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Table of Contents

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A.1	PRICE/COST SCHEDULE	1
TASK OI	RDER TERMS AND CONDITIONS	
	TASK/DELIVERY ORDER PERIOD OF PERFORMANCE (AUG 2011)	
A.4	BRANDING (AUG 2011)	. 3
A.5 A.6	ELECTRONIC PAYMENTS (AUG 2011) BILLING INSTRUCTIONS FOR LABOR HOUR/TIME AND MATERIALS TYPE	4
,	CONTRACTS (AUG 2011)	4

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CONTINUATION PAGE

A.2 PRICE/COST SCHEDULE

ITEM NO.	DESCRIPTION OF QTY UNIT SUPPLIES/SVCS	UNIT PRICE	AMOUNT
0001	135.00 hour Senior OD Consultant	\$241.9500	\$32,663.25
0002	17.50 Program Manager	\$241.9500	\$4,234.13
		GRAND TOTAL	\$36,897.38

TASK ORDER TERMS AND CONDITIONS

NOT SPECIFIED IN THE CONTRACT

A.2 TASK/DELIVERY ORDER PERIOD OF PERFORMANCE (AUG 2011)

This order shall commence on the Date of Award and will expire on November 30, 2013.

A.3 STATEMENT OF WORK

Background:

The Office of Information Services (OIS) plans, directs, and oversees the delivery of centralized information technology (IT) infrastructure, applications, and information management (IM) services, and the development and implementation of IT and IM plans, architecture, and policies to support the mission, goals, and priorities of the agency. Advances the achievement of NRC's mission by assisting management in recognizing where IT can add value while transforming or supporting agency operations.

OIS has recently experienced major changes in management, including a new Office Director, Deputy Office Director and, due to a major reorganization, changes in some Division Directors and Branch Chiefs. To ensure alignment, build trust and clarify expectations, the Office Director and Deputy Office Director have requested the services of the NRC OD contractor to facilitate a one (1) day off-site with their management team as well as a $\frac{1}{2}$ day follow-up, within 6 months.

Deliverables:

Specifically, under contract number NRC-38-10-723A, entitled "Organizational Development Interventions", Suntiva shall:

Phase I

- Hold entry and status meetings with the Office Director and Deputy Office Director to align expectations (Estimated 3 hours – Senior OD Consultant, 1 hour – Program Manager).
- Assist Office Director and Deputy Office Director with key communications in advance of off-site (Estimated 2 hours Senior OD Consultant, .5 hour Program Manager);
- Review relevant background information such as corporate office strategic goals, key initiatives, success metrics etc. (Estimated 5 hours – Senior OD Consultant, 1 hour – Program Manager);
- Design interview questionnaire, schedule 45 minute-1 hour one-on-one data gathering interviews to gather
 input from attendees (up to 30 participants) in advance of the offsite to secure their buy-in and ensure the
 optimal offsite design (Estimated 35 hours Senior OD Consultant, 3 hours Program Manager);
- Review and discuss with OCHCO representatives relevant SCCS and FEVs data related to the Corporate
 Offices (Estimated 4 hours Senior OD Consultant);
- Jointly design and facilitate a one day offsite with the client that also includes success metrics (30 hours Senior OD Consultant, 2 hours – Program Manager);
- Provide offsite summary data to client (Estimated 3 hours Senior OD Consultant, 1 hours Program Manager);
- Participate in an after action review meeting post offsite. (Estimated 3 hours Senior OD Consultant, 1 hour Program Manager).

Phase II

- Meet with Office Director and Deputy Office Director to discuss how the management team has progressed since the previous offsite (Estimated 4 hours – Senior OD Consultant, .5 hours – Program Manager).
- Assist Office Director and Deputy Office Director with key communications in advance of ½ day offsite (Estimated 2 hours – Senior OD Consultant, .5 hour ÷ Program Manager);
- Design interview questionnaire, schedule interviews and gather input from attendees in advance of the offsite to ensure the optimal offsite design (Estimated 20 hours – Senior OD Consultant, 3 hours – Program Manager);
- Jointly design and facilitate a ½ day offsite with the client that also includes success metrics (18 hours Senior OD Consultant, 2 hours Program Manager);
- Provide offsite summary data to client (Estimated 3 hours Senior OD Consultant, 1 hours Program Manager);
- Participate in an after action review meeting post offsite. (Estimated 3 hours Senior OD Consultant, 1 hour Program Manager).

Expected Overall Outcomes:

- Management has a better understanding of and is aligned with the Office Director's expectations, their
 collective interdependence, and begin to dialog and develop plans on how they can and will work more
 collaboratively.
- Better understanding of one another as leaders and as individuals.

