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1 UNITED STATES OF AMERICA

2 NUCLEAR REGULATORY COMMISSION

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4 582ND MEETING

5 ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

6 (ACRS)

7 OPEN SESSION

8 + + + + +

9 FRIDAY

10 APRIL 8, 2011

11 + + + + +

12 ROCKVILLE, MARYLAND

13 + + + + +

14 The Advisory Committee met at the Nuclear
15 Regulatory Commission, Two White Flint North, Room
16 T2B3, 11545 Rockville Pike, at 10:00 a.m., Said Abdel-
17 Khalik, Chairman, presiding.

18 COMMITTEE MEMBERS:

19 SAID ABDEL-KHALIK, Chairman

20 J. SAM ARMIJO, Vice Chairman

21 JOHN W. STETKAR, Member-at-Large

22 SANJOY BANERJEE, Member

23 DENNIS C. BLEY, Member

24 CHARLES H. BROWN, Member

25 MICHAEL L. CORRADINI, Member

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1 DANA A. POWERS, Member

2 HAROLD B. RAY, Member

3 JOY REMPE, Member

4 MICHAEL T. RYAN, Member

5 WILLIAM J. SHACK, Member

6 JOHN D. SIEBER, Member

7

8

9

NRC STAFF PRESENT:

10 || AMY D'AGOSTINO, RES/DRA/HFRB

11 DaBIN KI, RES/DRA/HFRB

12 || SEAN E. PETERS, RES/DRA/HFRB

13 JING XING, RES/DRA/HFRB

14 HOSSEIN NOURBAKHSH, Designated Federal Official

15

16

ALSO PRESENT:

17 RICHARD DEEM, BNL

18 JIM HIGGINS, BNL

19 JOHN O'HARA, BNL

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1 P-R-O-C-E-D-I-N-G-S

2 10:14 a.m.

3 CHAIRMAN ABDEL-KHALIK: The meeting will
4 now come to order. This is the second day of the
5 582nd meeting of the Advisory Committee on Reactor
6 Safeguards.

7 During today's meeting the Committee will
8 consider the following: (1) human factors
9 considerations in emerging technology in nuclear power
10 plants; (2) future ACRS activities/report of the
11 Planning and Procedures Subcommittee; (3)
12 reconciliation of ACRS comments and recommendations;
13 (4) preparation for meeting with the Commission; and
14 (5) preparation of ACRS report.

15 This meeting is being conducted in
16 accordance with the provisions of the Federal Advisory
17 Committee Act. Dr. Hossein Nourbakhsh is the
18 Designated Federal Official for the initial portion of
19 the meeting.

20 We have received no written comments or
21 requests for time to make oral statements from members
22 of the public regarding today's sessions.

23 There will be a phone bridge line. To
24 preclude interruption of the meeting, the phone will
25 be placed in a listen-only mode during the

1 presentations and Committee discussions.

2 A transcript of portions of the meeting is
3 being kept and it is requested that the speakers use
4 one of the microphones, identify themselves, and speak
5 with sufficient clarity and volume so that they can be
6 readily heard.

7 At this time, we will move to the next on
8 the agenda, human factors considerations with respect
9 to emergency technology in nuclear power plants and
10 Dr. Bley will lead us through this.

11 MEMBER BLEY: Thank you, Mr. Chairman.
12 We're pleased to have these folks here today. A
13 number of us ran across parts of this research during
14 the quality reviews this year and thought that some of
15 the things we saw that really needed to come to the
16 attention of the Full Committee, especially with the
17 work we're doing on design certs and new reactors and
18 small modular reactors that are coming with advanced
19 electronics, advanced control rooms.

20 This work that was -- actually cropped up
21 earlier this week in one of our other meetings is very
22 relevant to what we're doing. Some of us who have
23 been concerned about the possible problems that might
24 occur through these systems, the Committee as a group
25 went up to Cranbury, a year or two ago, and looked at

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two of these new control rooms. And I think you'll see there are a lot of great advantages to these systems, but the one project that really caught our eye was one on human factors under digital I&C degradation, so we asked them to come and present this to the Committee. And I think it will be of great use to us.

I'd like to turn the floor over to Sean
Peters now for this presentation.

10 MR. PETERS: Good morning. I'm Sean
11 Peters. I'm the Branch Chief for the Human Factors
12 and Reliability Branch in our Division of Risk
13 Analysis in the Office of Nuclear Regulatory Research.

Today, I'm going to give you a really brief background of our research activities and research planning associated with advanced technology control rooms. After that, we're going to have a presentation by Dr. Jing Xing on degraded digital instrumentation and control.

20 And based on today's Subcommittee meeting,
21 we heard a desire to understand a little bit about
22 what's going on in our Concepts of Operations project,
23 so we brought in Dr. John O'Hara to talk about our
24 ConOps project.

I'll give you a little bit of background.

We have eight years of research going into research planning for the advanced technology control rooms that are coming forth. In 2003 and 2006, we had two workshops with the NRC and international partners to discuss the emerging technology and the current state of research and regulatory guidance.

In 2006, we began a project with Brookhaven National Laboratories that culminated in a 2008 report. You guys may be a little bit familiar with that because it culminated into our NUREG/CR-6947 which did the product quality review of the 2008-2009. Based upon the research that we did and the input to the international community and international research is going on, the Working Group of Human Organizational Factors out of the Organization for Economic Cooperation and Development issued a technical opinion paper also listing the respective areas of human factors technology that needed to be researched and further technology that needed to begin.

20 And subsequent to that and based upon the
21 research that we had done in 2008, we initiated a
22 workshop with the Working Group of Human
23 Organizational Factors again in 2010. We expect to
24 get a report based on the current state of knowledge
25 within the next couple of months. That should be

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available that we can share with the ACRS on where we think we are now in the research process versus what else is needed based upon the current state of new and advanced plans that are coming forth.

Based upon all the information that we got from 2008 through 2010, we worked with our user's offices, NRO, to prioritize the list of human factors issues and given the amount of budget that we had, we came out with user need NRO 2010-005 that dictated which types of projects and which issues we were going to look into and give information back.

So I'm just going to give you kind of a list of the current projects that we have going on. We're going to be updating NUREG-0711. NUREG-0711, I believe, was updated back around 2004 time frame. Is that correct, John? And we have gained a lot of knowledge since 2004 and we've also implemented this, the usage of this in the new reactor applications that have come forth in the Chapter 18 reviews of NUREG-0800. And a lot of information has been learned about the respective designs that are coming and a lot of user feedback on usability and gaps in the document that are needed for at least promoting efficiency of the reviews were identified. So later this year we should have a new updated NUREG-0711. And 0711 is our

1 human factors engineering review model. This is how
2 we implement our NUREG-0800 review criteria for
3 Chapter 18 events.

NUREG-0700 is our human system interface design. In 2012, we will be updating NUREG-0700, based upon all the research that we have coming forth. Based upon those two being updated, we're also updating NUREG-0800 and we're creating a NUREG-0711 companion document. This basically is a technical basis document that describes in more detail what the criteria are in NUREG-0711 to give reviewers a little more background in places these can address the criterion.

14 Other projects that we have going on
15 include assessment of varying levels of automation in
16 new and advanced control rooms. We also have a
17 project for measuring workload situation awareness and
18 teamwork. These are inputs that people can put into
19 a task analysis for staffing planning at nuclear power
20 plants.

Another project that we have going on right now in wrapping up this year will be computerized procedures, looking at the varying levels of computerized procedures. If the ACRS has gone out to new or advanced plant simulators, a lot of them are

1 using these computerized procedures systems and each
2 one can be different in different ways.

3 We're also going to be looking into the
4 integrated system validation project. We are
5 initiating a project within the next couple of months
6 to update the ISB guidance for once plants are
7 constructed to do the ISB examinations and testing
8 from the NRC staff.

9 And we have a major staffing project going
10 on right now. Dr. Jing Xing is our technical expert
11 in the staffing area and that's going to be in support
12 of any type of per se, NuScale or mPower type requests
13 for reduction in staffing to help develop that
14 technical basis.

15 The concepts of operation, this is what
16 John is going to talk to you about later today. We
17 also have a human factors engineering methods and
18 tools project which goes into the varying methods and
19 tools. And ISB is one of these types of tools that
20 designers of nuclear power plants use to develop their
21 human factors review program.

22 And finally, based upon all that research
23 that's coming forth, in 2013, we're going to be
24 updating our NUREG-0711 guidance again to incorporate
25 all that information.

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1 The important thing about these two
2 projects that we're going to mention next, this is the
3 degraded I&C project and the ConOps project, these are
4 projects that are scoping regulatory gaps. These are
5 ones that identify what are the human factors issues
6 and what further do we need to look into to update our
7 guidance.

8 MEMBER BLEY: ConOps is the one that came
9 up earlier this week. It looked very interesting. Is
10 there something coming out soon on that?

11 DR. O'HARA: Within the next few months.

12 MEMBER BLEY: Okay.

13 MEMBER ARMIJO: What is the full
14 terminology for ConOps for those --

15 DR. O'HARA: Concept of Operations.

16 MEMBER ARMIJO: Concept of Operations. I
17 would never have figured that out.

18 DR. O'HARA: We'll talk a lot about that
19 in a second.

20 MEMBER BLEY: Are you also going to talk
21 about all the automated procedures?

22 DR. O'HARA: We could. It's not directly
23 --

24 MEMBER BLEY: When we were visited, the
25 obvious things that seemed advantageous of tracking

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1 your way through all the procedures and keeping track
2 of what you're supposed to be monitoring, but one of
3 them we looked at, a logic display, like a fault tree
4 that tracked complex logic through the procedures
5 which sometimes is where people go astray. I thought
6 that was pretty neat. If you could include that
7 later, a little of that --

8 DR. O'HARA: I was actually going to say
9 a little bit about that at the end of Jing's talk.

10 MEMBER BLEY: Okay. I appreciate that.

11 | Thanks.

17 DR. O'HARA: In fact, that's one of the
18 things we'll talk a little bit about when we get
19 there.

20 MR. RAY: Okay, fine.

21 MEMBER STETKAR: It is relevant because
22 simply having a backup is one thing.

23 MR. RAY: And knowing how to use it.

24 MEMBER STETKAR: Used to actually picking
25 it up and you know, not slicing your hands open and

remembering where things are is entirely different.
We've seen some evidence that although it's there on
the shelf --

4 DR. O'HARA: There's actually some
5 complexities on top of that because when you use these
6 highly-automated computerized aids, when they go away
7 and now you revert back to paper, you change the whole
8 way the team has to work. So it's not just a matter
9 of running to a backup system. It's a matter of
10 changing the way you're operating, potentially to a
11 mode that you're not used to doing.

12 MEMBER STETKAR: Unless occasionally you
13 drill on that.

14 MEMBER BLEY: And in five or ten years,
15 people who come into the industry at that point won't
16 have ever used.

17 MR. PETERS: And so our next presentation
18 will be Dr. Jing Xing.

DR. XING: Thanks, ladies, gentlemen --

20 MR. PETERS: Hold on one second. Let me
21 get the slides up.

22 DR. XING: Okay. I think I can introduce
23 myself.

24 || (Laughter.)

25 DR. XING: I'm Jing. I'm a Senior Human

1 Performance Engineer in Sean's branch and I joined the
2 NRC three years ago. And as soon as you mentioned the
3 computerized procedure project because that is one
4 project that I actually managed. And to your earlier
5 question, the backups, the good news to let you know
6 in the computer writes the procedure, human factors
7 guideline developer, there is a section specific about
8 how the backup system should be designed to allow
9 humans to be able to pick up when the system fails.

10 And also in this project that I'm going to
11 talk, you will say there's a high-level guidance
12 taking up that issue, the backup issue.

13 So okay, my slides are here now. You can
14 just look at my slides. Next, please.

15 Okay, so talking about digital I&C, I
16 would like to share this email exchange I had with my
17 colleagues in different offices a couple of weeks ago.
18 So a couple of weeks ago I received this email from my
19 co-worker at the NRO. He knows I work on the digital
20 I&C. So he sent me an email, "hey, here's a digital
21 I&C failure." Here's a car, honk if you want to stop
22 it.

23 (Laughter.)

24 So I sent this email to a friend that
25 works in the Division of Engineering who was working

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on digital I&C. So the bottom part is cut and pasted from his email. It was much longer than this. But it gave me all the reasons why he's talking about dependency. A depends on B. B depends on C. C depends on D. At the end, you never thought A and X have any relation, but it has here.

7 So to me, as a human factors person I say
8 okay, I don't understand all this logic, but human
9 factors issues in their design, why didn't you control
10 the complexity of your system to the levels that a
11 human can comfortably manage it.

I talked about this to our NRO counterpart
who actually implemented human factors engineering
into the review process. And the big point to me,
well, that's not integrated system validation issue
here because they should have caught this error in the
integrated system validation.

18 So this has been going on just because
19 this new -- and the conclusion is, okay, I'm not going
20 to buy this car.

21 | (Laughter.)

22 MEMBER BLEY: Hundred millions lines of
23 code.

24 DR. XING: So that's an easy solution to
25 that problem with the car, but we are facing bigger

1 issue in our nuclear power plants as we are moving to
2 the digital age. So this picture let's you say -- on
3 the left is the traditional analog based control room
4 and on the right is the computer-based human system
5 interface from a PWR in Japan.

6 Okay, as Mr. Chairman said earlier, as
7 we're moving to the digital stage, safety is a concern
8 for NRC staff. So today I will use this opportunity
9 to talk to you about the work we did in the digital
10 I&C area for safety.

11 So I'm going to talk about three topics.
12 The first are just to briefly overview the big picture
13 of digital I&C degradation which basically is a
14 summary of lectures I learned from our digital I&C
15 folks. And then I will talk about human factors
16 research in digital I&C degradation. At the end, we
17 will briefly discuss how our human factors research
18 fits into the bigger picture of NRC digital I&C
19 research plan and that's what we talked in the
20 beginning, we want to look forward what the human
21 factors research will be there.

22 || Next slide.

Okay, this is a high-level picture I drew above the digital I&C system in a nuclear power plant. On the top we have plant configurations. We can

1 imagine a number of digital systems come into the
2 communication system, surveillance system, and all
3 those would be digitized. And then come into the
4 control room those power plant systems. So our
5 digital I&C staff had been working on development of
6 inventory of all I&C systems used in nuclear power
7 plants. Here is just a very broad description,
8 sensors and systems in the control room. And they are
9 actually working on developing or calculating the
10 percentage, how much digital components are being used
11 in various plant systems. That's a study that they
12 are conducting which can be very informative.

13 And then up the system, you come with the
14 system sending all the sensitive information and
15 there's an interface between the system and the human
16 there. As you see, it's an early picture. It's new
17 program that's going to computerize the interface,
18 like computerize the procedures and this interacts
19 with the human. So we're looking at all this as the
20 connection between this entire system.

21 Next, please.

22 And our digital folks are trying to
23 understand what's the difference? The difference is
24 between analog and the digital I&C degradation. The
25 analog systems, it's relatively easier, because the

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1 failure modes have been well defined by now. And
2 essentially, we're able to -- and the failure modes
3 are -- potential failures, we are able to pre-
4 determine them. We know what's going to fail because
5 of the aging and from experience.

6 MEMBER BROWN: I don't have -- don't take
7 this the wrong way, able to be pre-determined and
8 traceable are interesting concepts. All I know is
9 I've worked analog systems for 35 to 45 years now and
10 I have found many analog type systems where number
11 one, we were not able to pre-determine the failure
12 modes and number two, stuff would fail, we could never
13 find out what went wrong, but it never failed again.
14 And so we continued operating them.

15 (Laughter.)

16 Well, it's working now. If you can't fix
17 something, it's not broke. And so I'm not trying to
18 pick on it, but if somebody says that's an absolute,
19 I would have to walk away from that thought process
20 just based on real-world experience.

21 DR. XING: Thank you. I actually agree
22 with you on that. Like I was originally trained as an
23 electrical engineer and for the first three years, we
24 worked with all those analog systems. We built up
25 from the radio -- same with the resistors, capacitors,

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1 and it didn't work. To a certain level, we can trace
2 it down.

