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Docket Nos. 50-220 50-410

Mr. B. Ralph Sylvia Executive Vice President - Nuclear Niagara Mohawk Power Corporation 301 Plainfield Road Syracuse, New York 13212

Dear Mr. Sylvia:

SUBJECT: Systematic Assessment of Licensee Performance (SALP) Report Nos. 50-220/92-99 and 50-410/92-99

This letter forwards the Nine Mile Point, Units 1 and 2, SALP report for the period May 24, 1992 to August 14, 1993. This SALP was conducted under the revised SALP process that was implemented by the Nuclear Regulatory Commission (NRC) on July 19, 1993. The revised SALP process rates licensees in four functional areas: Operations, Maintenance, Engineering, and Plant Support. The Plant Support area includes: Radiological Controls, Security, Emergency Preparedness, Fire Protection, Chemistry, and Housekeeping Controls.

Overall, the NRC continues to see improved performance at Nine Mile Point. During the SALP period, management demonstrated a proactive and proper safety perspective and excellent oversight, control, involvement in, and support of plant activities. Improved program performance and effectiveness were demonstrated in Operations, Maintenance and Engineering. Personnel performed well during most events and activities. Improved vertical and horizontal communications between management, supervisors and plant/corporate staff were observed. In most cases, problem identification and resolution of safety issues were timely and effective. Self-assessment, quality assurance and quality control activities were comprehensive and effective in identifying strengths and opportunities for improvement.

Although we noted improvement in Operations, this area was again rated Category 2. Operators continued their strong performance in responding to plant events and displayed a good questioning attitude in challenging off-normal situations. Operator performance in general was indicative of a well-trained and professional staff. Extensive management oversight of daily activities continued. Good management and engineering involvement in the Unit 1 refueling outage resulted in a strong understanding of site priorities and challenges. However, instances of personnel error at both units indicate that continued emphasis on proper communications, understanding the impact of planned actions and attention to detail are necessary.

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Maintenance was also rated Category 2. A strong program for corrective maintenance was observed. Preventive maintenance activities and surveillance activities were appropriate. Improved management attention led to a high level of safety performance. However, several problems were noted with post-maintenance testing. Other recurring minor problems in maintenance involved instances of inattention to detail, some weaknesses in assessing plant impact of maintenance activities, and some cases of nonadherence to procedures.

Engineering performance improved to Category 1. The engineering organization demonstrated a strong interface with site activities and other plant departments. Management oversight was evident in support of station activities. Engineering evaluations were found to be technically accurate, thorough, and of high quality. Exceptions identified were isolated and promptly corrected.

Plant Support was rated Category 2. Overall the plant support functions continued to be effective and contributed to the safe plant performance. Although improved ALARA performance was noted, weaknesses in radiological area access controls continued. Several areas for improvement were noted in the emergency preparedness and security areas.

We have scheduled a management meeting with you, open for public observation, at 1:00 p.m. on October 21, 1993, at the Nine Mile Point Training Center. At the meeting, you should be prepared to discuss our assessment and any initiatives you plan to take to address the weaknesses detailed in our evaluation.

We appreciate your cooperation.

Sincerely,

Thomas T. Martin Regional Administrator

Enclosure: Systematic Assessment of Licensee Performance (SALP) Report Nos. 50-

220/92-99 and 50-410/92-99

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## Mr. B. Ralph Sylvia

cc w/encl:

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M. McCormick, General Manager, Safety Assessment, Licensing & Training

K. Dahlberg, Unit 1 Plant Manager

J. Mueller, Unit 2 Plant Manager

D. Greene, Manager, Licensing

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