Roles and Responsibilities:

The Office Director/Deputy Office Director (or their designate) will be responsible for administrative and logistical activities that might be required in this work order, including scheduling meetings with the consultant at mutually convenient times. The consultant will be responsible for providing deliverables and services as identified in this work order.

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Projected Level of Effort

Contract Labor Category	Labor Rate	Estimated Level of Effort	Total*
Phase I			
Senior OD Consultant	; 5		
Program Manager			
Sub-Total			
Phase II			
Senior OD Consultant)
Program Manager			
Sub-Total			
Total: Phase I & Phase II			\$36,897.38

^{*} Contractor shall not exceed the Total or perform work other than the labor categories identified here without prior authority from the Contracting Officer, which would necessitate written modification to the Task Order.

Period of Performance:

All services shall begin no earlier than the date of award and must be completed by November 30, 2013. If services cannot be completed by the period of performance end date, then written justification must be provided to the COR. The period of performance can only be extended by the Contracting Officer, by way of written modification to the Task Order.

A.4 BRANDING (AUG 2011)

The Contractor is required to use the official NRC branding logo or seal on any publications, presentations, products, or materials funded under this contract, to the extent practical, in order to provide NRC recognition for its involvement in and contribution to the project. If the work performed is funded entirely with NRC funds, then the contractor must acknowledge that information in its documentation/presentation.

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Access the following websites for branding information and specifications: http://www.internal.nrc.gov/ADM/branding/ and Management Directive and Handbook 3.13 -

(internal NRC website): http://www.internal.nrc.gov/policy/directives/toc/md3.13.htm

(external public website): http://pbadupws.nrc.gov/docs/ML1122/ML112280190.pdf

A.5 ELECTRONIC PAYMENT (AUG 2011)

The Debt Collection Improvement Act of 1996 requires that all payments except IRS tax refunds be made by Electronic Funds Transfer. Payment shall be made in accordance with FAR 52.232-33, entitled "Payment by Electronic Funds- Central Contractor Registration".

To receive payment, the contractor shall prepare invoices in accordance with NRC's Billing Instructions. Claims shall be submitted on the payee's letterhead, invoice, or on the Government's Standard Form 1034, "Public Voucher for Purchases and Services Other than Personal," and Standard Form 1035, "Public Voucher for Purchases Other than Personal - Continuation Sheet." The preferred method of submitting invoices is electronically to the Department of the Interior at NRCPayments NBCDenver@nbc.gov. If the contractor submits a hard copy of the invoice, it shall be submitted to the following address:

Department of the Interior National Business Center Attn: Fiscal Services Branch - D2770 7301 West Mansfield Avenue Denver, CO 80235-2230

A.6 BILLING INSTRUCTIONS FOR LABOR HOUR/TIME AND MATERIALS TYPE CONTRACTS (JULY 2011)

<u>General</u>: During performance and through final payment of this contract, the contractor is responsible for the accuracy and completeness of data within the Central Contractor Registration (CCR) database and for any liability resulting from the Government's reliance on inaccurate or incomplete CCR data.

The contractor shall prepare invoices/vouchers for reimbursement of costs in the manner and format described herein. FAILURE TO SUBMIT INVOICES/VOUCHERS IN ACCORDANCE WITH THESE INSTRUCTIONS WILL RESULT IN REJECTION OF THE INVOICE/VOUCHER AS IMPROPER.

and a Standard Form 1900 a

<u>Standard Forms</u>: Claims shall be submitted on the payee's letterhead, invoice/voucher, or on the Government's Standard Form 1034, "Public Voucher for Purchases and Services Other than Personal," and Standard Form 1035, "Public Voucher for Purchases Other than Personal--Continuation Sheet."

<u>Electronic Invoice/Voucher Submissions</u>: The preferred method of submitting vouchers/invoices is electronically to the U.S. Department of the Interior's National Business Center, via email to: NRCPayments NBCDenver@NBC.gov.

Hard-Copy Invoice/Voucher Submissions: If you submit a hard-copy of the invoice/voucher, a signed original and supporting documentation shall be submitted to the following address:

Department of the Interior National Business Center Attn: Fiscal Services Branch - D2770 7301 West Mansfield Avenue Denver, CO 80235-2230

Purchase of Capital Property: (\$50,000 or more with life of one year or longer)

Contractors must report to the Contracting Officer, electronically, any capital property acquired with contract funds having an initial cost of \$50,000 or more, in accordance with procedures set forth in NRC Management Directive (MD) 13.1, IV, C – "Reporting Requirements" (revised 2/16/2011).

Agency Payment Office: Payment will continue to be made by the office designated in the contract in Block 12 of the Standard Form 26, or Block 25 of the Standard Form 33, whichever is applicable.

<u>Frequency</u>: The contractor shall submit claims for reimbursement once each month, unless otherwise authorized by the Contracting Officer.