3 MEMBER BROWN: You used key words, a
4 certain level you can -- I agree with the comparison.
5 I mean the digital systems provide a much wider range
6 of uncertainty and failure modes with which you have
7 to deal and they run into the same untraceable issue
8 also. I just didn't like the absolute nature of the
9 two statements.

10 MEMBER SIEBER: Spurious things are hard
11 to track.

12 MEMBER BROWN: Exactly.

13 DR. XING: Then like --

14 MEMBER BROWN: I've got tell you an
15 example just to make sure you understand us, okay?

16 (Laughter.)

17 We were trying to get a test program going
18 on a cruiser, nuclear cruiser in 1968 or 1969,
19 something like that. And it was at Puget Sound and
20 for some reason we kept tripping and having noisy
21 source range instruments that would not allow us do a
22 startup or would shut us down or intermediate range
23 which would scram us.

24 It just kept going on for weeks. We
25 finally, finally traced to the ferry that left

1 Bremerton and went to the other side of the sound, but
2 that only happened if a cover, a big steel sheet on
3 the main deck in the front was off from protecting
4 environment, rain, stuff, to get in, and that ferry's
5 radar would then funnel down the passageway and would
6 trigger the 10^{-12} impedance -- 1^{-12} , excuse me, very
7 high impedance input that you had and just kept
8 getting us nuts. We were amazed. How did we ever
9 find it, number one. It's just an example of the
10 funny things that can happen. I'm sorry I had to tell
11 the story.

12 DR. XING: I like the story. Imagine a
13 similar situation in the digital world. At least in
14 the analog world you have some wires, pipes allow you
15 to trace. In the digital world, it's more like the
16 dealing with a program for hardware and the software
17 which you can't --

18 MEMBER BROWN: Ones and zeroes.

19 (Laughter.)

20 DR. XING: I'm glad you come with a
21 number. So actually, my boss has a concern when I put
22 the number and limited failure modes there because
23 like last year when we went to visit in France, and
24 asked about their failure modes in their computerized
25 procedure, they said ah, that's easy. It's only one

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1 mode. Software failure.

2 (Laughter.)

3 MEMBER BROWN: That's about where we are,
4 but go ahead.

5 (Laughter.)

6 I'm sorry to interrupt.

7 DR. XING: Our NRC folks, they told me
8 it's unlimited failure modes, basically because you're
9 not able to predetermine them for software. If you
10 can determine them, you can fix it during the software
11 development. And often you can't trace them because
12 they go -- they gave me a 10, 12, some number of power
13 of possibilities. You can't trace them.

14 So I put this picture out basically what
15 they told me the status of where they are. There are
16 studies of various database about digital system
17 failures such as a COMPSIS, a computer-based safety
18 database. And the saying is the more you know, you
19 feel the sense the more you don't know. So it's like
20 the revealed failures are merely the tip part of the
21 big iceberg.

22 But the good thing is digital I&C folks
23 have identified the importance of contributing factors
24 to the digital I&C failure such as engineer errors due
25 to the interest in functionalities, complexity in

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1 software, interdependency amongst systems and
2 uncertainty of verification and validation process.
3 There's too many possibilities. You can never exhaust
4 potential outcomes. And the faults resulting from
5 maintenance, upgrades, and configuration changes. So
6 these are the contributing factors.

7 Our engineer staff is developing
8 guidelines to trace those factors, to try their best
9 to reduce the possibility of failures.

10 In our project, we are dealing with
11 another aspect. No matter how much you do, we know
12 there will always be failures, data failures. So we
13 are -- the focus of our effort is okay, we know there
14 is failure. Then we want to understand what is the
15 impact of the failure? And what are the treatments,
16 like a doctor knows what's going to happen to you,
17 give you some medicine.

18 So that comes to the second part of human
19 factors research in digital I&C degradation. And this
20 project was performed in 2007 to 2010 by Brookhaven
21 and our branch led by Dr. John O'Hara. And the report
22 is already out. Right now, it's the BNL report and
23 basically about the end of this year, I promised to
24 myself, we're going to get it published as a NUREG/CR.
25 So if some of you haven't seen this report yet, I can

1 send you an electronic copy.

2 So I will briefly summarize what we did in
3 this project.

4 Next, please.

5 So a lot of times in the beginning when I
6 talk to our digital I&C folks, they thought well
7 degradation for digital I&C is an engineering job.
8 What's the matter with human factors? Some people
9 tend to have that kind of opinion. And the fact is
10 plant personnel and the I&C system always work
11 together so the operators will need to perceive basic
12 parameters and monitor the plant's processes and just
13 the operations as needed and the response to
14 transients, accidents, and other failures.

15 So therefore, I&C degradation may
16 significantly lower operators' ability to do their
17 job. So that's the major objective we want to focus
18 on this project. So break down that into three
19 objectives.

20 We want to understand the impact of I&C
21 degradations on human performance because human is a
22 part of the whole system. And we want to develop if
23 there's an impact there and we need to develop a
24 technical basis for including considerations of
25 degradation I&C, means the I&C human factors

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1 engineering activities that Sean just described
2 earlier. And finally, we need to develop human
3 factors review guidance on degradation I&C.

4 So to achieve these objectives, we first
5 -- actually, John's team went to Oak Ridge Lab to talk
6 to the digital folks there to find, hey, you guys have
7 done everything we needed for this, so we can take
8 your results for our project. Ideally, we start with
9 when we want to have the information, the digital I&C
10 characterization on safety and the non-safety systems.
11 To achieve our objective, we also need to know the
12 digital I&C failure data and the failure modes, and
13 the data about failures on operators, on systems, and
14 then finally on plant safety. So that's the ideal
15 world.

16 Unfortunately, we were facing the reality
17 when we found out, okay, there was no standard of
18 digital I&C characterization. As I mentioned earlier,
19 our digital I&C folks are still working on this. And
20 there was limited digital I&C failure data. The modes
21 are being studied, but haven't been developed yet.
22 And when they went to look at the literature, there
23 were very few studies that addressed the effect of
24 failures on operators. Just like the email I
25 received, most of them will tell you, hey, there's a

1 failure, but the result is telling you how this
2 affects the driver. But the driver case it's easy to
3 imagine when your heart stops. But we need a solid
4 technical basis there.

5 Therefore, because of this limited
6 knowledge, we narrowed down the scope of our project
7 to the blue part. So we take the information we know
8 about digital I&C systems and the failures and we try
9 to identify how they're going to impact the human
10 system interface and how that finally impacts the crew
11 performance. And unfortunately, at this point we
12 haven't got enough data. We haven't really gotten
13 into considering the grid path -- how this impact will
14 eventually impact the system and plant safety. That's
15 something we're thinking for the next step.

16 So based upon that consideration, this is
17 the approach we take in this project. So first of
18 all, the information was very scattered, like digital
19 I&C people are talking one language. Our NRC
20 operational experience event report talk in another
21 language. And the academic research lab who may study
22 the effect of human performance are speaking in the
23 third language.

24 So we realized we need at least the first
25 step, we need to get a generic framework to integrate

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1 this digital I&C and the human performance. So let's
2 put everyone talking the same language, so we can
3 collect and generalize the information. That's our
4 first step.

The second step is develop a framework to evaluate all information available to generalize the effects of degraded I&C on human performance. And after we establish that, that's going to establish us as having the basis for regulation. Then we develop a human factors engineer review guidance.

11 | Next, please.

12 So our first goal is develop a framework
13 so as a way to link all those -- to link -- to put the
14 I&C system HSI and human performance as an entity.
15 The philosophy for developing this framework is we
16 want -- because we want to develop generic guidance,
17 so we want to keep this framework as design-
18 independent so it does not just work for BWR or PWR or
19 Westinghouse. So we want to identify the design-
20 independent function element in each of those levels.

21 And for the specific links between these
22 elements and between the different layers, that's
23 going to be design specific and it's going to depend
24 on the specific scenario, so that we cannot include in
25 the framework.

1 Next, please.

2 So basically, the idea is the framework
3 gives you common language, allows you to translate
4 different information into the universal level.

5 So this is the framework we used. So in
6 the I&C system, the functional element we used, DOE's
7 very generic classification, I&C system, a sensor
8 subsystem, monitoring system, automation control, and
9 the communication. This is very high-level generic
10 and in fact, this was done three years ago and our
11 digital I&C safety for now are coming up with a much
12 finer classification so in the future we may consider
13 replacing the new classification.

14 And on the human system interfaces,
15 luckily, Dr. John O'Hara - data division -- with the
16 human factors community and the nuclear industry.
17 There has been a commonly accepted classification for
18 the human system interface which is alarm information
19 system, operator support system such as computerized
20 procedure and the controls and the work stations. So
21 we already have a good classification there. And the
22 same situation for the human side.

23 So what you see on the right side are the
24 primary tasks of classification we will be using in
25 all about human factors guidelines. The primary task

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as an operator is do the monitoring and detection of
the system and then assess the situation and to make
a response planning and implement that plan.

4 Besides that, there's also teamwork
5 process with either crew and the interface management,
6 a secondary task is managing the interface. This
7 actually could become more an important issue with the
8 computerized system. I think a lot of us at NRC has
9 experienced previously use of paper to fill out travel
10 authorization versus use of the eTravel system, how
11 much work you have to spend on managing that interface
12 besides your primary tasks in planning your trip.

Okay. So with that framework, we move to the next, use that to develop a technical basis. So our approach is first we use the framework to analyze the schedule information in the scientific literature, in the operational experience event. And the digital I&C failure database such as the feedwater failure database. So we use -- we take all this route information in different areas and put them in the framework in the middle part. It belongs to this I&C system. This is part of the task that will be affected. And the functions of human performance will be affected.

25 So after we got this information, using

1 our human factors approach we can try to extract and
2 identify --

3 MEMBER BLEY: Excuse me, is the -- do we
4 have a substantial database now on degraded I&C?

5 DR. XING: We have some.

6 MEMBER BLEY: -- and operation?

7 DR. XING: Yes. I let John answer that
8 question.

9 DR. O'HARA: Yes, the term "database" down
10 there, basically that was a database of failure modes
11 for a particular digital feedwater system for
12 operating PWR. It's not a generic database of failure
13 modes. So basically, if you look at what we did, we
14 looked at, as it says here, the research literature,
15 then the operating experience literature, and then we
16 did an actual evaluation using a -- basically, we
17 extended a failure mode in effects analysis for
18 digital PWR -- digital feedwater system on a PWR the
19 opposite way from the standpoint of we took the
20 failure modes for a part of it and instead of
21 propagating it out to see how it impacted the plant
22 systems, we went the other way and looked at what it
23 would show as in the human system interfaces for that
24 feedwater system and like what kinds of conditions
25 aren't alarmed, what would the operators know if they

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1 || got that information?

2 So database here is referring very
3 specifically to a particular --

4 MEMBER STETKAR: John, is that particular
5 example the stuff that Louis worked on a couple of
6 years ago?

7 DR. O'HARA: Yes. We used his model.

8 MEMBER STETKAR: Okay. We've been briefed
9 on that, so we're familiar with that study. Calibrate
10 the database.

11 DR. O'HARA: We went in the other
12 direction is essentially what we did.

DR. XING: And also to your question, we know there is a database called the COMPSIS and maintained by IAEA on the digital failures, digitized unsafe failures in the nuclear domain. And our Division of Engineering for staff right now is working on that database, so if in the future will continue this work, that will be a good resource.

20 MEMBER BLEY: Did you also do something
21 like an expert elicitation to try to generalize that?
22 I thought you did? Am I dreaming that?

23 DR. O'HARA: That was part of another
24 project.

25 MEMBER BLEY: Not for this.

1 DR. O'HARA: For not this.

2 MEMBER STETKAR: You said something real
3 quick, you said IAEA. I do some work with the IAEA.
4 What they get is at best politically filtered by about
5 three levels of international vested interest. So I
6 caution you using IAEA databases as if they're either
7 data or bases.

8 (Laughter.)

9 Just past experience, honestly. The
10 implication -- the question and it's a leading
11 question, have you thought of reaching out to other --
12 there is much more experience internationally, but at
13 the lower level people like Siemens or AREVA EDF, you
14 know, without the -- let me just say national interest
15 filtration you might get through the IAEA, have you
16 thought of are you pursuing those avenues in terms of
17 trying to compile data?

18 DR. XING: The answer is yes, not in
19 specific projects, but for example, a related project
20 in computerized procedures and we have approached
21 Germany, and France, other countries, what kind of
22 failures they have been experiencing so far. And also
23 for the plants that are constructed in Finland and
24 Sweden, other countries, we have talked, how the
25 extended work group meeting try to exchange this

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1 information. So far, that's in a staff level
2 information exchange, no official --

3 MEMBER STETKAR: I would just, you know,
4 again, emphasize that it's easy to access information
5 from the IAEA.

6 DR. XING: Definitely.

7 MEMBER STETKAR: The fidelity of that
8 information is often filtered.

9 DR. XING: And also in the nuclear
10 industry, we've been talking with NASAM. They have a
11 whole bunch of database failures which could be very
12 useful for us.

13 MEMBER BROWN: On the database issue, what
14 level of data are you looking for? I mean is it --
15 here I've got a computing platform that's got
16 processors on it and it's IO chips and it's filters
17 and it's got buffers, memory, AD convertors and on and
18 on. Is it a piece part type failure? Is it a
19 software failure, categorized in some way based on --
20 I mean try and envision the types of software failures
21 like incorrect messages or headers or footers that
22 sent it to the wrong place or I'm just trying to get
23 a feel. Is it hardware or you effectively said no,
24 it's not hardware. It's not failure of processes.

25 DR. O'HARA: We stayed at the functional

1 level. This is the first time we're looking at this
2 stuff, right? So we tried to get down to such a
3 level, but it became very, very difficult very
4 quickly.

5 MEMBER BROWN: Not surprising.

6 DR. O'HARA: So what we ended up doing is
7 we backed up to a functional level.

8 MEMBER BROWN: Right.

9 DR. O'HARA: And in fact, we used the DOE
10 Gen 4 road map piece for the I&C system and we stayed
11 at that level, recognizing all the architectural
12 differences that you have when you start tying these
13 pieces together. So within each of our functional
14 levels like sensing and monitoring, you have hardware,
15 software. You have actually, some analog components,
16 some digital components, but for this first pass to
17 try to put all this information together, we stated
18 that functional level because when we rolled -- when
19 we look at this event that happened here and this
20 study that EPRI did and they all use very different
21 language. They are classifying things differently.
22 So we use this higher level of classification to
23 enable us to bin information together so that
24 ultimately we can make some generalization.

25 MEMBER BROWN: So about functional level

1 -- I'm trying to connect my brain to functional level,
2 like data that was presented incorrectly to the
3 operator?

4 DR. O'HARA: Yes.

5 MEMBER BROWN: Or a control function where
6 you said something was supposed to start and didn't?

7 DR. O'HARA: Yes, like --

8 MEMBER BROWN: Or stopped when it wasn't
9 supposed to.

10 DR. O'HARA: Jing listed before the
11 functional breakdown that we used. And again it's
12 admittedly a high level functional grouping because
13 the information we had was all over the map.

14 MEMBER BROWN: That's fine. You answered
15 my questions.

16 DR. XING: Actually, a part of your
17 question also can be answered in some slides that I
18 will not go over, but is in your handout in the
19 results section. You will see a long list of
20 examples.

21 MEMBER BROWN: Okay, thank you.

22 DR. XING: What this data we're looking
23 for.

24 Okay, so I will skip the example how we
25 actually did the data analysis, so just let you know

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1 we did an analysis.

2 Okay. So after -- next slide.

3 Now we come to the result of the analysis.

4 This is a very high level summary of the result.

5 Through our analysis we established the evidence that
6 digital I&C degradation can, in fact, affect all
7 aspects of human performance such as what John said on
8 the functional level, locked-up information can impact
9 operators' situational assessment. And we also
10 identified the human factor issues related to degraded
11 I&C. For example, one issue you already speak of, the
12 backup systems.

13 Okay, next.

14 I will not go over this slide, the next
15 cover slide, but that's in answer to your question.
16 It's detailed information, how at the functional
17 level, the degraded I&C impact our human performance.
18 We actually did this by breakdown into those generic
19 functional level systems in the next four slides,
20 impact on sensor of the degradation of sensor system.

21 Next.

22 Impacts of automation and control system
23 failure.

24 Next.

25 Impacts of the communication system.

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1 Next.

