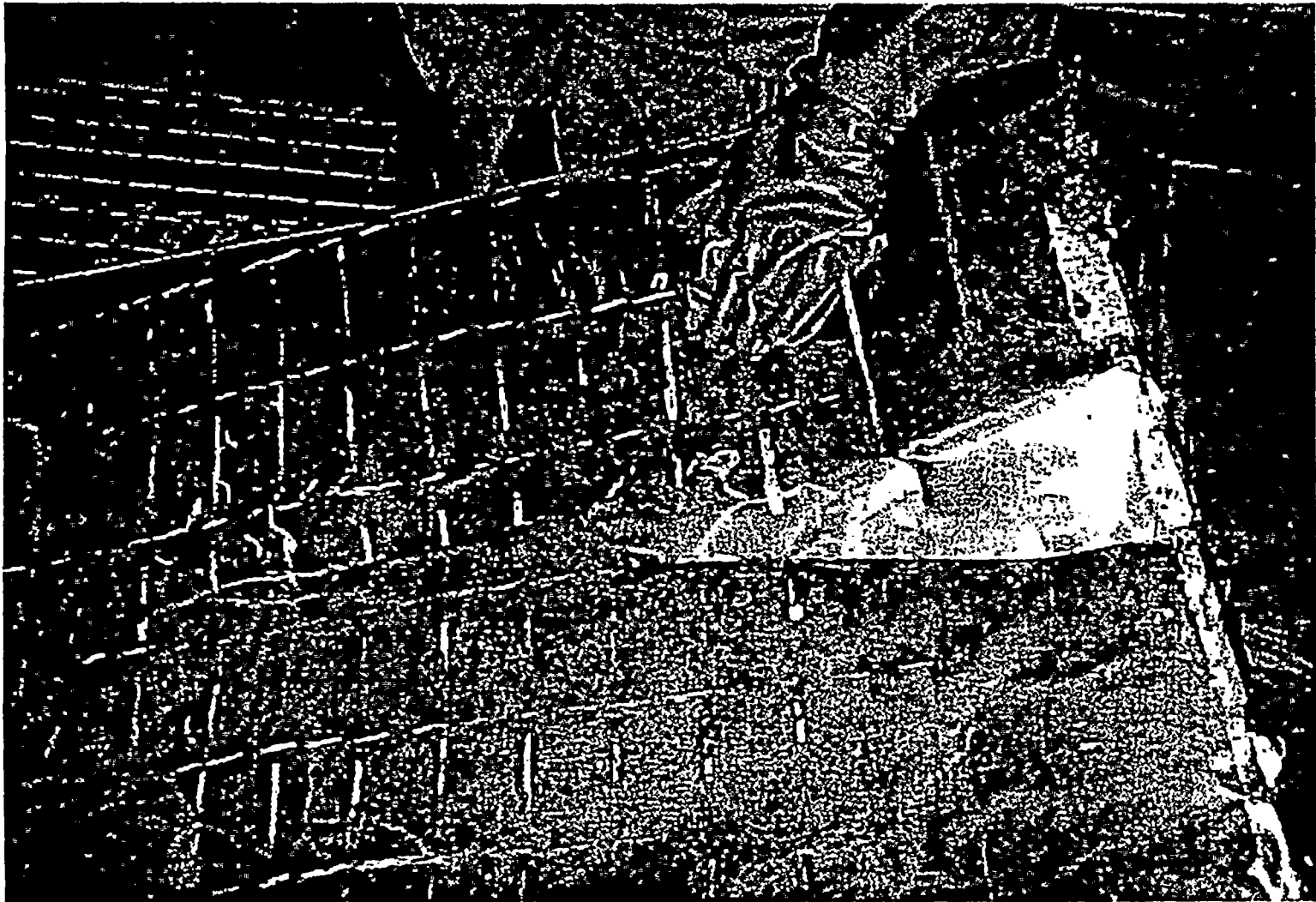
Ice Condenser Training Enhancements

- Formalized training
 - familiarization module
 - skill modules
 - maintenance activities
 - surveillance activities
- Formalized qualification

