	CITATION/CONTR OFFEROR TO CO						1. REQUISITION REPA: EL	0-12		PAGE 1 OF 10
2. CONTRACT NO.						FAIMIS: 123724 5. SOLICITATION NUMBER			6. SOLICITATION ISSUE	
NRC-38-10	0-723A	See Block 16c NRC-HQ-12-T-2								
FOR SOLICITA		B. NAME					b. TELEPHONE	NO.	(No Collect Calls)	8. OFFER DUE DATE/LC TIME
ISSUED BY	lear Regulatory Co		CODE	E 3100	10. THIS ACQUISITIC				OR X SET ASIDE	100 % FOR:
Div. of (Attn: Ro Mail Stop								SIBLE	Mall Business Under The Women Program	HOWNED NAICS: 611430 SIZE STANDARD:
		12. DISCOUNT TERM			SMALL BUSIN		K] B(A)			\$7 Million
1. DELIVERY FOR TION UNLESS BU MARKED	LOCKIS	12. DISCOUNT FERM	2		13a. THIS CONTRACT IS A RATED ORDER UNDER			13	D. RATING N/A	
SEE SCI	HEDULE					5 CFR 700)		14	14. METHOD OF SOLICITATION	
5. DELIVER TO			COD	E [16. ADMINISTERED	BY				CODE 3100
U.S. Nucl	lear Regulatory Co	ommission		,	Div. of	Contra	egulatory icts 5-01-BlOM	/ Coi	mission	
Washingto	on DC 20555				Washing	ton, DC	20555			
78. CONTRACTOR	RIOFFEROR CODE		ACILITY COL	DE	18a. PAYMENT WILL	BE MADE B	PΥ			CODE 3100
	LLC EXECUTIVE CONSULT: SBURG PIKE STE 44				NRCPaym Attn: F	ents_NB iscal S Mansfi	eld Avenu	BC. Sran		
FALLS CHU	URCH VA 220432004			JNS: 167032239	PHONE:				FAX:	
	IF REMITTANCE IS DIFFEREN	T AND PUT SUCH ADOR			186. SUBMIT INVOIC	ES TO ADD	RESS SHOWN			OCK BELOW IS CHECKED
19. ITEM NO.		SCHEDULE	20.	ee CONTINUATION WSERVICES	l Page	21. QUANTIT	22. Y UNIT		23. UNIT PRICE	24. AMOUNT
	an off-site meet. and his senior 1 alignment regard. Task Order Perior Total Task Order	eadership staf. ing the agency d of Performan	E (Offic 's work ce: 10/1	ce Directors) t culture.	o ensure					
	SBA#: 0353/10/0	07890						Ì		
	See attached page detailed Statemer		al term	ns and conditio	ns and					
									4 	
	(Use Røverse	and/or Attach Additional	Sheets as Neo	cassary)						
B&R#: 201 Appro.#:	AND APPROPRIATION DATA 12-7M-51-L-121; Jo 31X0200; Amount (67032239; NAICS Co	Obligated: \$15,	BOC: 2	-				NTE	VARD AMOUNT (For \$ 30,001.80	•
278. SOLICITA	ATION INCORPORATES BY RI	EFERENCE FAR 52 212-	1, 52.212-4. F	AR 52.212-3 AND 52.212-	5 ARE ATTACHED. A	DDENDA		RE	ARE NOT ATTAC	CHED.
	CT/PURCHASE ORDER INCO			212-4. FAR 52 212-5 IS A					X ARE NOT ATTAC	
DELIVER ALL	CTOR IS REQUIRED TO SIGN SSUING OFFICE CONTRACT ITEMS SET FORTH OR OTHE SHEETS SUBJECT TO THE TO	OR AGREES TO FURNE RWISE IDENTIFIED ABO	SH AND IVE AND ON A	ANY	(BLC	ED ICK 5), INCLI	CONTRACT: RE UDING ANY AD REIN IS ACCEPT		IS OR CHANGES WH	OFFER ER ON SOLICITATION IICH ARE
a SIGNATURE O	F OFFERORICONTRACTOR				318. UNITED STUTES	OF AMERIC	CA (SIGNATURI	OF	ENTRACTING OFFIC	CER)
XIM 16. NAMEAND TIT	LUCUX MO	IN IN	30c. D/	ATE SIGNED	31b. NAME OF CONT	RACTING O	FRICER (TYPE		2m	31c DATE SIGNE
<u>Kim</u>	Waldman	VP	9/2	8/2012	Erika E Contrac	am				9/28/2012
	LOCAL REPRODUCTION N IS NOT USABLE							Pres	NDARD FORM 14 Stibed by GSA - FAR	(46 CFR) 53.212
	8 10. H H H H H H							0	CT 022	012
APLATE	- ADMCO!	··· · ·	sun	ISI REVI	EW COI	MPI	ETL			NUM

