
PORT

ROYAL

COMMUNITY

PLAN



July 2004

Port Royal Community Plan - 2004

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INTRODUCTION

Purpose

The Port Royal Community Plan is part of the Caroline County Comprehensive Plan. The Caroline County Plan is the official policy guide for future development related decisions. Both Plans are long range in nature and provide a picture of how the community wishes to develop over the next 15 to 20 years.

As a policy document, the plans provide a framework for the community's residents and decision makers to conceptualize how the community should look and function. The major purposes of the Community Plan are:

- Provide a guide for the numerous public and promote decisions that will create the future community.
- Promote the interests of the Community as a whole
- Enhance, describe and promote the Community's physical development
- Evaluate short-term actions against long-term goals
- Recognize the natural resources, historical, and architectural significance of the Port Royal Community and the surrounding area so that they can be more effectively preserved, protected, and integrated into an orderly pattern of development.

The overall goal of the Port Royal Community Plan is best revealed by following the Vision Statement;

The Port Royal Community is a diverse, family friendly, rural community of scenic beauty that embraces its heritage and welcomes others to experience its wonders along the historic Rappahannock River, which serves as a gateway to Caroline County and the Middle Peninsula of Virginia.

Plan Organization

The Community Plan is divided into several chapters which cover the following topics; economic development, land use, architecture/design, transportation, community facilities, and resources (natural and historical). Each

chapter has a general discussion of these topics followed by the Goals and Action Strategies.

An implementation schedule is provided in **Appendix A** of the Community Plan. This schedule provides recommendations as to the timing of the specific strategies that are to be implemented and which agency(s) shall be the lead organization responsible for that implementation.

Planning Process

The process began in the spring of 2002. The process was organized as a bottom-up or citizen driven process. A Community Survey was conducted. The results from the survey were tabulated and analyzed. A copy of the survey and the results are in **Appendix B** of the Community Plan. A citizen planning committee was established. There were a total of twelve (12) citizens on this planning committee. Staff from Caroline County, Town of Port Royal and Rappahannock Area Development Commission provided technical support to the citizen committee.

The planning committee held monthly meetings that were advertised in the local media and met with a wide variety of public and private interest groups and agencies. In the fall of 2003 the planning committee participated in a planning exercise. This exercise was composed of 3 parts. First, the committee members were asked them to identify a key parcel(s) in the Port Royal Community that when and if developed, may potentially completely change the nature of the community. Secondly, they were asked to identify all the resources in the community. Finally, they were asked to develop a list of "Hot Button" issues. After identifying these items the committee ranked their findings. The top 3 items for each part of the exercises are revealed below;

Key Parcel Analysis

1. The parcels at the intersection of Route 301 & 17
2. The Wildlife Refuge
3. Brown's Motel (now demolished)

Community Resource Analysis

1. Historic Resources
2. Rappahannock River & Environs
3. Locations and access of the Community

Hot Button Issues

1. Appearance of buildings in the community (design concerns)
 1. Lack of central water/sewer
 2. Town-County Cooperation
 3. Town Water System

There was a tie for the top hot button issue as shown above. The results of these exercises were used by the citizen planning committee in drafting this plan. These same concerns were also expressed in the results of a community survey. The complete results of this exercise are illustrated in **Appendix C**.

In the fall of 2004, the committee divided itself into sub-committees to work on the various topics as outlined above. Upon completion of this work the committee held an "Open House" on March 6, 2004. The purpose of the Open House was to display the results of their work and findings of the sub-committees. Again members of the public were invited and special interest groups were invited to speak and participate in the planning process. Some of the interest groups that participated were Fredericksburg Home Builder's Association, Caroline County Chamber of Commerce, Piedmont Environmental Council, and many others.

After the conclusion of the Open House County staff worked to develop the draft plan document for its presentation to the Planning Committee for their review and comment. The Port Royal Community Plan was presented to the Caroline County Planning Commission on _____. The Planning Commission forwarded the Plan to the Caroline County Board of Supervisors with a positive recommendation. The Caroline County Board of Supervisors adopted this Community Plan on _____.

EXECUTIVE SUMMARY

The following section identifies the Port Royal Vision Statement and the Community Plan's Goals and Action Strategies as developed by the citizens of the Port Royal Community. More details are available by referring to the proper section(s) of the Plan.

Shared Vision

The Port Royal Community is a diverse, family friendly, rural community of scenic beauty that embraces its heritage and welcomes others to experience its wonders along the historic Rappahannock River, which serves as a gateway to Caroline County and the Middle Peninsula of Virginia.

CHAPTER 1 – COMMUNITY DESIGN GOALS AND ACTION STRATEGIES

Goal 1.1: To ensure that archeological resources, historical heritage and scenic beauty of the Port Royal Community be preserved, enhanced and utilized as an asset.

- Action Strategy 1.1-1: Identify and restrict development in suspected archeological rich areas until after due exploration of the site.
- Action Strategy 1.1-2: Require open space landscaping and compatible fencing throughout the planning area.
- Action Strategy 1.1-3: Restrict Building heights to 2.5 stories.
- Action Strategy 1.1-4: Encourage the use and preservation of trees and plantings near structures.

Goal 1.2: To preserve the natural beauty of the Port Royal Community.

- Action Strategy 1.2-1: Residences should front on off-site streets.
- Action Strategy 1.2-2: Use of clustering should be explored and required to maintain active agricultural practices.
- Action Strategy 1.2-3: New subdivision roads should be designed to be less intrusive and reflect the rural character of the community.

- Action Strategy 1.2-4: Existing tree lines should be preserved.
- Action Strategy 1.2-5: Preserve existing agricultural buildings.
- Action Strategy 1.2-6: New roads should follow existing contours.
- Action Strategy 1.2-7: Disturbance of topography, wildlife, existing residents and businesses during the construction of roads, structures, improvements, should be minimized.
- Action Strategy 1.2-8: Create a gateway via the use of a marker or monument on the major routes leading into the Port Royal Community.
- Action Strategy 1.2-9: Develop a network of community volunteers to assist in Community beautification and assistance to property owners who are physically, mentally and/or economically disadvantaged.

Goal 1.3: To preserve historical and agricultural character, areas of growth shall use current conservation or traditional neighborhood development methods.

- Action Strategy 1.3-1: Preserve areas with productive soils for continued agricultural and forestry uses by preserving blocks of land large enough to allow for efficient operations.
- Action Strategy 1.3-2: Preserve areas containing unique and sensitive natural features such as wildlife habitats, migration corridors, steep slopes, streams, and wetlands.
- Action Strategy 1.3-3: Minimize land disturbance and erosion through retention of existing vegetation and use of Low Impact Development techniques.
- Action Strategy 1.3-4: Preserve scenic views, the river, historic and archeological sites.
- Action Strategy 1.3-5: Provide for the active and passive recreational needs of residents.
- Action Strategy 1.3-6: Create traditional neighborhoods that are accessible to open space amenities, replicate historic development patterns, and create a strong community identity.

**CHAPTER 2 – LAND USE
GOALS AND ACTIONS STRATEGIES**

Goal 2.1: To manage future development in the Port Royal Area while preserving the rural features and the quality of life.

- Action Strategy 2.1-1: Ensure that rural development is sensitive to the needs for rural preservation and the protection of environmentally sensitive areas.
- Action Strategy 2.1-2: Require open space in rural developments to protect agricultural lands, forests, and preserve the rural character of those areas.
- Action Strategy 2.1-3: Preserve the rural character of the Port Royal area by discouraging rural subdivisions that utilize agricultural lands, forest lands, and open spaces.
- Action Strategy 2.1-4: Encourage the use of conservation easements and land trusts in rural areas to facilitate open space preservation and the protection of agricultural lands, forests, natural areas, and environmentally sensitive areas.

Goal 2.2: Promote the use of Traditional Neighborhood Design techniques and focus all new developments in and around the Town of Port Royal.

- Action Strategy 2.2-1: Require the submission of concept plans with rezoning and special exception permits for all developments
- Action Strategy 2.2-2: Provide for a diversity of housing types in the areas designated for residential development.
- Action Strategy 2.2-3: Permit low and medium density residential development in appropriate amounts and locations in the secondary growth area.
- Action Strategy 2.2-4: Encourage development to locate in areas with planned public facilities.
- Action Strategy 2.2-5: Establish standards for acceptable levels of service for public facilities and ensure those levels of service are maintained.
- Action Strategy 2.2-6: Phase development in conjunction with the availability of public facilities.