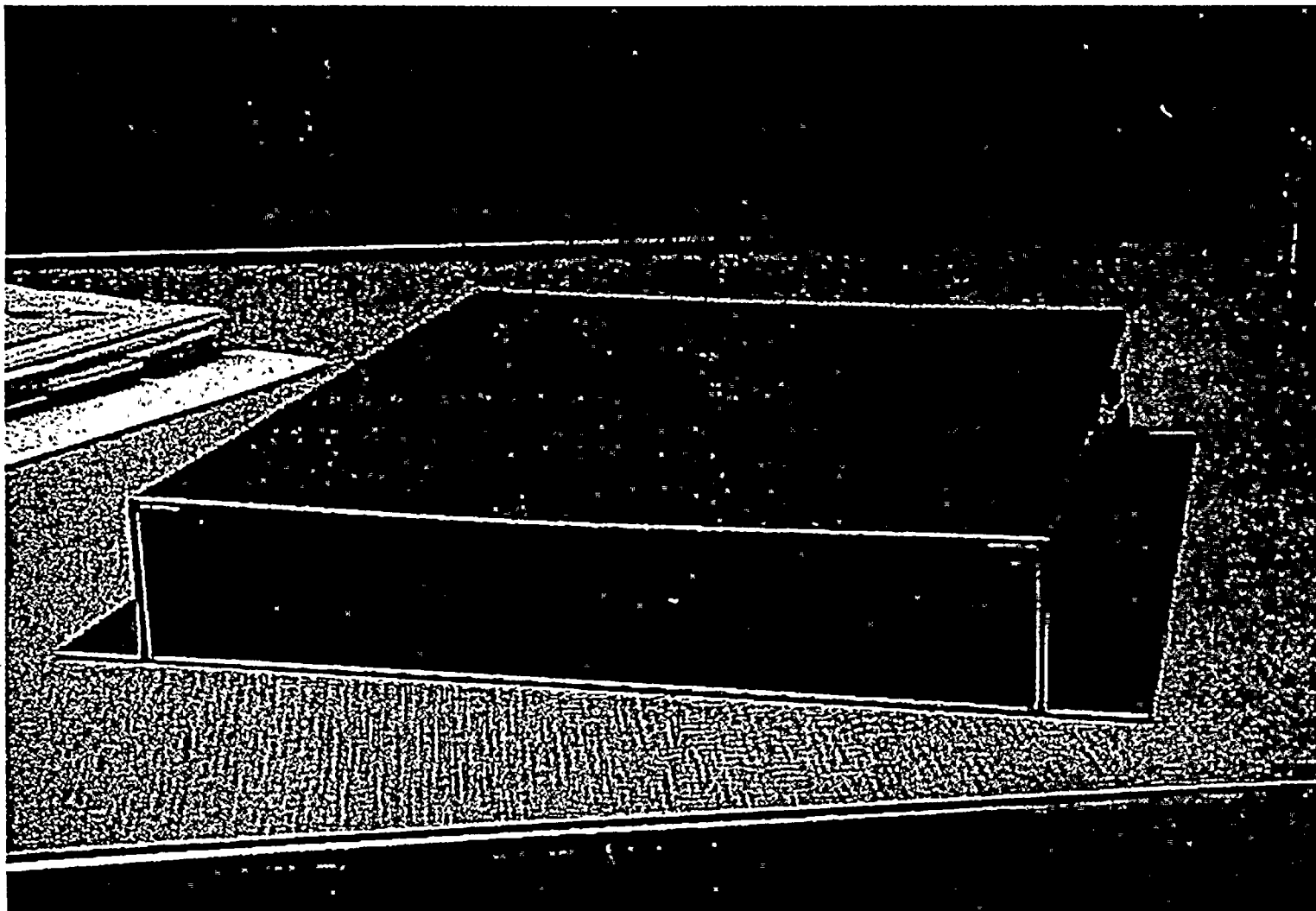
Top Deck Doors

- All new doors
- Rebuild radial beam insulation enclosure
- Defined detrimental damage

Old Top Deck Door



New Radial Beam Enclosure



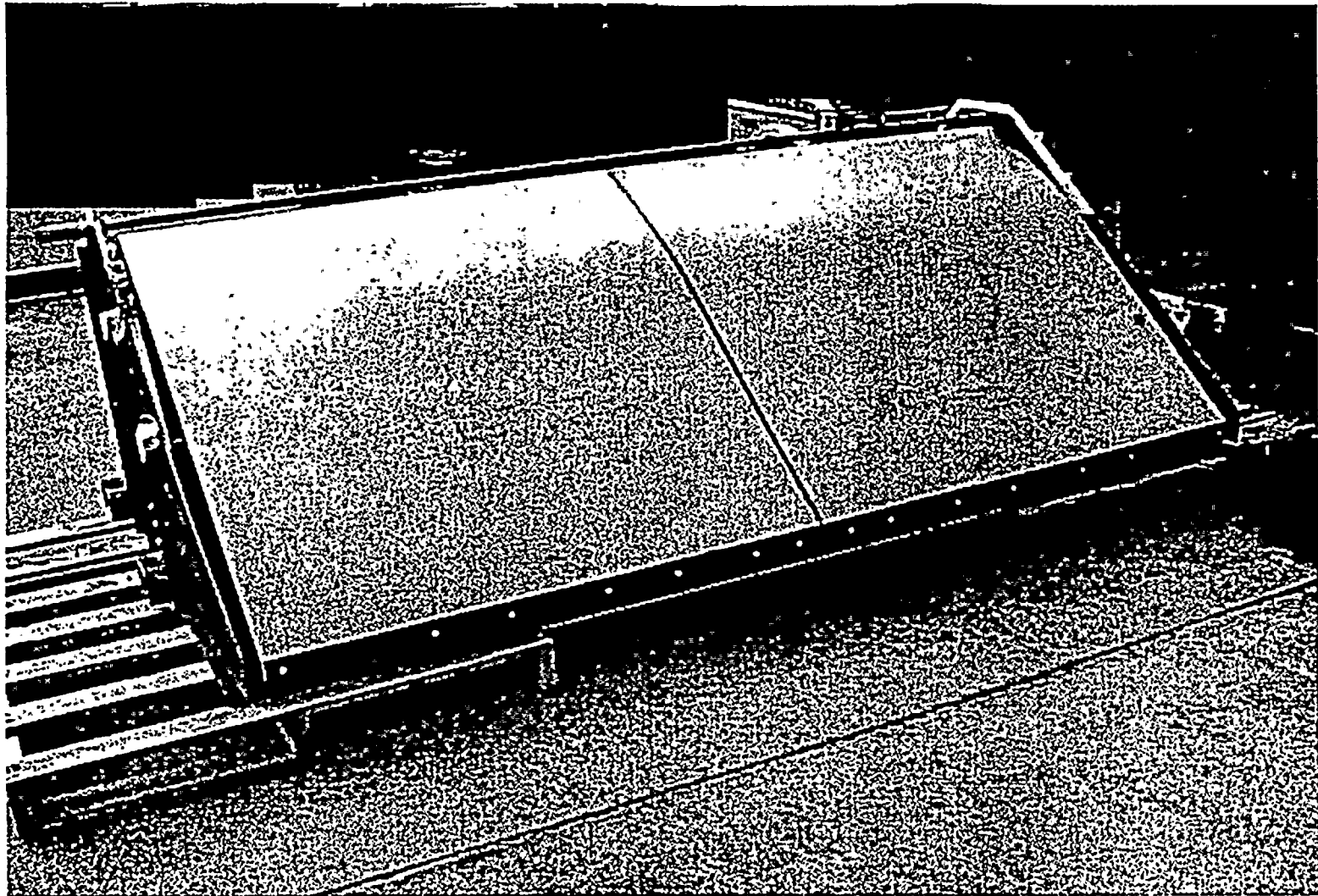
Lower Inlet Doors

- Update to next generation design

Degraded Bumper Bag



Air Box



Air Handling Units

- Re-establish approved design configuration
- Upgrade materiel condition

Quality Reviews

- Utility peer evaluations (complete)
 - Duke
 - TVA
- Assessments (on-going)
 - performance assurance
 - engineering self assessment
 - third party

