

U. S. NUCLEAR REGULATORY COMMISSION

REGION V

Report Nos. 50-275/90-06 and 50-323/90-06

Docket Nos. 50-275 and 50-323

License Nos. DPR-80 and DPR-82

Licensee: Pacific Gas and Electric Company
77 Beale Street, Room 1451
San Francisco, California 94106

Facility Name: Diablo Canyon Units 1 and 2

Meeting at: Region V, Walnut Creek, California

Meeting Conducted: February 16, 1990

Inspectors: K. E. Johnston, Resident Inspector

P. P. Narbut, Senior Resident Inspector

Approved by:

M. M. Mendonca, Chief
Reactor Projects Section 1

2/27/90
Date Signed

Summary:

Meeting on February 16, 1990 (Report Nos. 50-275/90-06 and 50-323/90-06)

Subject: Management meeting to discuss QA performance. Inspection Procedure 30702 was used as guidance.

9004090438 900314
PDR ADDCK 05000275
Q FDC



MANAGEMENT MEETING DETAILS1. AttendeesPacific Gas and Electric Company:

J. Sexton, Quality Assurance Manager
D. Taggart, Quality Support Supervisor
J. Young, Quality Assurance

U. S. Nuclear Regulatory Commission:

A. Chaffee, Deputy Director, Division of Reactor Safety and Projects
D. Kirsch, Chief, Reactor Safety Branch
S. Richards, Chief, Reactor Projects Branch
F. Huey, Chief, Engineering Section
M. Mendonca, Chief, Reactor Projects Section I
P. Narbut, Senior Resident Inspector, Diablo Canyon
B. Olson, Project Inspector, Reactor Projects Section I
K. Johnston, Resident Inspector, Diablo Canyon

2. Meeting Summary

The meeting convened at approximately 10:00 a.m. on February 16, 1990, at the Region V Walnut Creek office. Mr. Sexton opened the meeting by introducing himself as the newly appointed QA manager. He noted that the QA organization was in a state of flux and that he and his staff were in the process of evaluating their organization to identify how best to make changes. To this end, he was planning to meet with other utilities and the staff at NRR, in addition to holding the discussions at this meeting. The discussion that followed was in an open format revolving on a few central themes.

The first theme discussed by the NRC participants was the impression that while the QA organization had improved over the last year in their efforts to identify problems, the resolution of problems appeared to be passed onto the worker level. As a result, while the smaller problems were routinely fixed, the programmatic aspects were occasionally not adequately addressed. The QA manager was encouraged to involve himself in QA findings, to develop issues, and to communicate them to higher level management. Mr. Sexton agreed that this approach needed to be taken more often and that he had already taken steps to do so.

The NRC participants expressed concern that as the former Diablo Canyon Plant Superintendent, Mr. Sexton should be cautious to maintain a critical perspective of plant activities. Mr. Sexton noted that he had been away from the nuclear organization for two years, which had helped to refresh his perspective. Additionally he noted that, while in some cases QA will take conservative action which may affect immediate plant availability, in the long run the quality function and reliability (availability) are indeed compatible.

The NRC participants also initiated conversation on the need for QA auditors to have a "nose for problems." Too often, auditors do not have



the attitude that they are looking for weaknesses, or auditors perform a cursory review in order to avoid confrontation. The licensee participants agreed with these comments and stated that they were pursuing a reorganization in order to place auditors in positions which best fit their talents.

The licensee participants noted that substantial efforts had been made to perform more performance based audits. Efforts such as the SSFAR and SSOMI type audits had turned up substantially more findings than previous eighteen criteria compliance type audits. However, while the performance based audits demand greater resources, regulations require the compliance audits. The licensee noted that they were reviewing how best to take credit for elements covered in performance type audits in their compliance audits. Additionally, the licensee noted that in many cases a performance based audit can identify where a compliance audit can better focus it's effort.

In response to a question, the licensee participants noted that the split between general office and site QA personnel was 75% to 25%. They recognized the need to get more people involved in site inspections. The NRC participants concurred and noted that in the past, QA had not always been on the forefront of developing problems and that a stronger involvement in day to day plant activities would enhance this. Mr. Sexton noted that while he was currently located at the general office, he had strong ties to the site and would closely follow plant activities.

The meeting concluded at approximately 12 noon with Mr. Sexton summarizing the topics discussed above.