Goal 2.3. Protect existing and planned development from encroachment of incompatible land uses.

- Action Strategy 2.3-1: Evaluate rezonings and special exception permit applications to ensure consistency with the

Comprehensive Plan and compatibility with existing and planned land use as well as the character of the area.

- Action Strategy 2.3-2: Require documentation of impacts of a proposed development, including but not limited to, traffic studies, historical and archeological resources, water quality and quantity and other environmental factors and fiscal impact. Recommendations from such studies should be adequately addressed prior to preparation of development plans or as part of the application.
- Action Strategy 2.3-3: Require open space in developments within the secondary growth area to provide for sufficient recreation, passive recreation, landscaping and buffering/screening.

**CHAPTER 3 – PUBLIC FACILITIES
GOALS AND ACTION STRATEGIES**

Goal 3.1: Provide an equitable level of emergency service protection for the Port Royal Community, which is consistent with the County’s response time provided in other areas of the County.

- Action Strategy 3.1-1: Obtain through lease, proffer or purchase an office area of sufficient size to be used as a Sheriff’s Office substation.
- Action Strategy 3.1-2: Determine the appropriate Fire and Rescue equipment level based on volume of calls received.
- Action Strategy 3.1-3: Determine the appropriate housing needs of personnel and equipment keeping in mind the physical increase in the size of multi-use equipment.
- Action Strategy 3.1-4: Keep track of the number of unanswered calls to determine when the assistance of paid Fire and Rescue professionals may be required.
- Action Strategy 3.1-5: Install an emergency pre-emption signal on Rte. 301 to improve safety and response time of Fire and Rescue units in an emergency.
- Action Strategy 3.1.6: Use high quality construction materials and methods along with designing County Facilities to “fit-in” with the character of the Port Royal Community.
- Action Strategy 3.1.7: Develop a crime prevention program to assist business owners and individuals.

Goal 3.2: Provide an equitable level of recreational services and programs for the Port Royal Community, which is consistent with service delivery in other areas of the County.

- Action Strategy 3.2-1: Provide regular supervised transportation to allow those interested to participate in the current recreational programs being offered in other parts of the County.
- Action Strategy 3.2-2: Obtain and develop through lease, proffer or purchase an area of land sufficient to meet the recreational needs of the present population of the Planning Area. Ideally this would include access to the Rappahannock River.
- Action Strategy 3.2-3: Develop a volunteer network to assist with recreational programming as well as maintenance and beautification of the community.
- Action Strategy 3.2-4: Identify a site or sites where a Port Royal Community Center can be located which will offer various types of recreational programs to the Community.

- Action Strategy 3.2-5: Develop an informational brochure or other promotional materials to promote recreational opportunities in the Port Royal Community.

Goal 3.3: Provide adequate public utilities, which shall permit and foster the growth and prosperity of those areas surrounding the town center as identified in the Land Use portion of this document.

- Action Strategy 3.3-1: Complete a study to determine the feasibility of constructing and operating water and sewage treatment facilities to serve both the Town of Port Royal and the adjacent portions of the County as designated by the Land Use portion of this document.

Goal 3.4: Provide adequate public facilities for schools, libraries, and information technology infrastructure which shall permit and foster the growth and prosperity of those areas surrounding the town center as identified in the Land Use portion of this document.

- Action Strategy 3.4-1: Use the Capital Improvements Program to properly plan and phase in improvements for the following public facilities serving the Port Royal Community: schools, libraries, and information technology.
- Action Strategy 3.4-2: Continue to implement the Technology Plan and expand the use of the County's web site to offer e-government services.
- Action Strategy 3.4-3: Support the use of technology and a continual expansion and maintenance of technological equipment and infrastructure.

**CHAPTER 4 – ECONOMIC DEVELOPMENT
GOALS AND ACTION STRATEGIES**

Goal 4.1: Capitalize on the historic heritage and scenic beauty to create an environment that promotes tourism to foster growth and expansion of existing businesses as well as attract new service and commercial businesses to the Port Royal Community.

- Action Strategy 4.1-1: Complete the restoration of the Doctor’s Office and Masonic Lodge and open them for public tours.
- Action Strategy 4.1-2: Create an interactive kiosk and self guided tour guide to incorporate the events that happened in Port Royal for the John Wilkes Booth Trail.
- Action Strategy 4.1-3: Acquire resources to construct “pull-offs” along locations where historical markers have been erected in the County.
- Action Strategy 4.1-4: Open a Visitor’s Center along with the Fish and Wildlife Service that would serve as the northern point of entrance for use and enjoyment of the park.
- Action Strategy 4.1.5: Develop adequate public facilities standards policy tied to acceptable levels of service (LOS).

Goal 4.2. Expand upon current and develop additional activities and events to make Port Royal a destination location that would bring people to the area and patronize local businesses.

- Action Strategy 4.2-1: Continue to support and enhance the following Cultural Events that occur in Port Royal;
 - a. School Trips to the Port Royal School House
 - b. July 4th Celebration
 - c. Port Royal Homes Tour
 - d. Port Royal Day
- Action Strategy 4.2-2: Develop a Port Royal Harvest Festival
 - a. Tie the festival to the agricultural heritage and history of the Port Royal Community.
 - b. Link the festival to the river with activities such as rowing and fishing competitions.

Goal 4.3. Expand markets for local businesses and reduce the imports into the County.

- Action Strategy 4.3-1: Promote the purchases of local goods by residents as well as by private business and the County.

- Action Strategy 4.3-2: Aggressively market the County to businesses which export much of their products and services to other localities.

Goal 4.4. Promote the Port Royal Community in the overall Economic Development Strategy of the County with an emphasis on job creation.

- Action Strategy 4.4-1: Continue to offer a quality educational system for the County's youth.
- Action Strategy 4.4-2: Assist and encourage all local businesses to identify and penetrate new export markets.
- Action Strategy 4.4-3: Provide the necessary infrastructure to attract new businesses into the Community.
- Action Strategy 4.4-4: As part of the County' overall economic development plan provide adequate resources to make the Port Royal Community a choice location of incubator or start up businesses.

**CHAPTER 5 – ENVIRONMENTAL
GOALS AND ACTION STRATEGIES**

Goal 5.1: Preserve and improve the environmental quality of the Port Royal Community through measures which protect environmentally sensitive air, water, land and wildlife resources.

- Action Strategy 5.1-1: Develop criteria for identifying environmentally sensitive areas such as hydric or highly-erodible soils, presence of wildlife concentrations and locations of rare or threatened species or plant communities, floodplains groundwater recharge areas, and large, unfragmented blocks of forest habitat.
- Action Strategy 5.1-2: Using established criteria, identify environmentally sensitive areas and determine their protection status.
- Action Strategy 5.1-3: Establish a Geographic Information System (GIS) to store and display land use and other information such as aerial photography, soils, wetlands, forest blocks, existing zoning, Chesapeake Bay Resource Protection Areas (RPA), floodplains, wildlife concentrations, natural heritage resources and conservation easements and fish spawning streams.
- Action Strategy 5.1-4: Inform landowners of sensitive lands and the resources that these lands support and why they are important to protect.
- Action Strategy 5.1-5: Encourage voluntary participation in programs to conserve natural resources and promote the concept of land stewardship.
- Action Strategy 5.1-6: Develop partnerships with conservation organizations and other government agencies to protect the most sensitive and threatened lands through direct purchase, conservation easements, and/or a purchase development rights program.
- Action Strategy 5.1-7: Identify and control invasive species that threaten biological diversity.

Goal 5.2: Protect Environmentally-sensitive lands from inappropriate development.

- Strategy 5.2-1: Avoid residential and commercial development on documented environmentally-sensitive lands.
- Strategy 5.2-2: Institute Low Impact Development methods as part of all residential and commercial development projects.

- Strategy 5.2-3: Incorporation with land owners and government agencies, such as the Soil and Water Conservation District and the Virginia Department of Forestry, encourage best management practices and farm conservation plans be developed and implemented during agricultural and silvicultural activities.
- Strategy 5.2-4: Enforce new and existing regulations especially those developed under county zoning ordinances and the Chesapeake Bay Preservation Act.