Format: Invoices/Vouchers shall be submitted in the format depicted on the attached sample form entitled "Invoice/Voucher for Purchases and Services Other Than Personal". Alternate formats are permissible only if they address all requirements of the Billing Instructions. The instructions for preparation and itemization of the invoice/voucher are included with the sample form.

<u>Task Order Contracts</u>: The contractor must submit a separate invoice/voucher for each individual task order with detailed cost information. This includes all applicable cost elements and other items discussed in paragraphs (a) through (q) of the attached instructions. In addition, the invoice/voucher must specify the contract number, and the NRC-assigned task/delivery order number.

Billing of Costs after Expiration of Contract: If costs are incurred during the contract period and claimed after the contract has expired, you must cite the period during which these costs were incurred. To be considered a proper expiration invoice/voucher, the contractor shall clearly mark it "EXPIRATION INVOICE" or "EXPIRATION VOUCHER".

Final invoices/vouchers shall be marked "FINAL INVOICE" or "FINAL VOUCHER".

Currency: Invoices/Vouchers must be expressed in U.S. Dollars.

<u>Supersession</u>: These instructions supersede previous Billing Instructions for Labor Hour/Time and Materials Type Contracts (June 2008).

Sec. 1994

INVOICE/VOUCHER FOR PURCHASES AND SERVICES OTHER THAN PERSONAL (SAMPLE FORMAT - COVER SHEET)

. . . .

1. Official Agency Billing Office

Department of the Interior National Business Center Attn: Fiscal Services Branch - D2770 7301 West Mansfield Avenue Denver, CO 80235-2230

2. Invoice/Voucher Information

a. <u>Payee's DUNS Number or DUNS+4</u>. The Payee shall include the Payee's Data Universal Number (DUNS) or DUNS+4 number that identifies the Payee's name and address. The DUNS+4 number is the DUNS number plus a 4-character suffix that may be assigned at the discretion of the Payee to identify alternative Electronic Funds Transfer (EFT) accounts for the same parent concern.

- b. <u>Payee's Name and Address</u>. Show the name of the Payee as it appears in the contract and its correct address. If the Payee assigns the proceeds of this contract as provided for in the assignment of claims terms of this contract, the Payee shall require as a condition of any such assignment, that the assignee shall register separately in the Central Contractor Registration (CCR) database at http://www.ccr.gov and shall be paid by EFT in accordance with the terms of this contract. See Federal Acquisition Regulation 52.232-33(g) Payment by Electronic Funds Transfer Central Contractor Registration (October 2003).
- c. <u>Contract Number</u>. Insert the NRC contract number (including Enterprise-wide Contract (EWC)), GSA Federal Supply Schedule (FSS), Governmentwide Agency Contract (GWAC) number, or Multiple Agency Contract (MAC) number, as applicable.
- d. <u>Task Order Number</u>. Insert the task/delivery order number (If Applicable). **Do not include more than one task** order per invoice or the invoice may be rejected as improper.
- e. <u>Invoice/Voucher</u>. The appropriate sequential number of the invoice/voucher, beginning with 001 should be designated. Contractors may also include an individual internal accounting number, if desired, in addition to the 3-digit sequential number.
- f. Date of Invoice/Voucher. Insert the date the invoice/voucher is prepared.
- g. <u>Billing period</u>. Insert the beginning and ending dates (day, month, year) of the period during which costs were incurred and for which reimbursement is requested.
- h. <u>Labor Hours Expended</u>. Provide a general summary description of the services performed and associated labor hours utilized during the invoice period. Specify the Contract Line Item Number (CLIN) or SubCLIN, as applicable, and information pertaining to the contract's labor categories/positions, and corresponding authorized hours.
- i. <u>Property</u>. For contractor acquired property, list each item with an initial acquisition cost of \$50,000 or more and provide: (1) an item description, (2) manufacturer, (3) model number, (4) serial number, (5) acquisition cost, (6) date of purchase, and (7) a copy of the purchasing document.

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- j. Shipping. Insert weight and zone of shipment, if shipped by parcel post.
- k. Charges for freight or express shipments. Attach prepaid bill if shipped by freight or express.
- I. Instructions. Include instructions to consignee to notify the Contracting Officer of receipt of shipment.
- m. For Indefinite Delivery contracts, the final invoice/voucher shall be marked "FINAL INVOICE" or "FINAL VOUCHER".
- n. <u>Direct Costs</u>. Insert the amount billed for the following cost elements, adjustments, suspensions, and total amounts, for both the current billing period and for the cumulative period (from contract inception to end date of this billing period).
- (1) Direct (Burdened) Labor. This consists of salaries and wages paid (or accrued) for direct performance of the contract itemized, including a burden (or load) for indirect costs (i.e., fringe, overhead, General and Administrative, as applicable), and profit component, as follows:

