



UNITED STATES
NUCLEAR REGULATORY COMMISSION

REGION III
801 WARRENVILLE ROAD
LISLE, ILLINOIS 60532-4351

August 29, 1997

Public

~~TE-01~~

JE 41511

See
Reports

Thomas J. Maiman
Senior Vice President,
Nuclear Operations Division
Commonwealth Edison Company
Executive Towers West III
1400 Opus Place
Downers Grove, IL 60515

SUBJECT: STATUS MEETING ON THE PERFORMANCE OF COMMONWEALTH EDISON
COMPANY'S NUCLEAR OPERATIONS DIVISION

Dear Mr. Maiman:

This refers to the meeting conducted at the NRC Region III office in Lisle, Illinois, on August 5, 1997. The purpose of this meeting was to discuss Commonwealth Edison Company (ComEd) Nuclear Operations Division's performance as it relates to actions ComEd has taken in response to the NRC's January 27, 1997, 10 CFR 50.54(f) letter regarding safety performance at ComEd's nuclear facilities. The meeting also focused on the performance indicators that ComEd is using to monitor and assess performance. Attendees at the meeting are listed in Enclosure 1. Enclosure 2 is a copy of your presentation handout.

Your presentation provided a status of the four focus areas from your response to the 10 CFR 50.54(f) letter. These areas included: (1) focus on safe operations; (2) leverage Nuclear Operations Division's size; (3) adequate financial and human resources; and (4) oversight, assessment, and monitoring. Of the 341 total action items from the 10 CFR 50.54(f) letter, 120 items have been closed.

You also discussed the results of ComEd's monitoring of the 7 NRC or World Association of Nuclear Operators (WANO) performance indicators and the 18 ComEd specific performance indicators. Your assessment of the indicators has led you to conclude that the ComEd nuclear facilities have areas of good performance, areas of improved performance, and areas that need improvement.

Our staff had a number of questions regarding the uniform application of the performance indicators among the six ComEd nuclear facilities as well as the usefulness of some of the indicators as a valid measure of performance. Indicators questioned included operator workarounds, overtime hours, overdue corrective actions, percent rework, engineering requests, and temporary alterations. For example, at Zion, the percent rework

9709230080 970829
PDR ADDCK 05000237
P PDR



performance indicator did not include preventive maintenance tasks, surveillance tests, and modifications, while the overtime indicator only tracks paid overtime, tracks station overtime as a whole instead of by department, and does not include contractor overtime. We will continue to evaluate the application of the performance indicators in subsequent inspections and status meetings.

Your performance indicator assessment was summarized by Mr. Harry Keiser as representing, in ComEd's view, evidence of improved performance to date.

Based on our discussions you agreed to discuss the following topics during the next status meeting:

- (1) The NRC staff is interested in an overview presentation on the ComEd budget allocation process and how budget decisions are made over the course of the year.
- (2) An overview of the status of the Maintenance Rule Performance Indicators for each of the stations.
- (3) The functions and activities of the NOD Nuclear Oversight and Site Quality Verification Groups as they relate to providing independent and consistent oversight of the performance of each site and the Nuclear Division as a whole.
- (4) An interpretive report on each of the performance indicators to understand what the performance indicators are telling ComEd.

In response to your invitation for the NRC to perform an inspection at the Downer's Grove corporate office, we plan to schedule several visits to assess implementation of your commitments in response to the 10 CFR 50.54(f) letter.

In accordance with Section 2.790 of the NRC's "Rules of Practice," Part 10, Code of Federal Regulations, a copy of this letter, and its enclosures, will be placed in the NRC's Public Document Room.

Thomas J. Maiman

-3-

If you have any questions regarding this meeting or if our understanding of actions you are taking, as discussed above, differs from yours, please contact me at (630) 829-9657.

Sincerely,

15/ A. B. Beach

A. Bill Beach
Regional Administrator

Docket Nos: 50-237; 50-249; 50-254;
50-265; 50-373; 50-374;
50-295; 50-304; 50-456;
50-457; 50-454; 50-455

Enclosures: 1. Attendance List
2. Licensee Presentation

PLEASE SEE ATTACHED DISTRIBUTION

DOCUMENT NAME: G:\COMED\COMEDMIN.897

To receive a copy of this document, indicate in the box "C" = Copy without attach/encl
"E" = Copy with attach/encl "N" = No copy

OFFICE	RIII	E	RIII		NRR	E	RIII	
NAME	PPelke/co <i>PRP</i>		GGrant <i>GG</i>		Capra <i>Per telcon</i>		ABeach	
DATE	08/21/97		08/23/97 <i>GG</i>		08/25/97 <i>PRP</i>		08/21/97	