**CHAPTER 6 – TRANSPORTATION
GOALS AND ACTION STRATEGIES**

Goal 6.1: Maintain a level of service of C or better for the road network in the Port Royal Community (Note- It is the opinion of VDOT, and supported by data, that with the exception of the intersection of Route’s 17 and 301, the LOS for the remainder of the road network operates at B or better.)

- Action Strategy 6.1-1: A well-planned transportation system accommodates new development with required infrastructure improvements to avoid traffic problems. All new developments, strip malls, etc., will provide adequate entrances and turn lanes to accommodate the additional traffic and minimize the impact to existing traffic patterns.
- Action Strategy 6.1-2: Identify and seek safety improvements at locations where they maybe required. An example may be the intersection of Route’s 17 and 301 where periodic traffic problems are present and the potential exists for them to grow worse.
- Action Strategy 6.1-3: Identify corridor needs on Route 17 between 301 and the Spotsylvania County line so that during any construction, the right of way will be protected.

Goal 6.2: Provide for the safe and efficient movement of people and goods throughout the Port Royal Community.

- Action Strategy 6.2-1: Pedestrian traffic along Route 301 in Port Royal continues to be a problem and concern. Additionally, there is very little right of way available in which to do something constructive. All possible alternatives will be investigated and a plan developed to minimize this problem.
- Action Strategy 6.2-2: Continue to support the expansion of transit service and other mode of transportation in the Port Royal Community.

DEMOGRAPHICS & GROWTH TRENDS

Introduction

This chapter briefly reviews recent trends in terms of demographic factors such as age, household composition, age income and similar factors. This summary and analysis of existing conditions and trends is intended to provide background information and rationale for the various goals and action strategies outlined in the Community Plan. In order to plan effectively for the future it is important to understand where the Community has been, where it is now and where it is headed.

Summary of Countywide Growth Trends

This information is a brief summary of information that is contained in the *2003-04 Caroline County Demographic Analysis*. This summary provides public officials, local citizens, and others interested in Caroline County with basic information on past trends, and current conditions, for the County. This summary is part of the County's Comprehensive Plan and serves as a profile of economic, population and other demographic data used in the development of the County's Comprehensive Plan. The information in this profile is to provide a general overview of the County.

Caroline County has experienced increases in population, housing, and employment. From 1970 to 2000, the County's population increased from 13,925 to 22,121, which represents a population growth rate of approximately 59%. In 1980, the County population was 17,904. The 1990 Census determined that the County population had increased to 19,217, which represented an increase of approximately 7.3%. The County's total population reached 22,121 according to the 2000 Census. This is an increase of approximately 15%. The Weldon-Cooper Center for Public Service of the University of Virginia, estimates that by 2010 the County population will increase to 25,099 or approximately 13.5%.

As of July 2002, the Weldon-Cooper Center for Public Service of the University of Virginia, released provisional estimates of population. According to these estimates Caroline County has a total population of 22,200. This is an increase of 0.5% since the 2000 Census, which represents approximately 0.2% per year for the past 2 years. Based upon historical trends and current building permit activity the population will continue to grow at a similar rate well into the next decade.

The economic strength of the County has also seen significant increase. The County's median household income continues to rise at a steady rate. The 1970 Census reveals that median household income was \$19,991. By 1980, median household income had risen to \$24,267. This is an increase of over 21%. The 1990 Census revealed that it had risen to \$28,934. The latest Census

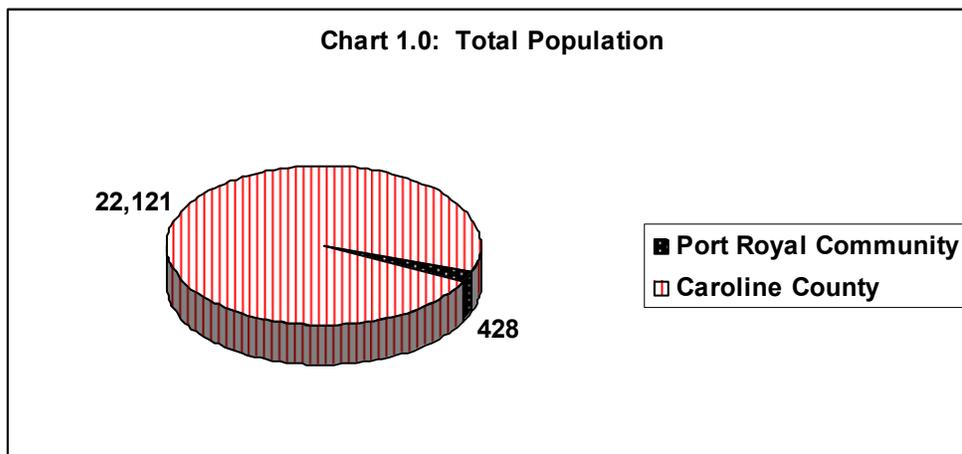
indicated that the County's median household income was at \$39,845, an increase of over 37%. Since 1970 median household income has risen by \$19,854, over a 99% increase.

Total employment in the County has grown steadily over the last 20 years. According to the 1970 Census, Caroline County had 3,569 total employees. By 1980, this had increased to 4,741 employees or over 32%. The 1990 Census reveals that the County had 5,738 employees, which is an increase of over 21% since 1980. There are 7,978 employees based on the 2000 Census. From 1970 to 2000, the total increase in persons employed is 4,409 or approximately 124%. The economy has become more diversified over this time period, with increases in employment in the Construction, Service, FIRE (finance, insurance and real estate), and Wholesale and Retail Trade sectors.

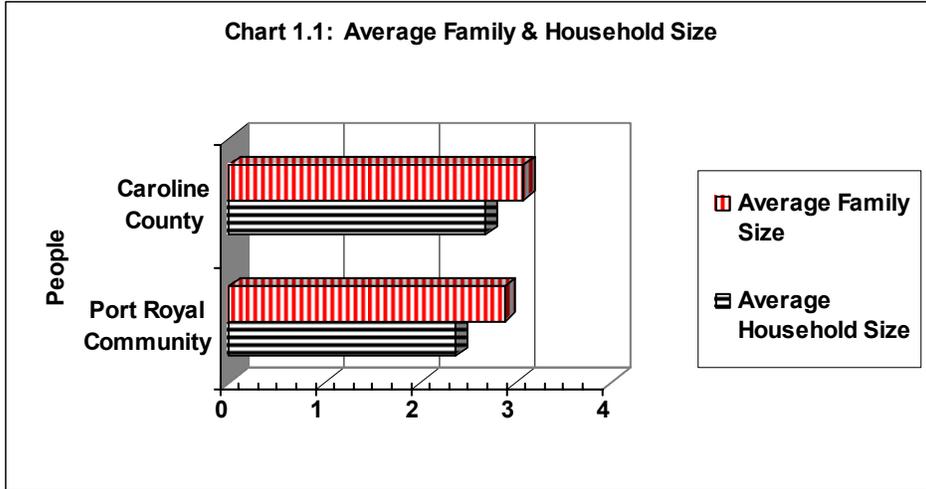
Finally, it should be pointed out that the data presented in the *Caroline County Demographic Analysis* came from a variety of sources. Data from the following sources were used in preparing this document: U.S. Census Bureau, Caroline County Department of Planning and Community Development, Weldon-Cooper Center for Public Service, *Virginia Statistical Abstract*, *County Business Patterns*, Virginia Employment Commission (VEC), and the Bureau of Economic Analysis (BEA). However, these varying sources of data have little effect on the overall results of the analysis and the conclusions drawn from them.

