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### UNITED STATES NUCLEAR REGULATORY COMMISSION'S ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

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UNITED STATES OF AMERICA

NUCLEAR REGULATORY COMMISSION

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ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

(ACRS)

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RADIATION PROTECTION AND NUCLEAR MATERIALS

SUBCOMMITTEE

+ + + + +

MONDAY

JUNE 20, 2011

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ROCKVILLE, MARYLAND

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The Subcommittee met at the Nuclear  
Regulatory Commission, Two White Flint North, Room  
T2B1, 11545 Rockville Pike, at 1:00 p.m., Michael T.  
Ryan, Chairman, presiding.

SUBCOMMITTEE MEMBERS PRESENT:

MICHAEL RYAN, Chairman

SAID ABDEL-KHALIK

DENNIS C. BLEY

CONSULTANTS TO THE SUBCOMMITTEE PRESENT:

JOHN FLACK

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NRC STAFF PRESENT:

DEREK WIDMAYER, Designated Federal Official

MARGIE KOTZALAS

DOUG COLLINS

DENNIS DAMON

JONATHAN DeJESUS

JAY HENSON

MARISSA BAILEY

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P-R-O-C-E-E-D-I-N-G-S

12:59 p.m.

CHAIRMAN RYAN: It being the appointed hour, the meeting will now come to order.

This is a meeting of the Advisory Committee on Reactor Safeguards Subcommittee on Radiation Protection and Nuclear Materials.

I'm Michael Ryan, Chairman of the Subcommittee. ACRS members in attendance include Said Abdel-Khalik and Dennis Bley. ACRS Consultant John Flack is also in attendance.

The purpose of this meeting is to hold discussions with NRC on proposed enhancements to NRC's fuel cycle oversight process, FCOP. In a letter to the NRC staff dated April 19, 2011, the ACRS indicated they would like an opportunity to review the staff's findings, conclusions and recommendations prior to NRC staff response to the Commission on proposed enhancements to the fuel cycle oversight process. This meeting is in response to the Committee's request. So, thank you very much for it.

The Subcommittee will gather information, analyze relevant issues and facts and formulate proposed positions and actions as

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1 appropriate.

2 Derek Widmayer is the designated federal  
3 official for this meeting.

4 A transcript of the meeting is being  
5 kept and will be made available on the Web.

6 It is requested that speakers first  
7 identify themselves and speak with sufficient  
8 clarity and volume so that they can be readily  
9 heard.

10 We have not received any requests from  
11 members of the public to provide comments. The  
12 phone line is not open at this time for that reason.

13 We will proceed with the meeting and  
14 call up Margie Kotzalas, Acting Branch Chief,  
15 Technical Support Branch, Special Projects and  
16 Technical Support Division of Fuel Cycle Safety and  
17 Safeguards, NMSS, to open the presentations.

18 That's a lot of hats there, Margie.  
19 Must be very busy.

20 MS. KOTZALAS: Thank you, Dr. Ryan.

21 CHAIRMAN RYAN: Thank you.

22 MS. KOTZALAS: As Dr. Ryan stated, my  
23 name is Margie Kotzalas, and this afternoon we are  
24 going to be presenting the work that we are doing to  
25 enhance the fuel cycle oversight process, or FCOP.

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1           While the existing process is effective  
2           and provides reasonable assurance of safety and  
3           security of fuel cycle facilities, we are  
4           undertaking enhancement to improve the process to  
5           make it more risk-informed, performance-based,  
6           predictable and transparent.

7           We are currently focusing our efforts on  
8           two enhancements: We're developing cornerstones  
9           which will help us focus our inspections on the  
10          items most important to safety and we are developing  
11          a process to give licensees incentive for  
12          maintaining effective corrective action programs  
13          because we know that when licensees identify and  
14          correct their problems, it benefits them, us and the  
15          public.

16          The work that we're presenting to you  
17          this afternoon is work in progress. We're  
18          continuing to work on the elements of an enhanced  
19          FCOP as we respond to the Commission's SRMs and  
20          prepare a SECY paper. Our SECY paper, as I stated  
21          earlier, is now due to the EDO on September the 30th  
22          and we look forward to hearing your feedback and the  
23          feedback of the full Committee as we work through  
24          our process.

25          Now, to refresh your memory, I'll

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1 provide a summary of the Commission direction we  
2 received on the FCOP.

3 Next slide. Okay. We have received at  
4 least two SRMs. The first SRM was in response to  
5 the ACRS Commission briefing on April the 29th of  
6 2010. That SRM directed us to prepare a paper  
7 comparing the Integrated Safety Analysis for fuel  
8 cycle facilities and the Probabilistic Risk  
9 Assessment for reactors and submit it for your  
10 review. We submitted our ISA-PRA paper on December  
11 the 15th and we met with you on January the 11th and  
12 the full Committee on February the 10th. You had  
13 issued your letter report on February the 17th and  
14 in this report you recommended that we continue to  
15 develop and test the use of focused PRA-like  
16 analyses to help assess the risk significance of  
17 inspection findings for fuel cycle facilities.

18 Next slide. In the second SRM the  
19 Commission disapproved our plan for enhancing the  
20 FCOP as we described in SECY-10-0031. Instead, the  
21 Commission directed us to make modest adjustments to  
22 the existing oversight process to enhance the  
23 effectiveness and efficiency, including providing  
24 incentives for licensees to maintain strong  
25 corrective action programs, asked us to develop a

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1 set of cornerstones, and to provide an assessment of  
2 the work we've accomplished and recommendations for  
3 next steps.

4 Now, I would like to turn over the  
5 presentation to my team mates who will go over the  
6 elements of the enhanced FCOP.

7 Doug Collins, who's sitting next to me,  
8 will present our approach for developing a set of  
9 cornerstones.

10 Jay Henson will present our initiative  
11 to provide licensees incentive to maintain strong  
12 corrective action programs.

13 Dennis Damon will present the staff's  
14 proposal to develop and test a fuel cycle  
15 significance-determination process for assessing the  
16 significance of inspection findings.

17 And finally, Jonathan DeJesus to my left  
18 will conclude the presentation by summarizing the  
19 staff's work and describing the next steps.

20 So with that, I would like to turn it  
21 over to Doug.

22 MR. COLLINS: Good afternoon. I'm Doug  
23 Collins. I'm a rehired annuitant working for NMSS  
24 and I'm the former director of the Division of Fuel  
25 Facility Inspection in Region II.

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1 I'll discuss what we've done thus far in  
2 response to the Commission's direction to develop a  
3 set of cornerstones that would be useful in fuel  
4 cycle oversight.

5 Today I'll discuss how we used the  
6 strategic plan elements, our bible here, to develop  
7 the cornerstones, I'll outline the proposed  
8 cornerstones and their elements, and use the  
9 criticality safety systems draft cornerstone as an  
10 example to show how the NRC staff can determine if a  
11 licensee is meeting a cornerstone objective.

12 Next slide, please. We used the  
13 strategic plan in a top-down approach to selecting  
14 the cornerstones. We started with the mission and  
15 strategic goals to ensure adequate protection of  
16 public health and safety and the environment, and  
17 the secure use and management of radioactive  
18 materials. To meet these goals, the strategic plan  
19 then gives the safety strategic outcomes of  
20 preventing inadvertent criticalities, preventing  
21 acute radiation exposures resulting in fatalities,  
22 preventing releases of radioactive materials that  
23 result in significant radiation exposures or  
24 significant environmental impacts.

25 Note that today we're discussing safety

1 cornerstones. We're considering delaying the  
2 development of security cornerstones because of  
3 ongoing rulemaking in the security and material  
4 control and accounting areas.

5 In addition to these radiation-related  
6 strategic outcomes, we also included as an outcome  
7 preventing certain chemical releases that could lead  
8 to significant chemical exposures. We did this  
9 because NRC regulations require licensees to control  
10 potential impacts on workers and the public from  
11 certain hazardous chemicals used at their  
12 facilities. These chemicals would be those that are  
13 associated with processes involving radioactive  
14 materials. These requirements stem from a  
15 Memorandum of Understanding with the Occupational  
16 Safety and Health Administration, or OSHA, and so  
17 we're implementing an outcome based on that.

18 In developing the fuel cycle  
19 cornerstones, we also reviewed how the reactor  
20 oversight process cornerstones had been developed by  
21 reviewing the Commission papers associated with that  
22 development and by reviewing the basis documents for  
23 that program in the Inspection Manual chapters.

24 We started with a concept that the  
25 cornerstone would be the fundamental building block

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1 for the regulatory oversight process. Acceptable  
2 license performance in each cornerstone would  
3 provide reasonable assurance that the NRC's overall  
4 mission would be met.

5 Next slide. In developing each safety  
6 cornerstone the staff identified the objective, the  
7 desired results, the key attributes of licensee  
8 performance necessary to achieve the results, the  
9 scope of what the NRC needs to inspect to ensure the  
10 objectives are met and the metrics used to evaluate  
11 performance in the cornerstone.

12 The objective of each cornerstone was  
13 derived from one or more of the strategic outcomes  
14 or the chemical exposure outcome. For example, the  
15 objective of the criticality safety systems  
16 cornerstone was derived from the strategic outcomes  
17 noted above in preventing criticalities, acute  
18 radiation exposures that could lead to fatalities,  
19 or releases of radioactive materials that could  
20 result in significant exposures or significant  
21 environmental impacts.

22 The desired results, the next item on  
23 the slide, were related to the determining that  
24 there is reasonable assurance that the cornerstone  
25 objectives could be met. A key attribute is a

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1 characteristic of a cornerstone that needs to be  
2 achieved or maintained to meet the objective. The  
3 scope of inspection activities is what the NRC would  
4 inspect to determine whether a key attribute is  
5 being implemented effectively. Metrics, as used  
6 here, are the acceptance criteria for the inspection  
7 findings.

8 Next slide, please. We considered  
9 several different sets of cornerstones, some of  
10 which had been proposed in earlier efforts to  
11 improve the fuel cycle oversight. These  
12 considerations led us to this set of cornerstones  
13 because they were considered the most important  
14 elements in meeting the strategic outcomes,  
15 acceptable performance in each of these cornerstones  
16 provides reasonable assurance that the NRC's overall  
17 mission is met, the proposed cornerstones are  
18 consistent with how licensees developed and  
19 implement their integrated safety analyses, or ISAs,  
20 and they would result in effective communication  
21 with stakeholders because they used terms commonly  
22 used when discussing fuel cycle facilities.

23 CHAIRMAN RYAN: Doug, one thing that  
24 would be helpful I think that may be explained; and  
25 if this isn't the right fine, that's fine, but we've

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1 kind of in a way, at least on the slides,  
2 compartmentalized radiological and chemical.

3 MR. COLLINS: Yes, sir.

4 CHAIRMAN RYAN: And they're not always  
5 so in the plant. So, are you going to talk a little  
6 bit about how you deal with when they show up in the  
7 same piping system and may have combined risk that  
8 could be greater than the sum of the two, or --

9 MR. COLLINS: Well, the way that's  
10 handled is that when licensees did their ISAs their  
11 analyses would have considered the total impact;  
12 chemical, radiological, or both. And we anticipate  
13 that the oversight for ISA-related cornerstones will  
14 be based on the ISA results. So, the ISA would have  
15 established a set of controls or items relied on for  
16 safety depending upon the risk in any particular  
17 accident sequence that was analyzed.

18 CHAIRMAN RYAN: So, the licensees really  
19 would be the ones that would have to convince you  
20 that they either put it all together, that the  
21 things that are mixed correctly, or you'll have that  
22 opportunity to challenge whether or not they've  
23 addressed, you know, where materials are commingled  
24 in the review process. Is that right?

25 MR. COLLINS: Yes. And the summaries of

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1 those ISAs have been sent to us and we've reviewed  
2 them, and we've actually gone out and done some  
3 vertical slices at the sites before we agreed that  
4 the ISAs were appropriate.

5 CHAIRMAN RYAN: Right. Any specifics  
6 that you can maybe share with us to talk us through  
7 that would be helpful. Maybe not at this meeting,  
8 but maybe later.

9 MR. COLLINS: Yes, and I have to think.  
10 You know, generally if you have a criticality, that  
11 will potentially in certain facilities result in  
12 chemical releases. But again, the controls have to  
13 be in place so that the consequences are mitigated  
14 under and --

15 CHAIRMAN RYAN: Right. You know,  
16 another one that comes to mind that's a little  
17 simpler than a criticality perhaps is a fire that  
18 involves both radioactive material and solvents.  
19 You know, where does that end up? How is that  
20 mitigated? That's one where you clearly have both  
21 interacting in the same time so --

22 MR. COLLINS: Yes. Okay. We'll take  
23 that.

24 CHAIRMAN RYAN: Okay.

25 MS. KOTZALAS: We'll take that. We'll



1 take that.

2 CHAIRMAN RYAN: Just as a general  
3 question, I think it would help certainly the  
4 Subcommittee, and perhaps the full Committee, to get  
5 your insights and appreciate for where you're  
6 dealing with that combination of the radiological  
7 and the chemical risk to understand how you've dealt  
8 with the range that it possibly can be.

9 MR. COLLINS: All right. And as I say,  
10 that originally -- I think we'll have to look at  
11 some ISAs and maybe get you some examples --

12 CHAIRMAN RYAN: That's fine.

13 MR. COLLINS: -- of where that -- but  
14 you're right. Solvents and, you know, UF6 would be  
15 areas that would --

16 CHAIRMAN RYAN: Yes.

17 MR. COLLINS: -- potentially have both  
18 of those.

19 MEMBER ABDEL-KHALIK: You indicated  
20 earlier that you will address security issues later  
21 on.

22 MR. COLLINS: Yes, sir. We believe we  
23 will. We haven't made a final decision on that, but  
24 we're considering delaying the development of the  
25 details of those cornerstones until after the

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1 rulemakings are over.

2 MEMBER ABDEL-KHALIK: But wouldn't it be  
3 appropriate to at least include it on the list of  
4 cornerstones and indicate that you'll address this  
5 later

6 MR. COLLINS: Yes. And in fact, right  
7 now what we've presented to members of the public  
8 when we talked about security cornerstones were two  
9 cornerstones: One that's security, which would be  
10 physical protection and information security, and  
11 then material control and accounting. Now, that may  
12 change. Those two cornerstones may change as we  
13 further develop things, but --

14 MEMBER ABDEL-KHALIK: Yes, but, you  
15 know, by not including it at all, I think that  
16 conveys the wrong message.

17 MR. COLLINS: Okay.

18 MEMBER ABDEL-KHALIK: And now, if I look  
19 at this list of cornerstones, if you were to include  
20 security, and I compare those against the  
21 cornerstones in the reactor oversight process, the  
22 only difference then becomes the first two.

23 MR. COLLINS: The first two are  
24 different than the first three in the reactor  
25 oversight process.

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1 MEMBER ABDEL-KHALIK: Well, correct. In  
2 the reactor there is a third one that relates to  
3 initiating events. Here you're focusing on systems.  
4 I mean, it may be a good idea to try to mirror or  
5 have a symmetry with the reactor oversight process.  
6 And rather than just focusing on the systems, it may  
7 be also appropriate to look at the initiating events  
8 that would cause concern that one would have to keep  
9 track of.

10 MR. COLLINS: Well, when we talk about  
11 systems, we do it in a broad sense. When you look  
12 at, for example; and we'll get to it in a minute,  
13 the criticality safety cornerstones, we include  
14 design, we include procedures, we include staff  
15 performance, we include corrective action programs.  
16 So, when we say systems, we mean it in the broad  
17 sense, not just hardware systems.

18 MEMBER ABDEL-KHALIK: Right, but not  
19 initiating events.

20 MR. COLLINS: Well, and let me back up  
21 and talk about how we got to here, rather than  
22 replicating the power reactor cornerstones.

23 We considered that process; initiating  
24 events, mitigating systems, barrier integrity --

25 MEMBER ABDEL-KHALIK: Right.

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1 MR. COLLINS: -- and on. And in fact,  
2 we proposed that in an earlier effort to improve  
3 fuel cycle oversight.

4 And let me back up and talk a little bit  
5 about how an ISA looks at those kinds of things,  
6 those three boxes.

7 First of all, ISAs don't use those  
8 terms. And ISA may look for process upsets. At one  
9 of those facilities, as I'm sure you know, there are  
10 a large number of processes and people have to  
11 develop a large number of sequence of events that  
12 could lead to accidents. So, some licensees might  
13 talk about process upsets and which might be akin to  
14 initiating events. Their ISAs will talk about items  
15 relied on for safety, which in a sense could be  
16 mitigating systems, but they also could be systems  
17 or elements or controls that minimize the likelihood  
18 of an initiating event. They kind of mix the two.  
19 And when an ISA uses the term "barrier," they are  
20 more talking about a kind of generic control rather  
21 than the three fission product barriers in the ROP.  
22 And so, it would be a control or an IROFS that they  
23 might be talking about. So, there is some symmetry,  
24 but the paradigms are different.

25 But initially, several years ago when we

1 -- as I say, doing this at an earlier time, we  
2 proposed something like that and we got considerable  
3 feedback from our stakeholders, strong feedback that  
4 we ought not try to force-fit the power reactor  
5 cornerstones on their processes, that there's  
6 another way to look at the way they control safety;  
7 and it's the way that's in the ISA. And they  
8 suggested that we use the terminology in the ISA  
9 rather than just using the cornerstones from power  
10 reactors. And given that we believe that we can get  
11 to the goals of cornerstones and their objectives by  
12 using terminology that's familiar to those in the  
13 fuel cycle oversight and fuel cycle business; both  
14 stakeholders, members of the public, NRC staff. We  
15 right now have chosen these cornerstones.

16 Did I answer your question?

17 MEMBER ABDEL-KHALIK: I understand where  
18 you're coming from, but I still -- I mean, at this  
19 very, very high level I just don't see the danger of  
20 symmetry.

21 MR. COLLINS: And I wouldn't say there's  
22 a danger. What I'm saying is since we can meet the  
23 objectives and use the language that's in place,  
24 we've thus far decided to use these cornerstones.

25 Now, if you look at the level below the

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1 cornerstones; and we'll get there in a minute, for  
2 key attributes there -- I mean, safety is safety and  
3 the key attributes of assuring a mitigating system  
4 operates, those key attributes are quite similar at  
5 the next level down to the key attributes you might  
6 find at a power reactor. Now, they're talking about  
7 different things. They're talking about items  
8 relied on for safety rather than, you know, safety-  
9 related equipment and so forth, but again --

10 DR. DAMON: Okay. Do you mind if I make  
11 a comment.

12 MEMBER ABDEL-KHALIK: Yes. Yes, please.

13 DR. DAMON: Because I thought about  
14 this. There are some systems in the fuel cycle  
15 facilities that kind of analogous to reactors in the  
16 sense that they've got a process and they'll talk  
17 about a process upset as an initiating event and  
18 then there will be some kind of hardware or software  
19 to protect against whatever the upset is.

20 But like in the field that I used to be  
21 in, criticality safety, they don't make that  
22 distinction. Usually, where they share critically  
23 safety is there are controlling parameters in the  
24 system, like say mass and moderation. So, if you  
25 got like a low enriched facility, you've got to have

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1 both critical mass and it has to be moderated to go  
2 critical. And they don't draw the distinction as to  
3 whether an upset in moderation or an upset in mass  
4 are the initiating event.

5 Now, they could make that distinction by  
6 saying, okay, whatever one happens first is the  
7 initiating event. But they don't designate one as  
8 being a process upset and the other one as the  
9 control, you know? So, they don't identify it as  
10 initiating.

11 And so, if you did it the way I suggest;  
12 which is the one that happens first is the  
13 initiating event, then there'd only be one  
14 cornerstone, that everything that happened would be  
15 an initiating event unless you actually had a  
16 criticality. And so, the whole paradigm that's used  
17 in the reactors thing would collapse down to  
18 initiating events, because they don't have barriers.  
19 They don't have shielding or containment usually  
20 around these things. So, the whole paradigm for  
21 reactors just collapses down to one thing,  
22 initiating events. And so, it's not very useful.

23 MEMBER ABDEL-KHALIK: I don't agree with  
24 that, but continue.

25 MEMBER BLEY: Let's see what comes and

1 then we'll talk about it. But before you leave this  
2 one though --

3 MR. COLLINS: Yes, sir?

4 MEMBER BLEY: -- one little piece of it  
5 worries me.

6 MR. COLLINS: Yes.

7 MEMBER BLEY: We have the last two which  
8 deal with people and protecting people.

9 MR. COLLINS: Yes.

10 MEMBER BLEY: We have the second one  
11 that sounds like it's protecting the system rather  
12 than the people. I wonder why there isn't a  
13 parallel between the worker and public chemical  
14 safety.

15 MR. COLLINS: Well, we have integrated  
16 into the chemical process safety systems those  
17 elements in the ISA that protect people. But the  
18 chemical process safety systems are there to make  
19 high-consequence events under Part 70 highly  
20 unlikely, and those are events that could have  
21 significant chemical impact on a worker or a member  
22 of the public. So, workers and members of the  
23 public are integrated with the chemical process  
24 safety systems.

25 And the same for an intermediate

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1 consequence event, which is a lower consequence  
2 event from a chemical point of view. And again,  
3 workers and members of the public, that has to be --  
4 controls or IROFS have to be put in place so that an  
5 intermediate consequence event is unlikely. So,  
6 high-consequence --

7 MEMBER BLEY: I'm just curious why  
8 they're different. So, why not have radiation  
9 process safety in parallel with chemical process  
10 safety? Historical reasons?

11 MR. COLLINS: You could, but --

12 MEMBER BLEY: It just seems odd that  
13 there's no parallel there, but let's go ahead and  
14 hear the rest of what --

15 MR. COLLINS: Again, we looked to the  
16 objectives, you know, what do we want from these  
17 cornerstones. Public radiation safety or public  
18 safety is the terminology used in the ROP. And  
19 again, we looked at those when we started, so --

20 MEMBER BLEY: Well, let's come back to  
21 this one at the end and see --

22 MEMBER ABDEL-KHALIK: I guess my  
23 concern --

24 MEMBER BLEY: -- how comfortable we are.

25 MEMBER ABDEL-KHALIK: -- really the same

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1 as yours, Dennis. I look for this same level of  
2 abstraction in these cornerstones, and yet I don't  
3 see that. It's sort of and mix and match between  
4 things where you say public chemical safety and  
5 worker chemical safety are integrated within the  
6 first two. And why is that? Why not approach this  
7 with the same level of abstraction in each one of  
8 the cornerstones?