World Class Ice Condenser

February 9, 1999

Restart Metrics

Doug Cooper
Plant Manager

Background

- Part of top level strategy
- Metrics are one input into restart decision
- Selected from functional area measures
 - schedule
 - workdown curves
 - performance indicators
- Goals represent targets
 - restart
 - post restart

Readiness Categories

- Organizational
- Operations
- System and containment
- Programmatic
- Regulatory
- Communications

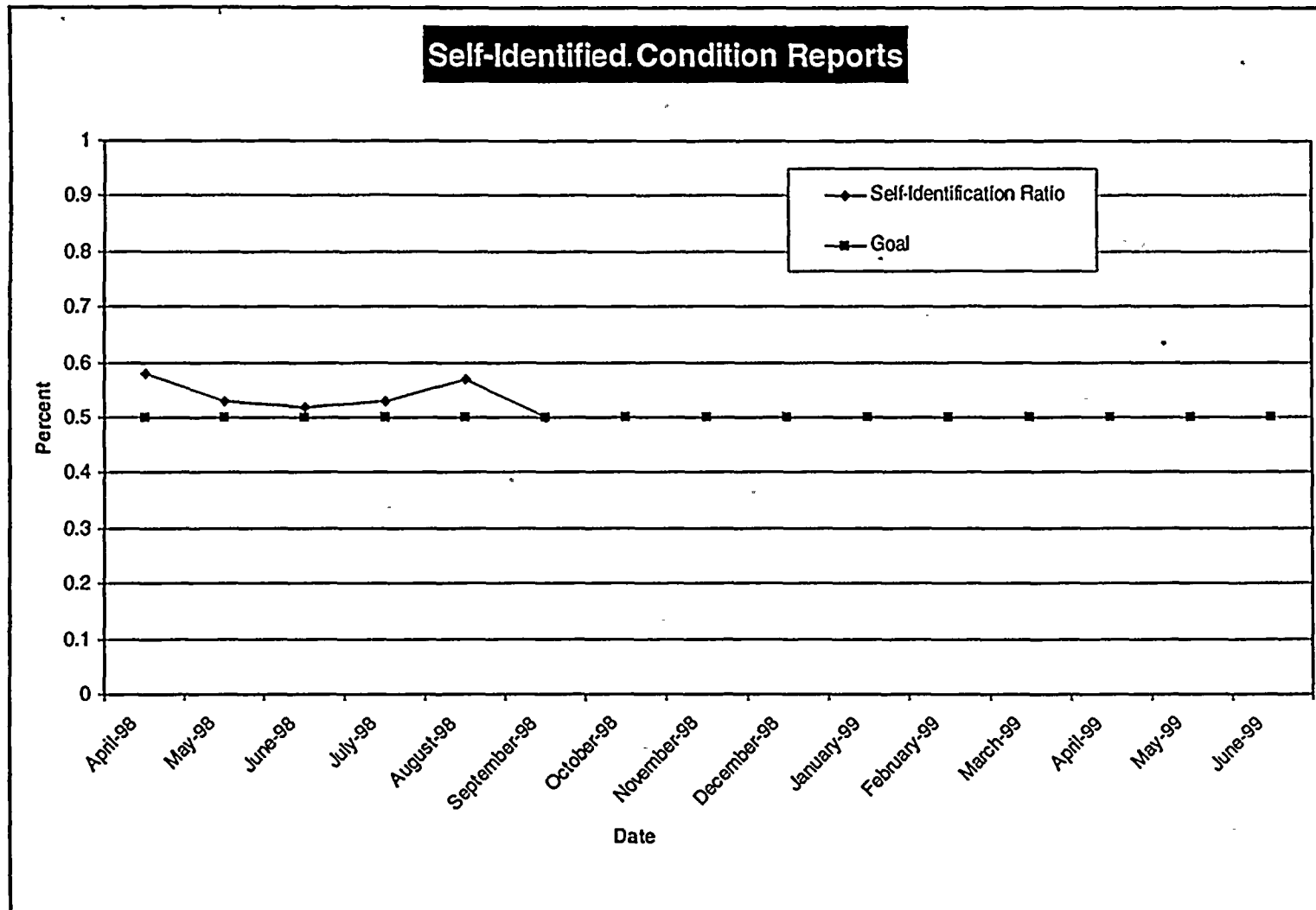
Restart Metrics

METRICS	Goal at Startup	Current Status
I ORGANIZATIONAL READINESS		
• Management/Leadership	Top level strategies implemented	On Track
• Self-Identified Condition Reports	50% or greater	Achieved
• Root Cause Quality	Increasing	Metric by 10/15
• Corrective Actions Effectiveness	Metric in place	Data Compilation
• Restart Item Work Completion	Zero to complete	966 Items
II OPERATIONS READINESS		
• Operator Training	Training Complete	Training Scheduled
• Operations Procedures for Startup and Power Ascension	Zero to change	107 to change
• Operator Distractions	100 or less	282
• Surveillance Procedure Re-Validation	Zero to change	Metric by 10/15
III SYSTEM AND CONTAINMENT READINESS		
• Restart Modification Completion	Zero to Complete	25
• Systems Accepted by Operations	All systems accepted	None Accepted
• Temporary Modifications	< 10	25