Port Royal Area

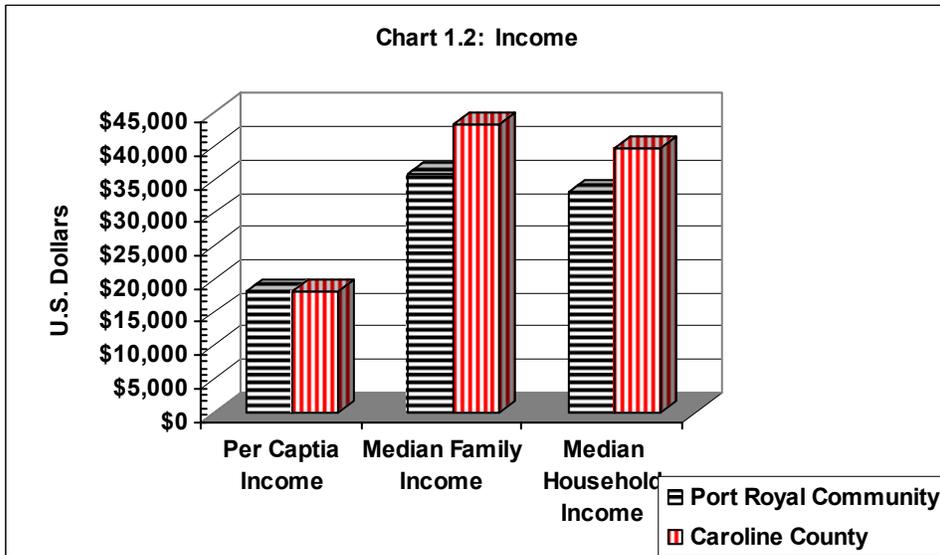
The following statistics reflect the demographics for the Port Royal Community. The following charts provide an insight for the Port Royal Community and Caroline County based on the 2000 Census Data. The Town of Port Royal is included as part of the data for the Port Royal Community.



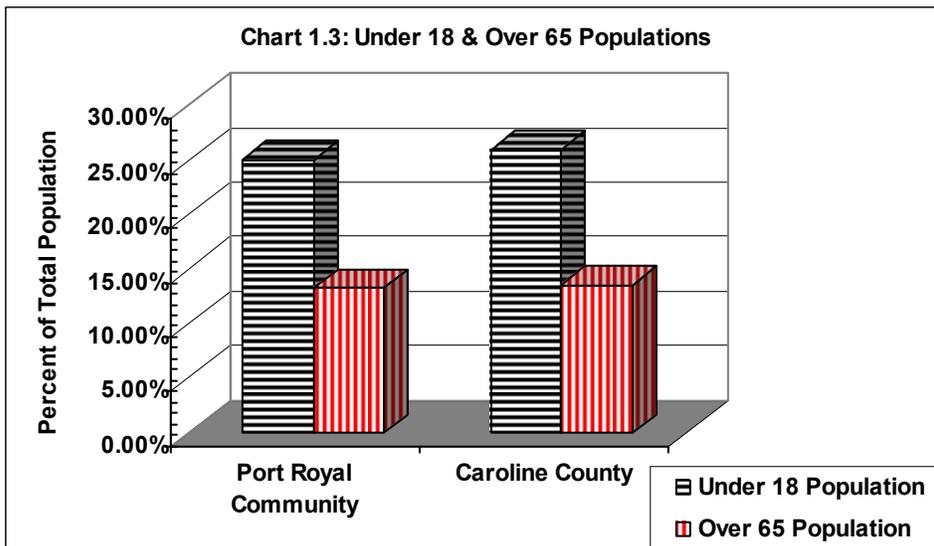
Source U.S. Census 2000



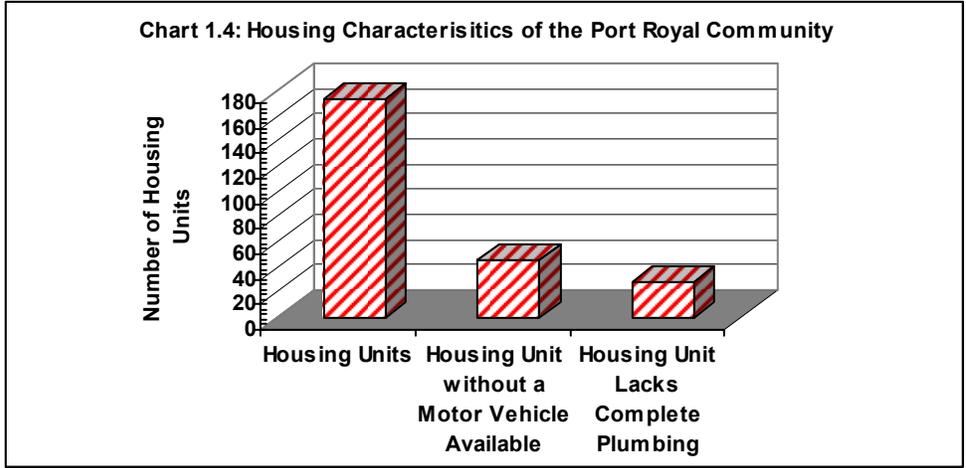
Source: U.S. Census 2000



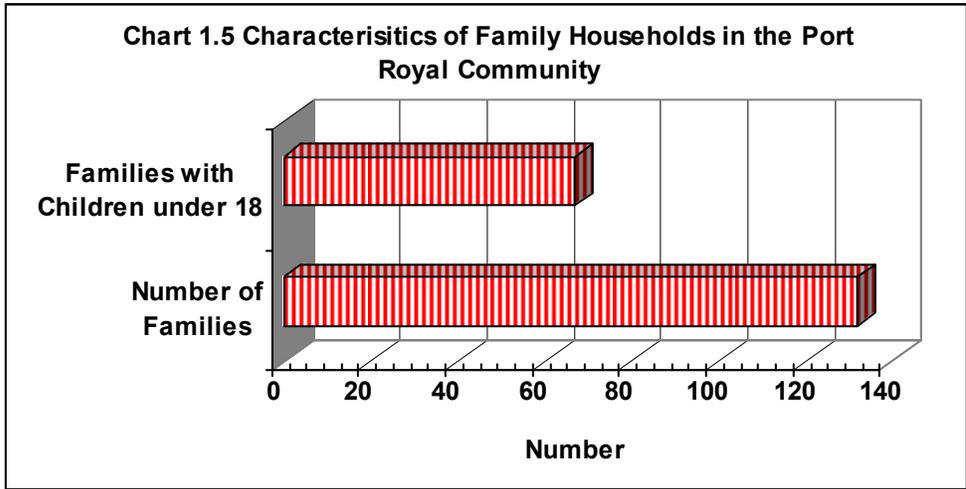
Source: U.S. Census 2000



Source: U.S. Census 2000



Source: U.S. Census 2000

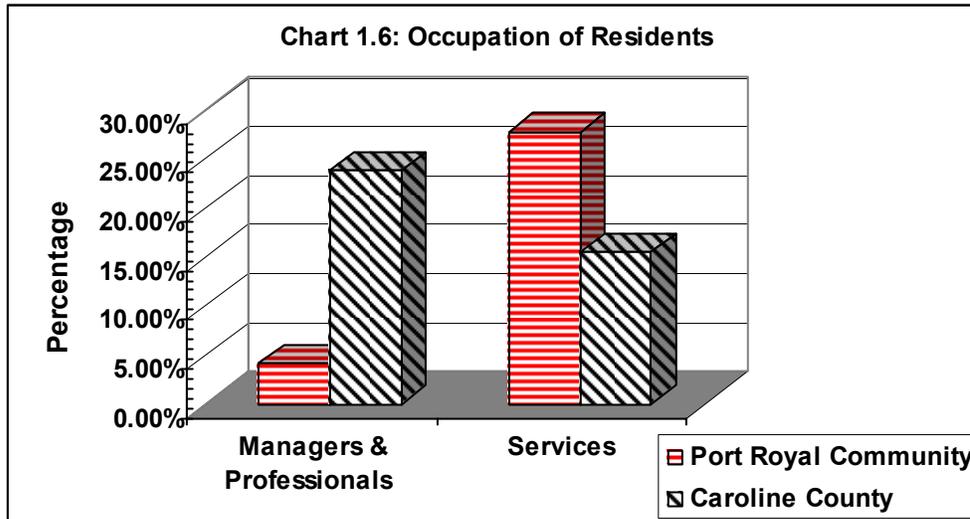


Source: U.S. Census 2000

From this series of charts it is evident that the demographics of the Port Royal Community mirror the County in many ways. However, it differs in several aspects. First, the average family and household size in the Port Royal Community is considerably smaller than that of the County as a whole. Average household and family size is smaller by approximately 13% and 7% respectively. One reason for this smaller average size is due to the large agricultural operations within the Community. A second reason could be the related to the income differences that exist between the County the Port Royal Community. Here, we find that while per capita income levels are relatively equal, the median household and family incomes differ significantly. These 2 income measures are approximately 18% below that of the County as a whole. Lower incomes may have an impact for adequately providing for a larger household/family.