9 MR. COLLINS: Well, to start to answer  
10 that question radiation safety is integrated into  
11 criticality safety systems, because again items  
12 relied on for safety that come from criticality  
13 safety systems are there to prevent public and  
14 worker exposures in the event of a criticality.

15 Now, we've had suggested cornerstones.  
16 For example, someone suggested why don't we have a  
17 public chemical safety and a worker chemical safety  
18 cornerstone. And in a sense right now our  
19 regulations only require limits for chemical  
20 exposure under the accident conditions as defined in  
21 an ISA. We don't have chemical limits for routine  
22 operations at these plants. So, rather than have  
23 another cornerstone, since they're integrated into  
24 the chemical process safety systems, the limits are  
25 integrated there as part of the ISA, we --

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1 CHAIRMAN RYAN: Just a question. If you  
2 run a chemical facility, radiation or not, you do  
3 have effluent controls.

4 MR. COLLINS: Yes.

5 CHAIRMAN RYAN: So, the public aspect of  
6 dose from chemicals is addressed.

7 MR. COLLINS: Under accident conditions  
8 as analyzed in the ISA.

9 CHAIRMAN RYAN: Right, but you also have  
10 routine release requirements as well.

11 MR. COLLINS: And routine releases are  
12 under EPA jurisdiction --

13 CHAIRMAN RYAN: Right.

14 MR. COLLINS: -- or state jurisdiction,  
15 depending on --

16 CHAIRMAN RYAN: But at some point  
17 they've got to come together, you know, with the  
18 same analyses structured around that facility, that  
19 location, those people and all the rest. So, there  
20 is some common ground for thinking about routine and  
21 accidental releases.

22 MR. COLLINS: Right. Well, you know, we  
23 appreciate whatever you can do to help us --

24 CHAIRMAN RYAN: Yes.

25 MR. COLLINS: -- and approve these, but

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1 I'm trying to give you at least the logic that we've  
2 gone through. We have considered --

3 CHAIRMAN RYAN: It's helpful to have the  
4 logic of where you are, but it's good to have a  
5 conversation about what might be, too.

6 MR. COLLINS: Right. Oh, yes. Yes.

7 CONSULTANT FLACK: Just out of  
8 curiosity, if I may, why wasn't fire protection a  
9 key cornerstone? Is it integrated into the other  
10 cornerstones?

11 MR. COLLINS: It's integrated under  
12 facilities and equipment in the other cornerstones  
13 and in criticality system safety and chemical  
14 process safety systems. Again, we considered that  
15 potentially to be a cornerstone, but the logic was  
16 the fire protection systems are there to protect so  
17 that you don't exceed the criticality safety systems  
18 objective, that you don't exceed the chemical  
19 process safety systems objective. You know what I'm  
20 saying? So, they're integrated as key attributes  
21 elsewhere.

22 CONSULTANT FLACK: But again, the same  
23 thing, fire protection, size and inequalities could  
24 be like cornerstones. But getting back to the  
25 earlier comments about having things generic in a

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1 sense, initiating event is a generic event. It can  
2 apply to all types of events. And the same with  
3 mitigation and the same with barriers. It could  
4 apply to all of them. So you're not left vulnerable  
5 to why isn't this a cornerstone? I mean, is the  
6 program not important enough to be a cornerstone? I  
7 think you may be susceptible to those kinds of  
8 arguments.

9 This was sent to the Commission once  
10 before, I believe, right, earlier with the same  
11 cornerstones as was presented to the --

12 DR. DAMON: Did it have the cornerstones  
13 in it, do you remember, in 31?

14 CONSULTANT FLACK: The first paper that  
15 went up on discussions of the reactor oversight  
16 process, that this is the same approach that was  
17 presented?

18 DR. DAMON: It probably was in there.  
19 Yes, in SECY-10-0031.

20 CONSULTANT FLACK: Yes, right. Right.  
21 And the Commission rejected the approach? Or why  
22 did they reject the approach that was being used at  
23 that point in time.

24 DR. DAMON: It's hard to say, because  
25 each Commissioner really had their own reasons. But

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1 I mean, some of the Commissioners I think felt that  
2 we were being too ambitious maybe, you know, trying  
3 to do the whole thing just like the Reactor  
4 Oversight Program and they thought maybe --

5 CONSULTANT FLACK: Okay.

6 DR. DAMON: No, but different  
7 Commissioners had different views. The Chairman had  
8 one view and Commissioner Apostolakis had a view and  
9 so on. And so, it's hard to generalize.

10 CONSULTANT FLACK: Okay.

11 MEMBER BLEY: So, going ahead, you've  
12 got five cornerstones listed here.

13 MR. COLLINS: Yes, sir.

14 MEMBER BLEY: I expected to find slides  
15 about all five of them. It looks like I only find  
16 slides about criticality safety.

17 MR. COLLINS: Right. We were going to  
18 use criticality safety as an example to show how we  
19 developed the elements of a cornerstone. We do have  
20 those four. We have drafts of all the other  
21 cornerstones. And, I mean, we could provide those  
22 to you if you'd like to look at them. But, for the  
23 meeting today our goal was to show you how we  
24 developed crit safety.

25 MEMBER BLEY: Okay. Yes, I think we'll

1 certainly want to see those, because I want to  
2 understand how the whole structure works together  
3 and if in fact these things that feel a little ad  
4 hoc really integrate in a good way, not just for  
5 facilities where criticality is the main problem,  
6 but for other kinds of facilities that have lots of  
7 other radiation hazards and the like, of which we  
8 might see some in the future.

9 CHAIRMAN RYAN: And there may be some  
10 where the chemical has -- it tends to be a driver  
11 more than some other things as well. So, I mean, to  
12 me the interesting thing about this category of  
13 facilities is on the list of five, or if you had a  
14 sixth, or whatever it is, you can always find a  
15 facility where one of those is the key one and may  
16 not be in any other, you know, or maybe just a few.  
17 So, it's interesting to think about how you balance  
18 the system so that you don't over emphasize one  
19 cornerstone or under emphasize another over the  
20 range of facilities you have to deal with. So,  
21 there has to be some art in the clarity with which  
22 you deliver the message on how you apply these to a  
23 range of facilities, I think. Is that a fair  
24 thought?

25 MR. COLLINS: Absolutely. And in fact,

1 the next thing I was going to talk about is the fact  
2 that not all of these cornerstones may apply to all  
3 the facilities. For example, if you've got a  
4 uranium conversion facility, they process actual  
5 uranium. They don't have enriched uranium.  
6 Criticality is not possible. And therefore, the  
7 criticality safety cornerstone would not be  
8 applicable at a conversion facility.

9           Next slide, please. As I indicated  
10 earlier, to give a better understanding of what's  
11 been developed as a result of our efforts today,  
12 I'll walk through the elements of the criticality  
13 safety systems cornerstone, and this is the  
14 objective. And the objective of this cornerstone is  
15 to ensure that nuclear criticality safety controls  
16 and items relied on for safety protect worker/public  
17 health and safety by preventing criticalities. This  
18 includes ensuring adequate nuclear criticality  
19 safety analyses and ensuring the availability,  
20 reliability and capability of NCS controls and  
21 IROFS.

22           Next slide. From this objective an NRC  
23 working group identified the key attributes and  
24 scopes of inspection for all cornerstones. This  
25 working group included staff from NMSS, Region II,

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1 NRR and NSIR. The drafts were reviewed within the  
2 NRC and provided to external stakeholders for  
3 discussion at public meetings. Comments from within  
4 the NRC and from the external stakeholders are being  
5 evaluated and incorporated. If further work on this  
6 approved, we intend to use the inspection activities  
7 that you will find outlined on what we call the  
8 football diagrams that we'll talk about in just a  
9 minute. We intend to use those to revise the  
10 inspection procedures. Once the cornerstone  
11 objective was defined, the working group developed  
12 these key attributes or characteristics of a  
13 cornerstone that need to be achieved to meet the  
14 cornerstone objective.

15 For the criticality safety systems  
16 cornerstone, the working group identified the  
17 following key attributes; and here they are: Staff  
18 performance, procedure quality, facility and  
19 equipment performance, design, configuration  
20 control, criticality analysis and corrective action  
21 program. And so, you can see from these that when  
22 we say "systems," we're using a broader, not just a  
23 hardware definition of systems.

24 CHAIRMAN RYAN: Just a question.

25 MR. COLLINS: Yes.

1                   CHAIRMAN RYAN: Help me understand a  
2 little bit, Doug. If I think about criticality  
3 control, I immediately think about sampling and  
4 analysis samples for criticality content. Where  
5 does that fit in?

6                   MR. COLLINS: That would fit in either  
7 under procedure quality or staff performance. The  
8 sampling would be done in accordance with -- well,  
9 the initial procedure for sampling would have a  
10 basis based on the criticality analysis itself.  
11 Specifications would be placed. And then there  
12 would be a procedure developed for that sampling.  
13 And so, that procedure is dependent upon the quality  
14 of the procedure itself and the performance of the  
15 staff in implementing that procedure.

16                   CHAIRMAN RYAN: So, basically it sounds  
17 like that you're putting what I would call a  
18 traditional QA/QC into every one of the elements?

19                   MR. COLLINS: Yes.

20                   CHAIRMAN RYAN: So, how does QA/QC come  
21 together as an overall assessment?

22                   MR. COLLINS: The licensees are required  
23 to have a level of QA and QC under something called  
24 management measures which are applied to items  
25 relied on for safety. And so, when someone

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1 implements an item relied on for safety, they have  
2 to have QA and QC around that item relied on for  
3 safety. So, it would be around the samples, the  
4 sampling procedure, the training of the people who  
5 do the sampling procedure, the equipment. And so,  
6 it's integrated with the item relied on for safety.

7 CHAIRMAN RYAN: These look like an NQA-  
8 1-type program, or not?

9 MR. COLLINS: I wouldn't want to say  
10 that, no. Some of the newer applicants have  
11 committed to a higher-level quality assurance  
12 program, but some at the operating facilities. I  
13 wouldn't want to say -- I'm not sure we've done an  
14 NQA-1 inspection at operating plants, because  
15 they're not really required to meet NQA-1 in an  
16 operating plant for this kind of work.

17 CHAIRMAN RYAN: Yes, that's one of the  
18 interesting challenges I think you all face is that  
19 you're going to see this kind of range from NQA-1 to  
20 some other versions of a lesser, you know, standard  
21 program, not necessarily bad, but certainly not NQA-  
22 1. So, that's a hard thing to wrestle with across a  
23 whole industry component.

24 CONSULTANT FLACK: And how do the  
25 findings relate to risk in the end.

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1 CHAIRMAN RYAN: Yes.

2 CONSULTANT FLACK: I mean, you know, how  
3 important are they?

4 CHAIRMAN RYAN: So, I mean, to pick up  
5 on Said's point, I think the idea that how do you  
6 get to uniform application or uniform implementation  
7 of some of the concepts across the range of  
8 facilities is a tough challenge.

9 MR. COLLINS: Well, the licensees in  
10 providing us their license application do describe  
11 to us the management measures that they will apply  
12 to their items relied on for safety. And we have a  
13 Standard Review Plan that establishes the acceptance  
14 criteria for that. So, there is some normalization  
15 in the license review as far as risk is concerned.

16 CONSULTANT FLACK: That's true, but look  
17 at the MOX facility with 12,000 IROFS.

18 MR. COLLINS: Yes.

19 CONSULTANT FLACK: And then you put this  
20 on top of that, and then what does it all mean in  
21 the end? I mean, it just overwhelms you, right?

22 MR. COLLINS: There's a lot of IROFS.  
23 But the licensee has to establish management  
24 measures for every one of those IROFS.

25 CONSULTANT FLACK: Twelve-thousand?

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1 MR. COLLINS: Yes, sir.

2 CONSULTANT FLACK: And if you find one  
3 out of whack, you have to assess the significance of  
4 that?

5 MR. COLLINS: Yes.

6 CONSULTANT FLACK: And how do you do  
7 that then? I mean, it's just incredibly  
8 complicated.

9 MR. COLLINS: Well, then we turn to Dr.  
10 Damon.

11 DR. DAMON: I didn't review MOX. I  
12 don't really --

13 MR. COLLINS: You know, we do have risk  
14 analysts.

15 CONSULTANT FLACK: Okay.

16 MR. COLLINS: But, I mean, that's part  
17 of what he's going to potentially talk about is how  
18 do we assess the significance of findings?

19 MEMBER BLEY: You're going to get to  
20 that on this one?

21 MR. COLLINS: No, sir.

22 MEMBER BLEY: I mean on criticality.

23 MR. COLLINS: I think -- I'm not sure  
24 how much detail Dennis Damon is going to talk about.  
25 He's going to talk about risk assessment of

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1 findings.

2 MEMBER BLEY: Okay. Well, after you go  
3 through the flow chart I've got a few questions  
4 about that.

5 MR. COLLINS: Yes, sir.

6 MEMBER BLEY: It looks like a model of  
7 everything and --

8 MR. COLLINS: At this point it might be,  
9 yes.

10 MEMBER BLEY: It's not quite processed  
11 to a result, so you'll find a place to put anything  
12 that happens, but how do you decide what you ought  
13 to do about it?

14 MR. COLLINS: Well, let me explain how  
15 that's done now. And then again, that's something  
16 we're going to be developing. But for example, what  
17 to look at at a plant when an inspector plans an  
18 inspection. The inspector looks at the ISA summary  
19 first, and the ISA summary provides a sense of what  
20 the risk of certain operations are. And an  
21 inspector pre-selects what IROFS they might want to  
22 look at. Now, that may be modified when they show  
23 up at the plant because something unique may be  
24 going on at the plant which would change their  
25 thought about the priority for work. And I would

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1 expect a similar situation might occur under this  
2 new program. But again, that's to be developed. We  
3 have not --

4 MEMBER BLEY: Okay. Because there's  
5 nothing here that hints how you would do things  
6 differently than you're doing it today, is there?

7 MR. COLLINS: And if the Commission  
8 approves, I would think we would be considering how  
9 we would put some process in place for that.

10 MEMBER ABDEL-KHALIK: If I look at two  
11 of these, staff performance and the corrective  
12 action program, they're sort of similar to two of  
13 the three cross-cutting issues.

14 MR. COLLINS: Yes.

15 MEMBER ABDEL-KHALIK: So, will these  
16 appear in each one of the cornerstones?

17 MR. COLLINS: They do now.

18 MEMBER ABDEL-KHALIK: So, why not again  
19 follow the same sort of logical structure by  
20 introducing cross-cutting issues?

21 MR. COLLINS: And we are considering  
22 having cross-cutting issues or safety culture  
23 traits, depending upon what decision is made, across  
24 the cornerstones. And staff performance, which we  
25 use here, if you look at the details under staff

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1 performance, it looks like human performance under  
2 the ROP.

3 MEMBER ABDEL-KHALIK: Right.

4 MR. COLLINS: The ROP has a key  
5 attribute pretty much in every one of their  
6 cornerstones that's called human performance. We  
7 use staff performance so that it would not  
8 necessarily be confused with all of the elements of  
9 human performance under the safety culture or cross-  
10 cutting issues. When we say "staff performance"  
11 here, we're talking about observation of the staff's  
12 performance, whether they're trained and provided  
13 adequate procedures to do the job right. Okay?  
14 That's somewhat different than human performance  
15 under cross-cutting issues.

16 CHAIRMAN RYAN: But then just to sharpen  
17 the pencil on that one a little bit, I mean, if a  
18 staff member isn't provided with the training and  
19 the procedures to follow, I mean, that's so very  
20 basic. It seems to me you'd have to have that as a  
21 prerequisite to even apply for a license, let along  
22 et one.

23 MR. COLLINS: Correct. And what the  
24 inspector would be looking at is the implementation  
25 of that. I mean, there clearly would be a training

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1 and qualification program that would have been  
2 reviewed as part of the license application. There  
3 clearly would be a procedure system established as  
4 part of the license application. But what we're  
5 talking about here is the inspection of the  
6 implementation of those things.

7 CHAIRMAN RYAN: And I think, I mean,  
8 just from being a receiver of many inspections over  
9 many years, the rigor of the inspection is really  
10 where you learn. So, there's got to be some element  
11 of, you know, how rigorous is the inspection? Is it  
12 a -- and I don't mean this to be critical, because  
13 it does serve a useful purpose, but a checklist-kind  
14 of approach as opposed to a diving down into the  
15 details of, you know, time, motion, material and  
16 personnel and how all that works as an integrated  
17 whole rather than the parts and pieces.

18 MR. COLLINS: And again, those are the  
19 kinds of things that I would expect would come out  
20 of our development of inspection procedures once  
21 we've decided on the cornerstones and key attributes  
22 and what needs to be inspected to assure that the  
23 cornerstone objective is being met.

24 CHAIRMAN RYAN: But somewhere along the  
25 line, if I'm hearing you right, your plan is to tie

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1 the cornerstone objectives into a coherent,  
2 synthesized, this is how the plant and its people  
3 and its procedures and its design requirements and  
4 design implementation should all work together to  
5 prevent accidents.

6 MR. COLLINS: I would say that that  
7 probably is now being done through the ISA and  
8 implementation of the ISA. And this is intended to  
9 inspect the implementation of the ISA. The ISA  
10 assures chemical safety, radiation safety,  
11 criticality safety, fire protection, general plant  
12 safety. It's all integrated in the ISA. So, if the  
13 inspections are based on the ISA, I would say we  
14 will get to that point.

15 CHAIRMAN RYAN: And that kind of gets  
16 back to Said's comment about, you know, where is the  
17 cross-cutting aspect of the program or the plan as  
18 you outlined it to say some of those things touch  
19 all of them.

20 MR. COLLINS: And if you were to look at  
21 -- and I don't know if we have a copy of the  
22 framework slide.

23 CONSULTANT FLACK: No, not --

24 MR. COLLINS: We can get you a copy of  
25 the framework slide, because it gives an integrated

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1 flow of how we get from a cornerstone to a  
2 consequence from an NRC action point of view, and it  
3 does include cross-cutting issues. It is our  
4 intent; again, if approved by the Commission --

5 CHAIRMAN RYAN: Yes.

6 MR. COLLINS: -- that this process would  
7 have cross-cutting issues or safety culture traits,  
8 to use the current potential terminology, as part of  
9 the oversight. All we're looking at here are  
10 cornerstones sort of separated from the whole  
11 framework.

12 CHAIRMAN RYAN: Maybe it would be  
13 helpful to go through the criticality flow chart and  
14 see that example, how that's laid out.

15 MR. COLLINS: Okay. Slide 10. As we  
16 indicated, these are the elements of the current  
17 draft of the criticality safety cornerstone. And we  
18 recognize that these slides are busy, but they are  
19 an attempt to show how the cornerstone objective  
20 leads to the key attributes and eventually to what  
21 the NRC would inspect to determine whether a  
22 licensee meets the cornerstone objective.

23 And take for example on slide 10,  
24 facility and equipment performance, in order to  
25 assure that the facility and equipment perform to

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1 meet the objective of the criticality safety  
2 cornerstone, there would have be effective  
3 maintenance surveillance testing, post-maintenance  
4 testing. Here we have fire protection, flood  
5 protection and cold-weather protection. And then  
6 below that, in the boxes below that are proposed  
7 inspection activities that would be used to assure  
8 that, for example, maintenance is effective.

9 MEMBER ABDEL-KHALIK: So, why isn't  
10 procedure compliance a box under your staff  
11 performance?

12 MR. COLLINS: Well, it is in a sense,  
13 because if you look down at the bottom, we talk  
14 about staff performance and staff walk-throughs.  
15 The intent is to observe staff; and there's a verbal  
16 description of this as a cornerstone. And it talks  
17 about observing staff conducting activities to  
18 determine whether they are using their procedures  
19 effectively and doing the work in a safe way.

20 Did I answer that question? It's  
21 imbedded, but not -- we call -- this is a football  
22 diagram, and it's really an attempt to summarize  
23 much more. And again, we can get you for  
24 criticality safety and probably for the other  
25 cornerstones the current write-ups that describe

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1 what this really means in detail.

2 CHAIRMAN RYAN: That would be helpful.

3 MR. COLLINS: Okay.

4 CHAIRMAN RYAN: This is kind of an odd  
5 question perhaps, but you have cold-weather  
6 protection features.

7 MR. COLLINS: Yes.

8 CHAIRMAN RYAN: Do you have hot weather?  
9 I mean, I live in South Carolina, so hot weather's a  
10 lot more important than cold weather.

11 MR. COLLINS: You know, I don't think  
12 we've applied hot-weather protection procedures. I  
13 guess there's -- we've not found anything at the  
14 plants that --

15 CHAIRMAN RYAN: Well, some chemicals,  
16 you know, might not be too good at real high  
17 temperatures. You might boil them.

18 MR. COLLINS: Okay. Well --

19 CHAIRMAN RYAN: You know, you get to 90  
20 or 100, 110 degrees in a process building, something  
21 might go wrong.

22 MEMBER BLEY: Plus the environment for  
23 the operator.

24 CHAIRMAN RYAN: Oh, yes. The  
25 environment for the operator is also a problem,

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1 Sure.

2 MR. COLLINS: Yes.

3 CONSULTANT FLACK: But could I just --

4 MR. COLLINS: Okay. We'll think about  
5 that.

6 CONSULTANT FLACK: -- a question on  
7 this? Again, getting back to the question on fire  
8 protection, I see it listed on the facility and  
9 equipment performance, but say I raise that up to a  
10 cornerstone. Wouldn't these other things apply as  
11 well, like staff performance, procedure quality and  
12 so on and so on? I mean, how does that all get  
13 folded up into the fire protection program from  
14 below? It looks like it's just focusing on things  
15 related to facility, equipment and performance.  
16 That's what I'm --

17 MR. COLLINS: Yes, that may be something  
18 we need to consider as we move forward. Again, if  
19 you look at phase 2, in-depth fire protection of NCS  
20 controls, fire protection of NCS IROFS, when you see  
21 the words, that talks about looking at those kinds  
22 of elements when you get into the level of an  
23 inspection procedure, but maybe that --

24 MEMBER BLEY: Well, I guess we need to  
25 see the write-up, but when I'm looking at --

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1 MR. COLLINS: -- communicate  
2 effectively.