Table of Contents

SECTION A

A.1	PRICE/COST SCHEDULE	1
TASK O	RDER TERMS AND CONDITIONS	

A.2	TASK/DELIVERY ORDER PERIOD OF PERFORMANCE (AUG 2011)1
A.3	STATEMENT OF WORK1
A.4	BRANDING (AUG 2011)
A.5	BILLING INSTRUCTIONS FOR LABOR HOUR/TIME AND MATERIALS TYPE
	CONTRACTS (AUG 2011)

NRC-HQ-12-T-23-0012

A.2 PRICE/COST SCHEDULE

ITEM DESCRIPTION OF QTY UNIT NO. SUPPLIES/SVCS

UNIT PRICE AMOUNT

0001

Senior OD Consultant

GRAND TOTAL --- \$30,001.80

TASK ORDER TERMS AND CONDITIONS

NOT SPECIFIED IN THE CONTRACT

A.2 TASK/DELIVERY ORDER PERIOD OF PERFORMANCE (AUG 2011)

This order shall commence on October 1, 2012 and will expire on November 28, 2012.

A.3 STATEMENT OF WORK

I. Background

The Executive Director for Operations (EDO) has requested facilitation assistance for a 1.5 day senior leadership (Office Directors (ODs)) offsite meeting designed to support senior leadership's efforts to enhance the current work culture.

II. <u>Outcomes</u>

- A. A greater focus throughout the agency on the importance of linking values to behavior.
- B. A leadership team able to articulate the values to behavior concept and vision to offices.

III. Offsite Goals

- A. Clear understanding of the role each OD plays (both as a member of the NRC senior leadership team and as an individual OD) in ensuring a civil and open, collaborative work environment.
- B. Lessons learned about several key NRC events and how the culture (values to behavior) may have impacted the outcome.
- C. Interpersonal communication skill-building.

NRC-HQ-12-T-23-0012

NRC-38-10-723A

IV. Services and Deliverables:

The contractor must provide two senior organization development consultants responsible for the following services and deliverables:

- 1. Data gathering to better understand the NRC and NRC leadership culture in context ; (6 hours)
- 2. Coordination between OCHCO, consultants, and OEDO (8 hours)
- 3. Meeting with client contacts (Deputy Assistant to the OEDO for Operations) including a meeting with subject matter experts and the EDO to set expectations for case studies/scenarios; (10 hours)
- 4. Gather information from subject matter experts to prepare case-studies and scenarios; (case-studies 20 hours) (scenarios: 10 hours)
- 5. Designing, preparing and providing an EDO-approved working agenda that fully outlines the activities proposed. (6 hours)
- Design and deliver a 1.5 day offsite in Rockville, Maryland on November 13th and 14th (30 hours for design. 14 X 2 facilitators hours for delivery, preparation, room set up and breakdown). (58 hours)
- 7. Evaluating the effectiveness of the offsite. Provide a brief feedback and recommendations document to the EDO that outlines follow up activities to ensure that the senior leadership maximizes the benefit of the knowledge shared and the skills learned at the offsite. (6 hours)

V. Roles and Responsibilities

The offsite will focus on mapping the NRC values to behaviors and learning how to identify, in real time and respond to a disconnect between espoused values and values-in-use, staff violations of the values in public situations. This offsite will use a café style learning technique/method.

VI. Projected Level of Effort

CONTRACT LABOR CATEGORY	OPTION YEAR 2 LABOR RATE	LEVEL OF EFFORT	TOTAL
Senior OD			
Consultant			
	TOTAL		\$30,001.80*

*Contractor cannot exceed the Task Order ceiling amount (124 hours) without consent of the Contracting Officer, by way of written modification.