Labor Hours Burdened Category Billed Hourly Rate Total Hours Billed

- (2) Contractor-acquired property (\$50,000 or more). List each item costing \$50,000 or more and having a life expectancy of more than one year. List only those items of equipment for which reimbursement is requested. For each such item, list the following (as applicable): (a) an item description, (b) manufacturer, (c) model number, (d) serial number, (e) acquisition cost, (f) date of purchase, and (g) a copy of the purchasing document.
- (3) Contractor-acquired property (under \$50,000), Materials, and Supplies. These are equipment other than that described in (2) above, plus consumable materials and supplies. List by category. List items valued at \$1,000 or more separately. Provide the item number for each piece of equipment valued at \$1,000 or more.
- (4) Materials Handling Fee. Indirect costs allocated to direct materials in accordance the contractor's usual accounting procedures.
- (5) Consultant Fee. The supporting information must include the name, hourly or daily rate of the consultant, and reference the NRC approval (if not specifically approved in the original contract).
- (6) Travel. Total costs associated with each trip must be shown in the following format:

Start Da	ate	Destination	n	<u>Costs</u>
From	To	From	То	\$

(Must include separate detailed costs for airfare, per diem, and other transportation expenses. All costs must be adequately supported by copies of receipts or other documentation.)

- (7) Subcontracts. Include separate detailed breakdown of all costs paid to approved subcontractors during the billing period.
- o. Total Amount Billed. Insert columns for total amounts for the current and cumulative periods.
- p. <u>Adjustments</u>. Insert columns for any adjustments, including outstanding suspensions for unsupported or unauthorized hours or costs, for the current and cumulative periods.
- q. Grand Totals.

3. Sample Invoice/Voucher Information

<u>Sam</u>	ple Invoice/Voucher Information (Supporting I	Documentation must	be attached)	
This	invoice/voucher represents reimbursable cost	ts for the billing perio	od fromthrough	
	Amount Billed	0		
(a)	Direct Costs	<u>Current Pe</u>	riod <u>Cumulative</u>	
(1) (2) (3)	Direct burdened labor Government property (\$50,000 or more) Government property, Materials, and	\$ 50.00 we cleaned	\$	
(4) (5) (6)	Supplies (under \$50,000 per item) Materials Handling Fee Consultants Fee Travel	\$ \$ \$	\$ \$ \$	
(7)	Subcontracts	\$	\$	

	Total Direct Costs:	\$ \$
Total Amount Billed	i	\$ \$
Adjustments (+/-)		\$ \$
Grand Total		\$ \$

(The invoice/voucher format provided above must include information similar to that included below in the following to ensure accuracy and completeness.)

SAMPLE SUPPORTING INFORMATION

The budget information provided below is for format purposes only and is illustrative.

Cost Elements:

1) Direct Burdened Labor - \$4,800

	1 m	1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1	1 (1)	
Hours	Burdened	and the state of t	Cumulative	Labor
<u>Category</u>	<u>Billed</u>	<u>Rate</u>	<u>Total</u>	Hours Billed
Senior Engineer I	100	\$28.00	\$2,800	975
Engineer	50	\$20.00	\$1,000	465
Computer Analyst	100	\$10.00	\$1,000	<u>320</u>
•			\$4,800	1,760 hrs.

Burdened labor rates must come directly from the contract.

2) Government-furnished and contractor-acquired property (\$50,000 or more) - \$60,000

Prototype Spectrometer - item number 1000-01 = \$60,000

3) Government-furnished and contractor-acquired property (under \$50,000), Materials, and Supplies - \$2,000

4) Materials Handling Fee - \$40

(2% of \$2,000 in item #3)

5) Consultants' Fee - \$100

Dr. Carney - 1 hour fully-burdened @ \$100 = \$100

- 6) Travel \$2,640
- (i) Airfare: (2 Roundtrip trips for 1 person @ \$300 per r/t ticket)

Start Date	End Date	<u>Days</u>	<u>From</u>	<u>To</u>	Cost
4/1/2011	4/7/2011	7	Philadelphia, PA	Wash, D.C.	\$300
7/1/2011	7/8/2011	8	Philadelphia, PA	Wash, D.C.	\$300

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(ii) Per Diem: $$136/day \times 15 days = $2,040$

7) Subcontracting - \$30,000

Company A

= \$10,000

Company B

= <u>\$20,000</u>

\$30,000

(EX: Subcontracts for Companies A & B were consented to by the Contracting Officer by letter dated 6/15/2011.)

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\$99,580

- 0

\$99,580

4. Definitions

<u>Material handling costs</u>. When included as part of material costs, material handling costs shall include only costs clearly excluded from the labor-hour rate. Material handling costs may include all appropriate indirect costs allocated to direct materials in accordance with the contractor's usual accounting procedures.

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