3 CHAIRMAN RYAN: When I'm looking down  
4 there, I thought what that was doing was picking up  
5 what you talked about before on the NCS controls.  
6 Make sure the fire protection is controlled in a way  
7 that you're not putting water where it could cause a  
8 criticality problem. And the same thing with the  
9 IROFS that are aimed at fire protection. Same  
10 thing, make sure the things that are in place rather  
11 than, you know, including the kind of things John  
12 was just raising about the general --

13 CONSULTANT FLACK: The general nature of  
14 fire protection.

15 MEMBER BLEY: Well, general nature of  
16 people interacting with that sort of --

17 CONSULTANT FLACK: Yes. Right. Yes.

18 CHAIRMAN RYAN: You know, one -- just to  
19 look at that same box, control of combustible  
20 materials is procedures and people.

21 MR. COLLINS: Yes, it is.

22 CHAIRMAN RYAN: So, that is, you know,  
23 kind of at a higher level over the staff side than  
24 the other one. So, I kind of second John's  
25 observation that, you know, fire protection is kind

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1 of off in a box by itself, and you may intend for it  
2 to be as connected, but it doesn't seem to have that  
3 same structural connectivity across the programs.

4 MR. COLLINS: Well, we'll consider that,  
5 because originally in one of the versions of the  
6 cornerstones we had fire protection up at a higher  
7 level. And again, in interactions with our  
8 stakeholders we --

9 CHAIRMAN RYAN: When you say  
10 "interactions with our stakeholders" on this point,  
11 you mean licensees?

12 MR. COLLINS: Anybody who showed up at a  
13 public meeting, but for the most part it's licensees  
14 at public meetings who've said really think about  
15 it. Is that where we ought to be considering? I  
16 think the substance would change as to what we mean  
17 by "fire protection." But the question was do we  
18 give it the importance of making it something  
19 separate when it fact it really is integrated with  
20 all of the equipment cornerstones, and even  
21 radiation safety cornerstones.

22 MEMBER BLEY: Let me ask you a question  
23 about what goes on now --

24 MR. COLLINS: Yes.

25 MEMBER BLEY: -- and what you envision

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1 for the future. Because if we go back to reactors  
2 for just a minute, before we had the ROP, we had the  
3 meeting where people would sit around after some  
4 event was observed or an inspection finding and say,  
5 boy, this one's really important. We're going to  
6 put this down in our guide list. And so it was very  
7 subjective and that caused a lot of the things that  
8 drove toward the ROP to have some more objective way  
9 to find things.

10 I'm assuming now you work kind of the  
11 same way. If an inspector finds something, somehow  
12 you folks decide whether it's important enough to  
13 somehow elevate the intensity of observing this  
14 facility. Is that right? Is that what you do?

15 MR. COLLINS: Every inspection finding  
16 is evaluated for significance.

17 MEMBER BLEY: In kind of a collegial  
18 sense in NMSS?

19 MR. COLLINS: Yes. Well, if it appears  
20 to be something that is of low safety significance,  
21 something we would call a severity level IV -- we  
22 have severity level I, II, III, IV and then minor  
23 violations. If it's something that is a severity  
24 level IV -- I'll talk about the way it was, because  
25 as I said I'm a rehired annuitant. But as I

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1 understand the words and the process still, that  
2 decision, if it's low safety significance, is  
3 between the inspector and his or her branch chief.  
4 If it looks like it's going to --

5 MEMBER BLEY: So, it's at that level?

6 MR. COLLINS: Correct. And we have  
7 examples in the enforcement policy of what a  
8 severity level IV is. If it looks like it could be  
9 more than severity level IV, if it could be a  
10 severity level III or a II or a I, then we have an  
11 enforcement panel. An enforcement panel involves  
12 the division director of the division, the branch  
13 chief, the enforcement coordinator in the region,  
14 somebody who knows the enforcement policy well --

15 MEMBER BLEY: Yes.

16 MR. COLLINS: -- the counsel for the  
17 region, a representative of NMSS. And there's a  
18 preparation for that which attempts to determine or  
19 provide an explanation of what the safety  
20 significance of security significance of the finding  
21 is.

22 MEMBER BLEY: Okay.

23 MR. COLLINS: Now, occasionally when we  
24 get --

25 MEMBER BLEY: And it's still a

1 descriptive finding of this group that then has  
2 possibly some penalties associated with it?

3 MR. COLLINS: And the basis for the  
4 decision that this could be an escalated enforcement  
5 is sent to the licensee and they're offered or told  
6 we need an enforcement conference. That's a public  
7 meeting unless it's security issues. And they come  
8 in and they tell us why we're right or wrong in our  
9 determination of safety significance. Then we go  
10 back and evaluate the results of that.

11 But as far as criteria used, right now  
12 what's in the enforcement policy is a guide; not  
13 controlling, but it's a guide.

14 MEMBER BLEY: Now, and I assume if  
15 you're at the higher levels the group becomes more  
16 elevated that over --

17 MR. COLLINS: Yes, if it's a higher  
18 level -- under any circumstances more senior  
19 management can come to the enforcement --

20 MEMBER BLEY: Yes. Where I was really  
21 taking you though is, given that's how it's done;  
22 and that's kind of the way it was done in reactors,  
23 what's the vision for what's going to come out of  
24 this? It looks like you're still going to have --  
25 well, now you've got a place where this fits in the

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1 hierarchy, but you're still going to have to go back  
2 to something about like it is now to make a judgment  
3 about how severe this event is and how you are to  
4 treat it. Is there something new associated with  
5 this that you're trying to get to?

6 MR. COLLINS: There is the potential if  
7 the Commission approves that we would have a fuel  
8 cycle significance determination process which would  
9 be more transparent, which would use for radiation  
10 protection and emergency preparedness the flow  
11 charts as they're used now in the ROP. So, a  
12 licensee can pick the -- you know, if somebody comes  
13 in and says you've got a violation of this, this and  
14 this, then go to the flow chart and find out whether  
15 it's going to be a severity level I, II, III or IV.

16 MEMBER BLEY: And in the ROP, those are  
17 tied to the quantitative results of a PRA. And that  
18 tells you that, yes, this thing's more severe than  
19 this one. It's more likely to get us into trouble.  
20 I haven't seen anything out of the ISAs or anything  
21 on these charts you're showing us that show me how  
22 you're going to have a map to that importance  
23 function you're talking about.

24 MR. COLLINS: And we haven't been  
25 authorized by the Commission to do that.

1                   MEMBER BLEY:  Isn't that what you're  
2                   looking for?  I thought that's what this --

3                   MR. COLLINS:  Eventually --

4                   MEMBER BLEY:  -- whole process was  
5                   supposed to be looking for.

6                   DR. DAMON:  Yes, but they didn't direct  
7                   us to do it this year.

8                   MEMBER BLEY:  Okay.

9                   DR. DAMON:  We're proposing to do it  
10                  next year.

11                  MEMBER BLEY:  So, this year they're  
12                  building a structure, but the structure has no  
13                  hierarchical content in terms of risk significance  
14                  of these things?

15                  MR. COLLINS:  We could not begin to do  
16                  this without some concept of where we were going,  
17                  honestly.  I mean --

18                  MEMBER BLEY:  Well, that's what I'm  
19                  hoping to hear.  I'm not hearing where we're going.

20                  MR. COLLINS:  We have --

21                  MEMBER BLEY:  That's why I took you  
22                  through this, but --

23                  MR. COLLINS:  Okay.  Well, we'll have to  
24                  get back to you on that because we have a framework  
25                  that includes the potential for that kind of risk

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1 assessment, particularly for the ISA-related  
2 cornerstones. Where we have risk information and  
3 where we don't have risk information Dr. Damon's  
4 paper to you guys earlier showed how we could  
5 potentially --

6 MEMBER BLEY: Showed some ways to  
7 estimate risk in some of these cases?

8 MR. COLLINS: Correct.

9 MEMBER BLEY: You didn't bring that  
10 framework to us today?

11 MR. COLLINS: I don't.

12 DR. DAMON: Well, I'm going to talk  
13 about it.

14 MEMBER BLEY: Okay. Then I'll shut up.

15 CONSULTANT FLACK: But the key piece was  
16 the ranking that wasn't really picked up; and that  
17 is putting things in a certain way that you could  
18 see what the highest one was on down. And I think  
19 that was the piece that -- I think that when you  
20 came back to the letter to the ACRS said that you  
21 didn't have enough time to think about that.

22 DR. DAMON: Well, we've thought about  
23 it. Back in 2009, we, Rudy Bernhard and I developed  
24 risk thresholds that we thought might work.

25 CONSULTANT FLACK: Yes.

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1 DR. DAMON: But you have to test them  
2 out basically, is my view, because you have to do a  
3 whole bunch of examples to see how things sort out  
4 and then maybe you adjust those thresholds in some  
5 way.

6 CHAIRMAN RYAN: This may not be a fair  
7 question, but on the reactor side of the house  
8 there's a couple of basic designs; PWR, BWR with I  
9 know lots of variations among them, but maybe not as  
10 many as we would think. Yet in the fuel cycle  
11 facilities, I mean, my own experience is there's  
12 quite a wide range of, in my estimation, relative  
13 hazard points of chemical inventory. You know, I'm  
14 a lot more interested in toluene and xylene than I  
15 am kerosene, for example, you know, and other things  
16 and differences like that among fuel cycle  
17 facilities. Is this difference among fuel cycle  
18 facilities, one to the next, part of the dilemma  
19 that you're wrestling with trying to figure out how  
20 to make a one-size-fits-all, or can be adapted to  
21 all process?

22 DR. DAMON: Yes, I mean, my thoughts are  
23 on the -- what risk metrics you would use is you tie  
24 it to the actual health effects, you know? Fatality  
25 is fatality and --

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1 CHAIRMAN RYAN: Yes.

2 DR. DAMON: -- has the same significance  
3 no matter how it happened. And so, there's a  
4 hierarchy of consequences, and actually it's built  
5 into the rule.

6 CHAIRMAN RYAN: Sure.

7 DR. DAMON: There are consequence  
8 thresholds in the rule. You could use those or you  
9 could have a slight modification of it. But I mean,  
10 you tie things to -- you know, most accidents in  
11 fuel cycle facilities are -- they don't affect all  
12 -- it's not a question of like having a lot of  
13 accidents where you would affect a lot of people.  
14 Usually the accidents affect a small number.

15 CHAIRMAN RYAN: Just like reactors. And  
16 that's why we get back to the sequences  
17 probabilities where we begin to make the judgment  
18 rather than the number of accidents.

19 MEMBER BLEY: Just where you began,  
20 although in general these two kinds of reactors look  
21 the same, there are two areas whereby they're  
22 absolutely unique.

23 CHAIRMAN RYAN: Oh, absolutely.

24 MEMBER BLEY: And that's their electric  
25 power systems and their cooling systems.

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1 DR. DAMON: Right.

2 MEMBER BLEY: And their risks are  
3 unique. So, there isn't a general location there.

4 CHAIRMAN RYAN: So, when we get down to  
5 the --

6 MEMBER BLEY: You got to look at the  
7 plant-specific configuration.

8 CHAIRMAN RYAN: Okay. And I accept  
9 that, but I mean, in a way it's the same thing among  
10 fuel cycle facilities. They all have --

11 MEMBER BLEY: They're even more -- they  
12 start more different.

13 CHAIRMAN RYAN: They're different, yes.

14 MEMBER BLEY: Yes.

15 CHAIRMAN RYAN: Well, I guess that was  
16 my point.

17 MEMBER BLEY: Yes.

18 CHAIRMAN RYAN: They start a lot more  
19 different, even though the reactors have different  
20 settings, you know, and we state that. But it seems  
21 to me that you quickly get to -- the currency of all  
22 this is the probability of something happening  
23 rather than accident rates.

24 DR. DAMON: Well, what I was going to  
25 say is like on a reactor they use LERF, right, large

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1 early release frequency, as a surrogate metric that  
2 works good enough for their purposes of sorting out  
3 things by importance. And in the fuel cycle  
4 facilities we have -- different processes have  
5 different ways of doing bad things to people. But  
6 by tying it to actual health effects, then you're  
7 liberated from how the heck it happened and you can  
8 just use the -- so, the metrics that we were  
9 envisioning our, you know, probability of death by  
10 criticality essentially. I mean, we wouldn't  
11 necessarily put it that way, but and the same for --

12 MEMBER BLEY: I could understand that  
13 one, if you got there.

14 CHAIRMAN RYAN: No, but the part that  
15 doesn't get captured in that is death by inhalation  
16 of nitric acid fuels.

17 DR. DAMON: Well, that would be in the  
18 chemical cornerstone.

19 CHAIRMAN RYAN: Yes, so you're saying  
20 that you use criticality as an example, that the  
21 others -- for all the other --

22 DR. DAMON: Yes, there are all the  
23 different ways that you could do the health effects.

24 CHAIRMAN RYAN: Okay.

25 MR. COLLINS: Next slide?

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1 CHAIRMAN RYAN: Yes, please.

2 MR. COLLINS: The next slide is more of  
3 the criticality safety cornerstone.

4 Next slide, quickly, please.

5 MEMBER ABDEL-KHALIK: Well, let me ask  
6 you about No. 4 then.

7 MR. COLLINS: Yes, sir.

8 MEMBER ABDEL-KHALIK: I mean, presumably  
9 we're doing all this with the ultimate goal of  
10 coming up with a coherent oversight process.

11 MR. COLLINS: Yes, sir.

12 MEMBER ABDEL-KHALIK: Review of the  
13 design happens early during the licensing of the  
14 facility. And it would seem to me that for an  
15 oversight process, which you ought to be focusing  
16 on, is item 5, configuration control. What are the  
17 temporary modifications or what are the permanent  
18 modifications, rather than the design per se? So,  
19 can you explain to me why this item is sort of  
20 explicitly included in an oversight process?

21 MR. COLLINS: Licensees under Part 70  
22 have the authorization to do significant changes to  
23 the facility without coming back to the NRC for a  
24 license amendment. And so, for -- and you'll notice  
25 we have ISA summary, ISA safety analysis. The

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1 thought is here when these significant changes are  
2 made some of those changes might be inspected from a  
3 design point of view to look at how the decisions  
4 were made and what went into the design.

5 MEMBER ABDEL-KHALIK: So, it's design  
6 change?

7 MR. COLLINS: It's more intended to be  
8 design change; yes, sir.

9 DR. DAMON: I might mention something in  
10 that context. Unlike reactors and some other  
11 systems that the NRC regulates, the staff of the  
12 Fuel Cycle Division does not review and approve the  
13 design of the plant. They look at the ISA in a  
14 selective way. I mean, there is what they call a  
15 horizontal slice. So you look to see if they've  
16 covered the whole plant, but you don't really review  
17 that detail.

18 You pick what they call a vertical  
19 slice, which is a small subset of the many hundreds  
20 of things in the plant and look to go to the  
21 facility and look at the full ISA that they've got,  
22 because they don't send us the full ISA. They send  
23 us what they call an ISA summary. When you go to  
24 the plant, then they got big stacks of documentation  
25 on what they actually did when they analyzed a

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1 particular process. So, the purpose of doing that  
2 vertical slice is to see if the staff feels that the  
3 licensee's process for doing ISAs is adequate, but  
4 they don't review and approve the whole design of  
5 the plant.

6 So, when inspectors go out, they do in  
7 fact look at -- you know, they'll pick a particular  
8 piece of equipment and they will look at the design  
9 and they may be the first person from the NRC that's  
10 ever looked at that.

11 CHAIRMAN RYAN: That's interesting.

12 CONSULTANT FLACK: So, you're actually  
13 evaluating the performance of those that we have  
14 originally submitted, I guess the original design  
15 and the IROFS that were not identified at that time,  
16 which now maybe an inspector would say why isn't  
17 that an IROFS? And then you go back and you find  
18 out the licensee never identified it as one and now  
19 it becomes a performance issue in the context of  
20 this process, right?

21 DR. DAMON: Yes, I mean, I could give  
22 you an example of a case where something happened at  
23 the plant and they went there and found out that  
24 there were no IROFS. They had screened out the  
25 entire process as identifying that, well, nothing

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1 could really go wrong with this thing, and then  
2 something did and they didn't have any controls in  
3 place. There was no safety design for that process.

4 MEMBER BLEY: We don't review the IROFS,  
5 right? I mean, the ISAs.

6 DR. DAMON: We review the ISA summary.  
7 And like I say, they do a horizontal slice, which  
8 means that they look to see if they think they've  
9 covered the plant, the whole plant.

10 MEMBER BLEY: Okay.

11 DR. DAMON: But they don't --

12 MEMBER BLEY: That's our inspectors do  
13 that?

14 DR. DAMON: No, no, no. The license  
15 reviewers when they approve the ISAs.

16 MEMBER BLEY: Okay.

17 DR. DAMON: Okay. They look at the ISA  
18 summary and they look to see if they think they  
19 covered the plant. Then they'll pick a subset, a  
20 small subset of the processes which -- on a risk-  
21 informed basis, you know, something that sort of  
22 covers a variety of things, but are high-risk  
23 significance. Then they'll go to the plant and  
24 they'll look at the detail documentation for those  
25 things that they've selected. Now, they may change

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1 what they look at when they get to the plant and  
2 they may find something more interesting, but that's  
3 the process they go through. But they don't look in  
4 detail at the entire design of the plant and approve  
5 it, you know? They're not in the business of  
6 approving. Now, implicitly you are when you review  
7 something. You know, you're implicitly approving  
8 it. But that's not the nature of the process.

9 MEMBER BLEY: It's not like a design  
10 certification for a --

11 CHAIRMAN RYAN: Well, it's a design  
12 certification of one plant.

13 MEMBER BLEY: But it's not. It's not an  
14 approved design.

15 DR. DAMON: Yes, it's quite --

16 MEMBER BLEY: It's they've looked at it  
17 and haven't found anything wrong.

18 MEMBER ABDEL-KHALIK: So, in the context  
19 of this process one may find himself reviewing a  
20 design change that had not been evaluated in the  
21 first place, that where the unrevised original  
22 design may not have been evaluated in the first  
23 place. So, how would you do that?

24 MR. COLLINS: In doing that, we have  
25 certain criteria established in the regulation for

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1 how an analysis must be done. Now, if it's an  
2 accident sequence that they screened out, I'm not  
3 sure how this would be done. I mean, there is the  
4 potential for an inspector in observing activities  
5 at a plant to say wait a minute, I don't remember  
6 any IROFS related to this operation and it looks to  
7 me like -- okay? And it can go from there.

8 But with regard to having a design  
9 change, I'm not sure whether this is going to expect  
10 the inspector to go back to the original design and  
11 verify the original design and then the change.  
12 Again, I'm not sure how this is going to be done.  
13 It's to be determined.

14 Jay, right now when somebody goes and  
15 looks at a design or a design change out of an ISA  
16 summary, I guess they do go back and look at the  
17 entire design, because you --

18 MR. HENSON: Yes, there's -- of course  
19 there's --

20 MR. COLLINS: -- can't do this.

21 MR. HENSON: From the time they get  
22 their license and before they go into operation we  
23 do operational readiness readings. And so we have  
24 inspectors that go out and look out all the IROFS  
25 that are listed in the ISA. We confirm that those

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1 IROFS have been installed and are capable and able  
2 to do their design function. But we don't do an  
3 evaluation of the overall ISA. We're just looking  
4 to make sure what they said they would implement has  
5 indeed been implemented as they described.

6 When an inspectors goes out and does  
7 that inspection of operations, he again looks at the  
8 ISA, picks out some of the IROFS to look at and they  
9 go out with a questioning attitude and an open mind.  
10 And if they identify any concerns, then they address  
11 it first with the licensee to see, okay, why isn't  
12 there an IROFS or why isn't this control that you  
13 say is important, you don't call it an IROFS, you  
14 just call it a safety control? And so they engage  
15 in that conversation to locate why did you decide  
16 that? And then they call back to NMSS and talk to  
17 these ISA engineers to say, okay, here's what we  
18 found. Now, where are we in ISA space and do we  
19 need to go further?

20 Unfortunately, a lot of the issues we've  
21 discovered with the problems with ISA have been a  
22 result of events or related to events that the  
23 licensee discovers. And I think in the case that  
24 Dennis is discussing that, oops, we missed one.  
25 We've had an event, we've looked at it, we've done

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1 an investigation. We now realize we didn't  
2 characterize the safety controls that are here as  
3 IROFS, so we don't have management measures. So, we  
4 didn't do the right thing and so we've got  
5 enforcement cases around that.

6 MR. COLLINS: But back to your first  
7 question: I'm not sure how you can look at a design  
8 change well without looking at the original design,  
9 as I think about it. So, I would anticipate; can't  
10 say for sure, because, you know, these would -- how  
11 this is going to be done will be reviewed or  
12 determined when we revise the inspection procedures.  
13 But I would expect design changes will have to at  
14 least look at part of the original design.

15 MEMBER ABDEL-KHALIK: Which may or may  
16 not have been reviewed early on in the licensing  
17 process.

18 MR. COLLINS: Yes, that's true.  
19 Anything else on slide 11?

20 MEMBER BLEY: Not exactly, but, Dennis,  
21 back when you were telling us how some of all this  
22 stuff works you talked about the riskiness factor,  
23 whatever it is, really coming from the enforcement  
24 policy. And is that a particular document?

25 DR. DAMON: Yes, there's an enforcement

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1 policy document.

2 MEMBER BLEY: For fuel cycle facilities  
3 in particular, or just the --

4 DR. DAMON: Right. The things in the  
5 enforcement policy is called supplements. So,  
6 there's a fuel cycle supplement. And in that  
7 supplement it has guidance as to how to assign  
8 severity levels to inspection findings.

9 MEMBER BLEY: Okay. When we're done if  
10 somebody could point me to that. I haven't read  
11 that and I want to get a look at that.

12 So, Derek, if you could track that down  
13 for us.

14 Or one of you guys can give it to Derek,  
15 or at least the reference so we can pull it up. I'd  
16 like to understand that. I think to go further, I  
17 really need to know what's in there.

18 DR. DAMON: Yes, of course that strictly  
19 is in in fact enforcement, so those are, you know,  
20 used in an enforcement process whereas --

21 MEMBER BLEY: Understand.

22 DR. DAMON: -- you know, I think the  
23 idea here is to get a lot of this stuff out of  
24 enforcement space.

25 MEMBER BLEY: But you're trying to draw

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1 on that substance to set up what you're doing, I  
2 think.