A.5 BRANDING (AUG 2011)

The Contractor is required to use the official NRC branding logo or seal on any publications, presentations, products, or materials funded under this contract, to the extent practical, in order to provide NRC recognition for its involvement in and contribution to the project. If the work performed is funded entirely with NRC funds, then the contractor must acknowledge that information in its documentation/presentation.

Access the following websites for branding information and specifications: <u>http://www.internal.nrc.gov/ADM/branding/</u> and Management Directive and Handbook 3.13 - (internal NRC website): http://www.internal.nrc.gov/policy/directives/toc/md3.13.htm

(external public website): http://pbadupws.nrc.gov/docs/ML1122/ML112280190.pdf

A.5 BILLING INSTRUCTIONS FOR LABOR HOUR/TIME AND MATERIALS TYPE CONTRACTS (JULY 2011)

<u>General</u>: During performance and through final payment of this contract, the contractor is responsible for the accuracy and completeness of data within the Central Contractor Registration (CCR) database and for any liability resulting from the Government's reliance on inaccurate or incomplete CCR data.

The contractor shall prepare invoices/vouchers for reimbursement of costs in the manner and format described herein. FAILURE TO SUBMIT INVOICES/VOUCHERS IN ACCORDANCE WITH THESE INSTRUCTIONS WILL RESULT IN REJECTION OF THE INVOICE/VOUCHER AS IMPROPER.

Standard Forms: Claims shall be submitted on the payee's letterhead, invoice/voucher, or on the Government's Standard Form 1034, "Public Voucher for Purchases and Services Other than Personal," and Standard Form 1035, "Public Voucher for Purchases Other than Personal--Continuation Sheet."

Electronic Invoice/Voucher Submissions: The preferred method of submitting vouchers/invoices is electronically to the U.S. Department of the Interior's National Business Center, via email to: NRCPayments NBCDenver@NBC.gov.

<u>Hard-Copy Invoice/Voucher Submissions</u>: If you submit a hard-copy of the invoice/voucher, a signed original and supporting documentation shall be submitted to the following address:

Department of the Interior National Business Center Attn: Fiscal Services Branch - D2770 7301 West Mansfield Avenue Denver, CO 80235-2230

Purchase of Capital Property: (\$50,000 or more with life of one year or longer)

Contractors must report to the Contracting Officer, electronically, any capital property acquired with contract funds having an initial cost of \$50,000 or more, in accordance with procedures set forth in NRC Management Directive (MD) 13.1, IV, C – "Reporting Requirements" (revised 2/16/2011).

<u>Agency Payment Office</u>: Payment will continue to be made by the office designated in the contract in Block 12 of the Standard Form 26, or Block 25 of the Standard Form 33, whichever is applicable.

Frequency: The contractor shall submit claims for reimbursement once each month, unless otherwise authorized by the Contracting Officer.

<u>Format</u>: Invoices/Vouchers shall be submitted in the format depicted on the attached sample form entitled "Invoice/Voucher for Purchases and Services Other Than Personal". Alternate formats are permissible only if they address all requirements of the Billing Instructions. The instructions for preparation and iternization of the invoice/voucher are included with the sample form.

<u>Task Order Contracts</u>: The contractor must submit a separate invoice/voucher for each individual task order with detailed cost information. This includes all applicable cost elements and other items discussed in paragraphs (a)

A-3

NRC-HQ-12-T-23-0012

through (q) of the attached instructions. In addition, the invoice/voucher must specify the contract number, and the NRC-assigned task/delivery order number.

Billing of Costs after Expiration of Contract: If costs are incurred during the contract period and claimed after the contract has expired, you must cite the period during which these costs were incurred. To be considered a proper expiration invoice/voucher, the contractor shall clearly mark it "EXPIRATION INVOICE" or "EXPIRATION VOUCHER".

Final invoices/vouchers shall be marked "FINAL INVOICE" or "FINAL VOUCHER".

<u>Currency</u>: Invoices/Vouchers must be expressed in U.S. Dollars.

Supersession: These instructions supersede previous Billing Instructions for Labor Hour/Time and Materials Type Contracts (June 2008).

