

52

**Murphy, Martin**

---

**From:** Hiland, Patrick *mmr*  
**Sent:** Thursday, January 19, 2012 8:42 AM  
**To:** Murphy, Martin  
**Subject:** RE: Without the Root Cause

On target. Thanks.

---

**From:** Murphy, Martin *mmr*  
**Sent:** Thursday, January 19, 2012 8:00 AM  
**To:** Hiland, Patrick  
**Cc:** Hoang, Dan; Manoly, Kamal; Jessup, William  
**Subject:** FW: Without the Root Cause

Pat,

See attached for the reasoning why it was acceptable for startup without the RCA. I think Dan and Kamal did a nice job getting this to a level where the general public will comprehend the reasoning.

Hope it hits the mark. If you additional changes let me know.

Marty

---

**From:** Hoang, Dan *mmr*  
**Sent:** Wednesday, January 18, 2012 2:28 PM  
**To:** Murphy, Martin  
**Cc:** Manoly, Kamal; Billy Jessup  
**Subject:** Without the Root Cause

Marty,

Attached is the latest (Kamal's reviewed and input), Hope it will do

Thanks,

Dan

~~B~~ 52