3 DR. DAMON: Well, the way I would put it  
4 is they were trying in fuel cycle supplements to do  
5 something similar to what's an ROP in terms of risk  
6 significance, but they couldn't count on having risk  
7 information available, you know, because the ISAs  
8 don't necessarily have --

9 MEMBER BLEY: Right.

10 DR. DAMON: -- good risk information.  
11 But they're trying to use it. They're trying to use  
12 the ISAs. Like I say, there's a revised enforcement  
13 policy. It has different supplements. It used to  
14 have much more purely qualitative criteria. For  
15 example, severity level I for criticality was an  
16 actual criticality.

17 MEMBER BLEY: Okay.

18 DR. DAMON: Okay? And severity level II  
19 was you've lost all your criticality controls. You  
20 had none left, but fortuitously you did not have a  
21 criticality. And then the next one was you have one  
22 control still left, and so on.

23 Well, they've revised that to be more  
24 directly a risk metric, I would say, based on  
25 concepts that are in the ISAs. But my proposal

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1 here, which is supposed to come at the end, is I'm  
2 saying I would like to do better than that, because  
3 the ISAs weren't done for the purpose of risk  
4 significance and many of them they leave out safety  
5 controls that actually exist. And they're formal  
6 controls and they're managed and everything. And  
7 so, I'm proposing that you consider that when you do  
8 the risk significance, otherwise you get the wrong  
9 answer, you know? Yes, they lost the controls that  
10 were designated IROFS, but they still had something  
11 else that they didn't tell you about.

12 And the other one, the other big  
13 conservatism is in assessing consequences to the  
14 public off site, especially from large chemical  
15 releases. They do worst-case weather and then they  
16 don't take credit for the fact the wind might not be  
17 blowing at the public. And so, there's a gross  
18 conservatism in there, and I think you have to take  
19 that out.

20 MEMBER ABDEL-KHALIK: I'm guess I'm  
21 still having difficulty with the level of  
22 abstraction and the consistency in what is being  
23 attempted here as part of an oversight process and  
24 what was originally done as a part of licensing. If  
25 the safety case is made during licensing on the

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1 basis of sampling, and yet you're trying to  
2 essentially do the oversight on a more comprehensive  
3 basis than what the original safety case was made  
4 on, I find that troubling and inconsistent.

5 MR. COLLINS: I would like to be sure  
6 that we don't give the impression that this is more  
7 than sampling. This is sampling. This is intended.  
8 We would not, for example, look at every permanent  
9 plant modification, I would not think. Again,  
10 that's to be decided later. But right now we don't  
11 look at every permanent plant modification. We make  
12 a judgment as to which affect the risk based on  
13 looking at the ISA summary and choose what we  
14 believe to be the higher-risk modifications to look  
15 at, not all of them. And I would anticipate this  
16 would operate the same way. We would not look at  
17 all permanent plant modifications. We wouldn't look  
18 at all temporary modifications. We would only do a  
19 sampling of walk downs of equipment alignment, again  
20 all of it based on being informed by the ISA.

21 So, if I left you with the impression we  
22 were going to do more here than in licensing --

23 MEMBER ABDEL-KHALIK: Well, I guess, you  
24 know, to me I think your presentation has too much  
25 detail and not enough detail. It would seem to me

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1 that a big-picture overview of the process would be  
2 very helpful versus sort of jumping into the details  
3 which leave me quite confused as to -- my initial  
4 reaction is that you're trying your best to not  
5 duplicate anything out of the reactor oversight  
6 process, trying your best to be different than the  
7 reactor oversight process and I don't see the logic.

8 MR. COLLINS: Well, just like we  
9 couldn't develop cornerstones without looking at  
10 where we think we might end up going, even though  
11 the Commission didn't tell us we could go there, I  
12 think we need to get you a copy of that framework.  
13 I think once we do that, if we need to we can sit  
14 down again and talk about it to see how this fits  
15 over the whole framework.

16 With regard to not using the same  
17 terminology, there is some of that, because what  
18 we're talking about may look like the same thing,  
19 but really isn't. And let me give an example: The  
20 alert notification system, which everybody knows in  
21 reactors what that is. That's the sirens, that's  
22 the off-site organizations. Well, some licensees,  
23 fuel cycle licensees have sirens. It's not an alert  
24 notification system. It doesn't meet all the  
25 criteria of an alert notification system. It's not

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1 expected to meet those requirements. And so, there  
2 is a different term used for that because it is  
3 different. And I think that's somewhat the approach  
4 we've attempted to use.

5 I mean, in the ROP "configuration  
6 control" is the same term as we use. "Design" is  
7 the same term. The -- well, they call it "equipment  
8 performance." We call it "facility and equipment  
9 performance." "Procedure quality." I mean, we  
10 weren't trying -- where there's a difference, we did  
11 try to make a distinction. But we need to be  
12 sensitive that this is not exactly one-for-one.

13 MEMBER BLEY: I think the problem we're  
14 having, if you look at the one for the reactor, you  
15 can make and they've made arguments why at each  
16 level it's a complete system and why anything that  
17 creates a significant hazard comes up through one of  
18 those paths that reflects a cornerstone. I don't  
19 see here at the top level, even at this level an  
20 argument for completeness or an argument that  
21 anything coming up from the bottom of this, up in  
22 one of these paths is likely to defeat the  
23 criticality safety system. If that's there, it  
24 isn't coming out real strongly.

25 MEMBER ABDEL-KHALIK: Right.

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1                   MEMBER BLEY:  So, as Said says, the  
2                   logic, the abstraction doesn't -- at least hasn't  
3                   been explained in a way that I get it, that I see,  
4                   well, this is a complete set and all the pieces of  
5                   this are not only complete, but are important.  And  
6                   how I would use this to do anything more than say,  
7                   oh, they found that some sprinklers weren't working  
8                   properly, or we see that fits in -- I see a place in  
9                   here to put it, but I don't know what I'd do with  
10                  that other than say I got a place to put it.

11                  MR. COLLINS:  And what we would do with  
12                  that depends on something to be developed later.  
13                  The intent of this is to identify at the top what  
14                  the Commission said our strategic outcomes are.  How  
15                  do we take a fuel cycle facility and ensure that  
16                  those strategic outcomes, that we have reasonable  
17                  assurance as a regulator that those strategic  
18                  outcomes will be met?  And so, this was a top-down.  
19                  We didn't start at the bottom and say what are all  
20                  the things that you need to do to have a safe plant?

21                  We started at the top.  Right or wrong,  
22                  we started at the top and said, okay, how do we meet  
23                  the outcome for not having significant environmental  
24                  impact off site, or not have significant radiation  
25                  exposures?  We said, okay, we'll establish those

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1 objectives for the five cornerstones, or however  
2 many. The objectives will probably be pretty much  
3 the same not matter how many cornerstones you have.

4 And then we said, okay, what things make  
5 sure you don't have a criticality? What do you do  
6 to make sure you don't have a criticality? And  
7 those are the key attributes. And then we said,  
8 okay, how do I have reasonable assurance as a  
9 regulator that those key attributes are going to be  
10 met? And those are the things that we look at.

11 MEMBER BLEY: I guess --

12 MR. COLLINS: Okay. So, it's --

13 MEMBER BLEY: -- that first step, how do  
14 I know these are the key attributes? I haven't seen  
15 an argument for that yet. I'm sure you've come up  
16 with these and you think they are the key  
17 attributes, but --

18 MR. COLLINS: And we used the experts on  
19 our working group and we said, okay, how do you make  
20 sure you don't have a criticality? Well, we go to  
21 the ISA. The ISA lists lots of things that say  
22 we're going to do not to have a criticality. And  
23 we've come to the conclusion that that provides  
24 reasonable assurance if they're effectively  
25 implemented.

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1                   CONSULTANT FLACK:  But doesn't all this  
2                   lead to is a performance indicator for the  
3                   cornerstone and then that performance indicator's  
4                   got to be fed into an action matrix where you're  
5                   going to take some action?  I understand all the  
6                   words you're saying; at the very top this is what  
7                   we're trying to achieve, but down here somehow what  
8                   Dennis is saying has to be converted into a  
9                   performance indicator on critical safety systems.  
10                  And whatever that performance indicator, what color  
11                  it is in the ROP, gets fed into an action matrix  
12                  which then determines whether you have to increase  
13                  your inspections or not.  But I don't see that  
14                  connection at all at this point.

15                  DR. DAMON:  No, it's not here.

16                  CONSULTANT FLACK:  Is it there?

17                  DR. DAMON:  It's something that remains  
18                  to be developed.  We've had discussions about it,  
19                  but we weren't directed by the Commission to work on  
20                  that this year.

21                  CONSULTANT FLACK:  But that is a key  
22                  piece, isn't it?

23                  DR. DAMON:  Oh, yes, absolutely.

24                  CHAIRMAN RYAN:  Well, and then coming  
25                  after that then it comes to, you know, procedures

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1 and all that aspect, and then it comes to the  
2 training and capability of the work force aspect,  
3 because it is a system that has to operate together.

4 MEMBER ABDEL-KHALIK: I mean, I  
5 understand that the Commission has not directed you  
6 to do this, but is there a potential then if and  
7 when the time comes for you to work on this you'll  
8 look at this and say this is not going to work?

9 DR. DAMON: Well, I mean, the action  
10 matrix is quite a different thing. And the same  
11 with like I think Dennis Bley was referring to; you  
12 don't see the direct connection to the safety of the  
13 design. Well, yes, it's not like a fault tree of  
14 all-the-things-that-can-go-wrong-kind of thing. For  
15 example, the 1Y seed in fact does use fault trees  
16 for all the criticality safety analyses they do.  
17 And you could make a generic fault tree for all  
18 criticality safety because there's a defined set of  
19 parameters that determines the criticality of the  
20 system. You know, mass, enrichment, some moderator,  
21 reflection, heterogeneity and so on.

22 There's a list of parameters in the crit  
23 safety discipline that control those parameters and  
24 the most common strategy is to pick two parameters  
25 that you're going to control. Then in the safety

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1 analysis, in the criticality analysis you assume  
2 that all the other parameters are at their most-  
3 reactive, worst-case condition. And so, by doing  
4 the analysis that way, controlling two of the  
5 parameters to some limiting value, you achieve a  
6 double contingency, which means that two different  
7 things have to happen to get you in trouble. So,  
8 any one parameter will not cause a criticality, you  
9 know, no matter how bad it goes. And so, that's the  
10 normal strategy.

11 Now, sometimes, I mean, they'll only  
12 control one parameter. There's facilities called  
13 dry conversion facilities and they just control  
14 moderation, and they just keep moderator out of that  
15 facility basically. And they just don't have pipes  
16 full of water running around and stuff like that.  
17 But traditionally in the low-enriched facilities  
18 they like to control two parameters because then it  
19 gives you that independence. You're really working  
20 with two physically separate things.

21 Now, in the high-enriched facilities of  
22 course they can't exactly do that, but you know,  
23 because in principle at least you could go critical  
24 without moderation. But they just have to be very  
25 careful with their single parameter that they

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1 control. But like I say, even if you don't use a  
2 fault tree, there's an implicit fault tree for  
3 criticality safety, you know, that covers everything  
4 because they --

5 MEMBER BLEY: If-and-only-if logic?

6 DR. DAMON: Yes, they're looking at all  
7 the parameters that would influence criticality.  
8 And now chemical is different, but like I say, some  
9 of the licensees do use fault trees, some use event  
10 trees. Most of them though they don't. Most of  
11 them use -- they use HAZOP, which is a structured  
12 logic that looks at the parameters of the system;  
13 flow, temperature, so on. They make a list of --

14 MEMBER BLEY: Against the guide  
15 questions?

16 DR. DAMON: Yes, right. So, they use a  
17 structured method, but it's not oriented towards  
18 quantification, which again is another problem with  
19 using ISA results. I found that often when you do a  
20 HAZOP you're not defining your quantities quite as  
21 crisply as you would if you did a fault tree.

22 MR. COLLINS: So, the intent is, under  
23 here for inspection activities there would be a  
24 metric and that metric would be based on a  
25 regulatory requirement that would be a pass/fail and

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1 that once -- if there's an inspection finding, that  
2 an inspection activity has identified a finding, we  
3 would then have a significance determination process  
4 that would for certain risk-informed ISA-related  
5 findings use the ISA to determine the significance.  
6 And then for others a flow chart; for example,  
7 transportation safety, a flow chart not unlike in  
8 the ROP to come to a safety significance.

9 MEMBER BLEY: But your purpose in  
10 building this tree structure then is to identify the  
11 points which might be selected for inspection?

12 MR. COLLINS: Correct. Yes. How do we  
13 come to a reasonable assurance that a licensee is  
14 not going to have a criticality, licensee is not  
15 going to have a release that has significant off-  
16 site impacts? What do we need to look at to come to  
17 that decision? And if we find something that  
18 doesn't meet our acceptance criteria down here in  
19 the inspection activities, we then would go to a  
20 significance determination process, which would lead  
21 to a hopefully predictable NRC and licensee action.

22 MEMBER BLEY: And it's not there yet?

23 MR. COLLINS: And we're not --

24 MEMBER BLEY: How often does a facility  
25 get an inspection, if they're okay? You know, if

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1 they're not on some special list?

2 MR. COLLINS: It depends. For example,  
3 a low-enriched facility gets a criticality  
4 inspection once a year. They get an HP inspection  
5 once a year. They get a waste inspection once a  
6 year.

7 CHAIRMAN RYAN: Not all together at the  
8 same time?

9 MR. COLLINS: No.

10 CHAIRMAN RYAN: Yes.

11 MR. COLLINS: Well, it could be, but  
12 they might get a fire protection inspection every  
13 two years.

14 MS. KOTZALAS: Two to three years.

15 CONSULTANT FLACK: There's a triennial  
16 one, that complete thing, and then there's an  
17 annual.

18 MR. COLLINS: Okay. But, so right now  
19 there's a structured process based on a year.

20 MEMBER BLEY: If you keep going the way  
21 you're going, you'll have a set of these logic  
22 structures, one for each of the five cornerstones?  
23 And then somehow you'll have to pick off of that  
24 very large list at the bottom a handful of these  
25 things to inspect on when you go visit a plant?

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1 MR. COLLINS: Correct. And right now,  
2 all these things at the bottom, all of these  
3 inspection activities; I should make it clear, our  
4 stakeholders haven't focused on those. And we've  
5 got potentially a meeting with all of the inspectors  
6 in the near future to encourage them to focus on  
7 those things, because we may have missed some  
8 things, like licensees have done, and there may be  
9 some things in here that really are not significant  
10 from a risk --

11 MEMBER BLEY: Do you expect any effort  
12 to pick at least one from each of the columns?

13 MR. COLLINS: It seems to me we're going  
14 to have to do something. I would expect we'd have  
15 to do something to determine that, for example,  
16 staff performance is adequate.

17 MEMBER BLEY: Yes.

18 MR. COLLINS: We'd have to do something  
19 to make sure that the facility and equipment is  
20 adequate and assures that the IROFS --

21 MEMBER BLEY: So, for 1 through 7 at the  
22 top you'd have to do something on each of them, or  
23 maybe not.

24 MR. COLLINS: I would think so, but I  
25 don't want to --

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1                   MEMBER BLEY: Because we got another  
2 four of these charts.

3                   MR. COLLINS: We do not have performance  
4 indicators. If we had performance indicators, I  
5 might be able to say maybe not, but we don't. Now,  
6 we may not have to do it every year. I mean, like  
7 fire protection, we do a detailed look every three  
8 years and that's based on experience. But that's to  
9 be determined.

10                  MEMBER BLEY: Okay.

11                  CONSULTANT FLACK: And then there is the  
12 connection with the cross-cutting issues as well.  
13 So, in addition to all that, you'd have to look  
14 across your cornerstones to see if you're getting  
15 cross-cutting issues, right?

16                  MR. COLLINS: And there we anticipate;  
17 and this flow chart will show it, the framework,  
18 which we didn't give you, would show that there is  
19 conceptually an approach, you know, as a starting  
20 point not unlike the ROP to identify if there are  
21 cross-cutting issues coming from numerous folks at  
22 the licensee.

23                  So, I talked about metrics. And then  
24 finally in summary, we're developing it --

25                  MEMBER ABDEL-KHALIK: Let's speak about

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1 that slide on metrics.

2 MR. COLLINS: Yes, sir.

3 MEMBER ABDEL-KHALIK: When one thinks of  
4 metrics, you think of measurable and objective  
5 measures.

6 MR. COLLINS: Yes.

7 MEMBER ABDEL-KHALIK: How are these  
8 measurable, the list of four that you have on the  
9 slide?

10 MR. COLLINS: Well, Part 70, Subpart H  
11 gives specific performance or limits that a licensee  
12 must meet. The license does the same thing. You  
13 must do this. You must have a procedure for this.  
14 It must be adequate.

15 Now, this does include a decision on  
16 adequacy, but the decision on adequacy I would  
17 expect will be based on performance. You know, this  
18 says you have to have procedures as they are in the  
19 license. Okay? There are certain procedures that a  
20 facility has that the license requires them to have  
21 and to implement. And whether they're implemented  
22 adequately would depend on a view of the  
23 performance. That's the way it is now.

24 MEMBER ABDEL-KHALIK: So, these are all  
25 pass/fail metrics?

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1 MR. COLLINS: For this, these are  
2 pass/fail. In a simple sense they're pass/fail.  
3 And that would lead you into a significance  
4 determination process, if you fail. If you fail to  
5 do a safety analysis that's required, how  
6 significant is that? If you fail to follow  
7 procedure and take a sample adequately, that's a  
8 violation.

9 Got a procedure that says take a sample.  
10 Do it this way. Use this scoop. Take the scoop,  
11 put it in here. Write down on the form, etcetera,  
12 etcetera, and send it over and do a moisture  
13 evaluation on it before you do anything else.

14 MEMBER ABDEL-KHALIK: And report it back  
15 to the --

16 MR. COLLINS: And report it back. Okay?  
17 Somebody uses the wrong scoop. Okay? That's a  
18 violation. Okay? It could be a minor violation, or  
19 it could be significant. Because again, this is for  
20 moisture content and that's the significance  
21 determination that comes from the quasi-pass/fail  
22 here. And that's to be developed.

23 Did I answer your question? No?

24 MEMBER ABDEL-KHALIK: That's okay.

25 MR. COLLINS: So in summary, we're

1 developing cornerstones from top down.

2 MEMBER BLEY: Can --

3 MR. COLLINS: No, please; go ahead.

4 MEMBER BLEY: Back to your previous  
5 slide --

6 MR. COLLINS: Yes, sir?

7 MEMBER BLEY: -- you know, I get where  
8 if they're missing something on Part 70, it's a  
9 violation.

10 MR. COLLINS: Yes.

11 MEMBER BLEY: What would be the kind of  
12 things in the ISA that would be a finding from an  
13 inspection?

14 MR. COLLINS: Well, the example that  
15 Dennis brought up. You've got an accident sequence  
16 that's not evaluated in the ISA.

17 MEMBER BLEY: And it happened?

18 MR. COLLINS: And it happened.

19 MEMBER BLEY: Okay.

20 MR. COLLINS: And the regulations say  
21 your ISA has to encompass all potential accident  
22 sequences. That's a violation.

23 MEMBER BLEY: Okay. Now, that you find  
24 because you have an event. You go to inspect the  
25 plant. If you just went to the plant and inspected

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1 things --

2 PARTICIPANT: You wouldn't find it.

3 MEMBER BLEY: -- you probably wouldn't  
4 have found that one.

5 DR. DAMON: Now, I'll tell you a funny  
6 story: Actually it wasn't done by an inspector; it  
7 was done during the review of the ISA itself. One  
8 of our reviewers went to a plant and she walked into  
9 a room and she says this room's got HF piping  
10 running through it. How come there isn't a sensor  
11 in here for HF? And, you know, they said, well,  
12 maybe we overlooked, you know, this. A couple  
13 months later they had an HF leak in that exact spot.  
14 Okay? So, she not only identified it; she predicted  
15 it.

16 MEMBER BLEY: Okay.

17 MR. COLLINS: Does that answer your  
18 question?

19 MEMBER BLEY: I'm must thinking about  
20 it. Yes, I'm a little biased by having looked most  
21 recently at that enormous ISA. In a more normal ISA  
22 I expect you could review the summary in short order  
23 before you went to the plant and be pretty familiar  
24 with it. Nobody could be familiar with the one for  
25 the MOX branch in any level of detail.

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1 MR. COLLINS: Even the ISA summary? Is  
2 that right?

3 MEMBER BLEY: The ISA summary was over  
4 400 pages thick, maybe 600.

5 PARTICIPANT: Yes, more like 600.

6 MEMBER BLEY: No, nobody could be  
7 familiar with that. I tried studying it. It was  
8 really a beast to work your way through.

9 MR. COLLINS: And in fact, NMSS has done  
10 a risk ranking, haven't you, on the IROFS because of  
11 that?

12 DR. DAMON: We did it on the centrifuge  
13 plants, okay, because the centrifuge plants only had  
14 like 60 IROFS, whereas, you know, like you say, MOX,  
15 if we tried to do a ranking of, you know, all that  
16 stuff in there, it would take you forever, you know?

17 MEMBER BLEY: At least from their  
18 documentation, going through it every page looks  
19 almost the same.

20 DR. DAMON: You know, the centrifuge  
21 plants applied a risk-indexing method like there's  
22 in the standard review plan and they only have like  
23 60 IROFS. So, we had a guy come from Region II and  
24 came up for a couple months. He put it on all on a  
25 spreadsheet and we did a risk ranking of --

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1 MEMBER BLEY: Oh, that's interesting. I  
2 hadn't heard about that.

3 MS. KOTZALAS: Yes, and we are working  
4 on one, a risk ranking for the IROFS for MOX so that  
5 it will help focus our inspection activities.

6 MEMBER BLEY: It's going to take you  
7 awhile.

8 MS. KOTZALAS: Yes, well, we've been  
9 working on it for awhile. Yes, a couple years  
10 already.

11 MEMBER BLEY: Yes, okay.

12 MR. COLLINS: So, next slide. I think  
13 we've talked about the summary. We've talked about  
14 that.

15 Next slide. I invite more questions.

16 MEMBER BLEY: You don't really mean that  
17 do you?

18 MR. COLLINS: I do. I do, because you  
19 haven't been seeing me writing, but Margie's been  
20 over writing all the things you've said down. So,  
21 we'll take them back and work on them.