2 MEMBER STETKAR: Jing, I'm skimming
3 through this here. I didn't notice anything that
4 jumped out at me and perhaps because I was reading so
5 quickly, that is uniquely associated with digital
6 systems. In other words, sensor failures in an analog
7 system or improper signals can result in the same --
8 is there anything, because of the time, is there
9 anything in those quick things that you skimmed
10 through that you identified as uniquely associated
11 with the digital nature of these systems?

12 DR. XING: I mean that's a very good
13 point. I may not put that in this list, but there are
14 a number of them in this report.

15 MEMBER STETKAR: Okay.

16 DR. XING: So next time I will remember.
17 The reason there was a mixture was because we were
18 dealing at the functional level. And this system
19 still is a combination of hardware and software so
20 they don't look so --

21 MEMBER BLEY: We have that report, by the
22 way.

23 DR. O'HARA: If I could just add one thing
24 to John's question? A digital I&C system has, as you
25 well know, analog and digital components. And we're

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1 looking at it as essentially a system. So you may
2 have a failure in a sensor, right? Which is an analog
3 component, but when it propagates up into a graphics
4 display now you're dealing with the digital processing
5 of that signal and the integration of that signal with
6 lots of other information and we found a lot of
7 effects along those lines.

8 MEMBER STETKAR: That's a bit more of what
9 I was going, because the information is processed and
10 displayed perhaps differently than real time.

11 DR. O'HARA: And in fact, a lot of our
12 report sort of speaks to those differences, but in
13 these systems, it's hard to rule out completely a
14 sensor.

15 MEMBER STETKAR: Oh yes, certainly.
16 That's a fact. I was just looking for something --

17 DR. O'HARA: -- took the sensors out. So
18 we looked at that functional level, recognizing that
19 a digital system does have analog components to it.

20 MEMBER STETKAR: Okay, thanks.

21 DR. XING: Okay, so --

22 MEMBER BROWN: As part of this -- I
23 skimmed through also, so I wanted to ask this question
24 before you finished it. One of the things we dealt
25 with when we started putting this stuff into our

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1 shifts was the actual transition from certain types of
2 displays, the graphics and everything, vastly improve
3 the operators' general picture of what's going on in
4 the plant if you can combine sensors and it puts it
5 into a picture for you, whether its bar graphs, up and
6 down things, or little lines or whatever.

7 One of the things we've found is that now
8 you've got this screen which is taking bunches of
9 data, integrating it and giving you this picture. If
10 it fails. you have to transition to now I've got all
11 my data again. I've got individual pieces of data and
12 if the -- so we had to start making decisions. Where
13 did we want generalized graphics which would be useful
14 and how did we present it? And if we lost it, how did
15 we maintain the operators' proficiency with taking and
16 integrating the four pressure instruments instead of
17 having a choice being made and sometimes we just
18 decided we weren't going to -- we're going to show
19 them all, even on the graphics display because we
20 didn't want them to lose track of these things vary
21 and they're not a precise number.

22 Is that a part? I didn't see that, the
23 transition of what the operator perceives, his
24 understanding of the varying parameters of the -- the
25 same parameter being presented from a number of

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1 channels. Is that part of this overall?

2 DR. XING: Yes, and actually, we can --
3 you're just asking the next part of the presentation,
4 the human effects.

5 I'm going to skip over all and basically
6 we developed the guidelines we wanted to address in
7 the design process, take what you just said into
8 consideration. And number two, the guideline goes to,
9 okay, when we design the interface exactly as you
10 said, how the information should be presented? Should
11 we present all, too much for operator or too late,
12 they can't understand the whole logic? So we develop
13 guidelines to address this. The design process and
14 the HSI design for this particular. And the more
15 detailed information you can find in our computerized
16 procedural guidelines which talks more specifically
17 the point you just mentioned, how the backup format
18 should be consistent or compatible with computerized
19 graphic display. So there's more information there.

20 Okay, I think I will try to wrap up the
21 whole thing in the next three minutes for the next 15
22 slides.

23 Let's do some quick forward. Move
24 forward. Forward.

25 This is just some examples of guidelines

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1 | we have.

Move forward. And look at the examples of the guidelines. HSI design is the second one. It's HSI should support operators in determining the steps for failure recovery and the backup action. This is a very high level, general response to the question you've raised. As I say, the details will be in the computerized procedure.

9 Okay, next. To summarize, our data were
10 first cut in this important area. Establish the
11 technical basis for regulation and develop the human
12 factor review guidance. So next, we want to have
13 briefly -- we want to take a look where -- next.

We want to look at where we stand in the
NRC's entire digital I&C research, what human factors
research. So I just bring up a copy the NRC's 2010 to
2014 digital I&C research plan. I was told everybody
here is an expert on this.

19 MEMBER BROWN: Not everybody.

20 || (Laughter.)

DR. XING: So here at the tasks those four elements in the research plan and what we did in the analysis, analyzed which tasks because there's a human factor -- is the human factor aspect is explicitly called up such as those two in the red line. And

1 those that are implicitly embedded. And the ones that
2 we haven't fully analyzed and don't know, for example,
3 like 3.1.7, diagnostics and prognosis. We know there
4 are human factors issues there, but it's not clearly
5 described in the project, program yet.

6 MEMBER BLEY: I've got a question. Is it
7 expected, and if it is, how would it be implemented
8 that the key issues you're identifying somehow get
9 related to NRO, NRR, and industry and is it expected
10 that they -- that examination for I'll call it coping
11 mechanisms with these problems somehow gets integrated
12 into the inspection plans for the new reactors as they
13 come forward? We'll be past the licensing process and
14 when they have the inspections and is it anticipated
15 how this works its way under those procedures?

16 DR. XING: Yes. I will give a high-level
17 answer to that and let John actually tell you how --

18 MEMBER BLEY: We should probably be asking
19 NRO, but since you're here.

20 DR. XING: Actually, John is also
21 representing NRO.

22 (Laughter.)

23 There are two phases of the implementation
24 of the computerized first stage aspect of the human
25 factor aspects. So high-level answer is okay, we

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1 developed this review guidance. And NRO will do the
2 design review to make sure okay, like the guideline we
3 develop will make sure in the design process you have
4 considered this task analysis. When you design
5 something, you need to do task analysis. You're not
6 just analyzing what the operator is going to do in the
7 normal situation. You need to analyze if there's a
8 degradation in the system. So we'll make sure they
9 take that into consideration.

10 MEMBER BLEY: But this is not reflected
11 now, I don't think, in 711 which is what's guiding the
12 reviews of the designs right now.

13 MEMBER STETKAR: And in fact, some of the
14 designs have already been reviewed.

15 MEMBER BLEY: Quite a few of them.

16 MEMBER STETKAR: Yes, and they're out.
17 The train has left the station. So that, for example,
18 the thought process that might come out of this indeed
19 is now folding over, as Dennis mentioned, into the
20 inspection world, not a design review, but the
21 inspection world. So I think that was the genesis of
22 the question when you're working in that environment.

23 DR. XING: What's interesting is that
24 because just yesterday when we had our human factors
25 workshop with our users, we were talking about how to

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1 -- we know this project, our other project has been
2 focused on how to implement the human factor
3 principles in the design process. However, at this
4 point, to us, it's not completely clear how this is
5 going to be implemented in the inspection because we
6 keep hearing about ITAAC, ITAAC, and how the human
7 factors aspect of this guideline would develop here.
8 We don't know at this stage how to integrate it in
9 there. I hope to hear direction from this Committee
10 to direct us in that.

11 DR. O'HARA: May I add just one? Both
12 NUREG-0711, the two principal guidance documents,
13 NUREG-0711 and NUREG-0709 both already recognize I&C
14 failure as something to be looked at. It's like broad
15 brush -- if you think our guidance here is general,
16 that's even more general, but we do ask about it.

17 So for instance, and let me just give you
18 a very quick example because I know we're running out
19 of time, but quick example of how this research has
20 already informed a review process. We always ask
21 about failures of the operator support systems as part
22 of design certification review.

23 And typically, they're treated as
24 wholesale failures. So we would ask about the
25 computerized procedure system and it would be

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1 explained to us and shown to us how a system-like
2 computerized procedure system, how they address its
3 failure.

4 And the failures that are considered is
5 loss of the computerized procedure system. And I'm
6 heavily involved with those reviews and when we
7 started to get into this, when we saw the nuances and
8 complexities of it, we were doing an audit, on-site
9 audit of a computerized procedure system. I won't
10 mention whose it is, but a particular system and they
11 were showing us yes, see, if it fails, this is what we
12 do.

13 And I started to ask just because of this
14 stuff, basically, I started to ask some questions
15 about well, have you looked at like the effects of
16 sensor drift or some of the key inputs that are being
17 monitored by this procedure? Have you looked at if
18 they fail, what happens at the interface. Or suppose
19 your data highway is really jammed up and now we slow
20 things down, events at nuclear plants have already
21 happened because of that. So -- and basically, they
22 kind of caucused together and they said, no, we
23 haven't looked at that, but we have to. So they made
24 a commitment to take a look at what kinds of I&C
25 conditions such as what we're talking about here, how

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1 they might impact a crew's use of a computerized
2 procedure system.

3 MEMBER STETKAR: That's great. And I
4 think what Dennis was asking is there work in place to
5 expand that? I hate to use the word formalize, but at
6 least get that thought process not what is evolving
7 into inspection guidelines rather than -- and into
8 review, but trying to get it up front.

9 MEMBER BLEY: In case you get run over by
10 a truck.

11 MEMBER STETKAR: That's right.

12 MEMBER BLEY: God forbid.

13 DR. O'HARA: But you guys know the way
14 this rolls out, right? So we do this, we get some
15 results. We have guidance that asks these very
16 questions. That guidance gets rolled into NUREG-0711
17 and NUREG-0700 as they are revised. Inspection plans,
18 I don't know. Because as far as I know the inspection
19 plans are going to be based on the ITAAC and --

20 MEMBER BLEY: There's still some
21 interpretation down there and you might find a way.

22 DR. O'HARA: You all probably know much
23 better than we do, but there's some difficulty in
24 getting new findings into those plans.

25 MEMBER BLEY: We asked for this as an

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1 information briefing. We did not intend to write a
2 letter on this. I'm starting to wonder if that was
3 the right thing to do. But let's go ahead.

4 Had you guys thought about that? You
5 weren't expecting a letter from us?

6 MR. PETERS: No, we weren't expecting a
7 letter. It was purely an informational briefing, but
8 I mean we're looking into like I said our ISV projects
9 and looking and forming inspection procedures as they
10 come forth. We're just in the initial planning stages
11 of that right now with the staff, so taking these
12 ideas back, I think it's a very good thing for us to
13 do on the path forward.

14 MEMBER STETKAR: In terms of planning, I
15 mean honestly, depending on the time scales you look
16 at for the new designs coming in, there may be timing
17 issues and reorganization of priorities as far as your
18 activities that could be affected by that type of
19 consideration.

20 DR. XING: Talking about time lines,
21 another implementation other than computerized
22 procedure, we have NRR user need to ask us to locate
23 how the failure of automation in general would impact
24 operator's performance. That is an on-going effort.

25 MEMBER BROWN: I got the impression, based

on your example when you said the computerized procedures hadn't taken into account other than the gross failure of the screen went dark and you have to go to paper, I presume that's what you do, the effect of individual say center drift or whatever, is there a plant parameter data input into these computers to automatically select what procedure somebody will go to as opposed to the operator taking data and selecting the procedure?

10 DR. O'HARA: As guidance. Operator is
11 always in control. The triggering conditions for the
12 procedures in some systems, the triggering conditions
13 alert the operator to the need for a particular
14 procedure.

15 MEMBER BLEY: We've seen some of that. We
16 can talk about that later.

17 MEMBER BROWN: I just wanted to make sure
18 I understood.

19 DR. O'HARA: You visited one of the
20 designs that does that.

21 MEMBER BROWN: And I understand that.

22 CHAIRMAN ABDEL-KHALIK: We have a third
23 presentation, I believe.

24 DR. XING: Okay, so you know our name and
25 the number. Any time if you are interested in a

1 particular failure or you have heard of an interesting
2 failure, let us know.

3 (Laughter.)

4 Thank you.

5 MR. PETERS: So next will be Dr. John
6 O'Hara.

7 DR. O'HARA: I'm going to be presenting
8 the next presentation. Let me apologize ahead of
9 time. This is very late on the agenda. I think
10 Dennis will vouch for me for that. So if this
11 presentation is a little rough around the edges, it
12 was developed yesterday.

13 (Laughter.)

14 We didn't have a lot of time for
15 wordsmithing.

16 MR. PETERS: This is based on a request
17 Tuesday.

18 DR. O'HARA: But basically we have some
19 on-going work looking at trying to get a heads up on
20 some of the issues that might be arising for the
21 licensing reviews of the small modular reactors and so
22 we're going to give you a briefing of that project.
23 It's not over. So it's on-going and I'll try to point
24 out what parts of it are done and what parts are still
25 ongoing.

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1 Next slide.

2 The team for this project is at the NRC
3 side Amy who is sitting right over there. She
4 promised to answer all the difficult questions. And
5 DaBin who is sitting back there. And Jing was our
6 project manager originally and she's graduated, moved
7 on to other projects.

8 The BNL team is shown as well.

9 Next slide.

10 We're going to organize this around the
11 topics you see here, basically to give you a picture
12 of the background, what we were trying to -- what our
13 objectives were, what approaches we're taking and then
14 some of the preliminary results as they're coming out.
15 And then what we're doing to move forward.

16 Okay, as you all know very well, the world
17 and the United States is working on developing new and
18 advanced reactor concepts. One concept is the small
19 modular reactor. They're somewhat different than the
20 traditional plants we're used to in the sense that
21 they're very small, typically. We use the -- IAEA
22 uses 350 megawatts electric. We expanded that a
23 little bit to include some other designs. They're all
24 under 400 megawatts.

25 The idea is they're scalable. You can add

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1 modules at a later date. You can buy as many modules
2 as you want to suit your needs. If your needs change,
3 you get additional modules. It's not that easy, but
4 okay.

5 (Laughter.)

6 That's the marketing strategy. And these
7 reactors are based on a diversity of technologies,
8 light waters, heavy metals, liquid metals, and high
9 temperature gas cooled reactors.

10 So what we're really setting out to do is
11 to begin to look at this to see whether anything about
12 this, any aspects to the design and operation of these
13 plants that we ought to start sort of thinking about
14 from the human factors perspective and research and
15 initiate a project to do that.

16 Next slide, please.

17 As I said, we try and identify what the
18 human factors aspects of these new kinds of reactors
19 are and we also wanted to, based on what we're
20 learning about those reactors, assess the current NRC
21 regulations and guidance and see do any of those have
22 to change or be modified in any way or improved in
23 order to set the stage for the licensing reviews of
24 those plants.

25 So the methodology was broken down to a

number of different areas. Our first was to figure out what questions we should be asking. As you know, most of these designs, they're in preliminary stages of design. They're not fully developed. A lot of the vendors don't have a really concrete idea or fully developed idea as to how they'll be operated. So we wanted to come up with a way of asking the right questions.

9 So we developed a module of a Concept of
10 Operations and that was developed to help guide us to
11 ask basically to ask the kinds of questions we think
12 we need to ask to understand the human role in these
13 systems. And I'll define that development in a few
14 minutes.

15 We use that model to develop essentially
16 a list of questions for each of the aspects of Concept
17 of Operations and we use that throughout the project
18 to look at the various designs and to do some other
19 things that I'll describe.

20 Next we took that model in hand and we
21 went and sought to find out what these issues might
22 be. Issues here, we're talking about things that
23 might be novel about these designs that we just don't
24 really have enough information about now or things
25 that might be part of the designs that might give us

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1 some cause of concern now based on information that we
2 have.

3 To do that, we went to two principal
4 sources of information. One is design information
5 about small modular reactors, that is, whatever we
6 could get about NuScale, mPower, a variety of these
7 designs, we got that information and analyzed it. We
8 also looked at a lot of the general literature that's
9 coming out now. As you all well know, the Commission
10 has had briefings with industry and there's been
11 working groups at DOE. So we tried to get information
12 from those sources because they've also been
13 identifying things like technical issues. So we got
14 that information, too.