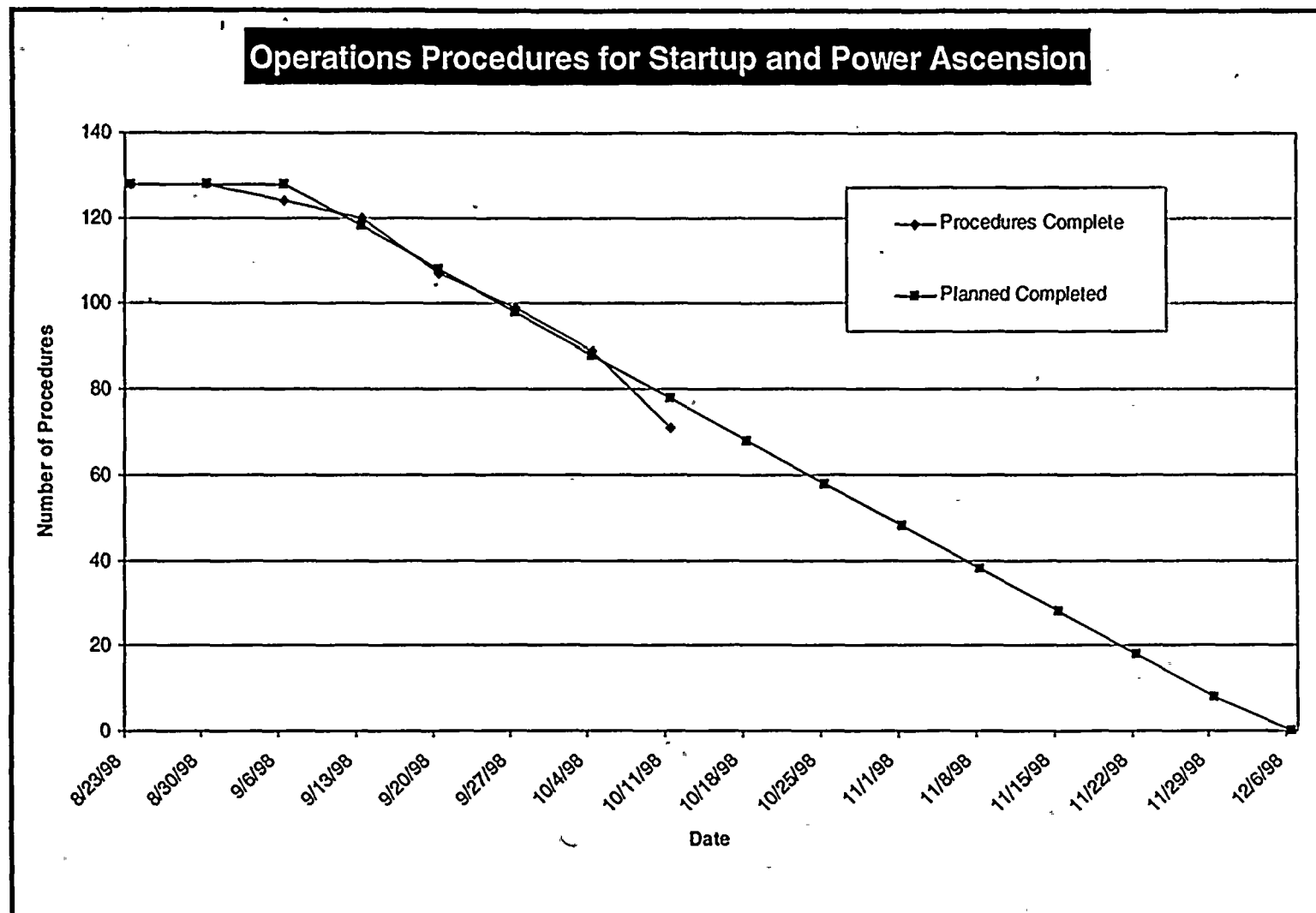
Restart Metrics

METRICS	Goal at Startup	Current Status
III SYSTEM AND CONTAINMENT READINESS (Continued)		
• Corrective Maintenance Backlog	< 190 Backlog	1412 items to complete
IV PROGRAMMATIC READINESS		
• 50.59 Quality	B Avg. and improving	B Average
• FSAR Re-Validation 50.59s	Zero to complete	70 to complete
• Calculation Quality	90 Quality score	Data compilation in progress
• As-Built Drawing Backlog	Zero to complete	648 to complete
V REGULATORY READINESS		
• Licensing Submittals	Zero overdue	8 to Submit
• License Submittal Quality	Quality > 7	Data compilation in progress
• Closeout packages	Zero to close	Process developed by 10/30
VI COMMUNICATIONS READINESS		
• Internal Communications	Surveys completed	Initial Assessment complete
• External Communications	Restart sessions conducted	Session planning in progress