22 MEMBER ABDEL-KHALIK: I guess I must  
23 confess, I'm comparing what you're doing against  
24 sort of an established reactor oversight process.  
25 And when one studies the reactor oversight process,

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1 there is a certain logic, elegance and consistency  
2 in the process, which I don't see here.

3 MR. COLLINS: Yes, the reactor oversight  
4 process has a lot of --

5 MEMBER ABDEL-KHALIK: I understand that  
6 there are differences. I understand, you know, that  
7 your constituencies might want to shy away from  
8 using the same terminology, but I'm just looking for  
9 a big-picture structure and logic which I don't see.

10 MR. COLLINS: And the framework might  
11 help, but after the reactor oversight process was  
12 put together, a lot of these basis documents were  
13 published, and we have not done a lot of those basis  
14 documents yet.

15 MEMBER ABDEL-KHALIK: We have a lot to  
16 learn from. I mean, you know, there's a lot of  
17 history there.

18 MR. COLLINS: And I don't think it's the  
19 intent of doing the same degree. I mean, you know,  
20 the Inspection Manual chapter 308 is this thick,  
21 speaking of 400 pages.

22 MEMBER ABDEL-KHALIK: Yes.

23 MR. COLLINS: Is it 308? I think it's  
24 308. Which is a lot of the basis for the ROP. And  
25 I would not anticipate that degree of elegant

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1 explanation, but it depends; we may.

2 MEMBER ABDEL-KHALIK: Just a general  
3 comment.

4 MR. COLLINS: Understand.

5 MEMBER ABDEL-KHALIK: And hope you take  
6 it in the spirit in which it was offered.

7 MR. COLLINS: We know what the ROD did  
8 and we're trying to get to a good oversight process.

9 MEMBER BLEY: And it didn't happen in a  
10 day, and it didn't happen in one pass.

11 MR. COLLINS: True.

12 MS. BAILEY: Can I just sort of add to  
13 that a little bit? We are looking at the reactor  
14 oversight process, and to the extent that we can, we  
15 are looking at its elements and if we can do it, put  
16 it into fuel cycle oversight process.

17 I mean, for example, the concept of  
18 cornerstones. We're taking cornerstones. The  
19 cornerstones will help us decide where we focus our  
20 baseline inspection program. A significance  
21 determination process like the reactor oversight  
22 process has. We're looking at a significance  
23 determination process to help us determine the  
24 significance of inspection findings or violations.  
25 We are not at a point yet in figuring out what a

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1 significance determination process is going to look  
2 like or how an ISA might fit into it, but we know  
3 that the fuel cycle oversight process that we  
4 develop will have some sort of a significance  
5 determination process. It's going to have an action  
6 matrix similar to the reactor oversight process and  
7 we're going to look at also cross-cutting activity.

8 So, we are trying to take what's in the  
9 ROP and apply it to the FCOP, but we don't want to  
10 force-fit it. We want to make sure that, you know,  
11 it makes sense for fuel cycle facilities.

12 CHAIRMAN RYAN: Thank you.

13 MS. BAILEY: And I think we probably  
14 should have put the framework there, because the  
15 framework would illustrate to you maybe a vision of  
16 where we're trying to go. I think we started with  
17 cornerstones because right now we're trying to  
18 answer the mail. You know, the Commission told us  
19 to develop cornerstones and then to propose to them  
20 a path forward. So, that's kind of why we focused  
21 on the cornerstones now.

22 CHAIRMAN RYAN: Thank you.

23 MR. COLLINS: And with that --

24 CHAIRMAN RYAN: Thank you, Doug.

25 MR. COLLINS: Okay. Thank you.

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1 CHAIRMAN RYAN: Mr. Henson?

2 MR. HENSON: Good afternoon.

3 CHAIRMAN RYAN: Good afternoon.

4 MR. HENSON: Name's Jay Henson. I also  
5 am a re-hired annuitant. I was a branch chief in  
6 Region II in the fuel facility inspection area for  
7 about seven years before I retired. I'm assisting  
8 NMSS with the Commission-directed actions associated  
9 with fuel cycle facility licensee corrective action  
10 problems, and I'm going to discuss what actions  
11 staff has taken in regard to the Commission's  
12 direction to consider how to best reflect fuel  
13 facility licensees' corrective action programs and  
14 the NRC enforcement policy.

15 What I'll do today is describe the  
16 Commission's direction to the staff regarding  
17 corrective action programs, discuss the staff's  
18 approach, status and path forward for the effort to  
19 provide incentives to licensees to maintain strong  
20 corrective actions, and discuss the approach for the  
21 effort to revise the baseline inspection program for  
22 creating licensees' effective problem identification  
23 and resolution programs.

24 Next slide. In the August 4 Staff  
25 Requirements Memorandum the Commission informed the

1 staff that they should consider how to best reflect  
2 the fuel facility licensees' corrective action  
3 programs and the NRC enforcement policy. Commission  
4 stated that the staff's approach should provide  
5 incentives for licensees to maintain strong  
6 corrective action programs and should implement  
7 revisions to the baseline inspection program to  
8 credit licensees' effective problem identification  
9 and resolution programs.

10 MEMBER BLEY: Can I ask a question about  
11 the corrective action programs in these facilities?  
12 It turns out if one studies some of the more  
13 interesting abnormal events in reactors over the  
14 last two or three years; probably further back than  
15 that, we find some of the more severe ones at the  
16 heart of them have an ineffective corrective action  
17 program. Either things didn't get into the program  
18 or things sat in there and weren't handled the way  
19 they're supposed to have. Is that same situation  
20 prevalent among the fuel cycle facilities?

21 MR. HENSON: I think you'd find similar  
22 conditions.

23 MEMBER BLEY: Okay. So, it really is a  
24 crucial piece to making this work right?

25 MR. HENSON: Yes, and as you'll hear

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1 later, I mean, both the industry and the NRC agree  
2 the strong corrective action programs are absolutely  
3 essential for these facilities.

4 MEMBER BLEY: Okay. Good.

5 MR. HENSON: So, next slide. So, the  
6 staff determined that the incentive for fuel  
7 facility licensees to maintain strong corrective  
8 action programs should be similar to that applied to  
9 reactor licensees. So, the NRC would non-cite NRC-  
10 identified violations of low significance, basically  
11 what are now severity level IV violations at fuel  
12 facilities, and enter these violations into a  
13 corrective action program that the NRC has  
14 determined to be strong and effective.

15 Now, an effective corrective action  
16 program is one that identifies, reports, evaluates,  
17 corrects, tracks and trends safety and security  
18 issues and routinely assesses its own effectiveness  
19 with this so that the safety and security issues do  
20 not recur and similar issues with similar causes are  
21 prevented. So, you want to prevent recurrence and  
22 you don't want to have similar issues that are a  
23 little bit different occur as well.

24 Next slide. Now to implement this  
25 incentive for strong corrective action programs the

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1 NRC would revise the enforcement policy to include a  
2 provision that would allow NRC inspectors to not-  
3 cite NRC-identified severity level IV violations  
4 when specific conditions are met. The draft  
5 enforcement policy revision will be published for  
6 public comment this summer.

7 MEMBER BLEY: I have to admit some  
8 ignorance here. What's a non-cited violation?

9 MR. HENSON: Non-cited violation is if  
10 it's -- right now for fuel facilities, if it's  
11 licensee-identified and it's a low safety  
12 significance, severity level IV, and they have  
13 developed corrective actions that the NRC considers  
14 should be effective; whether or not they have had  
15 time to implement them, but at least they're  
16 effective. It's non-willful.

17 MEMBER BLEY: So, they found it and  
18 they're fixing it?

19 MR. HENSON: Right, we could non-cite it  
20 as an NRC inspector. So, what this would change  
21 then is if it's an NRC-identified violation -- which  
22 it can be the same violation as that 1Y-seed  
23 identified.

24 MEMBER BLEY: Right.

25 MR. HENSON: But in this case we

1 identify it. As long as they have a corrective  
2 action program we've determined to be effective,  
3 they put in that corrective action program. Again,  
4 it's non-recurring, it's non-willful, we think the  
5 corrective actions they've described to us should be  
6 effective, then we can non-cite it.

7 MEMBER BLEY: Oh, either way?

8 MR. HENSON: Right.

9 MEMBER BLEY: Okay.

10 MR. HENSON: That's what we're working  
11 towards. Now, non-cited basically means that we  
12 don't -- in our report we identify it as a non-cited  
13 violation. So, we don't cite them for the  
14 violation. They don't have to come back to us with  
15 a written response to that.

16 MEMBER BLEY: But there is a record?

17 MR. HENSON: But there is a record. And  
18 in some cases that is something that they would like  
19 to see go away, as well as the record completely  
20 disappear, that it not be mentioned at all in a  
21 report; and we've had discussions on that. But  
22 basically right now it would just be -- it would be  
23 what you call it. It's not a cited violation. It's  
24 non-cited, so you don't have to -- we're not going  
25 to issue the violation to you and you don't have to

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1 respond to us. We trust that you're going to take  
2 care of it, but we're going to verify in a later  
3 inspection that you've done it right.

4 MEMBER BLEY: I'd hope you don't leave  
5 the policy of recording it, because if you begin to  
6 get a lot of these, I would suspect that's a symptom  
7 of something.

8 MR. HENSON: Yes, a non-cited violation  
9 would tell you -- I mean, it's still a violation.  
10 It's not that it's not a violation. It's not that  
11 it can't be symptomatic of an increasing trend or  
12 problem, and that's why trending is so important.

13 MEMBER BLEY: But you think it's on the  
14 right track?

15 MR. HENSON: Yes.

16 CHAIRMAN RYAN: And I imagine, to get to  
17 Dennis' point, when you do have a non-cited  
18 violation you go back and look is that part of a  
19 pattern of other non-cited violations, or is it  
20 unique and succinct all of that.

21 MR. HENSON: Certainly.

22 CHAIRMAN RYAN: So, I think that --

23 MEMBER BLEY: And he did say it's not  
24 repeated.

25 MR. HENSON: Right, it's not repetitive.

1 And that again is one of the features of a strong  
2 corrective action program, is you put all these  
3 issues; non-cited as well as cited violations, in  
4 that corrective action program.

5 CHAIRMAN RYAN: I may be putting too  
6 much in your thought, but to me it would also mean  
7 not necessarily a repetitive thing, but something  
8 that was related to or should have been like the  
9 previous non-cited violation. Maybe not exactly the  
10 same, but in the same general area of fire  
11 protection or something else.

12 MR. HENSON: Yes, and we look at that,  
13 because again one of the things we expect to see is  
14 an extended condition, extended cause evaluation so  
15 that you do identify, you know, generic issues  
16 potential for this particular issue to reflect  
17 itself somewhere else in the plan.

18 CONSULTANT FLACK: And, Jay, how do you  
19 determine if it's low-safety significance?

20 MR. HENSON: Well, they again right now  
21 in their traditional enforcement, they have the  
22 supplements in the enforcement policy to tell us for  
23 a specific type of violation some guides as to  
24 whether or not this is a severity level IV.  
25 Inspector looks at that guidance, makes that

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1 determination based upon his experience and  
2 understanding of the policy. But then he also comes  
3 back and discusses it with his branch chief and they  
4 reach consensus that, yes, this particular violation  
5 is of low safety significance and it makes -- it  
6 falls in that severity level IV description or  
7 guidance in the enforcement policy, so therefore  
8 they agree it's a severity level IV.

9 CONSULTANT FLACK: So, there's no  
10 quantitative criteria? It's really expertise here  
11 that --

12 MR. HENSON: Right, it's expertise. And  
13 we're again referring to that policy where it gives  
14 you examples of what's a severity level IV  
15 violation. Sometimes you find the exact thing that  
16 the example represents. Sometimes it's not exact,  
17 but you can kind of discern it from a significance  
18 standpoint. It's in that same ballpark.

19 CONSULTANT FLACK: Okay.

20 MR. HENSON: Next slide? Now, of course  
21 the benefit of a strong corrective action program  
22 goes well beyond just the fact that you get NRC to  
23 non-cite a violation, or the fact that there may be  
24 some reduction in the baseline inspection program.  
25 And in our discussions with the industry, you know,

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1 we both recognize and agree that the true benefit of  
2 a strong effective corrective action program is the  
3 safety benefit to workers and the public that result  
4 from the identification and correction of safety and  
5 security issues before they result in serious safety  
6 and health consequences. So, there's great  
7 alignment there.

8 Now, all fuel facilities currently have  
9 corrective action programs. And as I will discuss  
10 later, the nature and scope of these programs varies  
11 from licensee to licensee. And with the current  
12 corrective action programs in place at each fuel  
13 facility, the NRC, as a part of the licensee  
14 performance review process, routinely concludes that  
15 the safety at the fuel facility is adequate. So  
16 again, they've got corrective action programs and we  
17 have not come to any conclusions their safety is not  
18 adequate. However, the staff uses Commission  
19 direction regarding corrective action programs as an  
20 opportunity to support continuous improvement of  
21 safety performance at fuel facilities by the  
22 creation of more comprehensive and consistent  
23 corrective action programs that are based on the  
24 most current knowledge and lessons learned from the  
25 implementation of the current program.

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1 MEMBER ABDEL-KHALIK: Now, the  
2 corrective action program at these facilities is  
3 pretty much inward-looking. They don't look at  
4 operating experience at other facilities?

5 MR. HENSON: Oh, they do.

6 MEMBER ABDEL-KHALIK: Do they?

7 MR. HENSON: They do. Again --

8 MEMBER ABDEL-KHALIK: So, how much  
9 detail are actually shared amongst different  
10 licensees?

11 MR. HENSON: Well, there won't -- there  
12 is -- no, we don't find a lot with reactors, because  
13 these are competitors. So, there's been improved  
14 discussion among the group, certainly through NEI  
15 and stuff to have some discussions on what are our  
16 common issues and problems. And sometimes if  
17 they're non-competitors, like a uranium conversion  
18 facility, they're probably more open to have  
19 discussions with a fuel fabricator than they would  
20 be another uranium conversion facility, if there was  
21 another one. And they certainly learn from -- they  
22 look at inspection reports that the NRC does at  
23 other similar-type facilities. They look at the  
24 enforcement cases that are taken. So, they do apply  
25 operating experience.

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1           And depending on the licensee, some of  
2           them actually have an operating experience person,  
3           who that's all he does is he looks and finds  
4           operating experience. Because again, they're  
5           looking not on the cross-fuel facilities, but the  
6           chemical industry. Because again, these are  
7           chemical plants basically. They have nuclear  
8           material. And so, there is operating experience  
9           considered --

10           MEMBER BLEY: Jay --

11           MR. HENSON: -- and the corrective  
12           action --

13           MEMBER BLEY: Internationally WANO has  
14           at least one now process plant member. Does INPO  
15           accept or have any process plant members?

16           MR. HENSON: They have service plants,  
17           and a lot of these plants are a member of that  
18           organization from that perspective --

19           MEMBER BLEY: Is it under --

20           MR. HENSON: -- support, so --

21           MEMBER BLEY: -- INPO, or is it  
22           something separate?

23           MR. HENSON: It's an INPO organization.  
24           And I don't know, Doug --

25           MEMBER BLEY: So, those same kind of

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1 things? And this is one of the issues INPO likes to  
2 push, I know.

3 MR. HENSON: Right, and in some cases  
4 they've invited INPO to come out and look at their  
5 facility and do an inspection and give them some  
6 insight on where they might --

7 MEMBER BLEY: Is it common to be  
8 involved in that, or is that a rare case?

9 MR. HENSON: It's perhaps not as common  
10 as one would like to see it, but they're -- and  
11 again, we're counting that change. We're not moving  
12 towards that. And so, as they've seen what the  
13 reactors have done, as they've seen what there is to  
14 gain from being a little more cooperative and having  
15 that kind of relationship with that organization,  
16 you see more and more movement. And I'm not really  
17 sure on exact numbers.

18 MEMBER BLEY: Okay. Now, I've seen one  
19 place who kind of didn't think it was a good idea,  
20 even though they joined, because it's all reactor  
21 people, but after a couple of years and going out on  
22 inspection visits and the like began to say we're  
23 learning a lot.

24 MR. HENSON: A lot of times what you  
25 find is this especially becomes critical when

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1 they've gotten themselves in so much regulatory  
2 trouble --

3 MEMBER BLEY: Yes.

4 MR. HENSON: -- that they're looking for  
5 help. And so, they understand that INPO, although  
6 they are a reactor organization -- safety is safety  
7 and there's a lot of insight they can gain from  
8 them. And so, they have been moving towards that.

9 MEMBER BLEY: Okay.

10 CONSULTANT FLACK: Yes, just to follow  
11 up a little bit on that, I know they give you safety  
12 culture assessments every other year, I believe,  
13 INPO, nuclear facilities. Has anyone actually done  
14 a safety culture assessment at a fuel cycle  
15 facility?

16 MR. HENSON: Yes.

17 CONSULTANT FLACK: They have been done?

18 MR. HENSON: Yes.

19 CONSULTANT FLACK: But not INPO? I  
20 mean, a separate --

21 MR. HENSON: Not necessarily INPO, no.  
22 They may hire some separate organization, an  
23 independent organization to do a safety conscious  
24 work environment assessment as part of a safety  
25 culture assessment. Or at some facilities they've

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1 come and actually done a safety culture assessment  
2 and where they've hired an independent contractor to  
3 come in and do that for them, or they've established  
4 a team of independent individuals to come in and  
5 look at their safety culture.

6 CONSULTANT FLACK: Okay.

7 MR. HENSON: Okay. So, that takes us to  
8 slide 20. So, the first step in the staff effort to  
9 develop a process to determine if a licensee's  
10 corrective action program is effective was to  
11 develop what basically what we call a list of  
12 criterion associated elements that describe a  
13 comprehensive corrective action program. If they've  
14 appropriately implemented these criterion elements  
15 it should result in an effective corrective action  
16 program.

17 The basic attributes of a corrective  
18 action program included in these criteria were you  
19 describe your corrective action program and  
20 policies, programs and procedures. The staff are  
21 trained and encouraged to follow and implement the  
22 corrective action program, policies, programs and  
23 procedures. Staff identifies and reports safety and  
24 security issues as required without fear of  
25 retaliation or discrimination. Safety and security

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1 issues are assessed for significance using a graded  
2 approach to determine the method used to evaluate  
3 and identify contributing and root causes and to  
4 determine the necessity to conduct extended  
5 condition and extended cause evaluations.

6           Corrective actions are developed that  
7 address the identified contributing and root causes  
8 with an intent to prevent the issue of occurrence  
9 and are implemented in a timely manner. The  
10 completion of corrective actions is verified and  
11 their effectiveness is assessed before closure.  
12 Corrective actions are tracked to monitor corrective  
13 action program status and performance and corrective  
14 action program data is trended to identify the  
15 recurrence of issues, to identify conditions that  
16 may result in additional or more serious issues and  
17 to assess the effectiveness of causal factor  
18 analyses and corrective actions. And lastly, the  
19 overall effectiveness of the corrective action  
20 program is periodically assessed by an independent  
21 entity.

22           Now, we reviewed these basic concepts  
23 of an effective corrective action program in the  
24 first meeting that we had with the Nuclear Energy  
25 Institute industry representatives in March of 2011,

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1 and there was general agreement with these criteria  
2 as described. So, these basic criteria, everybody  
3 agreed that that's the skeleton upon which you would  
4 build an effective application.

5 The NRC provided a more detailed  
6 description of the corrective action program  
7 criteria and elements to NEI and industry  
8 representatives in preparation for a meeting in  
9 April of 2011. And the NEI and industry  
10 representatives expressed divergent views on some of  
11 these elements described in a more-detailed  
12 corrective action program criteria. And some  
13 representatives stated that the added detail  
14 resulted in creating elements that were either too  
15 prescriptive or were not performance-based. So, as  
16 you start hanging meat on the bone, then you start  
17 having some discussions on when is the right amount  
18 of meat and is it the right meat to hang there?

19 In the most recent meeting, based on  
20 what we've concluded with NEI and industry  
21 representatives, which was in June, that the  
22 description of the attributes of an effective  
23 corrective action program which will serve as the  
24 standard by which a licensee's corrective action  
25 program will be assessed for effectiveness should be

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1 completed to support the development of the  
2 effectiveness determination process. So, we  
3 basically need to come to a conclusion then on what  
4 is going to be the final description of a corrective  
5 action program that we consider to be effective in  
6 order to start using that as a tool to assess  
7 licensee programs.

8 MEMBER BLEY; The one thing that has  
9 cropped up a few times, and I wonder how you're  
10 dealing with that, is even though the program might  
11 look effective for things that are in it, this  
12 process by which things that happen in the facility  
13 end up being added to that list is sometimes flawed  
14 in the sense that items don't get on there because  
15 the person at the lowest level who finds them makes  
16 a decision that others wouldn't have agreed with.  
17 Is there something about --

18 MR. HENSON: There will be an inspection  
19 program process. We have one now --

20 MEMBER BLEY: Okay.

21 MR. HENSON: -- where in a current  
22 inspection procedure there is an element where you  
23 look at the corrective action program, but to a very  
24 small degree. It's an inspection procedure that  
25 covers six different areas and the inspector is

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1 given on average about 16 hours to complete that, so  
2 you're not spending a whole lot of quality time.  
3 So, you basically look at the corrective actions  
4 associated with a particular event or something as  
5 opposed to a comprehensive assessment. However, we  
6 have had one facility where we've gone out and we've  
7 done two inspections where we've used the inspection  
8 procedure 71.152, which is a problem identification  
9 resolution program that's used for reactors, and  
10 molded that around this facility because it had a  
11 lot of issues and problems.

12 MEMBER BLEY: Okay.

13 MR. HENSON: And we have looked at those  
14 kinds of things. We've looked at the willingness of  
15 people. Do they understand what they should report?  
16 Is it at a low enough level? Are you avoiding that  
17 process where now that's not important, you know?  
18 What you look for is -- if you have any concern  
19 about an issue, let's put it in the system. We've  
20 got a process to evaluate it and we'll determine  
21 with that process what we need to do about it. But  
22 the idea is to encourage everybody to report things  
23 at a very low level. So, and we have found some  
24 issues where people are either reluctant to report  
25 or they may make that assessment of, well, I don't

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1 want to be looked on as someone who's, you know, a  
2 whiner, so I'm not going to -- this is so minor,  
3 it's just not that important. I'll let it go.