15 Second source of information we went to
16 given that we knew going into this that we weren't
17 going to have a tremendous amount of information about
18 the human factors aspect, the SMRs designs at this
19 stage of the game because of the state of their design
20 development. So we went to what we call surrogate
21 systems. These were other industrial domains where
22 some of the human performance challenges might be
23 similar, that is, where operators, for instance,
24 manage or control multiple units of something. We
25 thought by looking at those kinds of systems we might

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1 learn something about the operation of these multiple
2 SMR units in the nuclear industry.

3 Next slide.

4 As I mentioned before, we looked at the
5 existing guidance and did an evaluation, based on some
6 of the results we were getting to identify areas that
7 might need improvements. And we have a task, this one
8 I'll say up front, we're just starting now, but to
9 look at the issues that we identify how might they be
10 addressed in HRA or PRA. Are there any implications
11 for doing risk analyses for these plants that come out
12 of some of the issues we identified.

13 And then lastly, to develop insights
14 about how to proceed with this information both in
15 terms of future research as well as regulatory
16 activity.

17 Next slide.

18 So the first step was to try to figure out
19 what questions we should be asking. As many of you
20 probably know, particularly those of you that are
21 designers, it's become somewhat fashionable these days
22 to talk about concepts of operations. Most large
23 procurements by the government these days for systems
24 through DoD, DOT, DHS, all these require a Concept of
25 Operations document for new systems. And in addition

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1 to that, a lot of the industry standards have sort of
2 hooked up on this and said you know, in the early
3 stages of a systems development, you should come up
4 with a concept of operations that helps lay out all
5 your assumptions, everything you expect this new
6 system to be and then the engineering flows from that.

7 I just grabbed one of many systems
8 engineering V diagrams. This is one from a DOT
9 document and it shows Concept of Operations sort of
10 being the very initial step. So we thought that was
11 probably a good idea. I mean a lot of that SMR
12 designs, although some of the Legacy designs have been
13 around for a while, the development of these into
14 module or commercial reactors that will be scalable is
15 in the relatively early stages of development.

16 So we thought a Concept of Operations
17 approach might be a good place to start.

18 Next slide.

19 So we went to the literature. We looked
20 at the standards that are out there now and again, DoD
21 has them. There are a number of them out there. We
22 started to look at those standards to see what kinds
23 of information they're pointing to that would be
24 reflected in these documents.

25 Generally speaking, most of the ConOps

1 look at the ConOps being sort of almost a top-down
2 process, a document that will be continued to be
3 developed over the course of the project's life span.
4 And it starts at the very top with what are the goals
5 of this system, maybe even before anything is designed
6 yet, what are its goals, what are its missions, what
7 do we expect it to do, right down to the detailed
8 design of the control rooms and the procedures and
9 things like that.

10 Next slide.

11 Now ConOps is not new to our review
12 process. In NUREG-0711, we do look at ConOps. But we
13 don't look at it in this sort of broad, comprehensive
14 way. If you look at ConOps right now, you'll see
15 ConOps is in the human system interface design area
16 where we're talking about the sort of Concept of
17 Operations for putting a crew in a control room and
18 staffing responsibilities and things like that. So we
19 thought for this work we wanted to expand that to
20 better reflect some of the more current concepts of --
21 Concept of Operations. And we developed basically a
22 six-dimensional model. That is, we broke the Concept
23 of Operations down into six topical areas that are
24 shown in this graphic right here. The plant missions
25 being sort of at the center of everything and then

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1 looking at all the various aspects of the design.

2 So let me just quickly step through these
3 different dimensions. Okay, plant missions. Now this
4 may seem to be something that you would think geez,
5 don't we know what the plant missions are? It
6 produces electricity. Well, for the small modular
7 reactors, as a for instance, a lot of them have
8 identified secondary missions, so like hydrogen
9 production or use of industrial steam. So we wanted
10 to identify all of the sort of going in missions that
11 these designs are attempting to achieve.

12 Now at that high level you also look at
13 goals and objectives of the design, what some of the
14 high-level functions are that are going to be needed
15 to accomplish those goals. Constraints are very
16 important. Designers enter a project with certain
17 sort of constraints like we might say -- this is a big
18 one in DoD. We want to reduce the staffing. We want
19 fewer people on the new destroyer. We want to operate
20 with a lean crew and so how do we achieve that? And
21 the SMR designers have similar goals in mind. Not all
22 of them, but many of them, to look at staffing
23 profiles, for instance, that are lower than what would
24 take to operate current plans. So that's the plant
25 mission.

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1 Next, please.

2 Next, roles and responsibilities of all
3 agents. To accomplish the goals, we've got high-level
4 functions that need to be accomplished, well, who is
5 going to do them or what's the breakdown going to be
6 between automation and the crews?

7 MEMBER BLEY: So agents are both people
8 and equipment?

9 DR. O'HARA: Yes, yes. In highly
10 automated systems, people tend to talk about their
11 agent base. Things can be done by agents or entities
12 that do things. It can be automation. It can be the
13 people. More often than not, these days, it's a
14 combination of the automation and the people since
15 most industries have recognized extremely high
16 automation can cause lots of problems for operators.
17 So a lot of work in automation now is how do we better
18 work in people with the automations so that they can
19 perform their role better.

20 So looking at the relative relationship
21 between people and automation is the roles and
22 responsibilities. And oftentimes, as I said, this is
23 a design goal somewhat heading in. We want to have
24 more automation or it might be the result of another
25 assumption you make, want fewer people. Now fewer

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1 people, I need more automation.

2 Staffing qualifications and training,
3 describing the approach towards staffing the plant,
4 the positions, allocation of responsibilities, what
5 kinds of qualifications are needed, training needed to
6 support those positions.

7 Next, a management of normal operations.
8 This was the day to day, everyday thing. How will a
9 plant be managed by its agents, humans and automation
10 to go through its normal operations. And how will
11 plant personnel interact with plant systems and
12 functions to accomplish those things. Once I know
13 that, how do I design the support systems for the
14 crews in terms of control rooms and procedures and
15 things for them to perform their roles to meet the
16 functions.

17 Next slide.

18 Management of off-normal conditions is
19 essentially the same considerations, but now we're
20 dealing with the not normal events, but things that
21 come up that have to be addressed including, based on
22 our last project, things like the graded conditions
23 all the way through equipment failures, loss of
24 systems, all the way to emergencies. What's the
25 concept of dealing with these things is what we're

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1 asking early on and as the design proceeds, we look at
2 the details.

3 Management of maintenance and
4 modifications. What's the notion of how this plant
5 will be upgraded? How will it be maintained? What
6 the approach is.

7 MEMBER STETKAR: John, let me sneak in a
8 quick question. In the automotive business, I've run
9 into some people worrying that as automation tends to
10 come in there, the concept of shared control, between
11 the driver and the car is a dangerous one. On the
12 other hand, I don't see there's an option and I would
13 -- I'm just hypothesizing, but I think the key is that
14 you have to train the people to understand how to
15 interact with a shared mode with the control systems.

16 Can you say anything about that? Any of
17 you?

18 DR. O'HARA: I mean I think the
19 implementation of automation now is reflecting some of
20 these concerns. So if you look at just to use your
21 vehicle analogy, there's a lot of shared control that
22 currently goes on in a vehicle. If you have anti-lock
23 brakes or power-assisted brakes, you give the command
24 to brake and then there's a lot of low-level
25 automation that handles the keeping the wheels in

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1 position and things like that. Automatic transitions
2 are an example of shared automation. You decide how
3 fast you want to go, the automatic transmission
4 decides what gears should be used and manages to
5 transition between those gears. And that thinking is
6 creeping into the process control industry.

7 And I want to talk a little bit about our
8 very interesting experiences with aerial vehicles and
9 the use of automation of aerial vehicles where they're
10 being driven towards more interactive automation
11 because if they don't, operators lose complete sense
12 of what the individual vehicles are doing.

13 MEMBER BLEY: And that's coming up.

14 DR. O'HARA: And that trend away from just
15 -- automate everything you can possibly automate to
16 what parts of this should I automate and what roles
17 should I allow or allocate to the humans so that
18 together they operate in the most effective way and
19 can manage degradations which are, of course, very
20 serious in highly automated systems.

21 MEMBER BLEY: Have you also talked to the
22 commercial airlines because it is a big issue with
23 pilots and commercial airlines.

24 DR. O'HARA: We actually did --

25 MEMBER BLEY: Fly by wire stuff.

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1 DR. O'HARA: Absolutely, and we actually
2 did that in not this project because we already had a
3 project prior to this one on automation.

4 MEMBER BLEY: Okay.

5 DR. O'HARA: We had a lot of information
6 that went into this one and a lot of our information
7 came from aviation industry.

8 MEMBER BLEY: Because they've struggled
9 with that for a decade.

10 DR. O'HARA: That industry is actually the
11 industry that initiated this whole notion of levels of
12 automation because they recognize you just can't fully
13 automate everything, so they looked at various levels
14 and we actually adopted for the nuclear industry a
15 model that originally was based on the aviation -- but
16 that's not another project.

17 DR. D'AGOSTINO: I'm just going to
18 supplement answers. Dr. Amy D'Agostino. I just
19 wanted to say that Sean presented in the very
20 beginning, so I'm the technical monitor on this
21 project and Sean presented in the beginning that we
22 also have other concurrent automation projects going
23 on that are actually addressing those specific issues
24 where we're looking at functional allocation and when
25 the tasks are allocated in different ways to different

1 agents, what we're seeing as far as the human
2 performance effects. So there are some other projects
3 going on that's addressing that and we're trying to
4 tie that work together.

5 MEMBER STETKAR: Good.

6 DR. O'HARA: So we developed this model.
7 We then use it to develop a set of questions that then
8 we could take with us and ask of the literature and
9 ask of the designers -- ask some of our designers, we
10 had an opportunity to interact with and to ask of the
11 surrogate systems and that gave us sort of a common
12 framework of information.

13 Next slide.

14 Okay, in terms of SMRs, the information
15 sources we used were general publications out there,
16 relative to the SMRs. But really we had three key
17 reports that were very detailed, assembled, who NROs
18 work with the laboratory consortium that you're
19 probably familiar with. And NRO tasked the laboratory
20 consortium to come up with very detailed descriptions
21 of the various SMR designs and we utilized that as
22 input to our project because it was very detailed
23 information and it assembled, it sort of does a lot of
24 legwork of trying to go out and assess that
25 information.

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We also had site visits with one of the vendors and discussions with a couple of others regarding these ConOps dimensions. And we took advantage of the industry meetings that have been going on, the Commission being the focal points of those meetings and DOE being another one. And we essentially looked at a sampling of the reactors in various classes and if you're wondering why we picked those, some of them probably would be obvious, but when we started out this project, these were the designs the NRC was most interested in. So we selected them.

As you know, they were probably over 50
SMR designs, if you look world wide. And so we
focused on those of most interest to the NRC.

16 || Next slide.

In terms of surrogate systems, we looked at a few and we basically got our information about them from general publications, site visits. We had an opportunity to visit some of these sites and interviews with people working on these systems. So it's a broad array of information. And again, we used our ConOps set of questions as our information gathering tool.

25 So the systems we looked at, two of them

1 here and two of them are on the next slide, but we met
2 with the Nuclear Navy people in terms of the operation
3 of reactors aboard naval vessels.

4 MEMBER BLEY: And they were sharing
5 information?

6 DR. O'HARA: Can't talk about it, because
7 it's classified.

8 (Laughter.)

9 We got some information. We're trying to
10 figure out how we can use it. And also about future
11 developments of Navy vessels.

12 Refineries, as many of you probably well
13 know, many refineries operate as multiple units. So
14 we went to one where basically four units of a
15 refinery operated from the single control room by the
16 same crew.

17 Next slide.

18 Okay, another was remote or tele-intensive
19 care units. And before you get upset, and think what
20 the heck were you going to a place like that for, that
21 was a target of opportunity we had. It didn't cost
22 the NRC a penny. We had an opportunity to visit one
23 of these centers because some informal discussions
24 with a physician who worked at one of these systems
25 led to him saying you know, we do the same thing. We

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1 monitor patients at multiple locations. We have to
2 deal with the differences between those locations. We
3 have central control room where we do this. And so we
4 said hey, we'll take a night, go to one of these
5 things in the wee hours and see what they do and talk
6 to their staff with our ConOps questionnaire in hand.
7 And it was very interesting.

8 And the guy that designed the tele-
9 intensive care unit we went to went on to tell us how
10 to design control rooms for nuclear plants, too.

11 (Laughter.)

12 So we got some added benefit from that
13 visit. It actually was fascinating and it did hold
14 some lessons learned for us and they're in the report.
15 But my favorite, my very personal favorite is the
16 unmanned vehicles. Now the reason it's my favorite is
17 because in 2005, DoD published a road map for the
18 future of unmanned aerial systems. They've been
19 pretty successful, as you know, as used in the Persian
20 Gulf and in the Middle East. They've been used for
21 Katrina and an aerial vehicle has been used now at
22 Fukushima to get into -- go to places where you don't
23 want the human crews to be sitting.

24 Anyway, in 2005, they developed a road
25 map. The vehicle you see here, the Predator, is

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1 actually operated by two guys. One handles the
2 flight controls and navigation. The other guys
3 handles the payload and mission aspects. DoD decided
4 they don't want that. It's too manpower intensive.
5 They want one guy to be able to control multiple
6 vehicles. Not only that, they want to be able to
7 control heterogeneous vehicles, vehicles of different
8 types. So that's a goal. It's a long-range road map.

9 In 2009, DoD published another plan to
10 extend that to all unmanned vehicles, not just aerial
11 vehicles because there's ground resources, marine
12 resources, and air resources. And we thought it was
13 especially interesting because they're in a sense
14 setting out to do -- to some degree what a small
15 modular reactor, some of them are intending to do and
16 also they're in the development phase, just like we
17 are, in a sense. They're in the stage where they're
18 saying okay, what technology do we need to make this
19 happen? What do we need to do?

20 MEMBER BLEY: And right now, they're
21 flying these things as they would if they were manned
22 aircraft, same crewing arrangement?

23 DR. O'HARA: Yes, they are. And I should
24 --

25 MEMBER BROWN: Now all of the fighters are

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1 two-man. The F18s are two. This replicates that
2 approach. The F16s and F15s, I don't think are two
3 people.

4 DR. O'HARA: I should probably also add,
5 not all the unmanned vehicles or two people, the
6 Predator is. And there are different staffing
7 arrangements, but it's not many vehicles to one
8 operator. And that's what they want to get to. So I
9 think it's really interesting because they're along a
10 development path not unlike what the SMR vendors want
11 to do and therefore, there's lessons to be learned
12 from them.

13 MEMBER BLEY: Are they further along?

14 DR. O'HARA: Actually, they've encountered
15 a lot of difficulties which provide lessons learned as
16 well.

17 DR. XING: Actually, I can -- just to
18 brief -- the latest news I learned from Air Force on
19 this, the original agenda set up over ten years ago as
20 John said, one operator operating multiple vehicles.
21 The current status as they end up is the three or four
22 operators operating one vehicle because with the fact
23 that you lose all your sensation, your 3D vision, all
24 those -- you need three or four people behind this
25 single person to provide all those different missions

1 here. I think that's a very good lesson learned to
2 think about small modular reactor operations.

3 DR. O'HARA: This is really interesting
4 and what's nice about the DoD work they funded a lot
5 of studies so they produced a real literature
6 database. Of course, it's not a nuclear plant. It's
7 a moving vehicle. So it's not exactly the same, but
8 a lot of the human challenges are similar.

9 Next slide.

10 Okay, results. Results, we're kind of
11 assembling the results now. What we are currently
12 doing as we speak, if I was not sitting here, I'd be
13 back in my office working on the issues and getting
14 them all together.

15 But just to give you a snapshot of sort of
16 what we're seeing here. In terms of plant missions,
17 there's new goals and new things that designers want
18 to do with these plants beyond what our current fleet
19 of nuclear plants do. This is the NGNP vision of the
20 -- NGNP feeding lots of industrial applications and
21 maybe even being a big piece of the hydrogen economy
22 eventually. But that's a NGNP figure that's on that
23 slide.