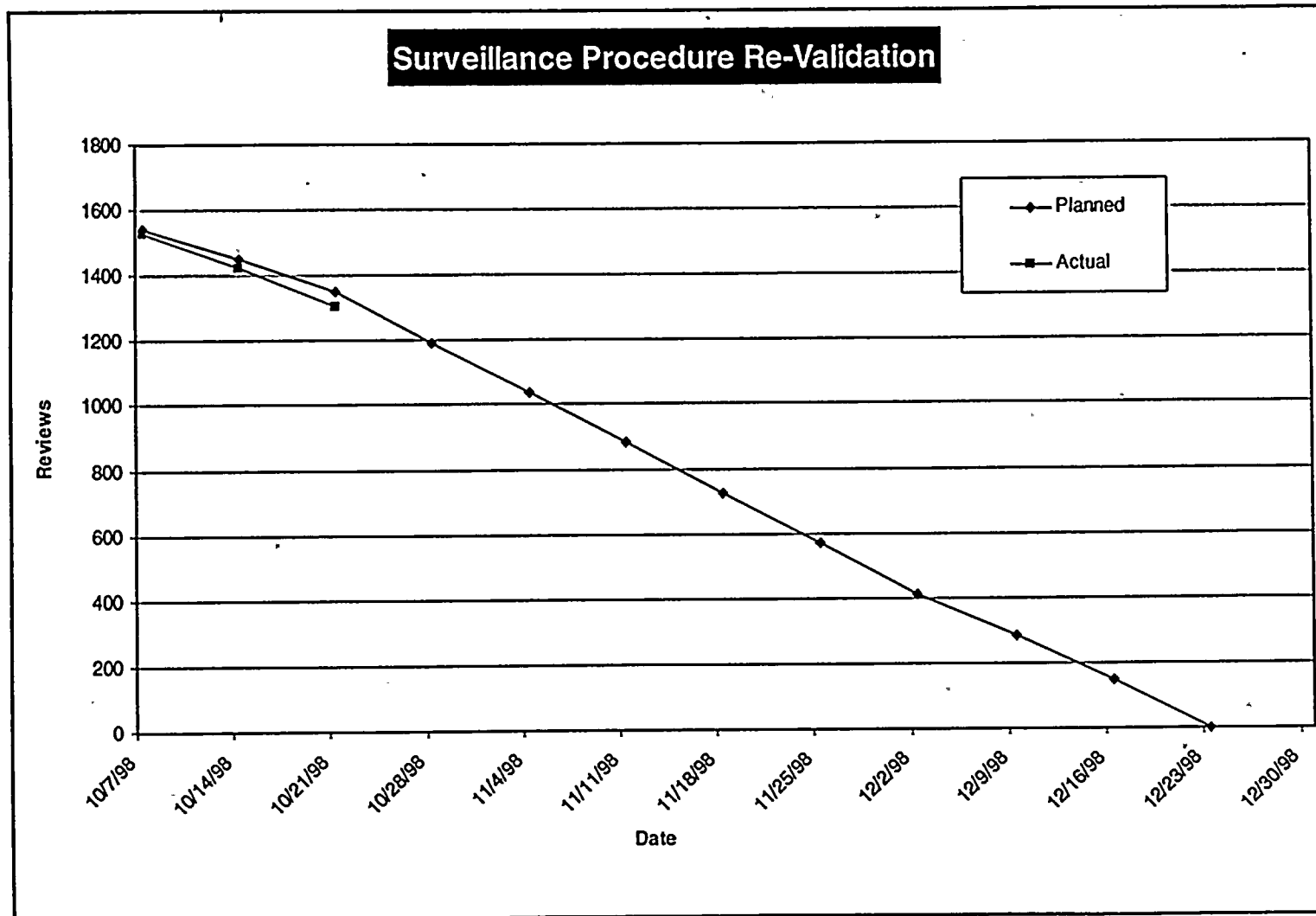
Self Identified Condition Reports



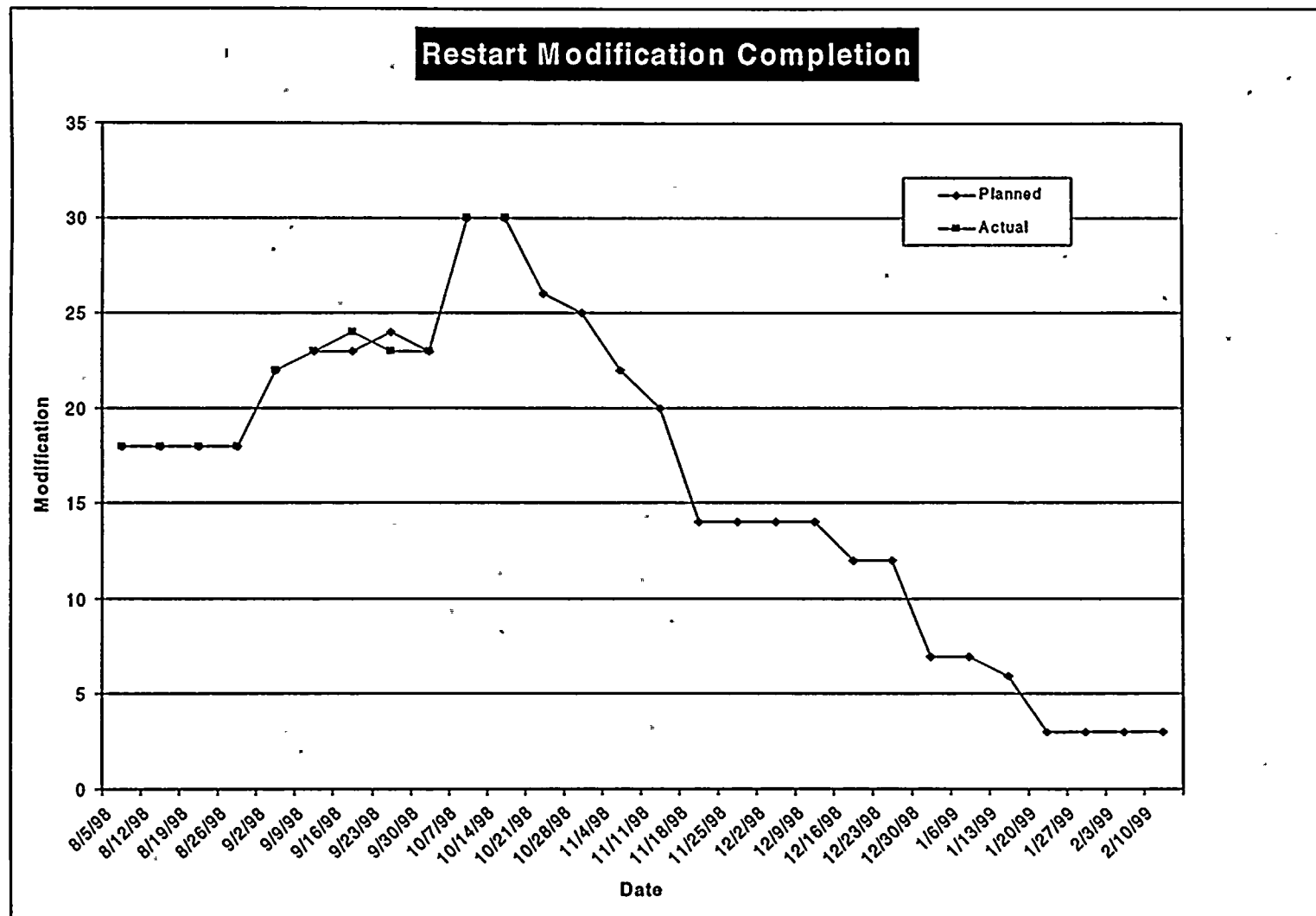
Operations Procedures for Startup



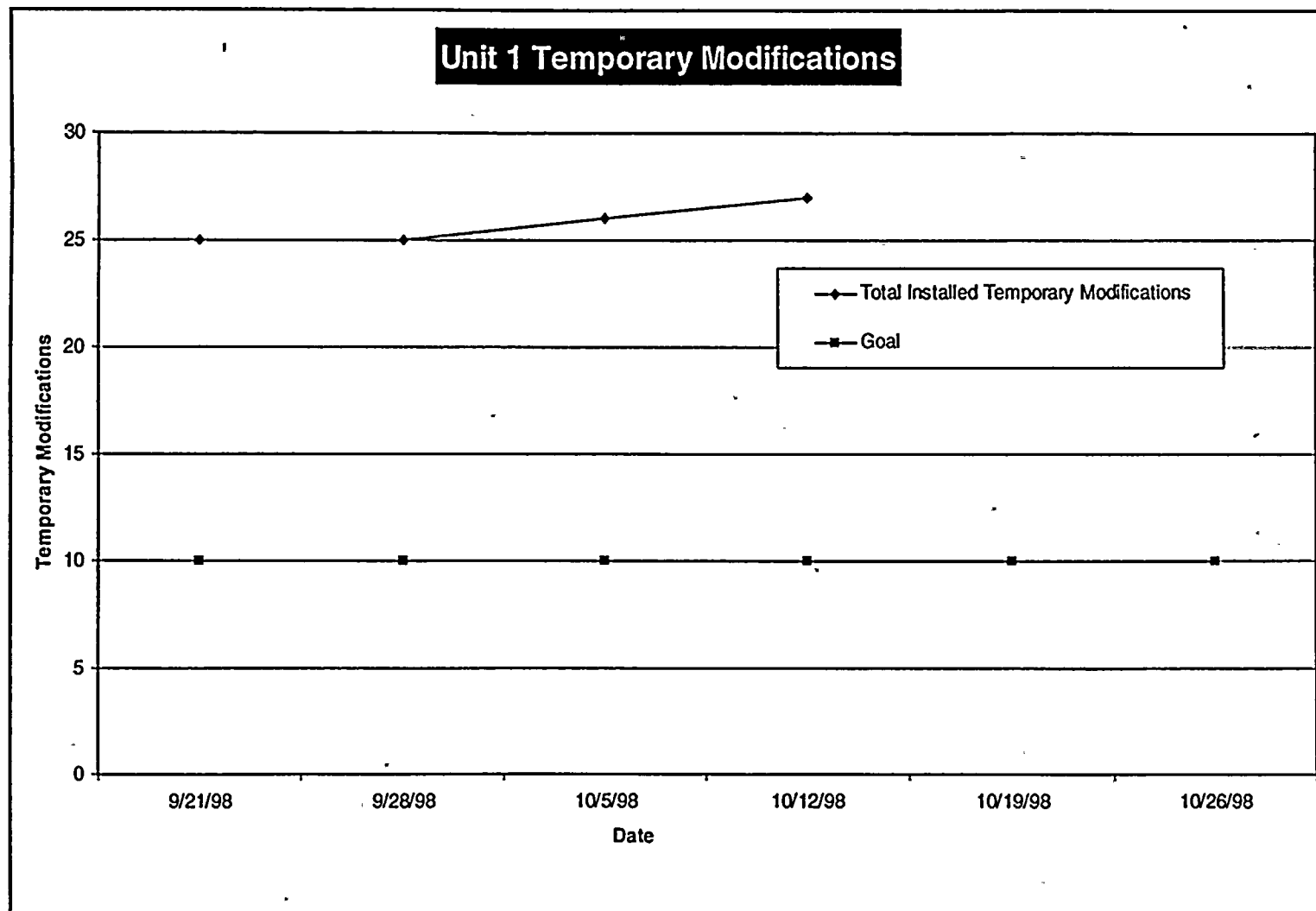
Surveillance Procedure Revalidation



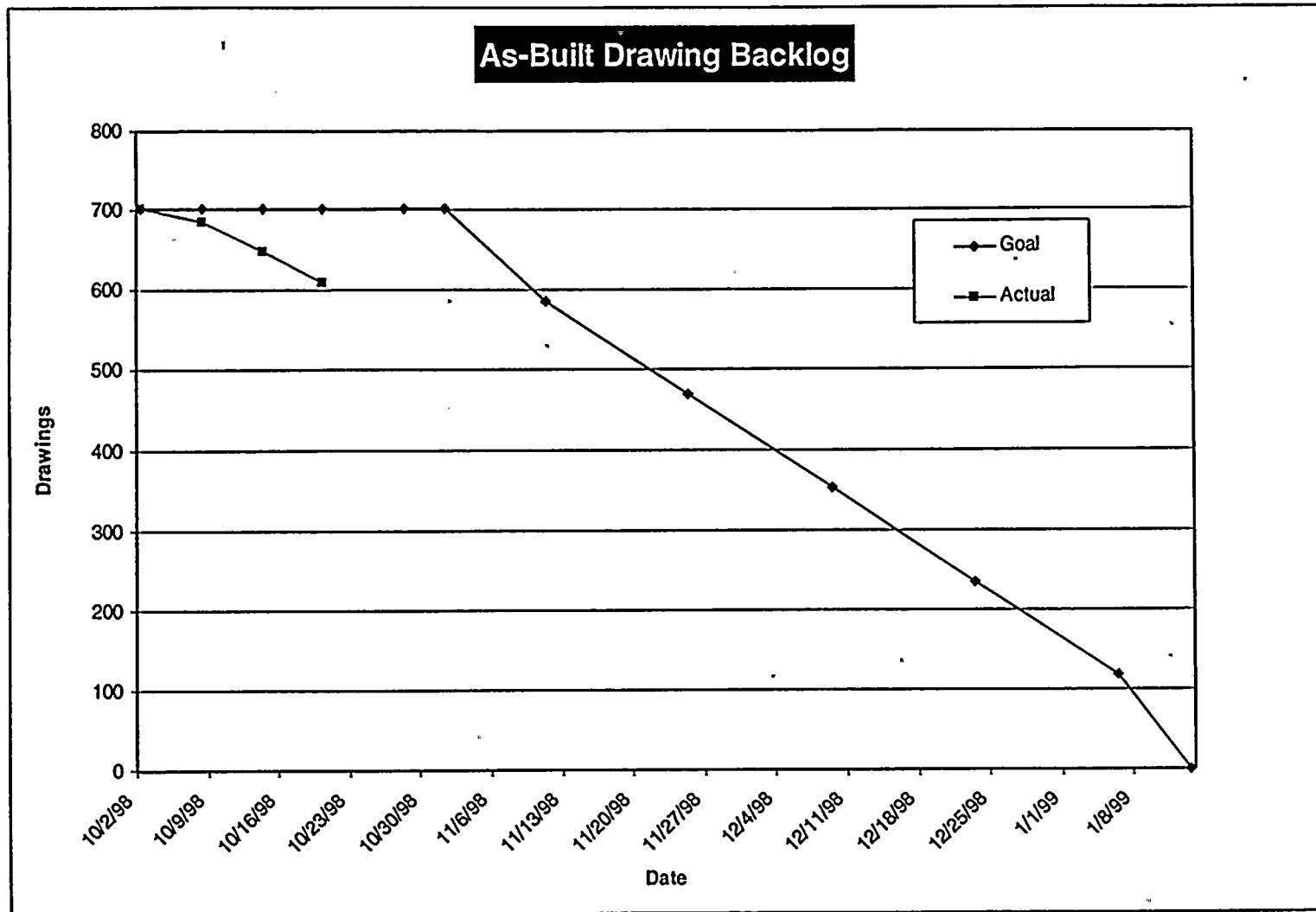
Restart Modification Completion



Temporary Modifications



As-Built Drawing Backlog



Summary

- Current status
 - improvement
 - condition self identification
 - operator procedure validation
 - restart work completion
 - challenges
 - restart modifications
 - temporary modifications
 - closeout packages
- Restart metrics
 - safe startup
 - continued improvement

Engineering Progress Update

Rick Eckstein
Chief Nuclear Engineer



Discussion Topics

- Generic letter 89-10 program
- Containment spray pump inspection results
- AFW SSFI status
- Engineering improvement initiatives

Generic Letter 89-10 Program

- Results and implications
- Action plan