Another factor that relates to these differences in income and average household/family size is shown in Chart 1.6. The occupations held by the residents of the Port Royal Community are predominately in the service sector of the economy. While nearly 24% of residents in the County are classified as

management or professional, only 4.2% of the Port Royal Community has this classification. Over 27% of the Port Royal Community workers are classified as being within the service sector of the economy. Historically, the service sector of the economy has lower wages than the manufacturing sector. This supports the apparent links between lower wages and smaller households/families.



Source: U.S. Census 2000

Additionally, there is a large difference between the percentages of service workers and manager/professionals. In the Port Royal Community, there are 23.6% more service workers than manager/professional workers. At the County level the separation is not so large, with there being only 8.3% more manager/professional workers than service workers.

In conclusion, the Census data confirms the results as it relates to the Community Survey that was conducted as part of this planning project. As stated in the Survey Summary (**Appendix D**), the vast majority of the residents own their own home and work in the service industry. Additionally, the majority of the respondents indicated that they live in a two-parent household with a child under 18 years of age.

CHAPTER 1 – COMMUNITY DESIGN

Background

The Port Royal Community desires to see all new construction as well as any re-development of existing sites to reflect its heritage through the use of architectural standards and improved site design. Future growth of the Community needs to protect the small town character and significant historic properties located in the area. The improvement of the appearance and design of the community is a major factor that was identified by the citizen planning committee.

Natural Environment

Additionally, the sub-committee and the citizen planning committee and survey identified preservation of the natural environment, agricultural heritage, and views of the Rappahannock River. Threats to these resources include insensitive and incompatible development, inconsistent regulations, pollution and litter and the lack of appreciation of scenic beauty. The committee and the survey reflected a desire to protect historic buildings and sites within the Port Royal Community. Other special characteristics of the community is its tranquility, quietness, farmhouses and the large, expansive agricultural landscapes with scattered forests along fence rows and creek basins leading to the river.



Gateways

As identified in the Community Vision Statement, the Port Royal Community is the gateway to Caroline County and the Middle Peninsula. A gateway needs to provide an inviting picture and gesture of welcome to visitors and tourists. This is similar to a well-hung gate or a neatly trimmed hedge in front of a well-kept home. The entrance to a community should reflect the care and quality of the environment within. The Port Royal Community has 4 major entrances: east bound on U.S. Route 17 near Samuel's Corner; west bound on U.S. Route 17 at the Caroline-Essex county line; north bound on U.S. Route 301 at the boundary of Fort A.P. Hill; and south bound on U.S. Route 301 at the Rappahannock River Bridge.

There are a variety of methods to address the appearance of these corridors as they enter the Port Royal Community. They range from the Virginia Department of Highway's Adopt-A-Highway program to neighborhood cleanup drives and use of volunteers to establish and maintain entrance feature landscaping. These are the types of program that need to be initiated by the residents of the Port Royal Community.

These principal roads leading into the Port Royal Community need special attention and care as development occurs along these roads. Particular attention

needs to be paid attention to signage and landscaping of developments on these corridors. The citizen committee and the survey expressed concern about the landscaping and appearance of non-residential development along these major roads. The creating and implementation of a development standards policy by the County has been identified as a solution to this concern. Ideally such a policy would require the



planting of street trees and other landscaping on non-residential parcels along with architectural treatment to respect the historic character of the community. The integration of Low Impact Development techniques (LID) with the principles of traditional neighborhood development (TND) is strongly supported by citizen planning committee and would provide the framework for the implementation of a development standards policy.

Community Identity & Future Development

The Port Royal Community is a small community with many identities. It is a historic village along the Rappahannock River, a rural farming community, and emerging commercial center. The area exudes nostalgia of a simpler time in its tight-knit residential areas. The real issue is how these identities can survive while still promoting and preparing for the growth which will eventually come to the Community.



Priority items include issues such as promotion of historic heritage and tourism, preservation of scenic views and the natural environment and stimulating redevelopment of existing commercial sites in ways which are compatible with the community's historic past. The following illustrations are some of the historic structures located within the Port Royal Community and all

future development should be designed to be compatible with these existing buildings.



Johnston – c. 1750



Murray – c. 1750



Pearson – c. 1770



Townfields – c. 1745



Timberlake – c. 1750



Riverview – c. 1846

Goals and Action Strategies

In the planning process associated with the Port Royal Community Plan the citizens identified the following goals and strategies:

Goal 1.1: To ensure that archeological resources, historical heritage and scenic beauty of the Port Royal Community be preserved, enhanced and utilized as an asset.

- Action Strategy 1.1-1: Identify and restrict development in suspected archeological rich areas until after due exploration of the site.
- Action Strategy 1.1-2: Require open space landscaping and compatible fencing throughout the planning area.
- Action Strategy 1.1-3: Restrict Building heights to 2.5 stories.
- Action Strategy 1.1-4: Encourage the use and preservation of trees and plantings near structures.

Goal 1.2: To preserve the natural beauty of the Port Royal Community.

- Action Strategy 1.2-1: Residences should front on off-site streets.
- Action Strategy 1.2-2: Use of clustering should be explored and encourage to maintain active agricultural practices.
- Action Strategy 1.2-3: New subdivision roads should be designed to be less intrusive and reflect the rural character of the community.
- Action Strategy 1.2-4: Existing tree lines should be preserved whenever possible.
- Action Strategy 1.2-5: Preserve existing agricultural buildings when feasible.
- Action Strategy 1.2-6: New roads should follow existing contours with limited main road access.
- Action Strategy 1.2-7: Disturbance of topography, wildlife, existing residents and businesses during the construction of roads, structures, improvements, should be minimized.
- Action Strategy 1.2-8: Create a gateway via the use of a marker or monument on the major routes leading into the Port Royal Community.
- Action Strategy 1.2-9: Develop a network of community volunteers to assist in Community beautification and assistance to property owners who are physically, mentally and/or economically disadvantaged.

Goal 1.3: To preserve historical and agricultural character, areas of growth shall use current conservation or traditional neighborhood development methods.

- Action Strategy 1.3-1: Preserve areas with productive soils for continued agricultural and forestry uses by preserving blocks of land large enough to allow for efficient operations.
- Action Strategy 1.3-2: Preserve areas containing unique and sensitive natural features such as wildlife habitats, migration corridors, steep slopes, streams, and wetlands.
- Action Strategy 1.3-3: Minimize land disturbance and erosion through retention of existing vegetation and use of Low Impact Development techniques.
- Action Strategy 1.3-4: Preserve scenic views, the river, historic and archeological sites.
- Action Strategy 1.3-5: Provide for the active and passive recreational needs of residents.
- Action Strategy 1.3-6: Create traditional neighborhoods that are accessible to open space amenities, replicate historic development patterns, and create a strong community identity.

Implementation Methods

Each method of implementation has the associated action strategy(s) that correspond to this activity identified. The “AS” stands for action strategy.

Within 5 Years;

- Encourage new construction to reflect the context and character of the existing community (AS1.1-1, 2, 3, & 4).
- Develop a program which helps developers achieve an outcome which represents the community’s desire for a quality built and natural environment. An example is a development standards manual and/or ordinances outlining the site requirements for re-development and new development (AS1.1-1, 2, 3, & 4).
- Enact ordinances which require the use of Low Impact Development (LID) methods (AS 1.2-7 & AS 1.3-3).
- Dedicate resources to create a gateway feature on each of the 4 entrances of the Port Royal Community (AS 1.2-8 & 1.3-6).
- Support programs which foster community pride such as initiatives to enhance community appearance (AS 1.2-8 & 9).

