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SUBJECT: Forwards corrected page 108 of self assessment rept
 replacing inadvertently duplicated page 108.

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September 21, 1987
NMP2L 1078

U.S. Nuclear Regulatory Commission
Attn: Document Control Desk
Washington, D.C. 20555

Re: Nine Mile Point Unit 2
Docket No. 50-410

Gentlemen:

On September 13, 1987, we sent you the Nine Mile Point Unit 2 Self-Assessment Report (NMP2L 1075). Page 107 of the report was inadvertently duplicated as page 108. Attached is the correct page 108.

Please insert the corrected page into your copy of the report.

Very truly yours,

NIAGARA MOHAWK POWER CORPORATION

C. V. Mangan

C. V. Mangan
Senior Vice President

JMM/pns
3710G
Attachment

cc: Regional Administrator, Region I
Mr. R. A. Capra, Director
Ms. M. F. Haughey, Project Manager
Mr. W. A. Cook, Resident Inspector

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4R. MANAGEMENT EFFECTIVENESS (Continued)

resulted in early identification of a number of problems. For each of the matters raised by the Team, either a resolution has been achieved or a mechanism is in place for further action. Direct observation and formal interviews with station personnel at all levels have resulted in better communications. Problems and individual concerns can be more easily expressed to management in the field. Surveillance Reports resulting from Self-Appraisal Team activities have received aggressive supervisory action. The quick turnaround time placed on responses is shorter than other usual response mechanisms. The Team has provided an additional outlet for feedback for personnel in the field and allowed problems to be resolved more effectively.

While the strengths described above indicate that management is generally effective, areas requiring improvement have also been noted. Overall, management review of operations and various occurrences have not been totally effective. The Site Operations Review Committee, which includes station management, has not provided a timely critical review of station activities for determination of root cause to ensure permanent corrective action. Repetitive problems have occurred with some electrical equipment. In addition, some of the required surveillances have been missed. In some cases, procedural deficiencies have been noted without timely followup.

The general attitude of some station personnel needs improvement. There have been instances on the part of some personnel where team suggestions for improvement were not given proper consideration. Personnel sometimes were defensive about the way they were doing things. Management needs to