OFFICIAL RECORD COPY

cc w/encls: D. A. Sager, Vice President,
Generation Support
H. W. Keiser, Chief Nuclear
Operating Officer
H. G. Stanley, Site Vice President, Braidwood
K. Graesser, Site Vice President, Byron
J. S. Perry, Site Vice President, Dresden
W. T. Subalusky, Jr., Site Vice
President, LaSalle
E. Kraft, Site Vice President, Quad Cities
J. H. Mueller, Site Vice President, Zion
L. W. Pearce, Station Manager, Quad Cities
C. C. Peterson, Regulatory Affairs
Manager, Quad Cities
I. Johnson, Acting Nuclear
Regulatory Services Manager
Richard Hubbard
Nathan Schloss, Economist
Office of the Attorney General
State Liaison Officer
Chairman, Illinois Commerce
Commission
J. R. Bull, Vice President, General &
Transmission, MidAmerican Energy Company
Document Control Desk-Licensing
T. Nauman, Station Manager, Dresden Unit 1
M. Heffley, Station Manager, Dresden, Units 2 and 3
F. Spangenberg, Regulatory Assurance
Manager, Dresden
R. Starkey, Plant General Manager, Zion
R. Godley, Regulatory Assurance
Supervisor, Zion
Mayor, City of Zion
State Liaison Officer, Wisconsin
K. Kofron, Station Manager, Byron
D. Brindle, Regulatory Assurance
Supervisor, Byron
T. Tulon, Station Manager, Braidwood
T. Simpkin, Regulatory
Assurance Supervisor, Braidwood
F. Dacimo, Plant General Manager, LaSalle
P. Barnes, Regulatory Assurance
Supervisor, LaSalle

Distribution:

Docket File w/encls
PUBLIC IE-01 w/encls
OC/LFDCB w/encls
CAA1 w/encls (E-mail)
PM, NRR w/encls
RAC1 (E-Mail)
RIII Enf. Coord w/encls
TSS w/encls
W. Kropp, RIII, w/encls
J. Gavula, RIII, w/encls
G. Dick, NRR, w/encls

DRP w/encls
RIII PRR w/encls
SRI LaSalle, Dresden,
Quad Cities, Zion,
Braidwood, Byron,
w/encls
DRS (2) w/encls
Deputy RA, w/encls
R. Lankbury, RIII, w/encls
J. Grobe, RIII, w/encls

J. Callan, EDO w/encls
H. Thompson, OEDO w/encls
G. Tracy, OEDO w/encls
S. Collins, NRR w/encls
F. Miraglia, NRR w/encls
R. Zimmerman, NRR w/encls
T. Martin, NRR w/encls
DOCDESK (E-mail)
M. Galloway, RIII, w/encls
J. Roe, NRR, w/encls

ATTENDANCE AT THE AUGUST 5, 1997 MEETING BETWEEN THE NRC AND COMED

COMED ATTENDEES

T. Maiman	Chief Nuclear Officer/Executive Vice President
H. Keiser	Chief Nuclear Operating Officer/Vice President
D. Sager	Vice President, Generation Support
J. Hosmer	Vice President, Engineering
J. Brons	Vice President, Nuclear Support
V. Brown	Vice President, Human Resources
I. Johnson	Licensing Director
M. Pavey	Regulatory Performance Administrator
D. Cooper	NOD Corrective Actions Manager
K. Karr	Director, Performance Improvements (Peer Groups)
G. Schwartz	Corporate Assessment Manager
L. Waldinger	Nuclear Oversight Manager
J. Able	Corporate Services
D. Farrar	Manager, Nuclear Services
D. Jenkins	Senior Counsel
D. Chrzanowski	Nuclear Licensing
G. Wald	Corporate Communications
J. Reynolds	Nuclear Operating Committee (NOC)- Board of Directors (BOD)
D. Evans	Liaison NOC-BOD
D. Smith	Nuclear Communications

NRC ATTENDEES

A. Beach	Regional Administrator
R. Zimmerman	Associate Director for Reactor Projects, NRR
E. Adensam	Deputy Director, Division of Reactor Projects, NRR
R. Capra	Director, Project Directorate III-2, NRR
G. Tracy	Senior Regional Coordinator, OEDO
G. Grant	Director, Division of Reactor Projects (DRP), Region III
M. Dapas	Acting Deputy Director, DRP, Region III
W. Kropp	Chief, Projects Branch 1, DRP, Region III
R. Lanksbury	Chief, Projects Branch 3, DRP, Region III
M. Galloway	Acting Chief, Projects Branch 2, DRP, Region III
G. Dick	Project Manager, NRR
M. Leach	Chief, Operator Licensing Branch, DRS, Region III
M. Ring	Chief, Engineering Branch, DRS, Region III
A. Dauginas	Public Affairs Officer, Region III
R. Lerch	Project Engineer, Projects Branch 1, DRP, Region III
P. Pelke	Reactor Engineer, Projects Branch 6, DRP, Region III

OTHER ATTENDEES

C. Nicodemas	Reporter, Chicago Sun-Times
J. Seidita	Enviro Law and Policy Center
B. McClellan	Enviro Law and Policy Center
N. Howey	Assistant Manager, Illinois Department of Nuclear Safety
C. Dellimore	Reporter, WBBM Radio News