



Counterfeit, Fraudulent, And Suspect Items (CFSI)

4th Public Meeting
Post-SECY 11-0154
February 13, 2013

Public Meeting

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Cyber Security Supply Chain

- NSIR oversees cyber security policy, guidance, and licensing activities for NRC licensees.
- When the source of cyber threats can be attributed to elements in the supply chain a collaborative effort between NRO and NSIR is necessary to address cyber threats.
- Ongoing Activities
 - Inspection Implementation
 - Guidance documents

Upcoming CFSI Proposed Category 3 Meetings

Commissioner Hearing Room

Wednesday, March 20, 2013 1:00 – 5:00pm

Monday, April 22, 2013 from 1:00 – 5:00pm

Two White Flint Room T10A01

Wednesday, May 29 2013 from 1:00 – 5:00pm

Wednesday, June 26, 2013 from 1:00 – 5:00pm

Wednesday, July 31, 2013 from 1:00 – 5:00pm

NUREG/BR-0500

“Safety Culture Policy Statement”

June 2011 (ML11165A021)

***“This policy statement applies to
...holders of quality assurance program
approvals, vendors and suppliers of
safety-related components...”***

➤ **Problem Identification and Resolution**

Issues potentially impacting safety are promptly identified, fully evaluated, and promptly addressed and corrected commensurate with their significance.

➤ **Questioning Attitude**

Individuals avoid complacency and continuously challenge existing conditions and activities in order to identify discrepancies that might result in error or inappropriate action.



DEFINITION OF NUCLEAR SAFETY CULTURE

Nuclear safety culture is the core values and behaviors resulting from a collective commitment by leaders and individuals to emphasize safety over competing goals to ensure protection of people and the environment.

TRAITS OF A POSITIVE NUCLEAR SAFETY CULTURE

Experience has shown that certain personal and organizational traits are present in a positive safety culture. The following are traits of a positive safety culture:

- **Leadership Safety Values and Actions**—Leaders demonstrate a commitment to safety in their decisions and behaviors.
- **Problem Identification and Resolution**—Issues potentially impacting safety are promptly identified, fully evaluated, and promptly addressed and corrected commensurate with their significance.
- **Personal Accountability**—All individuals take personal responsibility for safety.
- **Work Processes**—The process of planning and controlling work activities is implemented so that safety is maintained.
- **Continuous Learning**—Opportunities to learn about ways to ensure safety are sought out and implemented.
- **Environment for Raising Concerns**—A safety-conscious work environment is maintained where personnel feel free to raise safety concerns without fear of retaliation, intimidation, harassment, or discrimination.
- **Effective Safety Communication**—Communications maintain a focus on safety.
- **Respectful Work Environment**—Trust and respect permeate the organization.
- **Questioning Attitude**—Individuals avoid complacency and continuously challenge existing conditions and activities in order to identify discrepancies that might result in error or inappropriate action.

There may be additional traits not included here that are also important in a positive safety culture. These traits were not developed for inspection purposes.

NRC MISSION

The mission of the NRC is to license and regulate the Nation's civilian use of byproduct, source, and special nuclear materials in order to protect public health and safety, promote the common defense and security, and protect the environment.

SAFETY CULTURE Policy Statement

U.S. NRC
United States Nuclear Regulatory Commission
Protecting People and the Environment

NUREG/BR-0500
June 2011

TO GET MORE INFORMATION

www.nrc.gov
www.nrc.gov/about-nrc/regulatory/enforcement/safety-culture.html

POLICY ISSUE
(INFORMATION)

ML112200150

October 28, 2011

SECY-11-0154

FOR: The Commissioners

FROM: R. W. Borchardt
Executive Director for Operations

SUBJECT: AN AGENCYWIDE APPROACH TO COUNTERFEIT, FRAUDULENT,
AND SUSPECT ITEMS

PURPOSE:

This paper informs the Commission of the staff's plans to identify and implement proactive strategies to detect and prevent the intrusion of counterfeit, fraudulent, and suspect items (CFSI) into equipment, components, systems, and structures regulated by the U.S. Nuclear Regulatory Commission (NRC).