4 And so, and we look at this particular  
5 licensee and the improvements they've made; and they  
6 are making improvements, and certainly the safety  
7 conscious work environment and the safety culture is  
8 much improved over what it was years ago. But  
9 again, it is a continuous improvement process. You  
10 never reach the destination; you're always on the  
11 trip.

12 So, and that's the kind of things we --  
13 we're applying at this particular plant because  
14 they've had a lot of issues for the last few years,  
15 but we're learning how to apply that. That's one of  
16 the lessons learned we hope to incorporate in  
17 this --

18 MEMBER BLEY: One of the things I was  
19 getting at and wondering if any of the facilities  
20 have built it into their plans, you know, the fault  
21 that occurred a year-and-a-half ago at one place was  
22 an on electrical system. A light on the panel went  
23 out and they tried to replace it and it stayed out.  
24 So, the guy who was, you know, replacing light bulbs  
25 said that's not a big deal; and the light bulb

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1 wouldn't been. Trouble is the light bulb gets its  
2 current from the protection circuit. He didn't know  
3 that.

4 MR. HENSON: Right.

5 MEMBER BLEY: So, somebody at a higher  
6 level needs to take a look to who would understand  
7 how the systems interact to decide that a thing  
8 really had no importance.

9 MR. HENSON: And --

10 MEMBER BLEY: And they've adjusted their  
11 program, too.

12 MR. HENSON: Right, and they try to do  
13 that, trying to -- and in that particular case, if  
14 it's the one I'm thinking of, yes, that is something  
15 they addressed with their staff through training to  
16 inform everybody it's not just a light.

17 MEMBER BLEY: Yes.

18 MR. HENSON: There's more too it than  
19 that. But how do you identify every one of those  
20 potential cases and address them? Unfortunately,  
21 those are things you find more often through  
22 occurrence as opposed to before the fact. And so,  
23 but, yes, people, you know, they are recognizing  
24 those are things you need to consider.

25 MEMBER BLEY: Okay.

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1 DR. DAMON: I know one of the licensees  
2 puts a blue tag on everything that has a safety  
3 significance.

4 MEMBER BLEY: Ah, so then whoever comes  
5 to it knows that they ought to pay attention to it?

6 MR. HENSON: Right, they put notes in  
7 their procedures to say, note: This is an item  
8 relied on for safety. You don't do anything to  
9 this, you know, without contacting this person. And  
10 as Dennis said, some facilities actually label every  
11 significant safety control or IROFS to make sure  
12 that's recognized.

13 So, that gets us to the next slide, 21.  
14 Now, the staff has determined that in order to apply  
15 the revised non-cited violation policy at a fuel  
16 facility the NRC must have reasonable assurance that  
17 the licensee has established and implemented a  
18 corrective action program that will effectively  
19 identify; again, report, document, evaluate, track  
20 and trend safety and security issues. And as a  
21 result will identify and implement corrective  
22 actions that prevent their recurrence.

23 Now, the current operating fuel  
24 facilities have described elements of their  
25 corrective action program in their license

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1 application and related documents. Now, the nature  
2 and scope and level of detail of each licensee's  
3 description of its corrective action program vary.

4 Now, the regular basis for a licensee's  
5 corrective action program is the description of the  
6 corrective action program provided in its license  
7 application it submitted in accordance with the  
8 guidance in NUREG 1520, which is the standard review  
9 plan for the review of a license application for a  
10 fuel cycle facility. In this guidance document the  
11 licensee is requested to describe its program for  
12 the development and implementation of corrective  
13 actions for issues identified in audits and  
14 assessments of incident investigation as described  
15 in its quality assurance program and as a result of  
16 failed items relied on for safety. The plan does  
17 not require the licensee to describe a comprehensive  
18 corrective action program.

19 So as a result, a licensee's description  
20 of its corrective action program in it's current  
21 licensing basis documents may not include enough  
22 detail and all the standard cap criteria we've  
23 developed and the elements to support a conclusion  
24 that a licensee has established at least an  
25 effective corrective action program.

1           Now, during the meetings held with NEI  
2           and industry representatives on the corrective  
3           action program initiative, they've stated that the  
4           procedures they have implemented at their respective  
5           fuel facilities provide much more detail and insight  
6           into their corrective action programs and are more  
7           closely aligned with the NRC's proposed corrective  
8           action program criteria.

9           As I've previously stated, the NRC's  
10          current fuel facility core inspection program  
11          includes a limited review of the licensees' problem  
12          identification resolution and incident investigation  
13          programs, but does not require a comprehensive  
14          assessment of a licensees' implementation of its  
15          corrective action program. So, we can't right now,  
16          based on the results of the current level inspection  
17          effort conclude with reasonable assurance that a  
18          licensee has indeed implemented an effective  
19          corrective action program. We just don't have that  
20          data.

21          So basically, there is no currently  
22          established means to assess a licensee's commitment  
23          to an effective corrective action program in its  
24          existing licensing basis documents or by NRC  
25          inspection. So, licensees who want the NRC to apply

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1 the revised NCV enforcement policy at their  
2 facility, will voluntarily agree to implement an  
3 effective corrective action program as described in  
4 the corrective action program criteria to be  
5 developed. And the challenge is for the staff to  
6 develop a process that will enable the NRC again to  
7 conclude with reasonable assurance that a licensee  
8 has implemented an effective corrective action  
9 program. Now, we may base this again on a  
10 description of a licensee's corrective action  
11 program in its licensing basis documents.

12 We could say, okay, we want you to amend  
13 your license to commit to all these things so we  
14 have a basis now to inspect and cite you, but could  
15 just say, okay, now we're just going to rely upon a  
16 revised inspection program that does a more  
17 effective look at your corrective action program  
18 implementation to come to some conclusion that, yes,  
19 you are effectively correcting issues, or there may  
20 be some combination of the two. So, that's one of  
21 the things we're having to work out. However, there  
22 may be some alternative process that we haven't  
23 thought of yet.

24 Next slide. So, basically to complete  
25 the effort to provide incentives to licensees to

1 maintain strong corrective action programs, what  
2 we're in the process of doing is; one, completing  
3 and publishing the standard corrective action  
4 program criteria; we need to establish a process to  
5 conclude a licensee's corrective action program is  
6 effective; and to apply the revised policy of how  
7 we're going to roll that out. And then, once we've  
8 rolled it out and we've given that credit, we've got  
9 to establish an inspection program for the continued  
10 assessment of a licensee's corrective action program  
11 so that we continue to assess it's effective. And  
12 if it's not effective, do we make a decision to no  
13 longer apply that NCV policy?

14 So, these actions will be completed  
15 before the March 2012 publication of the revised NCV  
16 policy. So, we should be ready so that when that  
17 policy becomes effective we can roll this out and  
18 apply those credits.

19 CHAIRMAN RYAN: Jay, before the roll-out  
20 step do you have any work shops or other kinds of  
21 activities with licensees as a group to get  
22 together? I mean, not that you're going to pick on  
23 any one licensee in front of the room, but it's  
24 sometimes helpful to have them all there at once so  
25 you can get a range of views without having to try

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1 and synthesize that yourself.

2 MR. HENSON: Right, and we've had three  
3 meetings where we've discussed this whole process --

4 CHAIRMAN RYAN: Yes.

5 MR. HENSON: -- about the development of  
6 criteria. And I'm assuming we will continue to have  
7 these meetings and exchanges with them as we further  
8 define and refine this process.

9 CHAIRMAN RYAN: And once you kind of get  
10 to where you're comfortable you'll maybe have sort  
11 of a roll-out-kind of test drive with them and say  
12 here's where we are and we think we're going to be  
13 and --

14 MR. HENSON: And we'll do the same thing  
15 with Region II.

16 CHAIRMAN RYAN: Yes.

17 MR. HENSON: Make sure the inspectors --

18 CHAIRMAN RYAN: Oh, yes.

19 MR. HENSON: There may some insights  
20 inspectors have about this.

21 CHAIRMAN RYAN: Absolutely. Okay.

22 MR. HENSON: So, yes, we want to include  
23 all the stakeholders as we get closer and closer and  
24 develop this.

25 CHAIRMAN RYAN: One thing I think that

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1 would help, as I'm thinking ahead to the full  
2 committee, is if you have a schedule of events and  
3 activities like that --

4 MR. HENSON: Okay.

5 CHAIRMAN RYAN: -- or you could maybe  
6 even tell us in as part of -- you know, two or three  
7 sentences or half a paragraph on what your  
8 objectives are for those major interactions with the  
9 various stakeholder groups, that would really help  
10 us understand kind of the whole picture.

11 MR. HENSON: All right then.

12 MEMBER ABDEL-KHALIK: Do you have at  
13 least the raw data as far as the number of condition  
14 reports that are written at each facility? I know  
15 it's kind of hard to compare because they're unique,  
16 but --

17 MR. HENSON: There again, it depends on  
18 the facilities. It will be in the thousands at some  
19 facilities.

20 MEMBER ABDEL-KHALIK: Yes.

21 MR. HENSON: At some facilities it will  
22 be less. Some facilities have -- they haven't  
23 integrated all their corrective action program --  
24 you know, you may have this organization or this  
25 process that has their own corrective action

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1 program. And it doesn't get integrated, you know,  
2 rolled up into an overall database, so to speak. So  
3 like I said, there's a lot of variability. Others,  
4 they have a very descriptive program. They have a  
5 single tracking and trending process. They have  
6 meetings every day to discuss what's going on the  
7 corrective action program as a part of their daily  
8 operations meetings. So, the level of  
9 sophistication varies as lot.

10 Generally, you find that those fuel  
11 facilities that have a lot of reactor people on the  
12 staff, you know, were used to understanding what a  
13 corrective action program was. And those that have  
14 a very descriptive quality assurance program  
15 document, they have more detail and more process in  
16 the corrective action programs. Those that have  
17 been in existence for awhile that didn't come up  
18 through that, they have a less-detailed program and  
19 a little more disjointed perhaps as far as a single  
20 comprehensive program.

21 CONSULTANT FLACK: Jay, do they have  
22 techniques on how to prioritize corrective actions?  
23 I mean, what --

24 MR. HENSON: Yes, most of them will do  
25 that. They have a way, because they want to limit

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1 the effort in doing say a causal factors analysis.  
2 If you've got a very simple low-significance issue,  
3 you're not going to put together a whole  
4 investigation team looking at that.

5 CONSULTANT FLACK: Right, right, right.

6 MR. HENSON: You're going to assign it  
7 to one individual --

8 CONSULTANT FLACK: Yes.

9 MR. HENSON: -- because you're going to  
10 look at it and come to a conclusion as to what the  
11 root cause and contributing factors were. And so,  
12 they do that. They've got to determine  
13 reportability. So, they got to look at it from a  
14 significance standpoint there. Is it reportable?  
15 And there again, when they start developing the  
16 corrective actions, the effort going into that, it's  
17 also predicated on how severe or the significance  
18 was.

19 CONSULTANT FLACK: Okay.

20 MR. HENSON: I guess slide 23, the last  
21 slide there, again, well, the other direction of the  
22 Commission to the staff was that they implement  
23 revisions to the baseline inspection program to  
24 credit licensees' effective problem identification  
25 and resolution programs. Now, the staff expects the

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1 fuel facility's baseline or core inspection program  
2 to undergo significant revision as a result of the  
3 implementation of the fuel cycle oversight process  
4 enhancements associated with the cornerstones.

5 The staff believes that this is the most  
6 appropriate time to make changes to the fuel  
7 facility's inspection program to credit licensees'  
8 effective problem identification and resolution  
9 programs. And by that time the staff should also  
10 have some corrective action program inspection  
11 experience to inform the revision of the inspection  
12 procedures.

13 However, that does not preclude some benefits to the  
14 baseline or core inspection program as a result of  
15 the implementation of an effective corrective action  
16 program.

17 The staff also expects that the  
18 implementation of effective corrective action  
19 program supports a more effective an efficient  
20 conduct of various NRC core facility inspections and  
21 therefore may result in a slight reduction of the  
22 level of effort required for an NRC inspector to  
23 complete the related inspection procedures. Staff  
24 have also found that facilities that have a very  
25 good corrective action program, that's a great

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1 benefit to the effective and efficient conduct of an  
2 event-related inspection. If they've already got an  
3 organization that's looked into this and you see  
4 what they've got that helps inform us in what we're  
5 doing is part of our effort in that type of inspect.  
6 So, that concludes my part of the brief.

7 CHAIRMAN RYAN: Thank you, Jay.

8 I'm going to suggest that -- we didn't  
9 have a formal break, but maybe we ought to take a  
10 five-minutes bio break for everybody to just pause  
11 for a couple minutes. And we'll come back in about  
12 five minutes, at 20 after. Okay?

13 (Whereupon, at 3:12 p.m. off the record  
14 until 3:21 p.m.)

15 CHAIRMAN RYAN: Okay. Well, I guess all  
16 the participants are in place, so we'll go ahead and  
17 we'll reconvene and reopen the record, please.

18 Dennis Damon, I think you're up.

19 DR. DAMON: Okay. My name is Dennis  
20 Damon. My job is Senior Advisor for Risk Assessment  
21 and I actually cover all of NMSS. Actually, I've  
22 been assigned to all the divisions in NMSS at one  
23 time or another, but mostly I've spent most of my  
24 time in fuel cycle, and that's currently where I'm  
25 doing most of the work.

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1           First slide, yes. I'm going to talk  
2 about the fuel cycle significance determination  
3 process; but I have to apologize, we did work on  
4 this as an un-budgeted activity back in 2009. But  
5 like I say, it wasn't budgeted and we weren't  
6 budgeted to work on it this past year, although, I  
7 mean, I can't help thinking about the thing once in  
8 awhile and talking to John Flack on the phone about  
9 it. But there's really not been any further  
10 development work that's been budgeted on this  
11 activity. And so, anything I say here is strictly  
12 my own views, my own thoughts, and we don't have any  
13 formal documentation of this stuff that's been  
14 reviewed by anybody other than me and Rudy Bernhard.

15           But I thought I'd remind everybody of a  
16 few things, is that of course in the reactor  
17 oversight program all the reactors have PRAs, and  
18 the staff has done these standardized plant models  
19 to standardize across the different designs. But  
20 fuel facilities don't have PRAs. They have these  
21 things called ISAs. And they do have quantitative  
22 information in most of them of some kind, but ISAs  
23 were not done to generate a risk estimate, and they  
24 don't even add up accident sequences to sum the risk  
25 to individuals or anything like that. And many of

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1       them leave controls out that they have and they just  
2       simply don't mention them.  they don't invoke them  
3       and identify them as items relied on for safety,  
4       which is a concept that belongs to the ISA rule.  
5       And so, you have to be careful about using what's in  
6       an ISA to evaluate the significance of things.

7                   And so, my view on this is we will have  
8       to -- also, the other aspect of that is consistency.  
9       I mean, one of the primary things that was started  
10      up front as to why we're doing this fuel cycle  
11      revision thing is to have a consistent way of  
12      judging what things are more risk significant out  
13      there.  And what I realize that means is that you  
14      have to do things just as they did for reactors with  
15      standardized models.  You have to use the same --  
16      you're going to have to have a standardized way of  
17      doing these evaluations, because if you don't, if  
18      you rely on the licensees' evaluations and their  
19      inconsistent with one another, they you get the  
20      wrong answers.

21                   But, as I see in the second-to-last  
22      bullet there, what we're proposing here as a result  
23      of this year's work is to propose to the Commission  
24      as a path forward that we pursue development of a  
25      significance determination process, and of course we

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1 don't know exactly how it will turn out. And so,  
2 like I say, anything I say here can't be held  
3 against me, because we may change it as we go  
4 through the development process.

5 So, the next slide, I'm going to just  
6 walk through what I envision as being the  
7 development process and that this would be done if  
8 the Commission approves our proposal to move forward  
9 in this area and of course provides budget.

10 The first thing you've got to do is  
11 develop criterion and guidance for a qualitative  
12 screening of inspection findings. So, there's a  
13 two-stage process here; a qualitative screening and  
14 then a quantitative evaluation if it's found to be  
15 necessary. And we did back in 2009 develop a set of  
16 qualitative criteria, and we applied them to all the  
17 inspection findings and criticality safety and  
18 chemical safety for the preceding five years to see  
19 if we thought we could do this. And I think they  
20 need a little bit of work, but we were able to march  
21 through and do a qualitative screening. So, we need  
22 to tune that up and try it again.

23 Then the next thing you need is metrics  
24 that you're going to evaluate and guidance as to how  
25 you're going to do a quantitative evaluation of risk

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1 significance.

2           And the third bullet there is to remind  
3 us of what was in the ISA-PRA comparison paper. In  
4 Section 5 there was an example of a significance  
5 determination for a criticality sequence. And what  
6 we're initially proposing here; or at least I am, is  
7 to use a metric that's essentially the same kind of  
8 a metric as is used in the reactor oversight  
9 program; and that is, the inspection finding is some  
10 kind of deficiency that results in an increased  
11 frequency of accidents for some period of time.

12           And so, you calculate that delta  
13 frequency, that increased frequency and you multiply  
14 it times the duration that existed. And that's a  
15 probability of whatever the outcome was that was  
16 incurred because of the inspection finding. And so,  
17 it's an exact analogue of what's done in the reactor  
18 oversight program, the difference being that we have  
19 multiple of these metrics. We have frequencies of  
20 criticality, frequencies of chemical accidents, and  
21 you got multiple receptors. You actually have  
22 multiple workers and then you have the off-site  
23 public. And so, you've got a lot of different ones  
24 to evaluate.

25           Now, it turns out in any given

1 deficiency typically it's quite clear which one of  
2 those metrics is going to be the significant one,  
3 and so you don't actually have to evaluate all these  
4 different metrics every time you get a deficiency.  
5 It's usually quite clear what you need to evaluate.

6 MEMBER ABDEL-KHALIK: But looking at the  
7 fourth bullet, presumably not all sequences are  
8 equally consequential.

9 DR. DAMON: Right, absolutely.

10 MEMBER ABDEL-KHALIK: So, how are you  
11 just multiplying frequency times and adding them  
12 up --

13 DR. DAMON: Well --

14 MEMBER ABDEL-KHALIK: -- to give you any  
15 indication of a meaningful assessment of risk?

16 DR. DAMON: Well, typically, I mean, the  
17 rule itself defines consequence categories. So,  
18 like I said, there are going to be multiple metrics.  
19 There will be one for fatality, you know, of a  
20 chemical fatality, a criticality fatality. And in  
21 principle you could have the next level down, which  
22 is irreversible serious or other serious long-  
23 lasting health effects. That's the phraseology of  
24 ADGL-2, which is a chemical consequence criterion,  
25 and it's actually imbedded in the rule that way.

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1                   MEMBER BLEY: I think the key is though  
2                   you're applying this to a finding, right?

3                   DR. DAMON: Yes.

4                   MEMBER BLEY: You're not applying it to  
5                   the whole plant?

6                   DR. DAMON: Right, it's not a risk  
7                   assessment. That's why I did that little example in  
8                   the ISA-PRA comparison paper, because it is very  
9                   typical; and that is, a deficiency typically affects  
10                  one control and one process in a very small subset  
11                  of accident sequences that are affected by that  
12                  finding. So, in the example in the ISA-PRA  
13                  comparison paper there was a system that criticality  
14                  controls. The first one, it's a solution system and  
15                  it's to keep the solution in the safe geometry that  
16                  it's in and not let it leak out. And the next one  
17                  is if it does leak out, there's a protective dike  
18                  around the process and the leaking fluid would then  
19                  assume a subcritical slab-type geometry. And so,  
20                  that was the example. So, it was obvious, you know,  
21                  it's oriented towards criticality safety. And it's  
22                  very simple and there were just a couple sequences.

23                  Now, sometimes it's not true. Sometimes  
24                  there's lots of sequences, you know? But I'm saying  
25                  in general you end up with very few. And you

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1 notice, I mean, there could have been all kind of  
2 other things that could have gone wrong with that  
3 process, like chemical releases and stuff that were  
4 -- might have had toxic chemicals in it. This is  
5 irrelevant if it's not affected by the finding. So,  
6 it's only those sequences that are affected by the  
7 finding.

8 MEMBER BLEY: You can't compare it to a  
9 base risk because you don't have one.

10 DR. DAMON: Yes, right.

11 MEMBER BLEY: But at least you have a  
12 delta, an add-on to whatever it was.

13 CONSULTANT FLACK: Yes, what is it  
14 though, whatever it was? That's the question. I  
15 know with the reactor it's CDF. You don't know what  
16 it is actually.

17 DR. DAMON: Well, in the case of the  
18 example, it was probability of a criticality  
19 which --

20 CONSULTANT FLACK: Okay. So, it's  
21 likely at a criticality. That's just one example  
22 though. I mean, you could have --

23 DR. DAMON: Yes.

24 CONSULTANT FLACK: -- chemical releases.  
25 What would it be? Likelihood of a chemical release,

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1 increase in frequency?

2 DR. DAMON: Right.

3 CONSULTANT FLACK: But then you'd have  
4 the consequences as well of that, right? So, you'd  
5 have to figure that in.

6 DR. DAMON: Yes.

7 CONSULTANT FLACK: And how you would  
8 measure that.

9 DR. DAMON: Yes, you would. The way I  
10 would envision it is you'd have a significance  
11 criterion for -- well, you could do it different  
12 ways, but let's do a simple one. The rule defines  
13 high consequences and intermediate consequences.  
14 And then presumably in some sense these things are  
15 coordinated. They really weren't in the following  
16 senses; and it actually says this in the Statements  
17 of Consideration, is biased towards a radiation  
18 safety.

19 CONSULTANT FLACK: Yes, right.

20 DR. DAMON: Okay?

21 CONSULTANT FLACK: Right, yes.

22 DR. DAMON: So, they're not exactly  
23 equivalent, but you could do it and make them  
24 equivalent. In other words, death is death, right?  
25 So, you could say chemical fatality, criticality

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1 fatality.

2 CONSULTANT FLACK: The environmental  
3 impact may be different though.

4 DR. DAMON: Right.

5 CONSULTANT FLACK: Correct?

6 DR. DAMON: Oh, yes.

7 CONSULTANT FLACK: I mean, very  
8 different.

9 DR. DAMON: Yes.

10 CONSULTANT FLACK: So, you have to go  
11 beyond then fatalities. You'd have to involve the  
12 environment as well.

13 DR. DAMON: You could. You could do  
14 that. We thought about it. We thought about should  
15 we have a collect risk criterion in addition? The  
16 rules is oriented to the individuals, you know, that  
17 are affected, right?