- Initiate an annual community clean-up day (AS 1.2-8 & 9, 1.3-6).
- Develop a volunteer network to address property maintenance issues which occur on property where the owners are economically or physically disadvantaged (AS 1.2-9)

Within 7 years;

- Develop an inventory of significant trees within the community located on County/Town property and rights-of-way (AS 1.1-4, 1.2-2 & 4, 1.3-3).
- Initiate an urban forestry program to foster the replacement and planting of trees on public property and rights-of-way (AS 1.1-4, 1.2-4 & 1.3-3).
- Develop a brochure recommending species, planting locations, and care of urban trees and landscaping (AS 1.3-1, 2, & 3).
- Perform a complete historic resources survey for the Port Royal Community, including the identification archeological resources and sites (AS 1.1-1).
- Acquire more public access points along the Rappahannock River in the Port Royal Community (AS 1.3-5).
- Adopt a right-to-farm ordinance which requires the disclosure of activities associated with agricultural and forestal operations to potential future residents of the Port Royal Community (AS 1.3-1 & 2).

Within 10 years;

- Actively pursue the acquisition of land and develop a community park within the Port Royal Community (AS 1.3-5).

CHAPTER 2 – LAND USE

Background

The Port Royal Community is characterized by the central Town of Port Royal and a number of small commercial and residential developments that border the town limits. The majority of the commercial development lies along the U.S. Route 17 and 301 corridors. The intersection of these 2 major roads lies just southwest of the Town's municipal boundaries. Beyond this compact and central area lies large agricultural tracts and forest land. This section of the County has been noted for its natural beauty, the winding river and scenic overlooks and "slow-paced" lifestyle.

Increasing development pressure from the Northern Virginia Metropolitan Area is starting to make some changes in this region of the County. Such development pressures shall result in changes in this area of the County. While growth cannot be stopped nor is it desired to stop growth, the citizens of the Community desire to control or manage such growth.

Growth Management

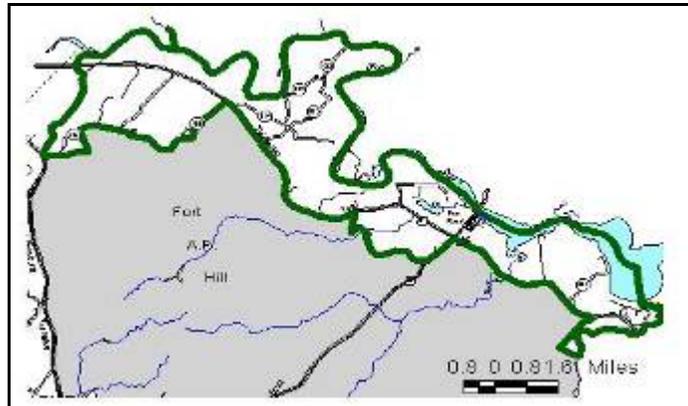
Growth management should be a coordinated effort by Caroline County and the Town of Port Royal. Such coordination would provide a more efficient pattern for future growth in accordance with the Port Royal Community Plan. A growth management strategy needs to be developed which identifies and guides all new growth to locations where public facilities can be provided. Public facilities include the provision of adequate roads, storm water management, schools and parks, emergency services and water and sewer. Open space and agricultural as well as environmentally sensitive areas which require protection need to be identified and appropriate preservation programs initiated by both the Town and the County. The implementation of such a program shall guide growth and help to maintain an important and desired distinction between the growth and rural area of the Port Royal Community.

One method to manage growth is to promote the use of Traditional Neighborhood Designs (TND) which incorporate business and residential uses in a single unified development plan. Such developments promote the use of sidewalks and non-motorized transportation and the linking of residential areas to non-residential areas via sidewalks, trails and bike lanes. Additionally, TND's often promote the use of historic and "human-scale" architecture as it relates to site and building designs. Human scale relates to the height and mass of the building. Typically human scale architecture permits structures to be no more than 2 or 3 stories in height. Additionally, this type of development creates unique places for community gatherings and promotes non-motorized modes of transportation.

Finally, the TND type of development typically preserves open space and promotes the clustering of homes and businesses into compact areas on the parcel with common open spaces for passive recreational uses. The citizen sub-committee and responses from the various participants during the Open House also supported this approach as it relates to managing future growth in the Port Royal Community.

An Initial Growth Management Strategy

As outlined in the demographic profile of the Port Royal Community, this area of the County has seen consistent and increasing growth pressures during the 1990s and into the early 21st Century. In 2002, the Caroline County Board of Supervisors recognizing this trend enacted the Resource Sensitive Area Overlay District in the County Zoning Ordinance. The major effect of this ordinance change was to increase the minimum lot size for By-right development from 10 acres to 25 acres. Additionally, this district limits access to existing public roads for future developments and attempts to minimize the visual impact of new development from public roads and the Rappahannock River. Finally, this overlay district prohibits the clear cutting of forests and excessive cuts and fills associated with new development.



Future Lane Use

The citizen sub-committee essentially adopted the existing land use map with only two changes. The first change was to rename those areas currently identified for low to medium density residential to planned development. A low to medium density residential designation permits up to 7 units per acre if on a centralized water and sewer system. A Planned Development (PD) designation allows the County the flexibility to adjust densities based upon the merits of the individual application. However, a PD does require that 50% of any residential area be preserved as open space. Finally, only through a PD designation can a TND type of project be possible.

A planned development designation is a project that accounts for all the factors involved in the development of a parcel of land. Such projects consider more than just constructing homes or businesses on separate independent sites. A planned development examines all the relationships of various lands uses and strives to create harmony and a “feeling” of a unified community in its design and construction.

This change is recommended because the Port Royal Community would rather promote the use of sustainable development centered on integration of land uses and to promote the use of Traditional Neighborhood Design (TND) utilizing Low Impact Development techniques (LID). Additionally, the use of such techniques substantially lessens the effect of new development on the natural environment thereby helping to preserve the environmental quality of the Community.

The second change is to enlarge the growth boundary north of U.S. Route 17 to the edge of Goldenvale Creek. South of U.S. Route 17 the growth boundary would follow the eastern most branch of Goldenvale Creek to the boundary of Fort A.P. Hill. This enlargement would be designated as “Future Development” on the land use map. A future development designation only indicates that this area has the potential to be developed in the future. Any specific development that occurs in such an area would necessitate a rezoning and a possible comprehensive plan amendment. The Port Royal Community existing Zoning Map and a future Land Use Map is located in **Appendix E**.

Goals and Action Strategies

In the planning process associated with the Port Royal Community Plan the citizens identified the following goals and strategies:

Goal 2.1: To manage future development in the Port Royal Area while preserving the rural features and the quality of life.

- Action Strategy 2.1-1: Ensure that rural development is sensitive to the needs for rural preservation and the protection of environmentally sensitive areas.
- Action Strategy 2.1-2: Require open space in rural developments to protect agricultural lands, forests, and preserve the rural character of those areas.
- Action Strategy 2.1-3: Preserve the rural character of the Port Royal area by discouraging rural subdivisions that utilize agricultural lands, forest lands, and open spaces.
- Action Strategy 2.1-4: Encourage the use of conservation easements and land trusts in rural areas to facilitate open space preservation and the protection of agricultural lands, forests, natural areas, and environmentally sensitive areas.

Goal 2.2: Promote the use of Traditional Neighborhood Design techniques and focus all new developments in and around the Town of Port Royal.

- Action Strategy 2.2-1: Require the submission of concept plans with rezoning and special exception permits for all developments
- Action Strategy 2.2-2: Provide for a diversity of housing types in the areas designated for residential development.
- Action Strategy 2.2-3: Permit low and medium density residential development in appropriate amounts and locations in the secondary growth area.
- Action Strategy 2.2-4: Encourage development to locate in areas with planned public facilities.
- Action Strategy 2.2-5: Establish standards for acceptable levels of service for public facilities and ensure those levels of service are maintained.
- Action Strategy 2.2-6: Phase development in conjunction with the availability of public facilities.

Goal 2.3. Protect existing and planned development from encroachment of incompatible land uses.

- Action Strategy 2.3-1: Evaluate rezonings and special exception permit applications to ensure consistency with the Comprehensive Plan and compatibility with existing and planned land use as well as the character of the area.
- Action Strategy 2.3-2: Require documentation of impacts of a proposed development, including but not limited to, traffic studies, historical and archeological resources, water quality and quantity and other environmental factors and fiscal impact. Recommendations from such studies should be adequately addressed prior to preparation of development plans or as part of the application.
- Action Strategy 2.3-3: Require open space in developments within the secondary growth area to provide for sufficient recreation, passive recreation, landscaping and buffering/screening.