SUMMARY:

This paper provides the Commission with the staff's agencywide strategy and plan to monitor and evaluate CFSI potentially impacting NRC-regulated activities. The paper also documents the staff's assessment of the current regulations, guidance, and licensee procurement processes associated with preventing the intrusion of CFSI into NRC regulated activities.

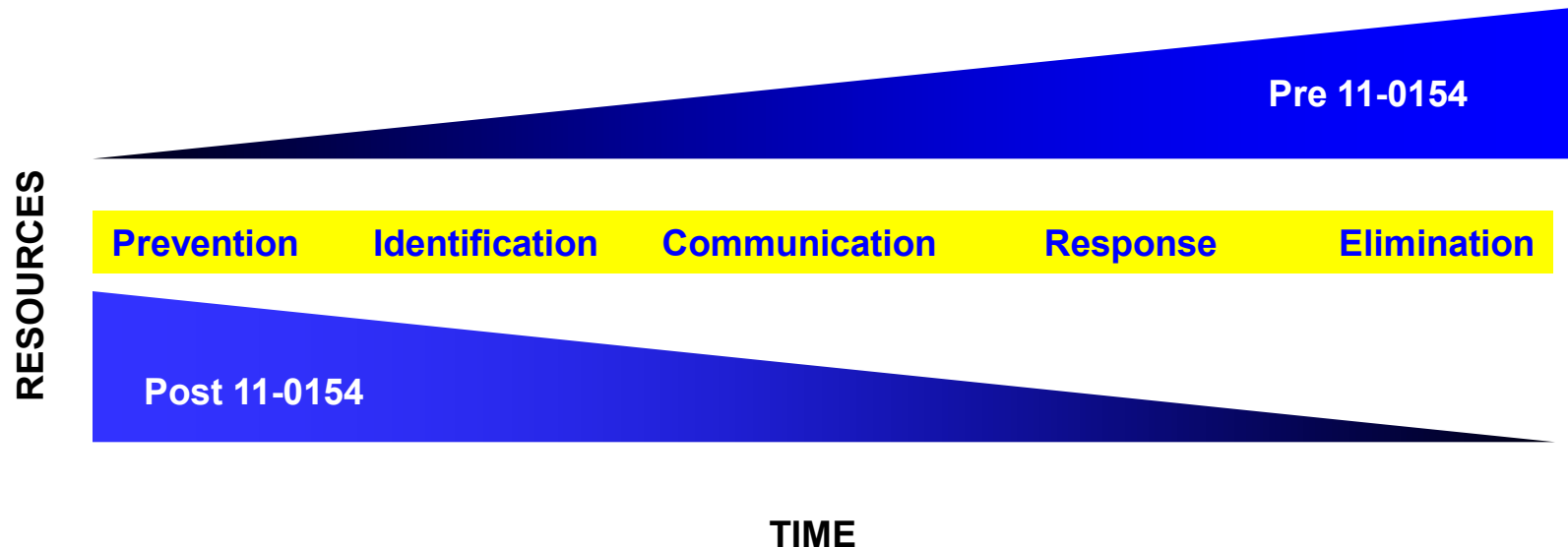
The staff assembled an internal task force comprised of representatives from the various offices potentially affected by the CFSI issue. As part of this effort four working groups were formed to assess activities and potential vulnerabilities in its specific area including reviewing best practices from several external sources, from the commercial nuclear industry, other heavy industry business sectors, and Federal agencies and law enforcement organizations. The staff also interacted with representatives from the Nuclear Procurement Issues Committee (NUPIC) and the Electric Power Research Institute (EPRI) in developing this paper.