 - programmatic help
 - extent of condition

Containment Spray Pump Update

- Problem
 - unit 1 impeller vane tip rejectable cracks
- Questions
 - result of low flow testing?
 - technical options?

Auxiliary Feedwater SSFI

- Measures system review thoroughness
- Concludes 10/23
- Preliminary results

Additional Activity

- Evaluation to provide
 - assurance that causes of programmatic issues are sufficiently bounded
 - definition of potential adjustments

Level 2/3 System Readiness Reviews

- Several meaningful restart issues identified
- Continued evidence of new behaviors
- Further reason to have assurance of the reliability of plant systems

Other Engineering Improvement Initiatives

- Candid self assessment
- Actions
 - independent review team - focus on design engineering
 - key manager devoted to resolving technical and regulatory issues
 - increased emphasis on line management oversight of important quality activities

Summary

- Learning from GL 89-10 experience
- Containment spray cracking issue represents significant challenge
- AFW SSFI on track
- Taking small problem indicators seriously
- Strong focus on product quality

Regulatory Activities

Jeb Kingseed
Regulatory Affairs Director



Presentation Scope

- ✓ NRC submittals
- UFSAR update

NRC Submittals

Submittal Topic	Submittal Date	Restart Requirement (Yes/No)	Required Action	Need Date	Comment
Boric Acid Concentration Reduction	6/10/98	Yes	T/S Amendment	8/31/98	Approved 8/31/98
Hydrogen Recombiner	3/3/98	Yes	T/S Amendment	N/A	Approved 9/17/98
Containment Spray Pump Code Relief	9/4/98	Yes	Code Relief Approval	ASAP	Long Lead Modification
Ice Condenser Flow Passages (area blockage)	11/15/98 (est)	Yes	T/S Amendment	1/15/99	Generic T/S will be Submitted Later
Sump pH	11/08/98 (est)	Yes	T/S Amendment	1/15/99	GL 91-18 Rev. 1 for Unit 1
Load Shed Cables	8/31/98	Yes	0350 Checklist Item	N/A	LER Retraction