Implementation Methods

Each of method of implementation has the associated action strategy(s) that correspond to this activity identified. The “AS” stands for action strategy.

Within 5 years;

- Provide the resources needed to implement a fully functioning GIS system (AS 2.1-1 & 2.3-1).
- Work with Fort A.P. Hill to develop a related lands study. Much of this information will be available in a digital format for incorporation into the GIS system (AS 2.1-1, 2.3-1, 2.2-5 & 6).
- Development and implement performance criteria for new development as well as for preservation (AS 2.2-5, 2.3-1 & 2).
- Revise the zoning ordinance to permit accessory apartments provided the home is owner occupied (AS 2.2-2).
- Explore permitting density bonuses if a project provides resources to protect other environmentally valuable land areas in the Community (AS 2.1-4 & 2.2-3 & 4).
- Adopt a Right-to-Farm Ordinance which requires that property owners or their representatives disclose to potential buyers of real estate of the activities associated with agricultural and forestal operations (AS 2.1-1 & 3).
- Enact an Agricultural and Forestal District Program to preserve valuable crop and forest land resources (AS 2.1-3 & 4).
- Revise the subdivision ordinance to require preservation of 20% of the development as permanent open space for passive recreational use by the property owners of the subdivision (AS 2.1-2 & 2.3-3).
- Enact a Conservation Zoning District which would provide for the preservation of open space of environmentally sensitive areas such as wetlands, marches, forest lands, and valuable agricultural soils (AS 2.1-1 & 2.1-3).
- Develop the criteria and methodology to be used in evaluating rezonings, special exception permits, site plans and subdivisions. Require the submission of general development plans for all special exception permits and rezonings (AS 2.2-1, 2.3-1 & 2).

Within 7 years;

- Adopt an affordable dwelling ordinance as permitted under the State Code of Virginia to provide a variety of housing for the County's residents (AS 2.2-2 & 3).
- Develop a greenway and open space plan for the Port Royal Community (AS 2.3-3).
- Explore the creation of a purchase of development rights (PDR) program to preserve valuable natural habitat, agricultural lands and forestry resources (AS 2.1-1, 2, & 4).
- After fully evaluating the alternative system that is installed and operating in the Dawn Community, explore the possibility of using a similar sewage disposal system as an interim method to provide such services in the Port Royal Community (AS 2.2-4 & 6).

Within 10 years;

- Acquire the required land for future potential sites for emergency services, schools, and other public facilities in anticipation of the provision of such services (AS 2.2-5).
- Acquire more public access points along the Rappahannock River in the Port Royal Community (AS 2.2-5).

CHAPTER 3 – PUBLIC FACILITIES

Background

These types of facilities are the institutions, services, and land intended for general use and for the benefit of the Port Royal Community as a whole. Ensuring the public facilities are phased with the demand or need is a major growth management component. Public facilities and services are those minimum facilities and services that the County provides for the public welfare. The quality of these public facilities and services contributes to and enhances the County's quality of life.

Providing suitable and accessible public facilities and services is one of the essential functions of local government. The efficiency and effectiveness of a local government is often determined by its ability to plan and finance the provision of these types of facilities and services. However, the separation of the Port Royal Community from the rest of the County due to the presence of Fort A.P. Hill will require many of these facilities and services to be stand alone in nature or to be provided in conjunction with the Town of Port Royal.

Public Safety

The safety of citizens is one of the major concerns of the Port Royal Community. The threat of crime, fire as well as individual or community disaster calls for the placement of considerable emphasis on the facilities and services related to the protection of citizens and their property.

Emergency Services

Caroline County provides the fire and emergency service coverage for the Town of Port Royal. There is an identified need for the County to replace the existing fire and emergency services facility located in the Town of Port Royal. The need to replace this station in part is due to the lack of sleeping and living quarters for professional and/or volunteer staff. Another aspect is the actual size of the building. Emergency equipment that is manufactured today is too large to fit within the confines of the current building. In fact some



equipment replacement has been delayed due to this issue. The final aspect is that the current station is located on King Street within the Town of Port Royal. Access to U.S. Routes 301 and 17 is achieved via the intersection of Cumberland and U.S. Route 301. Currently there is no traffic signal or other control measure to enable emergency vehicles to enter the highway at this point.

This presents somewhat of a problem for emergency equipment to access Routes 301 and 17 from this facility. Therefore, any new site needs to be located with direct access to U.S. Route 301 or 17.

A related issue is the use of an emergency pre-exemption signal on the traffic light at the intersection of Routes 301 and 17. This device receives a specific signal from emergency vehicles which causes the light to change to stop all vehicle movements except from the direction of the emergency equipment is traveling. Providing such this type of signal shall decrease the response time when emergency equipment has to pass through this intersection. All future traffic control devices installed in the County should also have such a pre-exemption signal installed.

Sheriff's Substation

The community survey along with the Citizen Planning Committee expressed the desire to have increased police protection in the Port Royal Community. During a meeting of the citizen planning sub-committee during which various governmental agencies were present, this desire was expressed to the representative from the Sheriff's Office. The Sheriff's Office representative stated that one possible solution to this would be the placement of a substation in the Port Royal Community. He further explained that such a facility exists in the Ladysmith Community. The Ladysmith substation has a small building that serves as an office and interrogation room. Outside the office is a telephone that ties directly into the Sheriff's Office. However, he stressed that such a facility would require a secure building since there is an interrogation room and the possible storage of evidence collected by law enforcement.

When a new emergency facilities building is located in the Port Royal Community it should be designed so as to meet the needs of the fire, rescue services and incorporate a Sheriff's substation as part of the facility.

Recreation & Parks

The use of open space greenways, parks, and recreational programs is an essential need for the Port Royal Community. These open spaces and programs enhance the social and psychological well being of citizens by providing them with enjoyable activities and settings in which to spend their leisure time. Conservation benefits are also derived from the preservation of open space and park areas by maintaining the integrity of watersheds and protection of water

quality in streams and underground aquifers. Natural habits for wildlife are also preserved. The economic benefits from preserving open spaces and offering recreational opportunities include increases in the value of surrounding properties and an enhanced quality of life in Port Royal.

There are no County owned parks or recreation facilities in the Port Royal Community. The reason is there is a very small population that would utilize such a facility. Also, in the past when the Parks and Recreation Department has tried to hold some events in the Community there is a very small turn out for the program. However, a recent residential subdivision approved for the area includes a tot lot which is to be constructed and dedicated to the County. While this is a park that is classified as a neighborhood park, it does provide a basis for meeting the immediate needs of the Community.

The Citizen Planning Committee and the survey indicated a preference for the provision of some recreational programs to be offered in the Port Royal Community. If a new emergency services building is constructed, the existing facility could offer the potential to be converted to a community center where various recreational programs could be provided. Any future land acquisition for recreational purposes should also incorporate public access points to the Rappahannock River.

Schools

The public school system is a primary component of a community. Schools are an area of community focus and a gathering place for community and youth activities. These schools provide the essential function of educating our children and preparing them to enter a diverse, expanding work force. There are 2 schools that serve the Port Royal Community; Bowling Green Primary (grades K-2) and Bowling Green Elementary (grades 3-5).

Children who live in the Port Royal Community are transported over 15 miles to Bowling Green Primary & Elementary Schools. In 2004, the Primary School enrollment was 376 and the elementary school enrollment was 375. This represents a total enrollment of 751 students. Based upon the 2000 Census there was a total of 1,095 persons under the age of 18 years old in the Port Royal Community. Broken down further there were 654 persons that were 9 years old and younger. Of these 654 persons less than 9 years of age 28 lived in the Town of Port Royal.

Based upon historical growth patterns, the resource sensitive overlay district, and large productive agricultural tracts of land, the Port Royal Community is not expected to experience substantial growth in its school age population during the planning horizon.

Solid Waste

The Caroline County Department of Public Works has recently constructed and operates a convenience site in the Port Royal Community. The site is located east of the Virginia Department of Transportation (VDOT) service facility along U.S. Route 17. This site is manned by public works personnel and is open to the residents of Caroline County. The solid waste collected at this site is hauled to the King George County Landfill. This site is expected to serve the needs of the Port Royal Community during the planning horizon.