24 Another thing that's somewhat different in
25 terms of just looking based at how we classified

1 information in terms of plant mission, but unlike even
2 the new reactors now, they're based on much less, not
3 that there's none, but much less predecessor plant
4 experience and operating experience. They're not in
5 that like very slow, evolving pathway that like the
6 AP1000 and the ABWR are. They're making a little bit
7 of a bigger jump. And so that's something that we
8 have to treat, look at in the future.

9 Roles and responsibilities. Very high
10 degree of automation. The concept is you automate
11 everything. In other words, all -- not just safety
12 systems, but all the normal ops, operations would be
13 automated. So we do recognize through past research,
14 high automation, other industries, that there are
15 definitely tradeoffs with high automation. You need
16 the high automation if you're going to ask one guy to
17 let's say monitor four plants, but by providing that
18 high degree of automation, you make it a bit more
19 difficult for him to stay integrated with everything.

20 Function allocation and processes. Jing
21 mentioned the NRC's current look at this, but
22 automation is getting implemented in a lot more
23 complex ways. It's not you just automate or you do it
24 manually. Dennis, you mentioned shared automation.
25 But shared automation is one step along this pathway.

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1 There's automation by consent. Automation by
2 exception. There's a number of different ways
3 automation is implemented, but the reality is we don't
4 really have a good basis to decide which of these
5 levels should we pick for a particular function. So
6 that's very important work.

7 Staffing and qualifications, you're all
8 well aware of the staffing exemptions that most of
9 these folks require. Again, reason being that there's
10 way fewer staff than there will be reactors. There
11 will be new positions, positions that are somewhat new
12 to us in the control room to handle secondary
13 functions and novel operations like moving a module
14 from one place in the pool to another. The NuScale
15 concept of refueling and maintenance is you unplug the
16 module from where it operates normally and you move it
17 through the bay that they all sit in to a special zone
18 where you do the maintenance activity and they'll sell
19 the utilities an extra module so while that one is
20 being worked on, you move a fresh module in and you
21 plug it in.

22 MEMBER BLEY: John, I hate to do this, but
23 our time is evaporating and we have other things on
24 the agenda, so if you can push through real quickly to
25 a conclusion.

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1 DR. O'HARA: These slides, what you'll see
2 is just some of the high points of where -- within our
3 framework of ConOps, I'm not going to go over them,
4 they're just things that come up that are different
5 with these designs than some of the others.

6 MEMBER CORRADINI: Can I ask one question
7 now that you're finished, which is who from the
8 utilities have you involved from the get-go so you get
9 reality into module units? Are you using anybody from
10 essentially combined cycle natural gas plants which
11 have multi-modules or somebody from fossil units or
12 somebody who's planning to do a module reactor?

13 DR. O'HARA: Yes, no, yes, yes.

14 (Laughter.)

15 As I said, we went to a refinery. We went
16 to -- because we interacted with an engineering
17 consulting company that's been involved in a lot of
18 not just refineries, but other process control units
19 to integrate disparate control rooms into central
20 control rooms leading to these multi-unit operations,
21 that was bevel engineering.

22 MEMBER CORRADINI: A CCGT will have two,
23 three or four on a site with a common control room, so
24 that's one that would pop up as a power plant.

25 DR. O'HARA: We did go to -- again, we

1 discussed it with the folks for the refineries and
2 went to one, saw their operations, interviewed the
3 crew, etcetera. That's all we did in that area. With
4 the vendors, we have had interactions with three of
5 the SMR vendors and one of them we actually visited
6 and sat down and went through all of our -- we're
7 trying to get -- we didn't go to all of them, but we
8 went to -- we had interactions with three of them.

9 MEMBER BLEY: And when you did they have
10 operators on their staff working with their designs or
11 not?

12 DR. O'HARA: No.

13 MEMBER BLEY: That's too bad.

14 DR. O'HARA: We won't go there this
15 moment.

16 MEMBER BLEY: Okay.

17 DR. O'HARA: Basically, this is where we
18 are now. We've compiled these issues. We're looking
19 at them, massaging them. Some of them come from the
20 surrogate system, so we're trying to better understand
21 what they mean, SMRs. And that's the sort of snapshot
22 of where we are now.

23 Go to the next slide. The last one.

24 Here's what we still have to do, compile
25 sort of this integrated final list of issues from all

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1 the different SMR designs and the sources of
2 information. We're working now and asking questions,
3 what does all this mean for HRA?

4 And finally, our last task was to look at
5 our results and look at how it impacts future research
6 and guidance. That's it.

7 MEMBER BLEY: Thank you. We were pleased
8 to hear earlier this week from some of the SMR folks
9 that they're actually looking to this work, to help
10 them forward. John, Jing, and Sean, thank you very
11 much. We appreciate your presentation.

12 Mr. Chairman, back to you. Given our late
13 start, almost on time.

14 CHAIRMAN ABDEL-KHALIK: Perfect. We are
15 off the record.

16 (Whereupon, the above-entitled matter went
17 off the record at 11:48 a.m.)

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Advanced Control Room Human Factors Research

Sean E. Peters, Chief
Human Factors & Reliability Branch
Division of Risk Analysis
Office of Nuclear Regulatory Research

April 8, 2011





Overview

- Background – Sean Peters
- Effects of Degraded I&C on HSIs and HP – Jing Xing
- HF Aspects of CONOPs of SMRs – John O'Hara (BNL)



Background

- HP research issues associated with emerging technologies
 - 2003 - OECD/NEA Workshop
 - 2006 - CSNI/SEGHOF/HRP Workshop – Future control station designs and human performance issues in NPPs
 - 2008 - BNL Tech Report No. 79947-2008 - HF considerations with respect to emerging technology in nuclear power plants: Detailed analysis
 - 2008 - NUREG/CR-6947 – HF considerations with respect to emerging technology in nuclear power plants: Summary
 - 2009 - CSNI/WGHOF Technical Opinion Paper – Research program topics on HP in new nuclear plant technology
 - 2010 - CSNI/WGHOF/NRC Workshop - Research on HF for the design and operation of new nuclear plant technology
 - 2010 – User Need – NRO-2010-005



Current Projects

- Update NUREG-0711 (2011)
- NUREG-0700
- Update NUREG-0800
- Develop NUREG-0711 Companion Document
- Impact of Automation on CR Design
- Methods for Measuring Workload, SA and Teamwork
- Computerized Procedures
- Integrated Systems Validation
- Staffing Verification & Evaluation for Advanced CR Designs
- HF Aspects in CONOPS of Modular Design
- HFE Methods and Tools
- Update NUREG-0711 (2013)

Human Factors Aspects of Operating Small Modular Reactors

NRC RES Project JCN N-6862

*ACRS Meeting
April 8, 2011*



a passion for discovery



The Team

- U.S. Nuclear Regulatory Commission

Amy D'Agostino and DaBin Ki

Jing Xing, Team member Emeritus

- Brookhaven National Laboratory

John O'Hara , Jim Higgins, and Richard Deem

Topics

- Background
- Objectives
- Methodology
- Concept of Operations Model
- Preliminary SMR Issues
- Summary of Current Status
- Path Forward

Background

- Advanced reactors and advanced reactor technology are being developed and implemented
- Small modular reactors (SMRs) are one of the options
 - 400 megawatts electric (MWe) or less (our definition)
 - scalable, may be operated in groups to obtain desired output
 - diversity of reactor technologies (LWRs, LMRs, HTGRs)
- Research is needed to provide a better understanding of the human performance implications of SMRs
- The U.S. Nuclear Regulatory Commission (NRC) initiated work to examine the human factors engineering (HFE) and ConOps aspects of SMRs

Objective

- To identify the human factors aspects associated with the monitoring and control of multi-unit SMRs
- Assess where NRC guidance documents need to be enhanced for review of modular design

Methodology

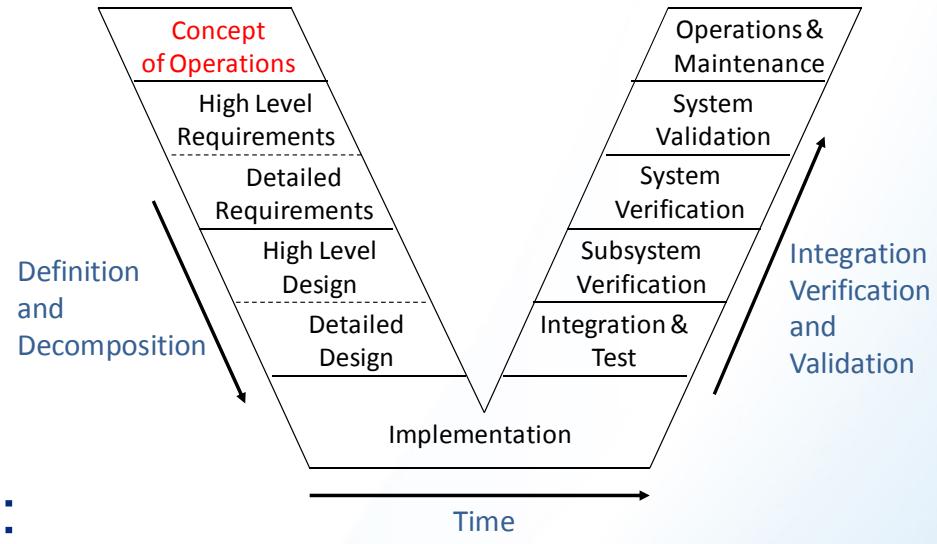
- Develop a Concept of Operations (ConOps) model addressing the HFE aspects of a design
 - to identify the needed information and structure its organization
 - to develop a ConOps questionnaire to guide subsequent tasks
- Identify issues related to SMR operations
 - an issue is defined as an aspect of SMR design or operations that are novel and may indicate a need for enhanced review guidance to better support SMR HFE Reviews
 - staff review of information about SMR design and operations from documentation and site visits to identify the human-performance issues
 - obtained information about the operations of “surrogate systems,” i.e., systems whose operations pose similar human performance demands related to multi-module operations

Methodology

- Evaluate current NRC regulations and review guidance
 - is the guidance suitable to address issues of human performance in SMRs
 - what aspects of the regulations and guidance may need to be enhanced for review of modular design
- Identify the implications of SMR human performance issues for human reliability analysis
- Develop insights for the use of the research results for future research and review activities

ConOps Model Development

- Vision of what plant operation should be like
- Integral to the systems engineering process
- IEEE Standard 1362 (IEEE, 2007) states that a ConOps:

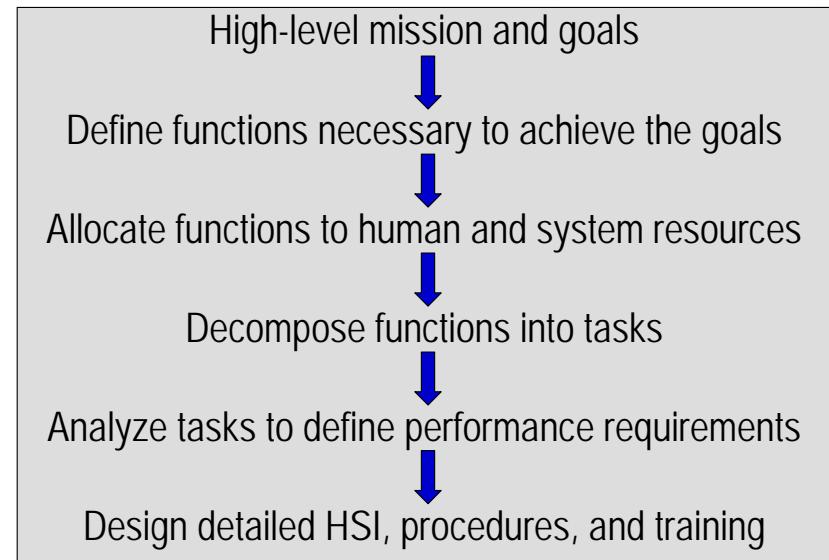


(adapted from DOT, 2009)

... describes system characteristics of the to-be-delivered system from the user's viewpoint. The ConOps document is used to communicate overall quantitative and qualitative system characteristics to the user, buyer, developer, and other organizational elements (e.g., training, facilities, staffing, and maintenance). It describes the user organization(s), mission(s), and organizational objectives from an integrated systems point of view. (p. 1)

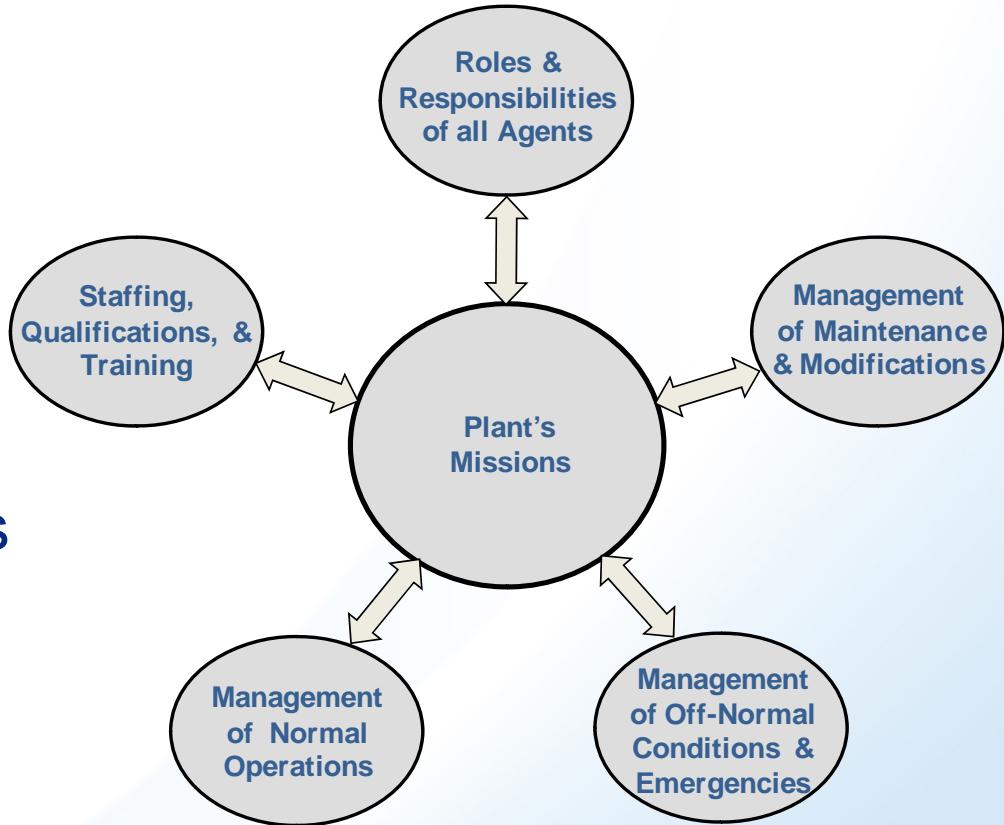
ConOps Model Development

- A ConOps reflects top-down and bottom up considerations
 - from the top, the concept reflects the high-level goals for system operations
 - from the bottom, the technological infrastructure needed to support the ConOps



ConOps Model Development

- ConOps is considered in the NRC HFE review process, per NUREG-0711
- A more detailed model of ConOps to support information collection and organization for SMRs was developed
- Six ConOps dimensions were defined



CONOPS Dimensions

- Plant's Missions
 - the high-level goals the plant expectedly will achieve
 - can be described in terms of
 - goals and objectives, e.g., electrical generation, other production goals, and safe performance
 - high-level functions – the functions that must be undertaken (regardless of the performing agent) to achieve the plant's goals
 - boundary conditions – the operating envelope of the design
 - constraints – an aspect of the design, such as a specific staffing plan or the use of specific technology, that are design drivers

CONOPS Dimensions

- Roles and Responsibilities of All Agents
 - addresses the relative roles and responsibilities of personnel and plant automation and their relationship
 - definition of human roles and responsibilities in a system is the first step toward human-system integration
 - usually specified to some level before design work begins and is refined using a variety of evaluation techniques, such as operating experience review, function and task analysis, and testing
- Staffing, Qualifications, and Training
 - addresses approaches to staffing the plant, including staffing levels and personnel qualifications, and training
 - the ways in which shift teams will be structured and the types of interactions between team members and other people

