



UNITED STATES
NUCLEAR REGULATORY COMMISSION
WASHINGTON, D.C. 20555-0001

March 22, 2011

OFFICE OF THE
CHAIRMAN

Ms. Billie Pirner Garde
Clifford & Garde, LLP
1707 L Street, NW, Suite 500
Washington, D.C. 20036

Dear Ms. Garde:

Billie

I am responding to your letter of January 26, 2011, which followed your participation as a panel member at the January 24, 2011, Commission briefing on the proposed final safety culture policy statement.

As you observe in your letter, the staff of the U.S. Nuclear Regulatory Commission (NRC) and various stakeholders worked diligently to reach consensus on a definition of safety culture and a set of traits that provide high-level descriptions of areas important to a positive safety culture. These were reflected in the proposed final safety culture policy statement, which represented this extensive outreach the staff has engaged in over the last 3 years. The Commission briefing on January 24, 2011, allowed the Commission to hear directly from staff and stakeholders on the proposed policy statement

I want to express our appreciation for your efforts in the development of the safety culture policy statement, your presentation at the January 24, 2011, Commission meeting, and the contributions you have made in improving safety culture in the nuclear industry throughout your career. I am pleased that the Commission has approved publication of the policy statement and appreciate your offer to continue to provide perspectives as our outreach efforts continue.

Sincerely,

A handwritten signature in black ink, appearing to read "G. B. Jaczko".

Gregory B. Jaczko

*Thanks
for all
your efforts
in this
regard*