SECY 11-0154

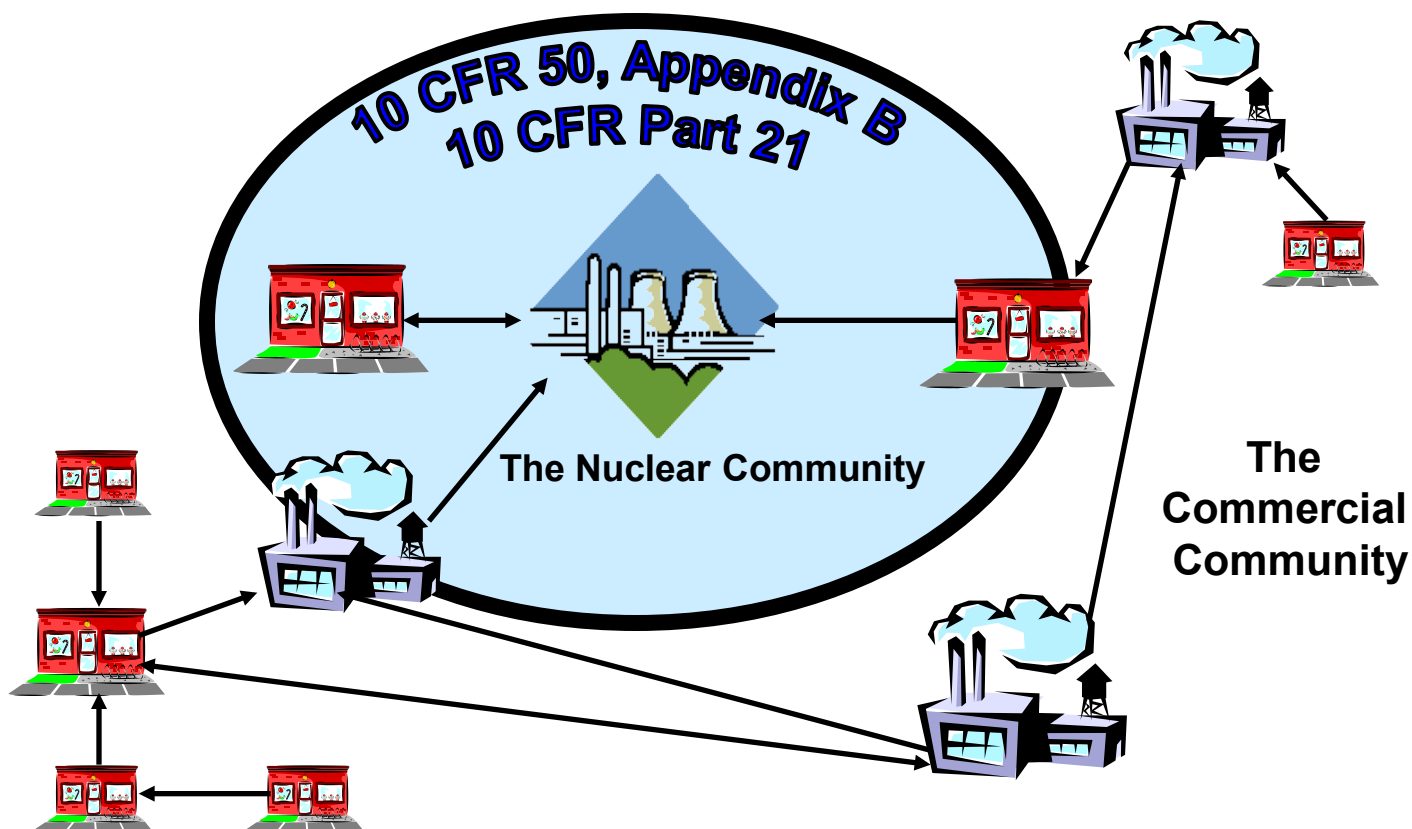
CFSI Response Shift

Reactive → Proactive





Basic Nuclear Supply Models





SECY-11-0154

Overview of Actions to Address CFSI

19 Planned Actions **(opportunities to enhance CFSI processes)**

Five implementation categories to consolidate similar issues

- *Industry process enhancements and best practices*
- *Regulatory guidance*
- *Communication*
- *Training*
- *Industry oversight for detecting & preventing CFSI*



