

July 7, 2016

Tad Gray, General Manager  
Nova Machine Products Company  
18001 Sheldon Road  
Middleburg Heights, Ohio 44130

SUBJECT: THANK YOU FOR YOUR CONTRIBUTION TO THE 5<sup>th</sup> NRC WORKSHOP ON  
VENDOR OVERSIGHT

Dear Mr. Gray:

You provided an outstanding presentation on Reverse Engineering at the 5<sup>th</sup> NRC Workshop on Vendor Oversight on June 23, 2016. Your contribution as a speaker was greatly appreciated by Jennifer Uhle and us. After the effective and informative presentation, you excelled in engaging the audience in a lively and informative discussion of the complex issues. This session highlighted the challenges that lie ahead in the nuclear industry. Thank you for taking time out of your busy schedule to support us in this important public forum.

Sincerely,

Kerri Kavanagh, Chief **/RA/**  
Quality and Vendor Inspection Branch 3  
Division of Construction Inspection  
& Operational Programs  
Office of New Reactors

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