NRC Submittals

Submittal Topic	Submittal Date	Restart Requirement (Yes/No)	Required Action	Need Date	Comment
RCS Recirculation Flow (Mode 4/5)	10/8/98	Yes	T/S Amendment	11/30/98	Outage Work Related
Ice Condenser Sublimation Rate	11/15/98 (est)	Yes	T/S Amendment	1/15/99	Ice Weight and Surveillance Change
Steam Generator Eddy Current Testing Surveillance Change (unit 1)	8/28/98	No	T/S Amendment	11/15/98	Compliance Ends 4/8/99
RAI	10/30/98 (est)				
Safety Injection Pump Runout Flow	9/14/98	No	T/S Amendment	N/A	Admin. Controls in Place
Hydrogen Subcompartment Analysis USQ (Unit 2, Cycle 12)	11/15/98 (est)	No	License Amendment	N/A	GL 91-18 Rev. 1 to be performed

NRC Submittals

Submittal Topic	Submittal Date	Restart Requirement (Yes/No)	Required Action	Need Date	Comment
Generic Letter 96-06, Response to RAI	10/28/98 (est)	No	Review/Approve Response	N/A	No Mods Required
Distributed Ignition System	10/28/98 (est)	No	T/S Amendment	N/A	Admin. Control in place
Main Steam Line Wall Thickness	10/16/98	No	Status Letter	N/A	Weld Repairs
Post-LOCA Offsite Dose USQ	11/15/98 (est)	No	License Amendment	N/A	GL 91-18 Rev. 1 to be performed
Control Room Habitability	11/15/98 (est)	No	Review	N/A	Revised Analysis
Containment Overpressure Post-LOCA	10/08/98	No	T/S Bases Change	N/A	---

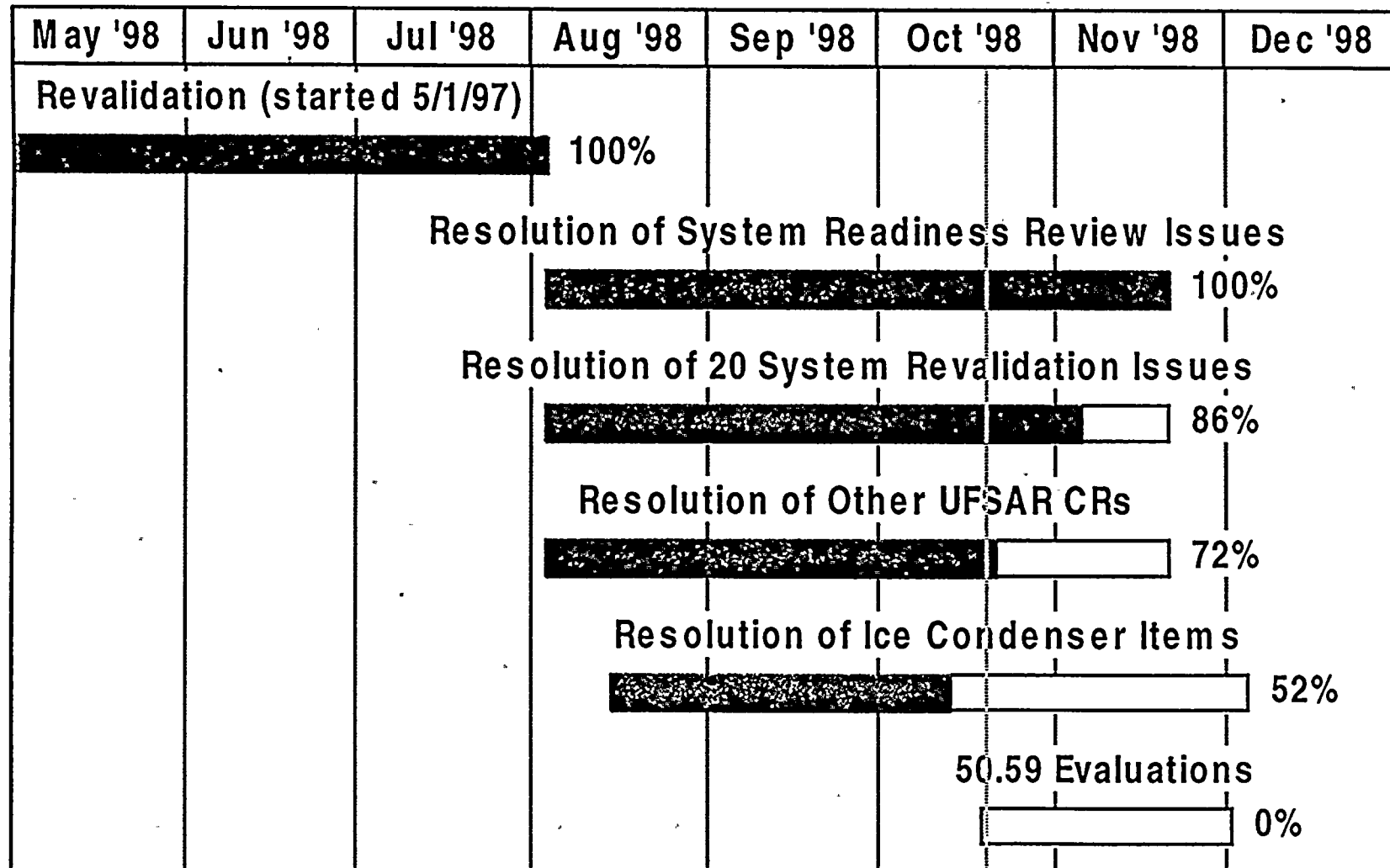
Presentation Scope

- NRC submittals
- ✓ UFSAR update

UFSAR Status

- Commitment
- Status
 - revalidation
 - open item resolution
 - condition reports
 - 50.59 evaluations

UFSAR Schedule



Presentations

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