CONOPS Dimensions

■ Management of Normal Operations

- addresses concepts for how the plant will be operated by personnel to manage its normal evolutions, such as start-up, low power, full power, and shutdown
- how personnel will interact with plant functions, systems, and components to accomplish their main tasks of monitoring and controlling the plant through these normal evolutions
- how control room (and other) resources are designed to support their activities, e.g., the HSIs, procedures, and supporting infrastructure

CONOPS Dimensions

- Management of Off-Normal Conditions and Emergencies
 - addresses concepts for how degraded conditions, disturbances and emergencies will be handled, and how responses to such situations will be determined
 - considerations include
 - degraded I&C and HSI conditions (such as a faulty sensor, loss of an aspect of automation, or of electronic communication, or a workstation)
 - failed equipment, such as pumps and valves
 - loss of plant systems that must be compensated for, such as the failure of cooling water
 - emergencies that may impact safety, such as a loss of coolant accident (LOCA)
- Management of Maintenance and Modifications
 - addresses concepts for system maintenance, installing upgrades, and configuration management

Identify SMR Issues

- SMR Information sources
 - general publications addressing the operational and HFE aspects of SMR designs (including key NRO reports)
 - industry SMR meetings by DOE, NRC, and vendors
 - site visits and interviews
- Data collections structured by ConOps questionnaire
- Three classes of SMRs were examined

Reactor	MWe	Vendor
Integral PWRs (iPWRs)		
International Reactor Innovative and Secure (IRIS)	335	Westinghouse Electric Corp
NuScale	45	NuScale Power, Inc.
mPower	125	Babcock & Wilcox
Gas-cooled Reactors		
Gas Turbine-Modular Helium Reactor (GT-MHR)*	285	General Atomics
Pebble Bed Modular Reactor (PBMR)*	175	Westinghouse Electric Corp.
Liquid-metal Reactors (LMRs)		
Super-Safe, Small and Simple (4S)	10	Toshiba Corp.
Hyperion Power Module (HPM)	25	Hyperion Power Generation, Inc.
Power Reactor Innovative Small Module (PRISM)	311	GE Hitachi Nuclear Energy

Identify SMR Issues

- Surrogate system information sources
 - general publications
 - site visits and interviews
- Data collections structured by ConOps questionnaire
- Surrogate systems
 - nuclear naval vessels
 - refineries
 - continued on next slide



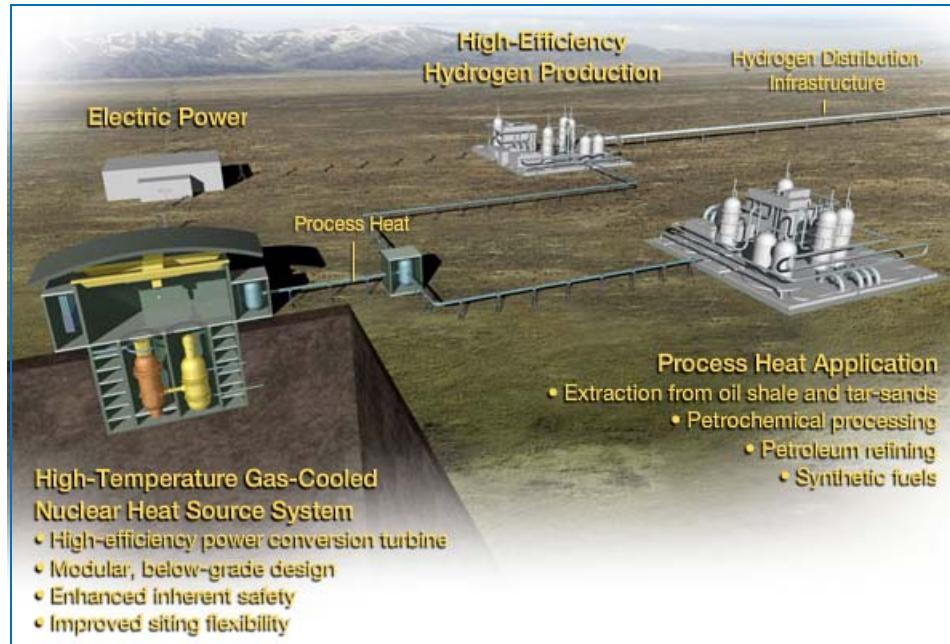
Identify SMR Issues

- Surrogate systems (continued)
 - tele-intensive care units
 - unmanned vehicles



Results: Preliminary SMR Issues

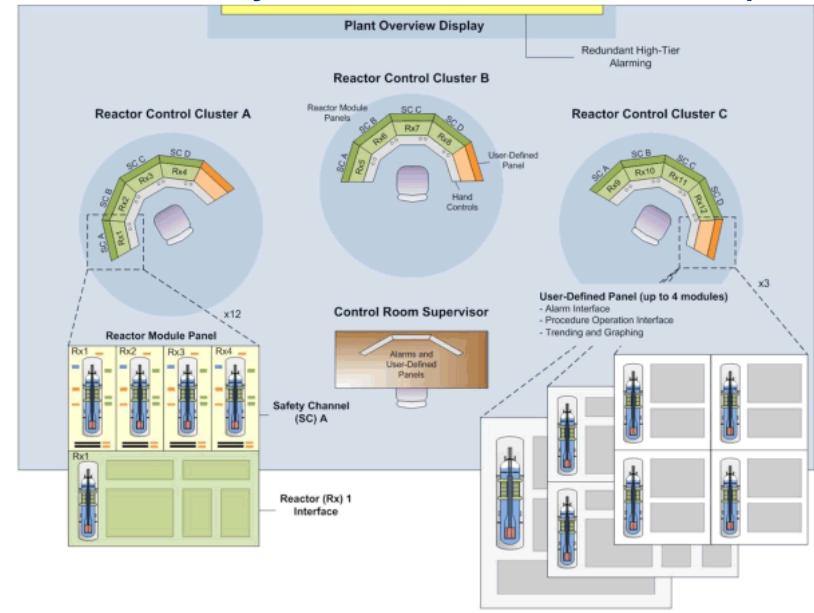
- Plant's missions
 - New Goals, Objectives, and Functions
 - Limited Predecessor Plants and Operating Experience
- Roles and responsibilities of all agents
 - High Degree of Automation for All Operations
 - Function Allocation to Support Automation Decisions
- Staffing, qualifications, and training
 - Staffing Levels (10 CFR 50.54m exemption)
 - New Positions (for secondary functions and other novel operations such as module transfer)



Results: Preliminary SMR Issues

- Management of Normal Operations
 - Non-LWR Processes
 - Impact of Adding Modules During the Operation of Other Modules
 - Refueling Strategies
 - Module/unit Differences in Surrogate Systems
 - Multi-unit Situation Awareness
 - Control Room Configuration and Workstation Design for Multi-Modular Teams
 - HSI Design for Multi-module Monitoring and Control
 - HSIs for Secondary Functions

Preliminary NuScale MCR Concept



Results: Preliminary SMR Issues

- Management of Off-Normal Conditions and Emergencies
 - Operational Team Organizational Transitions to Manage Off-Normal Units in Surrogate Systems
 - New Hazards associated with Non-LWR design (e.g., higher operating temperatures and sodium coolant)
 - Potential Impacts of Unplanned Shutdowns or Degraded Conditions of One Module on Other Modules
 - Identification of Risk-Important Human Actions (RIHAs) when One Operator/Crew is Managing Multiple SMRs
- Management of Maintenance and Modifications
 - Modular Construction
 - New Maintenance Practices

Summary of Current Status

- A ConOps model was developed and has provided a useful tool for obtaining information about SMRs and surrogate systems
- Information about the design and operations of SMRs has been obtained
 - ConOps of SMRs not fully developed at this point
- Information from surrogate systems has been obtained
- Preliminary issues were identified in each of the ConOps dimensions examined

Path Forward

- Finalize the list of issues identified from all information sources
- Determine HRA implications of SMR ConOps
- Develop insights for use of the results

Human Factors and Digital I&C Degradation

Brookhaven National Lab
Human Factors and Reliability
Branch, DRA/RES/NRC

Honk if you want to stop your VW Jetta

NEW YORK (CNNMoney) --

Volkswagen of America is recalling about 71,000 of the German automaker's new 2011 Jetta sedans for a wiring problem that could cause the car to turn off when the horn is used.



COURTESY: VOLKSWAGEN

- “Power is ON” may be viewed as a pre-condition in the logic.
- Inadvertently, the implicit dependencies are not tracked (i.e., no deterministic procedure in place)
- Horn short circuit can disable “Converter Box.”
- “Converter box” has to be enabled, functional, and turned ON to supply power (and enable) engine controller.
- “Engine controller” has to be operational for controlled motion of vehicle.
- If “Engine controller” is OFF and vehicle is in motion, “vehicle motion control” is in an unknown state (i.e., controllability cannot be assured).

Digital age in NPP



Control Room with Analog HSIs

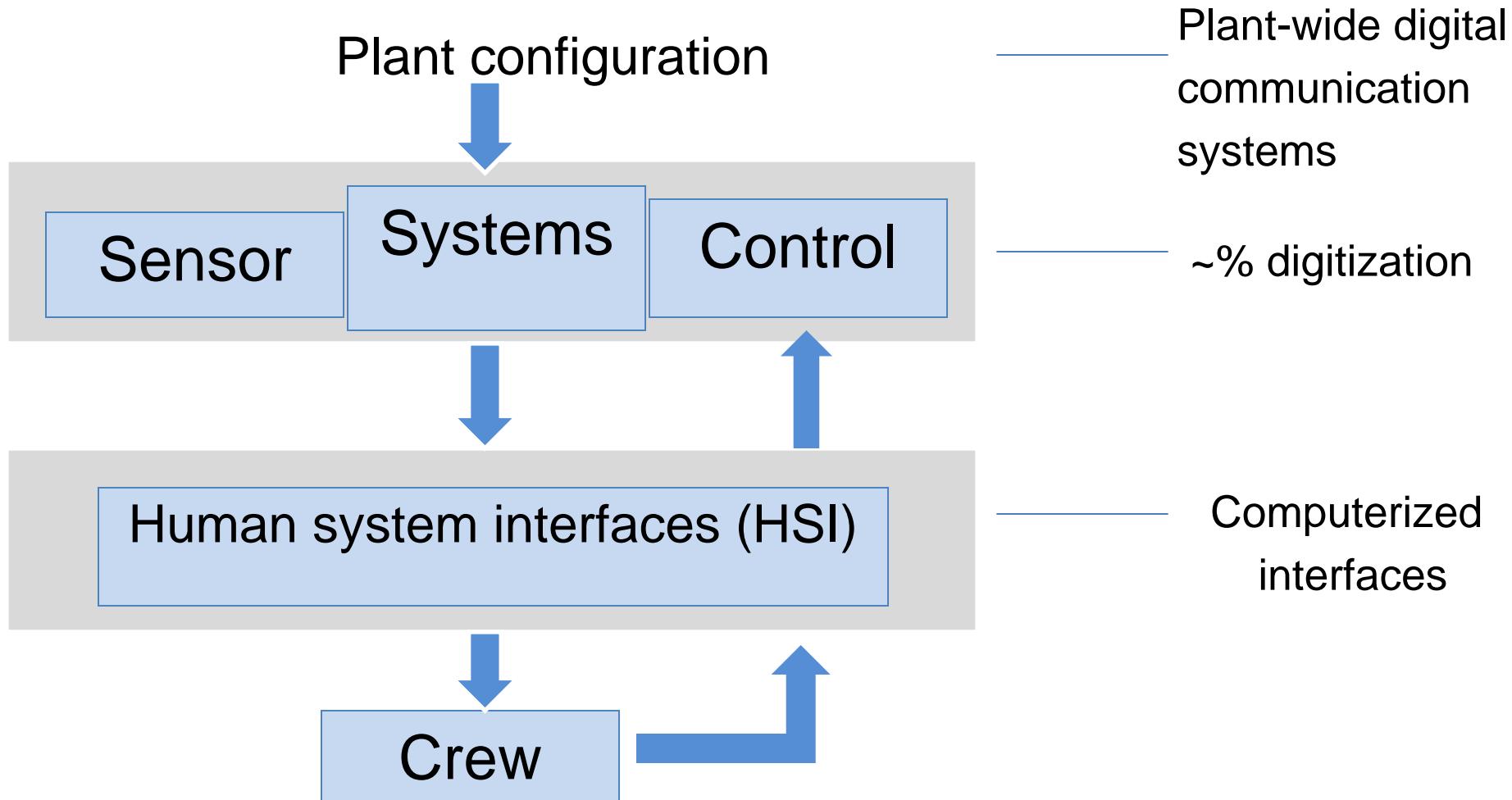


Control Room with Computer-based HSIs

Outline

- I. Digital I&C degradation/failures
- II. Human factors (HF) research in digital I&C degradation
- III. HF in the NRC's Digital I&C research

Digital I&C in NPP



Differences in analog and digital I&C degradation

Analog - hardware degradation

- Limited failure modes
- Able to be pre-determined
- Traceable

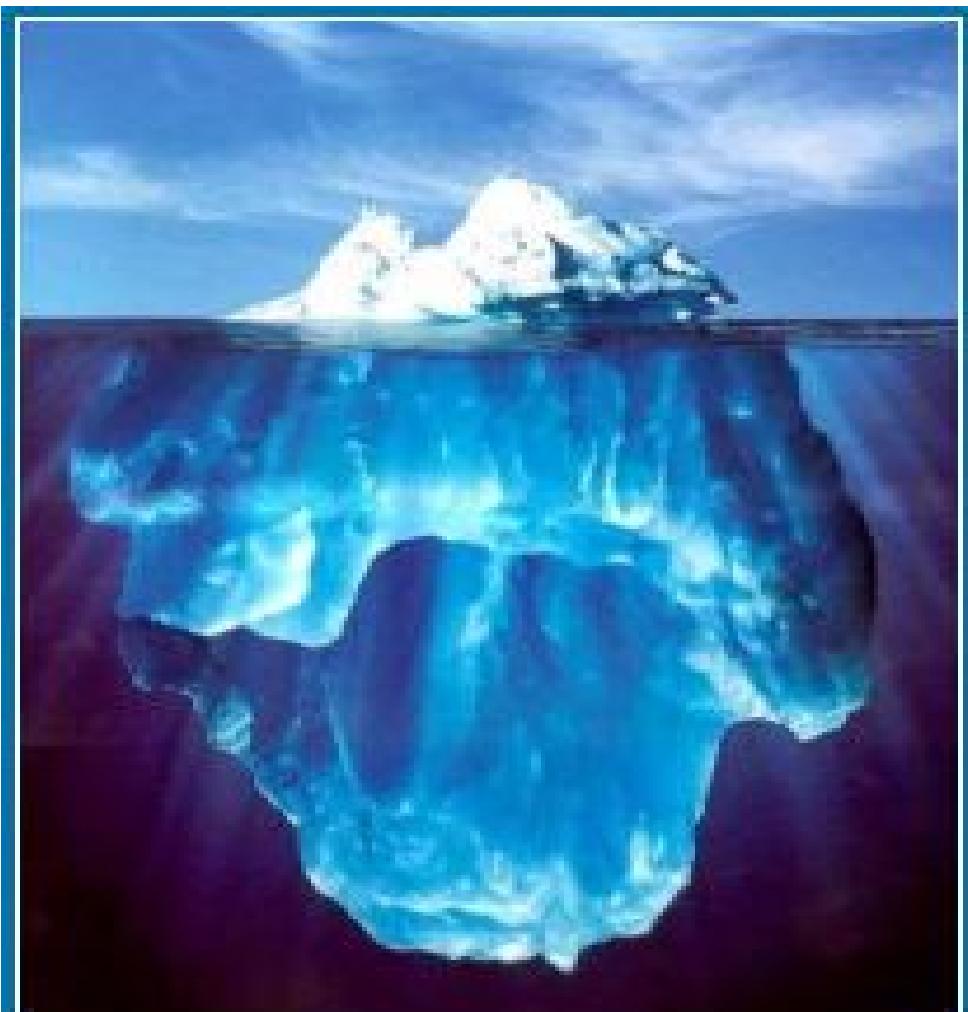
Digital - programmable hardware and software faults

- Unlimited failure modes
- Not able to be pre-determined
- Often untraceable

Current efforts in identifying digital I&C failure modes

There are digital I&C failure databases such as COMPSIS.