CFSI Implementation

1. Industry process enhancements & best practices

- (11) voluntary initiatives (In-prog)
- Possible Generic Communications (In-prog)

2. Regulatory guidance

- Addition of CFSI to Part 21 guidance (In-prog)
- Endorse Voluntary Initiatives **← ECD 2013**
- Proposed CFSI Rulemaking to 10 CFR 50 **← Post -Effectiveness Review)**

3. Communication

- Expand OpE/ConE program for CFSI **← Complete**
 - Program move from CEVB to CAEB **← Complete**
 - CFSI Technical Review Group (TRG) **← Complete**
- Public meetings – **monthly, 1st on Feb. 13, 13**
- Add CFSI to CAP programs (Industry Voluntary Initiative (IVI))
- Federal Agency Outreach: Joined DHS/ICE National IPR Center **← Complete**
 - GIDEP (In-prog)
 - Centralized clearinghouse/database (IVIs)
- NEA Nonconforming /CFSI Task Group (NRC Chair) **← Complete**
- IAEA IRS & (CNS) Convention on Nuclear Safety **← Complete 1st in 2013**



CFSI Implementation Overview

4. Training

- CFSI awareness into Allegations training module **← Complete**
- Provided CFSI Overview to OI Inspectors **← Complete**
- Provided CFSI Awareness to NRC staff (Region I: In-prog)
- Issued IN 2012-21, CFSI Training Offerings **← Complete**
- Formal Inspector training module in development **← ECD 2013**

5. Industry oversight for detecting & preventing CFSI

- NRC inspections
 - Vendor inspections (in-Prog) **← ECD 2013**
 - Licensee procurement, ROP/cROP (pilots) **← ECD 2013**
 - Suppliers of CDAs (sample population) – Cyber (In-prog)
- Licensee audits of suppliers **← (In-prog)**
 - Manufacturers
 - Dedicating entities
 - Supplier-to-supplier audits
 - CFSI added to VIPP **← Complete**



Voluntary CFSI Initiatives

- 1) *Develop a plan for implementing “proactive” CFSI strategies*
- 2) *Develop a method for sharing CFSI Information, including issues identified during receipt inspection and during commercial grade dedication*
- 3) *Develop an industry accepted practice for using the corrective action program and nonconformance programs for entering CFSI related to safety related components*
- 4) *Develop an industry accepted practice for using the corrective action program to enter non-safety related CFSI into the corrective action program*
- 5) *Establish an industry CFSI database*



Voluntary CFSI Initiatives

- 6) *Incorporate industry best practices for quarantining CFSI items and removing them from the supply chain without returning them to the supplier*
- 7) *Incorporate industry best practices for identifying and informing the industry of CFSI trends*
- 8) *Incorporate industry best practices for enhancing commercial-grade dedication, and receipt inspection practices to account for CFSI*
- 9) *Incorporate industry best practices for product authentication of complex items that will provide additional assurance for preventing CFSI*
- 10) *Incorporate industry best practices for using batch sampling with authentication testing*
- 11) *Incorporate industry best practices for the use of standardized anti-CFSI language in procurement documents*

Plan for Going Forward



Prioritize the (11) Industry Voluntary Initiatives:

- Highest net gain to prevent CFSI
- Ready for implementation

Develop Plans for Highest Priority Items:

- Include Estimated Completion Dates (ECDs)
- Include any requests for support resources

Schedule Monthly (Category 3) Public Meetings

← **Complete**

- Working sessions to fully develop highest priority items
- Including focus topic discussions & general CFSI discussions

Implementation Commitment:

- Plan submittal to staff
- Staff endorsement
- Industry commitment
- Change Management

NRC Effectiveness Reviews:

- Determine characteristics of “effective” and sample population
- Develop a schedule to perform the reviews
- Issue Temporary Instruction (internal)
- Assess the results of the reviews & formulate SECY
- Issue follow-up SECY to Commissioners.....