INVOICE/VOUCHER FOR PURCHASES AND SERVICES OTHER THAN PERSONAL (SAMPLE FORMAT - COVER SHEET)

1. Official Agency Billing Office

Department of the Interior National Business Center Attn: Fiscal Services Branch - D2770 7301 West Mansfield Avenue Denver, CO 80235-2230

2. Invoice/Voucher Information

a. <u>Payee's DUNS Number or DUNS+4</u>. The Payee shall include the Payee's Data Universal Number (DUNS) or DUNS+4 number that identifies the Payee's name and address. The DUNS+4 number is the DUNS number plus a 4-character suffix that may be assigned at the discretion of the Payee to identify alternative Electronic Funds Transfer (EFT) accounts for the same parent concern.

b. <u>Payee's Name and Address</u>. Show the name of the Payee as it appears in the contract and its correct address. If the Payee assigns the proceeds of this contract as provided for in the assignment of claims terms of this contract, the Payee shall require as a condition of any such assignment, that the assignee shall register separately in the Central Contractor Registration (CCR) database at http://www.ccr.gov and shall be paid by EFT in accordance with the terms of this contract. See Federal Acquisition Regulation 52.232-33(g) Payment by Electronic Funds Transfer - Central Contractor Registration (October 2003).

c. <u>Contract Number</u>. Insert the NRC contract number (including Enterprise-wide Contract (EWC)), GSA Federal Supply Schedule (FSS), Governmentwide Agency Contract (GWAC) number, or Multiple Agency Contract (MAC) number, as applicable.

d. <u>Task Order Number</u>. Insert the task/delivery order number (If Applicable). **Do not include more than one task** order per invoice or the invoice may be rejected as improper.

e. <u>Invoice/Voucher</u>. The appropriate sequential number of the invoice/voucher, beginning with 001 should be designated. Contractors may also include an individual internal accounting number, if desired, in addition to the 3-digit sequential number.

f. <u>Date of Invoice/Voucher</u>. Insert the date the invoice/voucher is prepared.

NRC-HQ-12-T-23-0012

g. <u>Billing period</u>. Insert the beginning and ending dates (day, month, year) of the period during which costs were incurred and for which reimbursement is requested.

h. <u>Labor Hours Expended</u>. Provide a general summary description of the services performed and associated labor hours utilized during the invoice period. Specify the Contract Line Item Number (CLIN) or SubCLIN, as applicable, and information pertaining to the contract's labor categories/positions, and corresponding authorized hours.

i. <u>Property</u>. For contractor acquired property, list each item with an initial acquisition cost of \$50,000 or more and provide: (1) an item description, (2) manufacturer, (3) model number,

(4) serial number, (5) acquisition cost, (6) date of purchase, and (7) a copy of the purchasing document.

j. Shipping. Insert weight and zone of shipment, if shipped by parcel post.

k. Charges for freight or express shipments. Attach prepaid bill if shipped by freight or express.

I. Instructions. Include instructions to consignee to notify the Contracting Officer of receipt of shipment.

m. For Indefinite Delivery contracts, the final invoice/voucher shall be marked "FINAL INVOICE" or "FINAL VOUCHER".

n. <u>Direct Costs</u>. Insert the amount billed for the following cost elements, adjustments, suspensions, and total amounts, for both the current billing period and for the cumulative period (from contract inception to end date of this billing period).

(1) Direct (Burdened) Labor. This consists of salaries and wages paid (or accrued) for direct performance of the contract itemized, including a burden (or load) for indirect costs (i.e., fringe, overhead, General and Administrative, as applicable), and profit component, as follows:

Labor	Hours	Burdened		Cumulative
Category	Billed	Hourly Rate	<u>Total</u>	Hours Billed

(2) Contractor-acquired property (\$50,000 or more). List each item costing \$50,000 or more and having a life expectancy of more than one year. List only those items of equipment for which reimbursement is requested. For each such item, list the following (as applicable): (a) an item description, (b) manufacturer, (c) model number, (d) serial number, (e) acquisition cost, (f) date of purchase, and (g) a copy of the purchasing document.

(3) Contractor-acquired property (under \$50,000), Materials, and Supplies. These are equipment other than that described in (2) above, plus consumable materials and supplies. List by category. List items valued at \$1,000 or more separately. Provide the item number for each piece of equipment valued at \$1,000 or more.

(4) Materials Handling Fee. Indirect costs allocated to direct materials in accordance the contractor's usual accounting procedures.