The revealed failures are merely the tip of the iceberg.



Contributing factors to digital I&C failures

- Engineering errors due to increasing functionality
- Complexity in software and control logic
- Interdependency among systems
- Uncertainty in V&V process
- Faults resulting from maintenance, upgrades, and configuration changes

Outline

- I. Digital I&C degradation/failures
- II. Human factors (HF) research in digital I&C degradation
- III. HF research in the NRC's Digital I&C research

N-6526: Human Factors Aspects of Operations Under Conditions of Degraded I&C

Performance period: 2007-2010

Deliverable: Technical Report BNL-91047-2010

The Effects of Degraded Digital Instrumentation and Control
Systems on Human-system Interfaces and Operator
Performance: HFE Review Guidance and Technical Basis

John O'Hara, Bill Gunther, and Gerardo Martinez-Guridi

Brookhaven National Laboratory

Degraded I&C and human performance

Plant personnel and the I&C system work together to:

- perceive basic parameters
- monitor the plant's processes, performance, and various barriers that prevent release of radioactive material
- adjust operations as needed
- respond to transients, accidents, and other failures



I&C degradation may significantly lower the operator's ability to monitor systems and take control actions

Project Objectives

1. Understand the impact of I&C degradations on human performance
2. Develop technical basis for including considerations of degraded I&C in the NRC's human factors engineering (HFE) activities
3. Develop HFE review guidance on degraded digital I&C

What we know about digital I&C: Ideal vs. Reality

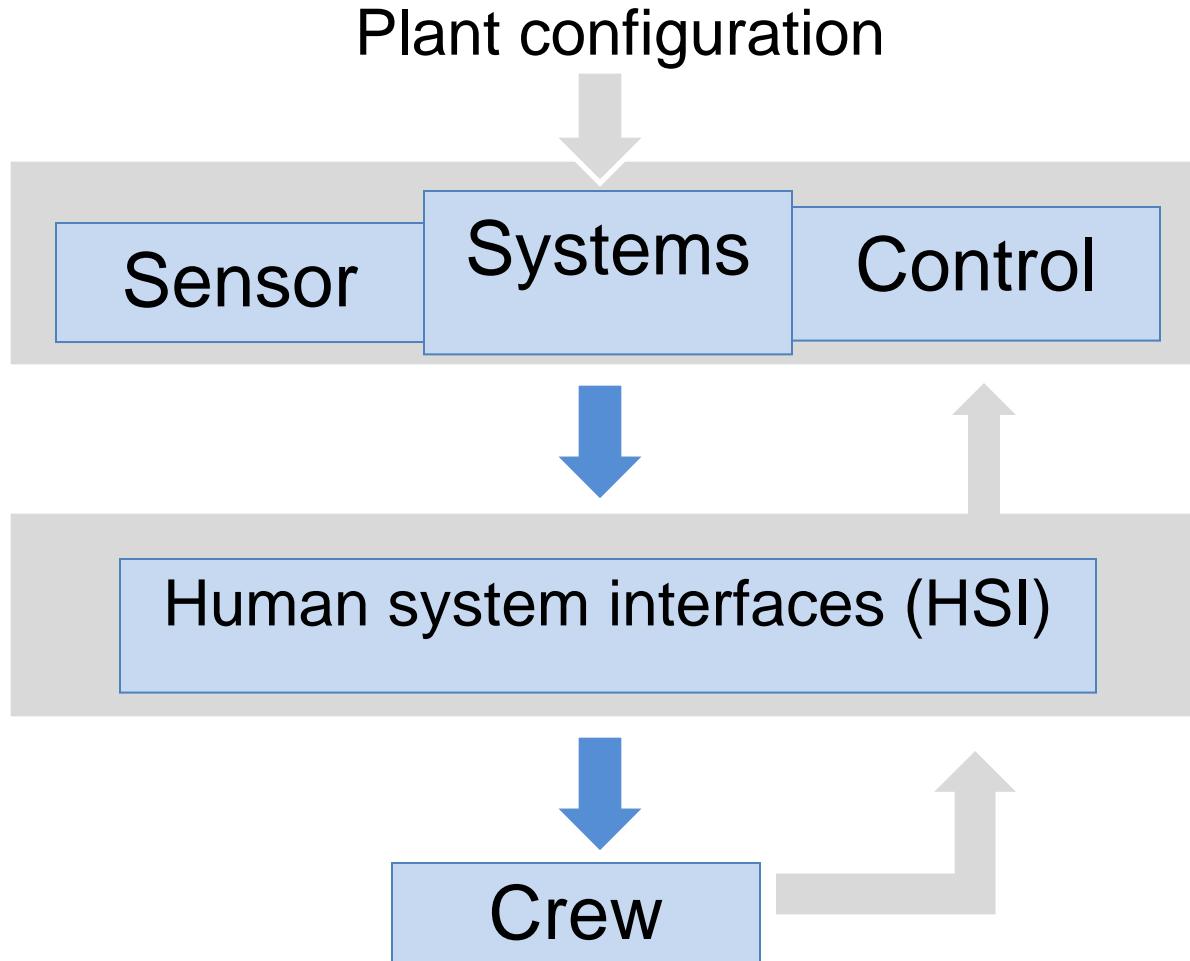
Ideal

- Digital I&C characterization of safety and non-safety systems
- Digital I&C failure data and failure modes
- Data about failures on operators, systems, and the plant safety

Reality

- No standard Digital I&C characterization
- Limited Digital I&C failure data and modes are being studied
- Few studies address the effects of failures on operators

Scope of the project



Technical Approach

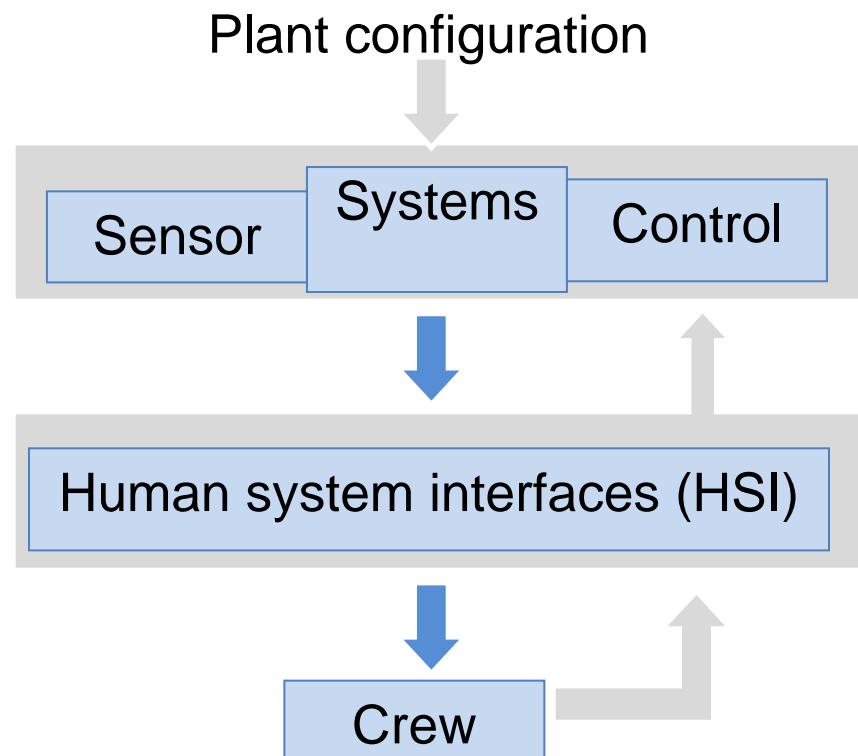
1. Develop a generic framework integrating digital I&C system and human performance
2. Use the framework to evaluate available information to generalize the effects of degraded I&C on human performance
3. Develop HFE review guidance

Goal: Digital I&C – HSI - human performance framework

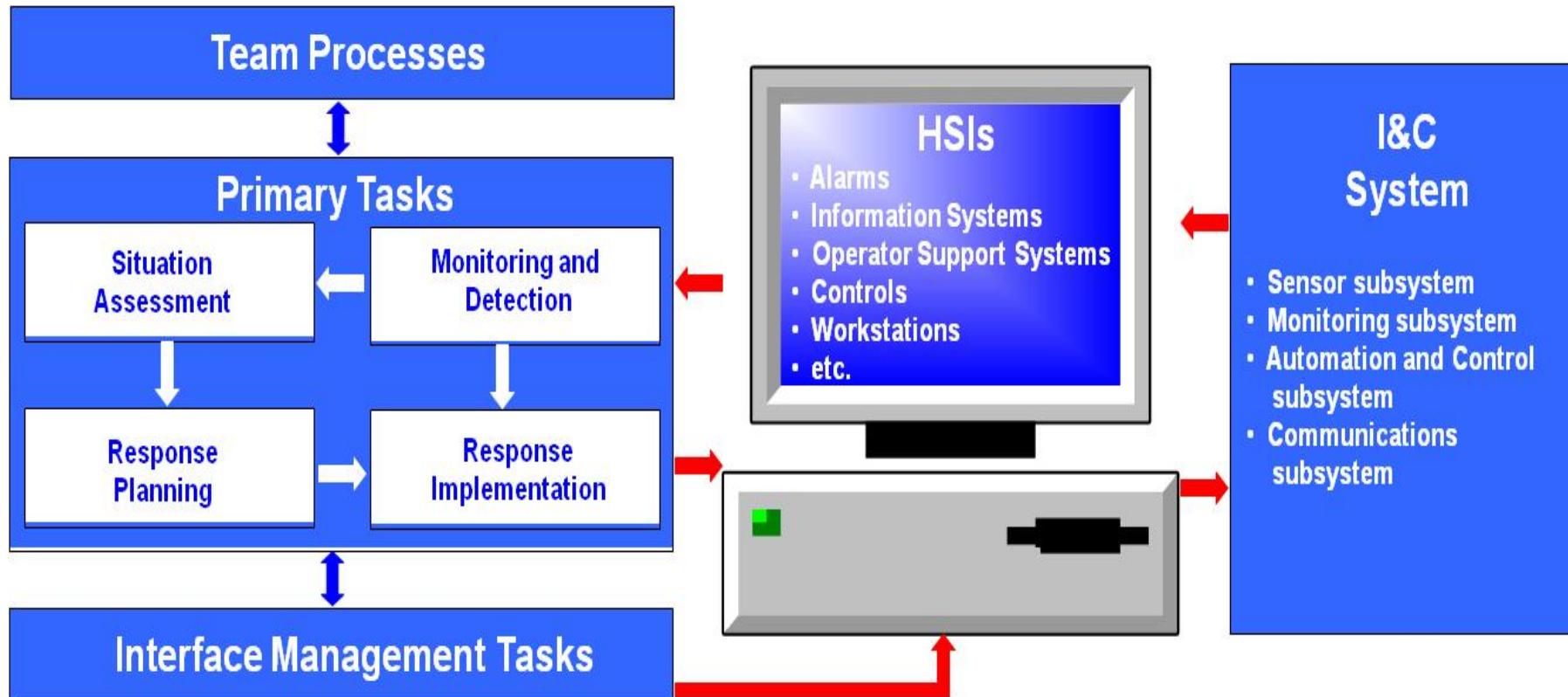
Available information about digital I&C failures are not associated with operator performance. So, we need a generic framework to consider I&C systems, HSI, and human performance as an entity.

Development of the framework:

- Identify design-independent functional elements within each level
- Links between the elements are design-specific.



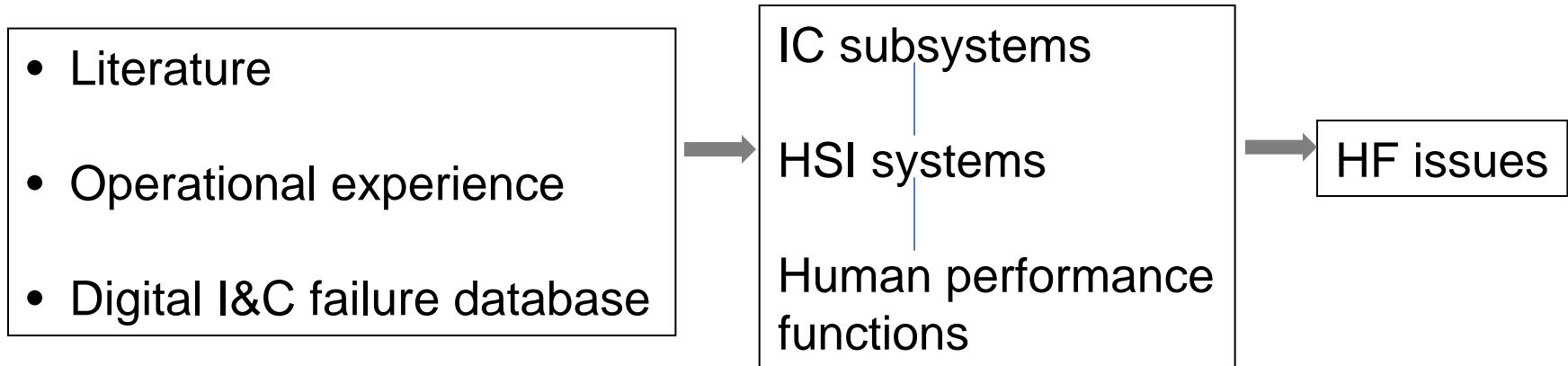
Digital I&C - Human Performance Framework



Goal: Develop the technical basis for human performance effects under degraded I&C

Approach:

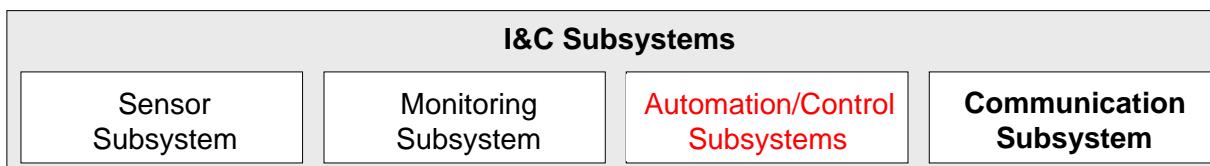
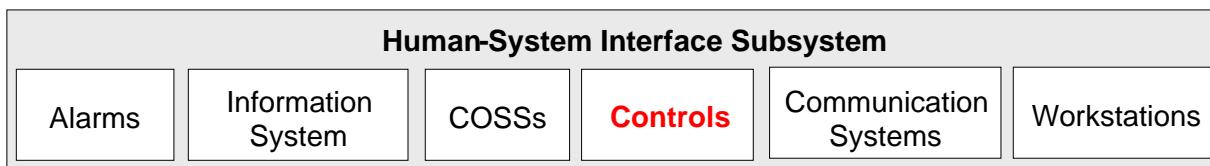
- Use the framework to analyze available information and generalize information about the impacts of degraded I&C on human performance
- Extract and identify HF issues
- Apply HF principles to address the issues -> review guidance



Analysis of Operating Experience Example

NRC IN 2009-03: Spurious Safety Injection with Failure to Reset

- Failed zener diode resulted in logic problems



Human factors issues:

- Required several local manual actions to recover
- Operations and I&C personnel awareness limitations
- Procedural guidance less than adequate

Results of analysis

1. Established evidence that digital I&C degradation can affect all aspects of human performance.
 - Example-delayed or locked-up information impacts operators' situational assessment
 - A single failure can misguide operators' understanding of plant status.
2. Identified HF issues related to degraded I&C
 - Example-Personnel detection of digital system degradation
 - Transition to back-up systems (when and how)

Results:

Impacts of degraded I&C on human performance

- I&C degradations can impact the HSIs that operators use to monitor and control the plant and, therefore, operator performance
- A single failure can mislead operators about the plant's state
 - the problem is more complex when the control system uses different information than the operators; it may appear to be malfunctioning to operators in view of their information and understanding of the situation; operators may take inappropriate actions based on the erroneous information
- Important degradation of the digital system may not be alarmed nor communicated to operators in a timely way, potentially causing a delayed response
- Degraded conditions may not immediately affect the system's functionality and may not be communicated to the operators creating latent failures and, subsequently, more serious events, should there be additional failures or changes in conditions