18 CONSULTANT FLACK: Right, right. I know  
19 that.

20 DR. DAMON: And see, that is the  
21 difference between fuel cycle facilities and  
22 reactor accidents. When you get a large early  
23 release, you get a large release and it contaminates  
24 the environment. But in a fuel facility you might  
25 get a large chemical release and it could be fatal

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1 to someone off site, yet it's not a permanent  
2 contamination. You know, it could be something that  
3 dissipates and goes away.

4 CONSULTANT FLACK: Or vice versa. You  
5 get a large release and contaminate the environment  
6 but not kill anybody.

7 DR. DAMON: Yes.

8 CONSULTANT FLACK: So, I mean, how do  
9 you measure that?

10 DR. DAMON: Yes, fuel cycle facilities,  
11 there's a variety accident scenarios and they're  
12 very different. Fatality and contaminations are  
13 usually disconnected. For one thing, most of the  
14 facilities except for MOX don't have highly  
15 radioactive material. They're uranium, right? So,  
16 in terms of radiation contamination like we  
17 traditionally would worry about, like with cesium  
18 and iodine in the environment like they're having in  
19 Japan, we don't have that for most of these  
20 facilities. Now, MOX is different, although it's  
21 located on a DOE reservation. And a reprocessing  
22 plant would be different. But the current licensees  
23 that are operating, they're all uranium and you just  
24 really don't have the radiological contamination  
25 issue that we worry about with reactors.

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1                   CONSULTANT FLACK:  Yes.

2                   DR. DAMON:  So anyway, that's what I'm  
3                   thinking, is you would have multiple of these  
4                   quantities.  When I say "delta frequencies,"  
5                   frequency of different things; frequency of a  
6                   chemical fatality, frequency of a criticality  
7                   fatality essentially.  You could use, like I say,  
8                   just frequency of high consequences and frequency of  
9                   intermediate consequences, or we could come up with  
10                  different things that were more aligned.

11                  Like I say, the current system is kind  
12                  of biased towards radiological and we could come up  
13                  with stuff that's actually equivalent.  So, you'd  
14                  have fatality and then maybe acute radiation  
15                  syndrome and the equivalent chemical.  And then down  
16                  below that you would have exposures to say  
17                  radiological exposures that do not produce any acute  
18                  effects but simply give you a radiation dose that,  
19                  you know, presumably increases your risk of cancer.  
20                  So, you're going to have to multiple metrics and  
21                  it's not clear which ones you would want to use.

22                  But like I say, the last bullet there,  
23                  that there's a wide variety of accident types and  
24                  consequences, and that's why you need the multiple  
25                  metric.  But, when you have a deficiency to

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1 evaluate, it usually only affects one type of  
2 accident because the controls are designed to  
3 prevent that particular accident. And it usually  
4 only affects a few accident sequences, which is why  
5 I believe that in most cases we would be able to do  
6 the evaluation of the risk impact at the time the  
7 violation occurs. And what it would require is that  
8 -- of course we're going to have to train people,  
9 we're going to have to have criteria and how to do  
10 these evaluations.

11 Next slide. I've already mentioned,  
12 there's multiple metrics and we both have workers  
13 and public, but usually it's quite clear which one  
14 of these is going to be the dominant one of  
15 significance.

16 And then the next step in the process is  
17 to develop risk significance thresholds for these  
18 metrics. And that is, for example, a quantitative  
19 value such that if you incur an increased frequency  
20 of say a fatality due to a criticality, well, at  
21 what level is that a high significance and at what  
22 level is that very low significance, and we have to  
23 pick those numbers. Rudy and I worked on this a  
24 couple years ago and we came up with some  
25 preliminary numbers, but we never did any

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1 evaluations. One of the things we found is we  
2 looked at the actual violations for the last five  
3 years, but the inspection reports don't have in them  
4 all the information you need to do one of these risk  
5 evaluations.

6 So, that's one of the pieces of guidance  
7 about what we have to develop is to train the  
8 inspectors on what questions and what information to  
9 gather at the time they're there doing the  
10 inspection so that you can do a significance  
11 evaluation. And one of the main things they have to  
12 ask is what other controls have you got in this  
13 process, because many of the licensees do not choose  
14 to identify all their safety controls.

15 And now, the next-to-the-last bullet is  
16 to test the -- and once you've developed guidance on  
17 how to do these evaluations; this is an important  
18 point, it's just test it on both past actual  
19 violations and then we'll have to make up some  
20 hypotheticals. Because what you find is in looking  
21 at past violations, most of them are very low  
22 significance. And so, you don't get enough of the  
23 high significance ones to really test out a  
24 methodology. You're going to have to make up some  
25 hypothetical ones that are more serious so that you

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1 see how they would shake out.

2           And the bottom bullet there is, you  
3 know, the outcome of this testing process is to see  
4 whether in fact the thresholds and the metrics and  
5 stuff, they really do what we want them to do. And  
6 what we want them to do is to sort out inspection  
7 findings in terms of their significance. And what  
8 we really expect of course is that we would want a  
9 lot of low significance ones and very few high. So,  
10 we just want to see does it do that? Do we believe  
11 the evaluations? And so, that's what I envision  
12 here, is that testing is a very important part  
13 because I think it would be I think a mistake to go  
14 in and just, okay, let's go out and develop some  
15 method of doing this and just go out and apply it to  
16 actual licensees, to actual future inspection  
17 findings before we did something more hypothetical  
18 like this just to see how it would shake out.

19           And next slide. And I'll just mention  
20 this concept of quantitative significance  
21 determination process is strictly for what we call  
22 the ISA-related cornerstones; that is, chemical  
23 accidents, criticality accidents, radiological  
24 accidents. That's what this is used for. We don't  
25 propose to do quantitative significance of any of

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1 these other cornerstones.

2 MEMBER BLEY: And then one other, right?

3 DR. DAMON: What?

4 MEMBER BLEY: You only have five, but  
5 you named three. So, there's only one missing. I  
6 forget what it was. Emergency preparedness.

7 DR. DAMON: Yes. And of course  
8 emergency preparedness -- I'll tell you a story.  
9 There was a violation years ago by one of the  
10 licensees and it was in the emergency preparedness  
11 area. And they submitted a risk assessment saying,  
12 hey, this is insignificant. Well, yes, that's the  
13 way it way it always works out for emergency  
14 planning, because you're doing a good job of  
15 preventing the accident. So, my own view is how you  
16 evaluate emergency preparedness should not be based  
17 on a risk argument because it's a defense-in-depth  
18 measure. Essentially you're saying, yes, you think  
19 the risk is low, but what if you're wrong, you know?

20 MR. COLLINS: May I make a point before  
21 we leave that? The two radiological cornerstones,  
22 some of that is ISA-related and would fit into your  
23 process. But some of that is Part 20-related, which  
24 is not ISA-related, and the risk there is based on  
25 dose. And so --

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1 CHAIRMAN RYAN: Based more on ALARA  
2 though.

3 MR. COLLINS: On ALARA?

4 CHAIRMAN RYAN: Such as dose.

5 MR. COLLINS: Right.

6 CHAIRMAN RYAN: I mean, you have to  
7 perform under the ALARA requirements.

8 MR. COLLINS: So, some of that, some of  
9 the --

10 MEMBER BLEY: But wouldn't the scenarios  
11 that would expose you to those doses though be in  
12 the ISA?

13 MR. COLLINS: Not necessarily.

14 DR. DAMON: Not the planned ones.

15 MEMBER BLEY: Oh.

16 CHAIRMAN RYAN: Necessary, but not  
17 sufficient. Good point.

18 MEMBER BLEY: Probably only those. The  
19 others should be there, I would think.

20 DR. DAMON: Yes, the accident ones.

21 CONSULTANT FLACK: The accident-related  
22 ones.

23 DR. DAMON: Anything that's unintended  
24 exposure should be in there.

25 CONSULTANT FLACK: Unintended. Yes,

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1 right. But are these conservative analysis or  
2 realistic analysis --

3 DR. DAMON: I mean, in doing the  
4 significance determination I'm proposing this is  
5 realistic. This is --

6 CONSULTANT FLACK: So, it goes beyond  
7 the ISA because the ISA --

8 DR. DAMON: Yes, right.

9 CONSULTANT FLACK: -- by definition is  
10 conservative.

11 DR. DAMON: That's what I'm saying, is  
12 that you have to be very careful. Sometimes you can  
13 use the ISA information directly because the  
14 licensee has included everything and it's realistic.  
15 But they don't necessarily have to be realistic, and  
16 often they're very conservative. So, it's the  
17 highly conservative ones I'm concerned about, where  
18 they leave a control out. I mean, there's two  
19 orders of magnitude right there. And doing worst-  
20 case weathers, the same thing. It's a two-orders-  
21 of-magnitude-kind of thing. So, if you don't  
22 correct for it, you get the wrong answer. I mean,  
23 we don't have to be extremely accurate with this  
24 stuff, but we have to be, you know, within an order  
25 of magnitude.

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1                   CONSULTANT FLACK: Close enough. Got  
2 it.

3                   DR. DAMON: And this last bullet I think  
4 is very important; and that is, if you're going to  
5 move to the next stage, which is to try to actually  
6 do this in a trial, you know, pilot study or  
7 something, the inspectors are going to be the front  
8 line of doing this stuff. They got to gather the  
9 information and they got to take a first shot at  
10 doing this significance evaluation stuff so that  
11 they can determine what information they may be  
12 missing. So, there's got to be guidance and  
13 training of inspectors before we move to the next  
14 stage of this stuff.

15                  MEMBER BLEY: All of the regions now  
16 have two or three risk analysts. They have a  
17 special name for them, but there are people who have  
18 been back here for a couple years and aren't --

19                  PARTICIPANT: SRAs, yes.

20                  MEMBER BLEY: -- that kind of stuff, so  
21 they could help out.

22                  DR. DAMON: Yes, they do. The problem  
23 here is actually the same problem the licensees had  
24 when they did the ISAs. There tends to be a  
25 disconnect between the people who understand the

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1 processes and the design and risk analysts, you  
2 know? You don't have like the overlap is the  
3 problem. You have risk analysts that are very good  
4 at that, but they're all reactor experience and they  
5 don't understand very often even the -- you know,  
6 what the strategies are for designing, you know,  
7 making things stay subcritical or chemical safety  
8 and things like that. You know, we have a  
9 disconnect there. So, no matter which way you do it  
10 you have to -- that's when I say guidance here.

11 I should have said guidance for the risk  
12 analyst, too, you know? They either have to learn  
13 the process -- I mean, I have been around fuel cycle  
14 long enough so I do know some of the processes, but  
15 to tell the truth, it's the inspectors who know  
16 these facilities. They're the ones that go out  
17 there every year. And over time and experience of  
18 the inspector knows an awful lot about the plant  
19 that I don't know, you know? But, you know, I know  
20 crit safety because I worked in it, and I know the  
21 strategies they use, but I'm not intimately as  
22 familiar as an inspector is.

23 And so, you have this disconnect. We  
24 got to train the inspectors to know how to do, you  
25 know, at least some level of risk analysis and vice

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1       versa. We are in fact trying to create people like  
2       myself who are risk analysts who know about fuel  
3       cycle. I'll probably be retired before this thing  
4       is implemented.

5                   CHAIRMAN RYAN: Dennis, has the industry  
6       done anything, you know, along the lines that you'd  
7       see at NEI or other industry, you know, groups --

8                   DR. DAMON: Oh, yes.

9                   CHAIRMAN RYAN: -- to address all this?  
10      I mean, what's coming out of their industry  
11      activities as a whole?

12                  DR. DAMON: Well, I mean, from the very  
13      beginning, back when we were only in the stage of  
14      proposing a rule to require ISAs be done, the NEI  
15      developed a guidance document, they got working  
16      groups together and talked about --

17                  CHAIRMAN RYAN: So, NEI is still active  
18      in this area?

19                  DR. DAMON: Yes. And during the time  
20      frame when the ISAs were being done, there were work  
21      shops held regularly to discuss issues that came up.  
22      You know, what do we do about this? What do we do  
23      about that? So, there was a lot of information  
24      sharing, even though, as I say, some of these  
25      licensees are competitors with one another. So,

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1 they don't necessarily share detailed system  
2 knowledge, but they definitely shared with one  
3 another their lessons about, you know, what was  
4 involved in doing these evaluations.

5           Last slide. This is sort of a very  
6 crude top-level structure of what's in the  
7 significance determination process and what the  
8 inspector does. He starts with a finding that could  
9 be a violation, does a qualitative screening, and  
10 then if the finding doesn't screen out to a very low  
11 safety significance, then you might proceed to doing  
12 a quantitative screening that eventually is going to  
13 probably involve consultation with risk analyst.  
14 But I would like the inspectors to be able to do the  
15 first cut at things.

16           And one of the reasons for that -- well,  
17 of course it trains the inspectors; and gets buy-in,  
18 for that matter, but it also -- by trying to do the  
19 significance evaluation, that's how you're going to  
20 learn what pieces of information may be missing that  
21 you need to get while the inspector is right there  
22 at the facility. And that's -- like I say, when  
23 Rudy and I tried to do these significance  
24 evaluations of past inspection findings, we weren't  
25 able to do it because the inspection reports didn't

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1 have this information in it. And so, that's what we  
2 got to do, is train the inspectors to do that.

3 MEMBER ABDEL-KHALIK: Do you expect this  
4 structure to work regardless of the level of  
5 complexity of the facility?

6 DR. DAMON: No, I think if you run into  
7 something that's very complex to analyze, you may  
8 have trouble, because unlike the reactors where we  
9 did the PRAs in advance, you run into the problems  
10 and you can have time to overcome them. If we run  
11 into something complicated or there's some kind of  
12 computer code that we need that we don't have or  
13 whatever, I mean, you're just up a creek, you know?  
14 So, I don't think you can guarantee that you can do  
15 this quantitative significance evaluation stuff  
16 every single time. However, I've been around fuel  
17 cycle since the mid-nineties and because I am a risk  
18 analyst I automatically try to evaluate things, you  
19 know, from a risk perspective that happened to see  
20 what significance I think they have. And I find  
21 that most of the time you can do it, you know?

22 It's just once in awhile you run into  
23 something; you know, shoot, I don't have a -- for  
24 examples, I have not yet identified a computer code  
25 that does probabilistic weather, you know,

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1 probability-weighted chemical consequence  
2 evaluations. They've got ones that will do one  
3 weather condition. You input the weather and it  
4 will do the calculation. But what I want is  
5 something like the MACCS code that does all 300  
6 different weather conditions.

7 MEMBER BLEY: Sandia developed just such  
8 a code for the Army for looking at the chemical  
9 weapons facilities.

10 DR. DAMON: But it's probabilistically-  
11 weighted weather?

12 MEMBER BLEY: I believe it is. Well,  
13 it's sampled. It's like they did for the nuclear  
14 power plants.

15 DR. DAMON: Okay. They sample?

16 MEMBER BLEY: Yes.

17 DR. DAMON: I think Monte Carlo --

18 MEMBER BLEY: Yes, and so does Monte  
19 Carlo. Yes.

20 DR. DAMON: Okay.

21 MEMBER BLEY: And since Sandia developed  
22 it; it was done for the Army, but I don't know, you  
23 might be able to get it from them.

24 DR. DAMON: Yes, that's what we need to  
25 get our hands on is something that will do, you

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1 know, UF6.

2 MEMBER BLEY: Yes. Now, they weren't  
3 doing UF6, but it's heavier-than-air, so I think it  
4 would probably have the models built into you'd need  
5 with the properties for the gas and --

6 CHAIRMAN RYAN: Sanjoy made some  
7 comments on some other models at a previous  
8 Subcommittee meeting.

9 MEMBER BLEY: Yes, there are --

10 CHAIRMAN RYAN: -- on, you know,  
11 heavier-than-air gases relative to a plant-related  
12 issue.

13 MEMBER BLEY: Yes. Well, that comment  
14 was that the code that was being used here didn't  
15 account for the --

16 CHAIRMAN RYAN: -- about something  
17 that --

18 MEMBER BLEY: He did.

19 CHAIRMAN RYAN: -- he was using instead.

20 MEMBER BLEY: And there is a commercial  
21 package, but this was developed for the Government,  
22 so it's worth looking at.

23 CHAIRMAN RYAN: Yes.

24 MEMBER ABDEL-KHALIK: But, you know,  
25 back to the question I asked, whether or not this

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1 process is applicable to various facilities and  
2 regardless of their level of complexity, based on  
3 your response, admittedly this process may not work  
4 for complex facilities, and yet it is these complex  
5 facilities for which we need to understand the  
6 significance of whatever events may take place. So,  
7 coming up with something that we know may be  
8 deficient for the very case or very cases that we  
9 would like to understand is probably not the way to  
10 go, is it?

11 DR. DAMON: Well, like I say, I've been  
12 around a long time and looking at things. Even when  
13 you have say a facility like MOX, it's complex only  
14 in the sense that it's got an awful lot of different  
15 processes in it. But often when you're talking  
16 about a deficiency, it's in one process, you know,  
17 and affecting one control, and the safety design of  
18 most of the facilities is not that complicated. I  
19 would say the dry conversion facilities tend to be  
20 more that way, more complex because they can make  
21 use of automatic controls. So, they often would  
22 tend to have like say three controls on a process  
23 parameter, or something like that; hardware, you  
24 know, controls. So, it adds a certain degree of  
25 complexity because they may have a diversity of

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1 these kinds of controls.

2 But an awful lot of process designs are  
3 very simple. Like criticality safety, for example.  
4 They usually keep it pretty straightforward, simple  
5 controls. Like I say, occasionally it's not true,  
6 you know? Some processes have a lot of sensors and  
7 stuff on them and they tend to start to get looking  
8 more like a reactor or whatever.

9 Well, that's all I've got.

10 CHAIRMAN RYAN: Any other last questions  
11 for Dennis?

12 CONSULTANT FLACK: Well, just sort of a  
13 comment. I think the issue that we're struggling  
14 with is really the difference between the ISA-PRA  
15 philosophy and just the way that's being done  
16 differently. I mean, if you look at the ROP and the  
17 way it's laid out, you're thinking PRA because  
18 you're looking at an initiating event, mitigating,  
19 barriers, emergency planning. It just naturally  
20 brings you into that kind of setting.

21 With the ISA, looking at discrete  
22 things, naturally it brings you to discrete  
23 cornerstones. And it seems like the real issue is  
24 the method that is being utilized to begin with.  
25 And if there was a way you could simply convert an

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1 ISA to a PRA and then lay out the cornerstones like  
2 the ROP, I mean, it would just be a natural thing to  
3 do. I think that Said was kind of indicating why  
4 isn't the logic there? And I think the logic isn't  
5 there in this case because it is a different method  
6 that's being used from day one and now we're trying  
7 to make it something that it isn't. I don't know.  
8 That's the kind of feeling I get from --

9 DR. DAMON: Well, yes, I wouldn't say  
10 it's just the methodology of like ISA versus PRA.  
11 How do I put it? Reactors all have a very similar  
12 safety design philosophy. You know, prevent  
13 initiating events. You know, have safety systems to  
14 provide safety functions, and then have a  
15 containment. But each one of these in a fuel cycle  
16 facility, each process has a unique design  
17 philosophy that can be quite different from some  
18 other process. They just use completely different  
19 strategies for different things. And so, you've got  
20 a multiplicity of design approaches to safety. And  
21 so, like you can't come up with one-size-fits-all,  
22 you know?

23 MEMBER BLEY: Right, it's not a size. I  
24 mean, when we had that session here awhile back on  
25 ISA and PRA, we had the one fellow from one of the

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1 industry. And, my God, the worst thing would be if  
2 somebody tries to take part of an ISA and turn it  
3 into a PRA. The ISA is a big fraction of a PRA,  
4 near as I can tell. And, yes, if you're going to  
5 look at criticality, you certainly have different  
6 models that you have to apply than you would for if  
7 you look at some other process system. Most of the  
8 process systems though have; I'm probably going too  
9 far, but I don't think it's very far, a policy of  
10 containment of the material. And either through  
11 control by batches, so there's not much of it in one  
12 place, or by structure of the facility it's built to  
13 keep things inside and not get outside. And to get  
14 to the public you got to somehow break through this.  
15 So, it just doesn't strike me that the idea that  
16 each of the processes has a different design means  
17 that something like PRA can't be done. You still  
18 develop scenarios and they start somewhere and they  
19 go somewhere. And eventually either they affect  
20 people or they don't.

21 DR. DAMON: No, no. I wasn't saying you  
22 couldn't do PRA. What I was saying is the paradigm  
23 of initiating events, mitigating systems,  
24 barriers --

25 MEMBER BLEY: Yes.

1 DR. DAMON: -- doesn't necessarily fit  
2 everything, you know? Sometimes there's no barrier;  
3 sometimes there is.

4 MEMBER BLEY: Well, except I think it  
5 was Doug earlier saying we talk and we generalize  
6 about barriers, so there may be procedural barriers.  
7 Within the administrative barriers there may be  
8 other kinds.

9 DR. DAMON: Yes, they call them controls  
10 typically, or IROFS, you know? But, yes, the  
11 terminology of barrier in the sense of like  
12 shielding or containment structure, or anything like  
13 the automatic stuff. For example, they have  
14 filtered ventilation systems on the plants to keep  
15 -- you know, you don't want the uranium getting out  
16 even. But what I've been told is those things are  
17 not sized to like say contain -- if you had a  
18 liquid, you have six cylinder rupture, it wouldn't  
19 prevent that stuff from getting out. It's not  
20 designed for that.

21 MEMBER BLEY: Yes.

22 DR. DAMON: So, there isn't any  
23 containment of the --

24 MEMBER BLEY: So, you'd have a release  
25 and you'd track it, see what it ran into.

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1 DR. DAMON: Right. I mean --

2 MEMBER BLEY: Yes.

3 DR. DAMON: -- there are barriers. Any  
4 time there's toxic material, there's obviously going  
5 to be a barrier.

6 MEMBER BLEY: Some kind of barrier, yes.

7 DR. DAMON: But like for criticality,  
8 you know, the facilities we licensed are not  
9 shielded.

10 MEMBER BLEY: I mean, it strikes me the  
11 big difference is very often, as you said in the  
12 beginning, the initiating event is the whole thing,  
13 I mean, in a lot of cases.