(5) Consultant Fee. The supporting information must include the name, hourly or daily rate of the consultant, and reference the NRC approval (if not specifically approved in the original contract).

(6) Travel. Total costs associated with each trip must be shown in the following format:

Start Da	ate	Destinat	<u>ion</u>	<u>Costs</u>
From	То	From	То	\$

NRC-HQ-12-T-23-0012

(Must include separate detailed costs for airfare, per diem, and other transportation expenses. All costs must be adequately supported by copies of receipts or other documentation.)

(7) Subcontracts. Include separate detailed breakdown of all costs paid to approved subcontractors during the billing period.

o. Total Amount Billed. Insert columns for total amounts for the current and cumulative periods.

p. <u>Adjustments</u>. Insert columns for any adjustments, including outstanding suspensions for unsupported or unauthorized hours or costs, for the current and cumulative periods.

q. Grand Totals.

3. Sample Invoice/Voucher Information

Sample Invoice/Voucher Information (Supporting Documentation must be attached)

This invoice/voucher represents reimbursable costs for the billing period from_____through_____

Amount Billed		Current Period		Ourselation	
(a)	Direct Costs	<u>Current P</u>	reriod	<u>Cumulative</u>	
(1) (2) (3)	Direct burdened labor Government property (\$50,000 or more) Government property, Materials, and	\$ \$	\$ \$		
(4)	Supplies (under \$50,000 per item) Materials Handling Fee	\$ \$	\$ \$		
(5)	Consultants Fee (6) Travel	\$ \$	\$ \$		
(7)	Subcontracts Total Direct Costs:	\$ ¢	\$ \$		
Tota	Amount Billed	۶	* \$		
Adjustments (+/-)		\$	\$		
Grand Total		\$	\$		

(The invoice/voucher format provided above must include information similar to that included below in the following to ensure accuracy and completeness.)

SAMPLE SUPPORTING INFORMATION

The budget information provided below is for format purposes only and is illustrative.

Cost Elements:

1) Direct Burdened Labor - \$4,800

Hours

Burdened

Cumulative Labor

A-6

NRC-HQ-12-T-23-0012

Category	Billed	<u>Rate</u>	Total	Hours Billed
Senior Engineer I	100	\$28.00	\$2,800	975
Engineer	50	\$20.00	\$1,000	465
Computer Analyst	100	\$10.00	\$1,000	<u>320</u>
			\$4,800	1,760 hrs.

Burdened labor rates must come directly from the contract.

2) Government-furnished and contractor-acquired property (\$50,000 or more) - \$60,000

Prototype Spectrometer - item number 1000-01 = \$60,000

3) <u>Government-furnished and contractor-acquired property (under \$50,000), Materials, and</u> <u>Supplies - \$2,000</u>

 10 Radon tubes @ \$110.00
 = \$1,100

 6 Pairs Electrostatic gloves @ \$150.00
 = \$900

 \$2,000

4) <u>Materials Handling Fee</u> - \$40

(2% of \$2,000 in item #3)

5) <u>Consultants' Fee - \$100</u>

Dr. Carney - 1 hour fully-burdened @ \$100 = \$100

- 6) <u>Travel \$2,640</u>
- (i) Airfare: (2 Roundtrip trips for 1 person @ \$300 per r/t ticket)

Start Date	End Date	<u>Days</u>	<u>From</u>	<u>To</u>	<u>Cost</u>
4/1/2011	4/7/2011	7	Philadelphia, PA	Wash, D.C.	\$300
7/1/2011	7/8/2011	8	Philadelphia, PA	Wash, D.C.	\$300

- (ii) Per Diem: \$136/day x 15 days = \$2,040
- 7) Subcontracting \$30,000

Company A	= \$10,000
Company B	= <u>\$20,000</u>
•	\$30,000

(EX: Subcontracts for Companies A & B were consented to by the Contracting Officer by letter dated 6/15/2011.)

\$99,580 -<u>0</u> \$99,580

4. Definitions

A-7

•

NRC-HQ-12-T-23-0012

<u>Material handling costs</u>. When included as part of material costs, material handling costs shall include only costs clearly excluded from the labor-hour rate. Material handling costs may include all appropriate indirect costs allocated to direct materials in accordance with the contractor's usual accounting procedures.