Impacts of degraded sensor & monitoring subsystems

- Poor situation awareness associated with degradations of the sensor and monitoring subsystems
- Sensor degradations can make displays difficult to understand
 - graphical displays that integrate information appear more subject to the effects of sensor degradation than simpler displays
- Operators may have difficulty distinguishing between process and sensor failures
- Operators' task performance worsens as the magnitude of sensor noise increases

Impacts of degraded automation and control subsystem

- Poor situation awareness and response planning associated with degradations of automatic systems
- Automation degradations are often difficult to detect
- When automation fails, operators may be challenged to assess the current status of the tasks that automation was performing and the systems it was controlling
- When automation fails teamwork is affected when operators have to manually perform automation's tasks, thereby changing the roles and responsibilities of crew members
- Factors contributing to this difficulty include over reliance on automation and poor HSI design for monitoring automation

Impacts of degraded communication subsystem

- As time lags increase, the operator's control performance decreases
- The operator's closed-loop control (control based on feedback) becomes increasingly unstable
- Operators shift control strategies becoming increasingly open-loop (control based on prediction rather than feedback)

Goal: Develop the NRC's HF review guidance

10 CFR 50.34(f)(2)(iii):

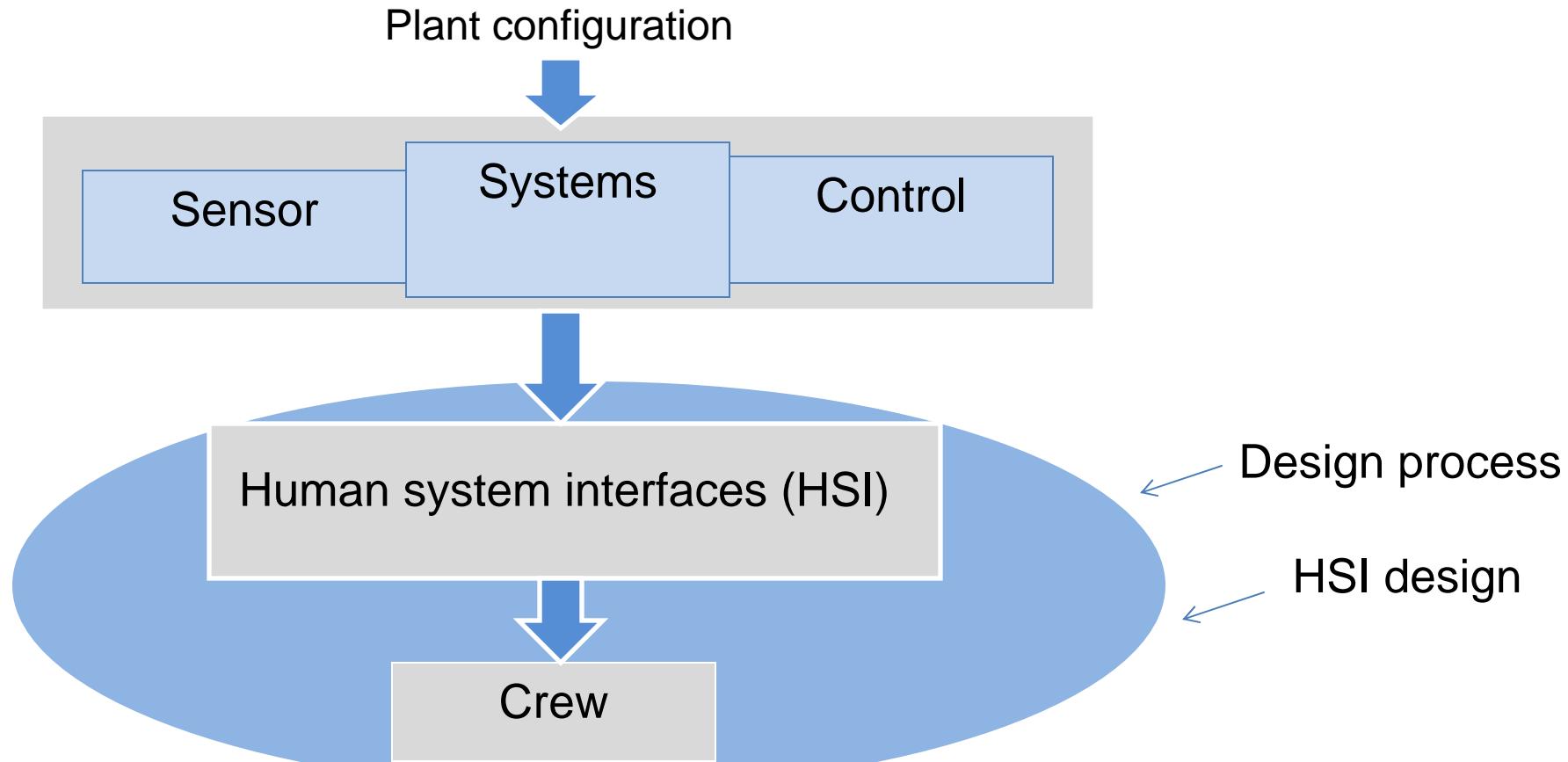
Control room design [shall] reflect state-of-art human factors principles.

- NRC's Standard Review Plan (NUREG-0800, Ch.18) describes the staff's review activities to verify that accepted HF engineering principles are incorporated during an NPP design process.
- NRC's Human Factors Engineering Review Model (NUREG-0711) provides guidance for detailed review of design process.
- Human-System-Interface (HSI) Design (NUREG-0700)

Digital I&C degradation guidance needs enhancement

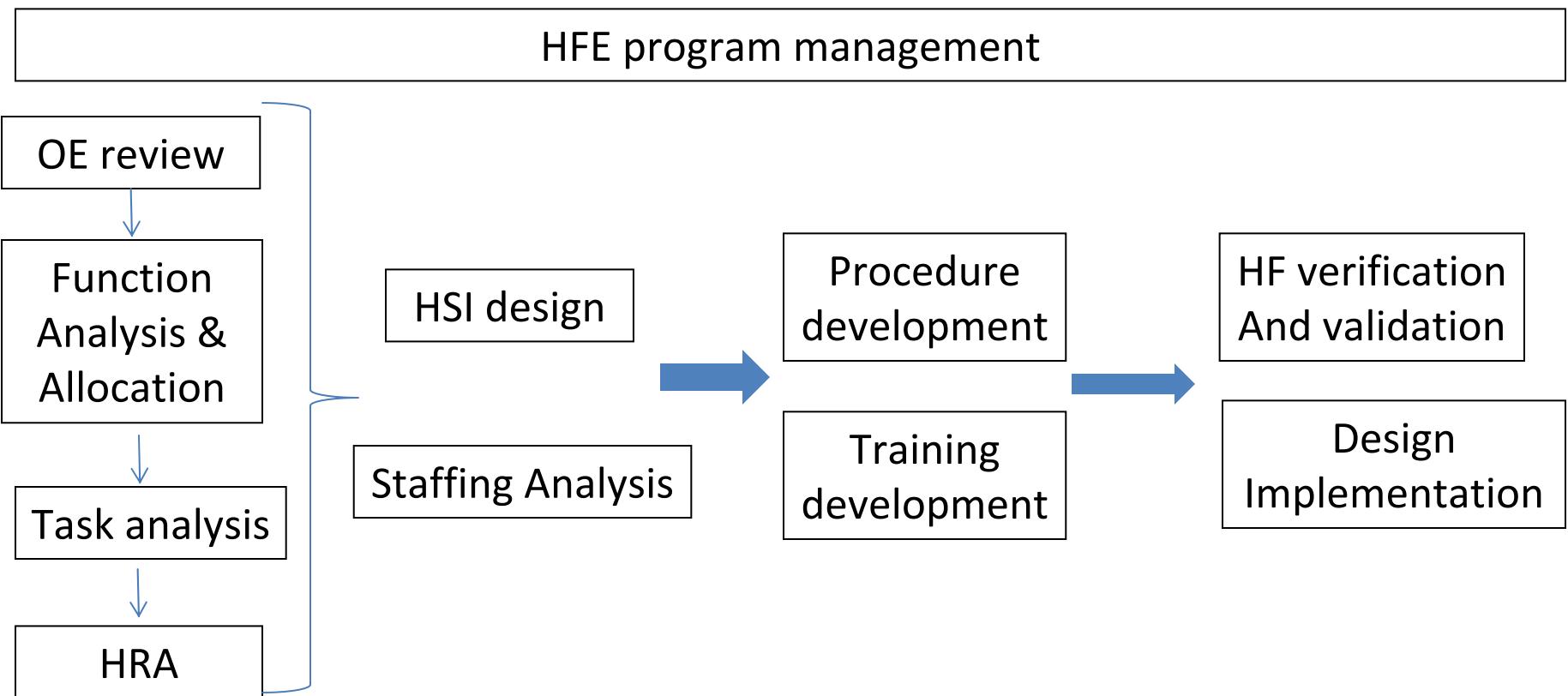
HFE Review Guidance

1. Analyze the impacts of I&C degradations on HSIs and operator performance during the design development process
2. Improve the HSIs so that they support operators in monitoring the I&C system and in detecting and managing degraded I&C conditions



HFE review guidance for degraded I&C

Guidance for design process: Addressing degraded I&C at every HFE elements of the design process



Examples of guidelines for design process

Operational experience review:

- Applicants should review operating experience to identify the effects of failure modes and degraded conditions of the HSI and I&C subsystem on personnel performance.

Task analysis:

- The applicant's task analysis should identify the task requirements for managing HFE-significant I&C degradations so that risk-important tasks can be performed.

Guidance for HSI design

Total 11 guidelines for HSI design in three categories:

1. HSIs for Monitoring I&C System Conditions

- The HSI should provide information about each I&C subsystem's status and performance parameters needed to monitor the HFE-significant aspects of the system and detect I&C degradations.

2. HSI Response to I&C System Changes

- The HSI should support operators in determining the steps for failure recovery or back-up actions

3. Information source and quality

Summary of the project

1. Analyzed and generalized the impacts of degraded I&C on human performance
2. Established a technical basis that degraded I&C impacts human performance
3. Developed HF review guidance to improve operators' ability to monitor digital I&C systems and detect and manage degradations.

Research Challenges

- Further analysis using a more fine-grained I&C system characterization
- Effects of sensor degradations on different types of display formats
- Identification of the effect of maintenance on I&C system degradation
- Analyze methods to identify HFE-significant I&C degradations

Outline

- I. Digital I&C degradation/failures
- II. Human factors (HF) research in digital I&C degradation
- III. HF in the NRC's Digital I&C research

The NRC's Digital I&C Research Plan

Safety aspects
of digital system

Security aspects

Advanced NPP
concepts

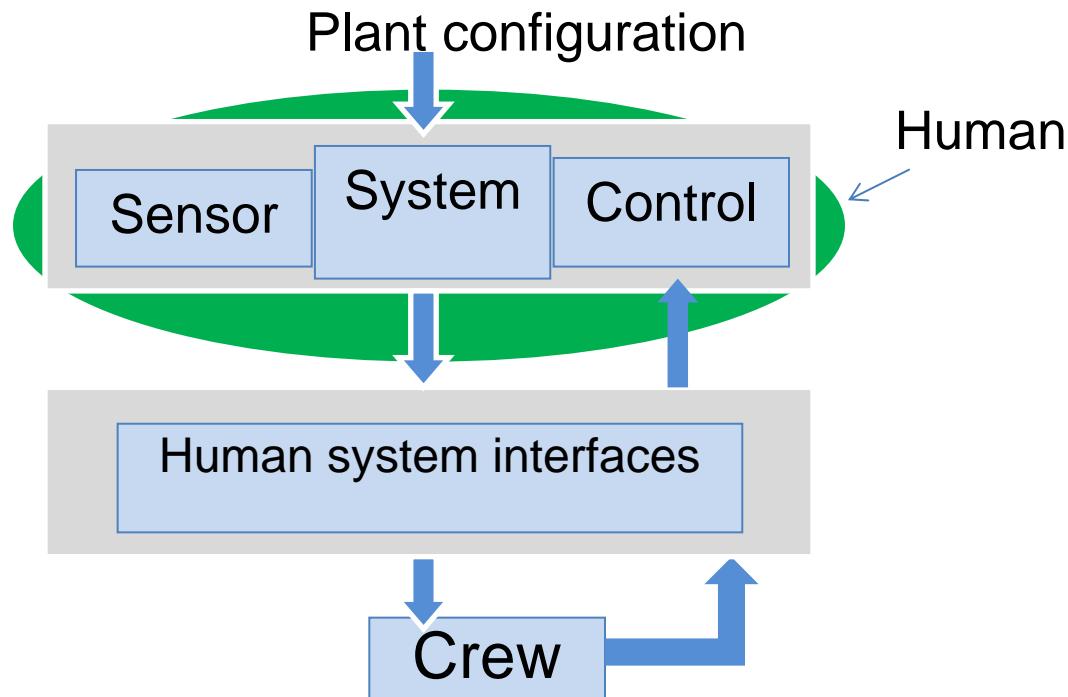
Knowledge
management

- 3.1.1 Communications among plant-wide systems
- 3.1.2 Safety assessment of tool automated processes
- 3.1.3 Development of benchmark and reliability data
- 3.1.4 Integrated plant and DI&C system modeling
- 3.1.5 Analytic assessment of DI&C systems
- 3.1.6 Digital system PRA
- 3.1.7 Diagnostics and prognosis

3.1.5 Analytic assessment of DI&C systems

This research will develop an NRC capability for effective and efficient assessment of digital instrumentation and control (DI&C) systematic failures during the system lifecycle. The developed knowledge base will evolve iteratively.

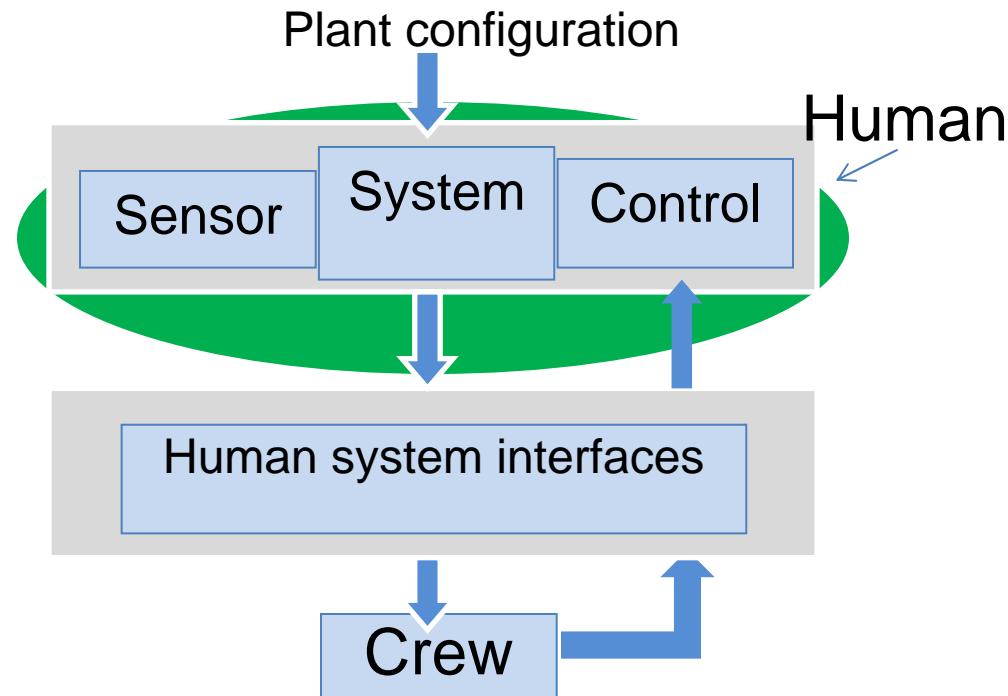
- Identify credible failure modes typical of software-intensive DI&C systems and determine the interaction of these failure modes with the rest of the systems, operating crew, and the plant by developing fault/failure models.



3.1.6 Digital System PRA

This research is to identify and develop methods, analytical tools, and regulatory guidance to support (1) NPP licensing decisions using information on the risks of digital systems and (2) including models of digital systems into NPP PRAs.

- Identify failure modes of digital systems and determine the effects on systems
- Methods for HRA associated with digital systems
 - Human errors related to HSIs.
- Human errors during upgrade of hardware and software



Future HF Research in Digital I&C