14 DR. DAMON: Yes.

15 MEMBER BLEY: But it's not true in all  
16 cases.

17 DR. DAMON: No.

18 MEMBER BLEY: But still you can use that  
19 scheme.

20 DR. DAMON: There are processes in the  
21 plants that are more analogous to what I would call  
22 a reactor-type of thing, and they've been analyzed  
23 kind of like that. They start with a process upset  
24 in a machine and then they got mitigative systems to  
25 contain or prevent whatever is the bad outcome. So,

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1 you've got just about everything in these plants in  
2 terms of the different safety designs.

3 CHAIRMAN RYAN: Okay? Thank you very  
4 much, Dennis.

5 Jonathan, I believe you're up.

6 MR. DeJESUS: Good afternoon. My name  
7 is Jonathan DeJesus and I am the project manager for  
8 the enhancement for the fuel cycle oversight  
9 process. And today what I will present is the  
10 staff's conclusions of this presentation.

11 And to conclude, the staff identified  
12 and is developing a set of cornerstones that could  
13 be applied to the fuel cycle oversight process.  
14 Again, the current approach on our cornerstones is  
15 criticality safety systems, chemical process safety  
16 systems, emergency preparedness, public radiation  
17 safety and worker radiation safety. And I just  
18 wanted to make clear, earlier we said that we have  
19 considered other approaches to cornerstones, but  
20 that doesn't mean that we cannot consider those  
21 approaches again. Just wanted to make that clear.

22 And also, the staff is developing a  
23 process to give licensees credit for effective  
24 corrective action programs. And again, this credit  
25 is to disposition NRC-identified severity level IV

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1 violations as non-cited violations if, among other  
2 criteria, the violation is entered into the  
3 licensee's corrective action program. And this  
4 credit will be reflected in the NRC enforcement  
5 policy.

6 Next, the staff will provide the  
7 Commission with a recommendation for next steps in a  
8 SECY paper, and this SECY paper is due to the  
9 Commission in early October of this year. And if  
10 the Commission approves, the staff will develop and  
11 test a fuel cycle significance determination process  
12 to help assess the risk significance of inspection  
13 findings. And this recommendation follows this  
14 Committee's recommendation on the ISA-PRA comparison  
15 paper.

16 And that's all I had to say. Thank you  
17 very much for your attention.

18 CHAIRMAN RYAN: Any questions for Jon?

19 MEMBER BLEY: Not directly, but if I  
20 could --

21 CHAIRMAN RYAN: Sure.

22 MEMBER BLEY: -- just kind of a recount,  
23 since Jonathan did a recap?

24 Go to the second bullet, developing a  
25 process to give licensees credit. To me the CAP is

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1 really important. And certainly you need to account  
2 for it because it's a crucial piece of doing things  
3 right, I think, so, I'm really pleased to see that.

4 I can't tell you if your cornerstones  
5 make sense because you didn't show me this  
6 framework, and I can't see how that fits together  
7 and how the inspection scheme fits with the  
8 significance determination process. I got a hint of  
9 what an SDP might look like, and that kind of is  
10 certainly a good step, and might be the right one.  
11 The cornerstones are the thing that make me  
12 uncomfortable because I don't see how it fits  
13 together and I don't see an overall logic that's  
14 convincing and orderly, and I hope you can do  
15 something with that. And, you know, maybe the  
16 framework does it; I sure hope so, but I don't get  
17 it yet. That's about it.

18 CHAIRMAN RYAN: I think there's a second  
19 and a third on that. And it's not that I think we  
20 just need to see it laid out from what your  
21 perspective is, and maybe we can figure out a time  
22 to do that either in a short subcommittee meeting or  
23 as part of a full committee briefing down the line  
24 with us maybe having some paper copies to understand  
25 that.

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1                   MEMBER BLEY: We can do that before you  
2 send your paper off, because otherwise I think our  
3 comments on the paper won't be very helpful.

4                   CONSULTANT FLACK: But I think that's  
5 the key question. I think from what I heard before  
6 -- I mean, it's the connection between the  
7 performance indicators on a cornerstone and its link  
8 to the action matrix. But I don't think you'll be  
9 there by the time the paper goes up to the  
10 Commission, will you? I mean, you said that's  
11 something that -- yes, so that piece is not going to  
12 be -- I don't think we're going to see that piece.

13                  CHAIRMAN RYAN: They got a framework.

14                  MEMBER ABDEL-KHALIK: But this is not a  
15 case of bring me another rock. We just want to see  
16 the logic, the structure, which doesn't come  
17 through.

18                  DR. DAMON: Well, and I think one of the  
19 problems is we don't have an --

20                  CHAIRMAN RYAN: Yes, I think we're not  
21 going to solve it today, but the idea is we didn't  
22 get that part. And we could maybe work together on  
23 what will get us that part, that would be I think a  
24 good way to just focus discussion on that aspect  
25 which Dennis and --

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1 MEMBER BLEY: And if you don't that, I  
2 don't know how you'd sell this very well.

3 CHAIRMAN RYAN: Right. Yes, it's tough.

4 MS. KOTZALAS: We'll work with the ACRS  
5 staff to get that document and see what we can do to  
6 address your information gaps.

7 CHAIRMAN RYAN: Thank you.

8 MEMBER BLEY: Anyway, thank you for  
9 really good presentations. I enjoyed them and  
10 learned a lot from them.

11 CHAIRMAN RYAN: Said?

12 MEMBER ABDEL-KHALIK: No.

13 CHAIRMAN RYAN: And again, I appreciate  
14 the effort that went into having you all give us  
15 some good detail today and the insight and benefit  
16 of your experiences and your work, ongoing though it  
17 might be for some long time ahead yet to come. But  
18 we look forward to hearing from you as the process  
19 moves ahead. Thank you all very much for your  
20 excellent afternoon.

21 PARTICIPANT: Thank you.

22 CHAIRMAN RYAN: Thanks for the extra  
23 half-hour, too.

24 (Whereupon, the meeting was adjourned at  
25 4:03 p.m.)



# SUMMARY OF COMMISSION STAFF REQUIREMENTS MEMORANDA (SRM)

Presentation to the ACRS Subcommittee on Radiation  
Protection and Nuclear Materials

June 20, 2011

Margie Kotzalas

Acting Chief, NMSS/FCSS/TSB

# SRM M100429



2

- Concise paper comparing Integrated Safety Analyses (ISAs) for fuel facilities and Probabilistic Risk Assessments (PRAs) for reactors
- ISA/PRA Comparison Paper submitted to Advisory Committee on Reactor Safeguards (ACRS) on December 15, 2010
- ACRS letter report on ISA/PRA Comparison Paper issued on February 17, 2011
- ACRS recommendation – Develop and test the use of focused PRA-like analyses to help assess the risk significance of inspection findings for fuel cycle facilities

# SRM-SECY-10-0031



3

- Make modest adjustments to the existing oversight program to enhance its effectiveness and efficiency.
- Develop a set of cornerstones that could be applied to the fuel cycle oversight process (FCOP).
- Provide an assessment of the work accomplished and recommendations for next steps.





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# CORNERSTONE APPROACH TO ENHANCING THE FUEL CYCLE OVERSIGHT PROCESS

Presentation to the ACRS Subcommittee on Radiation  
Protection and Nuclear Materials

June 20, 2011

Douglas Collins

NMSS/FCSS



# Cornerstone Selection

5

- Top-down approach using the NRC Strategic Plan
- Mission
- Strategic Goals
- Strategic Outcomes



# Cornerstone Elements

6

- Objective
- Desired results
- Key attributes
- Scope of inspection activities
- Metrics



# Cornerstones

7

- ❑ Criticality safety systems
- ❑ Chemical process safety systems
- ❑ Emergency preparedness
- ❑ Public radiation safety
- ❑ Worker radiation safety

# Criticality Safety Systems Cornerstone Objective



8

- The objective of this cornerstone is to ensure that nuclear criticality safety (NCS) controls and items relied on for safety (IROFS) protect worker and public health and safety by preventing criticalities. This includes ensuring adequate NCS analyses and ensuring the availability, reliability, and capability of NCS controls and IROFS.

# Criticality Safety Systems Cornerstone Key Attributes



9

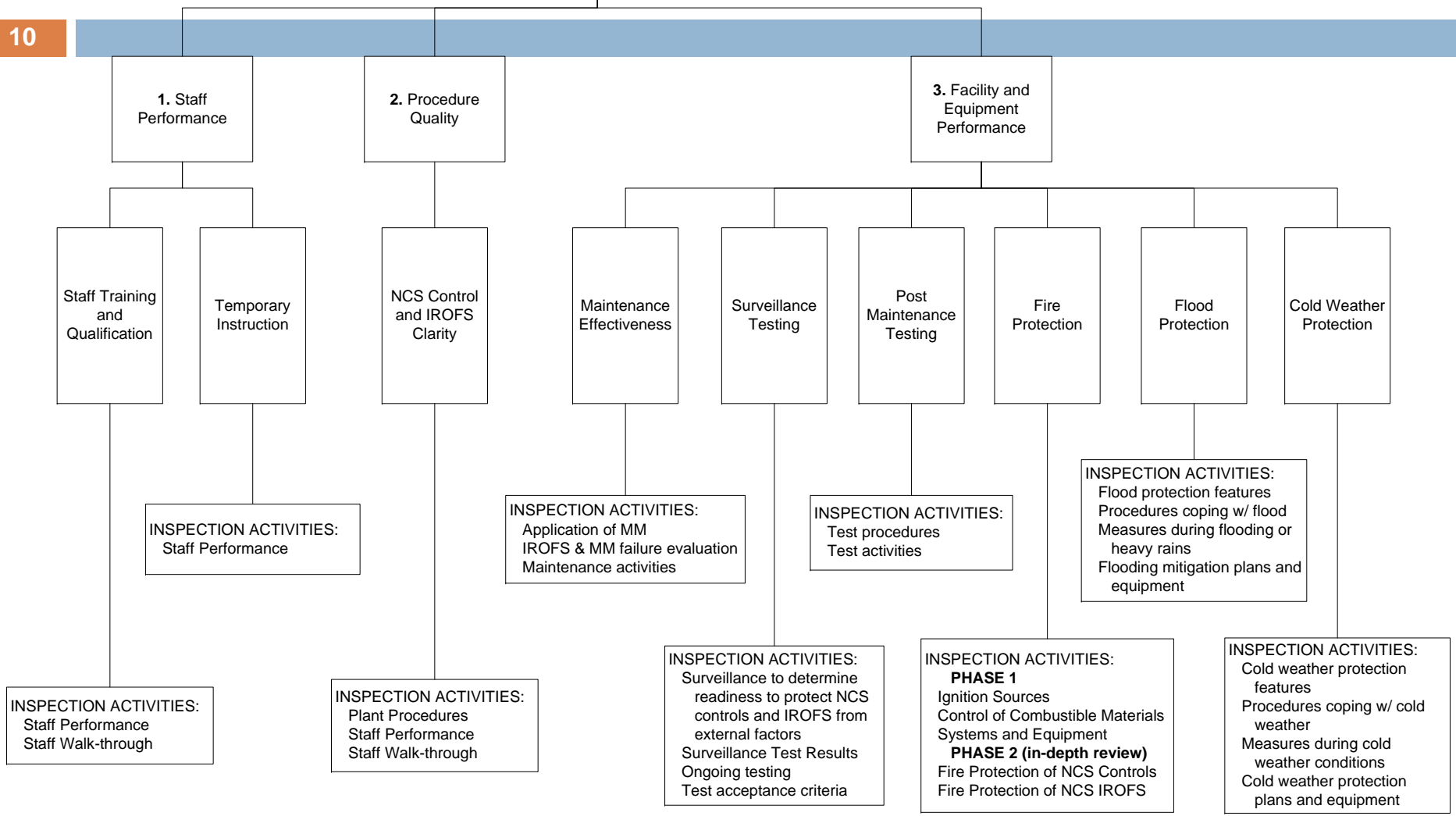
- Staff performance
- Procedure quality
- Facility and equipment performance
- Design
- Configuration control
- Criticality analysis
- Corrective action program



CAP – Corrective Action Program  
 IROFS – Items Relied on for Safety  
 ISA – Integrated Safety Analysis  
 MM – Management Measures  
 NCS – Nuclear Criticality Safety

# Criticality Safety Systems

10



INSPECTION ACTIVITIES:  
 Staff Performance

INSPECTION ACTIVITIES:  
 Staff Performance  
 Staff Walk-through

INSPECTION ACTIVITIES:  
 Plant Procedures  
 Staff Performance  
 Staff Walk-through

INSPECTION ACTIVITIES:  
 Application of MM  
 IROFS & MM failure evaluation  
 Maintenance activities

INSPECTION ACTIVITIES:  
 Surveillance to determine  
 readiness to protect NCS  
 controls and IROFS from  
 external factors  
 Surveillance Test Results  
 Ongoing testing  
 Test acceptance criteria

INSPECTION ACTIVITIES:  
 Test procedures  
 Test activities

INSPECTION ACTIVITIES:  
**PHASE 1**  
 Ignition Sources  
 Control of Combustible Materials  
 Systems and Equipment  
**PHASE 2 (in-depth review)**  
 Fire Protection of NCS Controls  
 Fire Protection of NCS IROFS

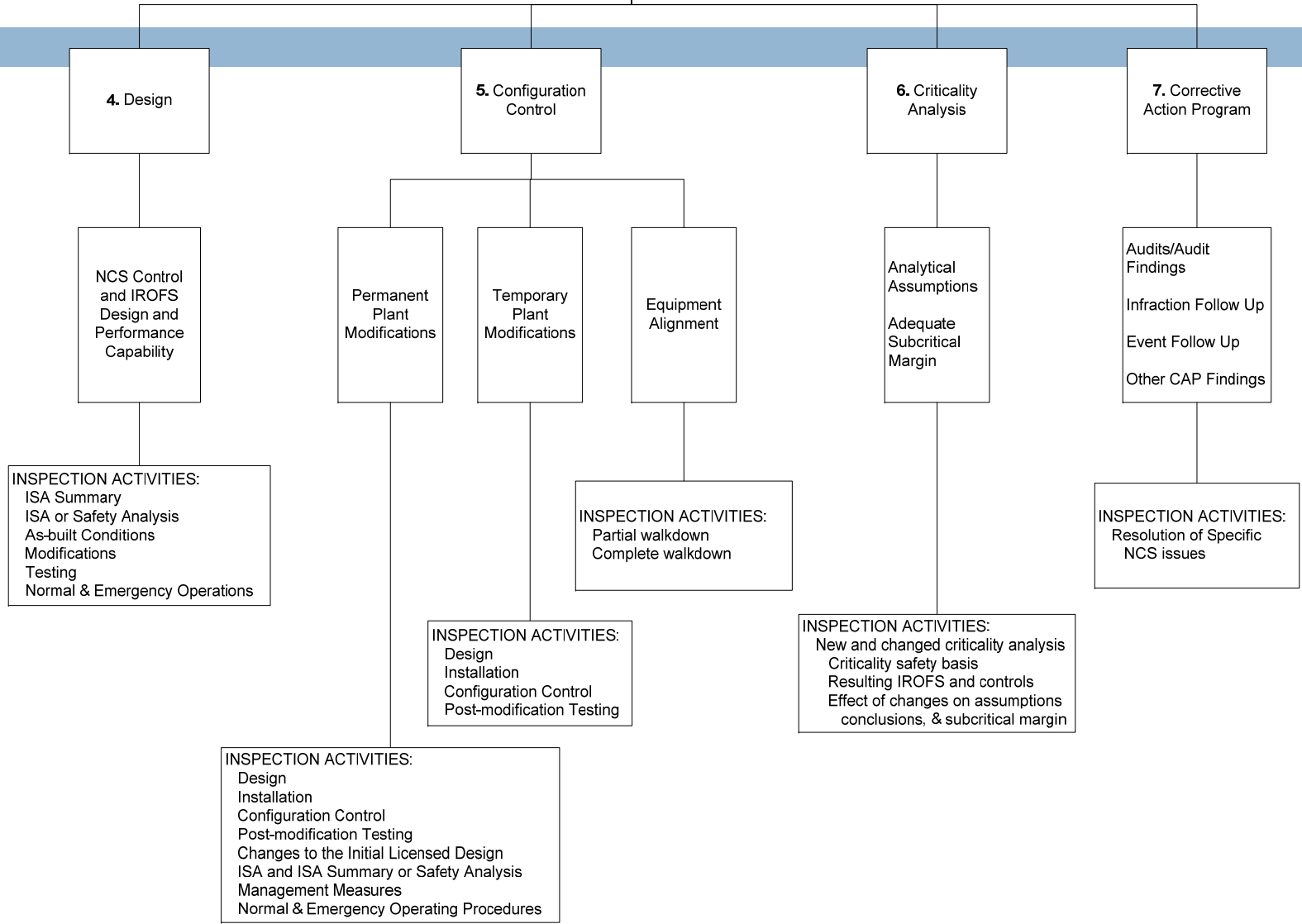
INSPECTION ACTIVITIES:  
 Flood protection features  
 Procedures coping w/ flood  
 Measures during flooding or  
 heavy rains  
 Flooding mitigation plans and  
 equipment

INSPECTION ACTIVITIES:  
 Cold weather protection  
 features  
 Procedures coping w/ cold  
 weather  
 Measures during cold  
 weather conditions  
 Cold weather protection  
 plans and equipment



CAP – Corrective Action Program  
 IROFS – Items Relied on for Safety  
 ISA – Integrated Safety Analysis  
 MM – Management Measures  
 NCS – Nuclear Criticality Safety

# Criticality Safety Systems





# Criticality Safety Systems Cornerstone Metrics



12

- Part 70 Subpart H
- License
- ISA summary and ISA
- Licensee procedures

# Summary



13

- Developing cornerstones using a top-down approach using the Strategic Plan
- Currently have five safety cornerstones
- Seeking stakeholder input as the cornerstones are developed
- Will provide to Commission to support recommended actions

# Questions?



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# RECOGNITION OF FUEL FACILITY CORRECTIVE ACTION PROGRAMS IN THE NRC ENFORCEMENT POLICY

Presentation to the ACRS Subcommittee on Radiation  
Protection and Nuclear Materials

June 20, 2011

Jay Henson

NMSS/FCSS



# Commission Direction

16

- Consider how to best reflect the fuel facility licensees' Corrective Action Programs (CAP) in the NRC Enforcement Policy
  - ▣ Provide incentives for licensees to maintain strong CAPs
  - ▣ Implement revisions to the baseline inspection program to credit licensees' effective problem identification and resolution programs

# Staff Approach for CAP Incentive



17

- Revise Enforcement Policy to non-cite NRC identified Severity Level (SL) IV violations if,
  - the licensee has established and implemented an effective CAP, and
  - the licensee enters the SL IV violation in its CAP for evaluation and correction

# Enforcement Policy Revision



18

- Draft policy revision will be issued for comment this summer
- Wording and conditions the same as that for reactor licensees who currently have a Non Cited Violation (NCV) policy on NRC identified SL IV violations or green findings
- Final policy due for publication in March, 2012



# Benefits of a Strong CAP

19

- More than NCV or baseline inspection program credit
- Identify and correct safety and security issues before they result in significant consequences
- Fuel facility safety is adequate with current corrective action efforts
- Opportunity to support continuous improvement of safety performance



# Effective CAP Determination



20

- Staff developed CAP criteria and elements that are indicative of an effective CAP
- NEI and industry in agreement with description of basic criteria
- Divergent opinions on some items in the more detailed description of the criteria
- All stakeholders agree that standard description of effective CAP needed to proceed



# Effective CAP Determination

21

- Staff is developing a process to apply the revised NCV policy to those licensee's who have voluntarily agreed to implement the defined CAP
- Challenge is determining if effectiveness determination should be based on
  - ▣ Licensing basis documents
  - ▣ NRC inspection
  - ▣ Combination of both
  - ▣ Some other alternative

# Effective CAP Determination



22

- Path forward
  - ▣ Publish standard CAP criteria document
  - ▣ Establish process to conclude licensee CAP is effective and to apply revised NCV policy
  - ▣ Establish inspection program to continue to assess licensee CAP effectiveness

# Baseline Inspection Program



23

- The revision of the fuel facility baseline inspection program to credit licensees' effective problem identification and resolution programs (CAP) will be addressed as the inspection program is revised as part of the cornerstone approach to enhancing the fuel cycle oversight process.



United States Nuclear Regulatory Commission

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# FUEL CYCLE SIGNIFICANCE DETERMINATION PROCESS (FCSDP)

Presentation to the ACRS Subcommittee on  
Radiation Protection and Nuclear Materials

June 20, 2011

Dennis Damon

NMSS/FCSS

# FCSDP



25

- Fuel cycle facilities have ISAs not PRAs
- Some ISAs have quantitative risk information
- But ISAs were not done to be a realistic risk estimate
- This means we do not know how an SDP development will turn out exactly
- All thoughts here are thus preliminary

# FCSDP Development Steps



26

- These development steps will be carried out if the Commission approves
- Criteria and guidance for qualitative screening for significance of findings
- Metrics and guidance for quantitative screening of deficiency
- Delta frequency of  $x$  times duration summed over sequences affected by the deficiency
- Fuel cycle facilities have a wide variety of accident types and consequences, a deficiency usually only affects one type

# FCSDP Development Steps



27

- Thus multiple metrics for workers and public
- Develop risk significance thresholds for metrics
- Develop guidance on what can be credited
- Test preliminary SDP on past and hypothetical findings
- Test: does the process do what we want?



# FCSDP Development Steps



28

- Quantitative SDP is for ISA-related i.e. accident risk cornerstones
- Develop guidance and training for inspectors



# Structure of an SDP

29

- Inspector SDP steps
- A finding that could be a violation
- Qualitative screening
- If proceed to quantitative screening:
  - ▣ Consult with risk analyst



# CONCLUSION AND RECOMMENDATION

Presentation to the ACRS Subcommittee on Radiation  
Protection and Nuclear Materials

June 20, 2011

Jonathan DeJesus

FCOP Enhancement Project Manager

# Conclusion and Recommendation



31

- Staff identified and is developing a set of cornerstones that could be applied to the FCOP
- Staff is developing a process to give licensees credit for effective CAPs
- Staff will provide the Commission a recommendation for next steps in a SECY Paper due in October 2011
  - ▣ Staff, if approved by the Commission, will develop and test a fuel cycle SDP to assess the significance of inspection findings