< FY 2014>



Current CFSI Highlights

- 2012**
- Jan The Construction Industry Institute (CII) approves additional funding to continue researching counterfeit materials in the construction industry (RT-307)
 - Nov INPO Event Report IER-4-12-86, "Counterfeit Parts and Equipment Vulnerability" issued w/action statement: "Plants are expected to consider corrective actions provided in this document and to develop applicable corrective actions."
 - Dec Pentas Controls – DOJ press release
- 2013**
- Jan Two South Korean plants shut down due to CFSI
 - Jan IAEA adds CFSI to Convention on Nuclear Safety (CNS) Annual reports
 - Jan IN-2012-22, "Counterfeit, Fraudulent, Suspect Items Training Offerings" issued
 - Feb NRC reinstitutes public meetings specifically to address CFSI with industry
 - Perform SECY-11-0154 Effectiveness Reviews
- 2014**
- 2014 - ASME NQA-1 discussing adding CFSI language to the 2014 Addenda (Part II, Requirements)
 - SECY-11-0154 Effectiveness Review conclusions to NRC Commissioners



CFSI Resources

at www.nrc.gov

1. SECY-11-0154: "An Agency Wide Approach to Counterfeit, Fraudulent, and Suspect Items" ML112200150
2. "Staff Review of Counterfeit , Fraudulent, and Suspect Items (CFSI)" ML112130293
3. GL 91-05: "Licensee Commercial-Grade Procurement and Dedication Programs (Generic Letter)" ML9104030126
4. GL 89-02: "Actions to Improve the Detection of Counterfeit and Fraudulently Marked Products (Generic Letter)" ML8903160296
5. [IN 2012-22: "Counterfeit, Fraudulent, and Suspect Items \(CFSI\) Training Offerings" \(Information Notice\)](#) [ML12137A248](#)
6. [Table 1 to IN 2012-22, "Counterfeit, Fraudulent, and Suspect Items \(CFSI\) Training Offerings"](#) [ML12318A216](#)
7. IN 2008-04: "Counterfeit Parts Supplied to Nuclear Power Plants" (Information Notice) ML093620098
8. IN 1989-70 S1: "Possible Indications of Misrepresented Vendor Products – Supplement 1" (Information Notice) ML9004200525
9. IN 1989-70: "Possible Indications of Misrepresented Vendor Products" (Information Notice) ML8910040381

Acronyms



CDA	<i>Critical Digital Asset</i>	Cyber
CFR	<i>Code of Federal Regulations</i>	USG
CFSI	<i>Counterfeit, Fraudulent, Suspect Item</i>	NRC
ConE	<i>Construction Experience Program</i>	NRC
cROP	<i>Construction Reactor Oversight Program</i>	NRC
FSME	<i>Federal & State Materials & Environmental Programs</i>	NRC
GIDEP	<i>Government Industry Data Exchange Program</i>	USG
IAEA	<i>International Atomic Energy Agency</i>	INT
INPO	<i>Institute of Nuclear Plant Operators</i>	Industry
IPR	<i>Intellectual Property Rights</i>	USG
IRS	<i>Incident Reporting System</i>	IAEA
NEI	<i>Nuclear Energy Institute</i>	Industry
NIAC	<i>Nuclear Industry Assessment Committee</i>	Industry
NMSS	<i>Nuclear Material Safety & Safeguards</i>	NRC
NUPIC	<i>Nuclear Procurement Issues Committee</i>	Industry
OPe	<i>Operating Experience Program</i>	NRC
RG	<i>Regulatory Guide</i>	USG
ROP	<i>Reactor Oversight Program</i>	NRC
SECY	<i>Written issues papers the staff submits to the Commission</i>	NRC



QUESTIONS ?

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