Utilities

The Town of Port Royal provides water service via a deep well with 80-110 gallons per minute pump. The Town has a single elevated water storage tank with a capacity of 20,000 gallons. The water system serves 199 persons and produces 19,600 gallons per day. The most recent usage reports that the Town actually uses approximately 12,000 gallons per day.

An April 1986 survey of the water system revealed that the original WPA water system has deteriorated to the point that 55% of households lack adequate water pressure, 43% report sediment in the water, 35% note an unpleasant smell in the water, 24% report the water is off-color; and 68% of all households report one or more problems with the water supply. Due to limited funding some of these problems still persist to date. The Town does not have a sewage treatment plant and sewage disposal is accomplished via individual septic systems for each structure in the Town.

Townfield subdivision just southeast of the Town, has its own private deep well and water distribution system. Sewage is processed by private septic systems on each lot. The remaining portion of the Port Royal Community located in Caroline County relies on private wells and septic systems.

Currently, the County has a pilot program for a decentralized sewage disposal system that is an alternative to the traditional septic tank and drainfield. This pilot program is being installed in the Dawn Community of the County. After careful evaluation of this program in Dawn, the County may then choose to use this type of alternative system in other parts of the County, such as Port Royal, which are not currently served by the County water and sewer system.

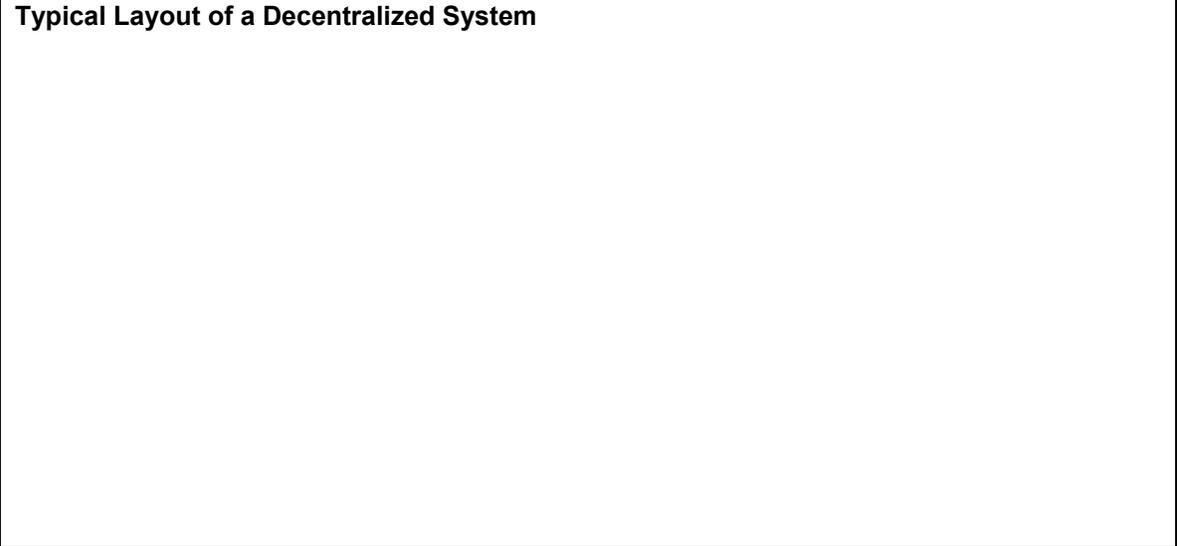
An Overview - Alternative Decentralized Sewage System

The issue in the Dawn Community is the presence of failing septic systems which has become a public health issue. The basic facts are as follows;

- Decentralized wastewater systems are new to Virginia
- These systems can serve groups of homes, it has a flexible design so it is expandable, the treatment starts at the homeowners' site and is completed further down the line
- There is no wastewater discharge as in a centralized system
- And it is owned and operated by the County with an agreement between the County and the Virginia Department of Health

If this alternative system works properly and its determined that the Port Royal Community needs an alternative to the traditional system, then this may offer a solution to meet the immediate needs of the community until such time as centralized system costs are justified.

Typical Layout of a Decentralized System



Information Technology

This is a new component of a Community Plan. Given the rapid rate of technological development and its ever increasing impact on people's daily lives this topic needs to be addressed as a part of the public facilities section of this plan. Planning for how information technology may impact the Community in the future is impossible due to its rapidity of change. However, we can focus on how this technology can serve the needs of the citizens of the Port Royal Community.

The County has developed and began the implementation of a three tier technology plan to provide high speed internet access to local government offices, schools and libraries. Currently, the County is in the midst of this plan

which involves the upgrading of the technology infrastructure of these County facilities. The next phase of this program shall incorporate the development of a fully functioning GIS system. This will enable the last part of the technology plan to be implemented which is to make all possible business transactions with the County to be accessible via the internet or otherwise known as “e-government”. The exact impact to the residents of the Port Royal Community shall be a more efficient government operation.

Library

The Caroline County Library system currently has four branches, Dawn, Bowling Green, Ladysmith, and Port Royal. Currently, the Ladysmith Branch is scheduled to be replaced with a new facility by the developer of the Village of Ladysmith. The Caroline system is tied into the state system but not is part of any other regional or sub regional system. Currently, each branch now has internet access. The Port Royal Branch has limited hours and is staff by volunteers. Additionally, the entire system has only 2 full-time paid County employees. The majority of the staffing of these facilities is performed by volunteers. Expansion of the Port Royal branch and offering additional hours and services by this facility shall be dictated by the growth of the Port Royal Community.



Town Hall

This same structure houses the Port Royal Town Hall. On the right half of the structure is a large meeting room where the Town Council as well as the Planning Commission hold their regular meetings.

Goals and Action Strategies

In the planning process associated with the Port Royal Community Plan the citizens identified the following goals and strategies:

Goal 3.1: Provide an equitable level of emergency service protection for the Port Royal Community, which is consistent with the County’s response time provided in other areas of the County.

- Action Strategy 3.1-1: Obtain through lease, proffer or purchase an office area of sufficient size to be used as a Sheriff’s Office substation.

- Action Strategy 3.1-2: Determine the appropriate Fire and Rescue equipment level based on volume of calls received.
- Action Strategy 3.1-3: Determine the appropriate housing needs of personnel and equipment keeping in mind the physical increase in the size of multi-use equipment.
- Action Strategy 3.1-4: Keep track of the number of unanswered calls to determine when the assistance of paid Fire and Rescue professionals may be required.
- Action Strategy 3.1-5: Install an emergency pre-emption signal on Rte. 301 to improve safety and response time of Fire and Rescue units in an emergency.
- Action Strategy 3.1.6: Use high quality construction materials and methods along with designing County Facilities to “fit-in” with the character of the Port Royal Community.
- Action Strategy 3.1.7: Develop a crime prevention program to assist business owners and individuals.

Goal 3.2: Provide an equitable level of recreational services and programs for the Port Royal Community, which is consistent with service delivery in other areas of the County.

- Action Strategy 3.2-1: Provide regular supervised transportation to allow those interested to participate in the current recreational programs being offered in other parts of the County.
- Action Strategy 3.2-2: Obtain and develop through lease, proffer or purchase an area of land sufficient to meet the recreational needs of the present population of the Planning Area. Ideally this would include access to the Rappahannock River.
- Action Strategy 3.2-3: Develop a volunteer network to assist with recreational programming as well as maintenance and beautification of the community.
- Action Strategy 3.2-4: Identify a site or sites where a Port Royal Community Center can be located which will offer various types of recreational programs to the Community.
- Action Strategy 3.2-5: Develop an informational brochure or other promotional materials to promote recreational opportunities in the Port Royal Community.

Goal 3.3: Provide adequate public utilities, which shall permit and foster the growth and prosperity of those areas surrounding the town center as identified in the Land Use portion of this document.

- Action Strategy 3.3-1: Complete a study to determine the feasibility of constructing and operating water and sewage treatment facilities to serve both the Town of Port Royal and

the adjacent portions of the County as designated by the Land Use portion of this document.

Goal 3.4: Provide adequate public facilities for schools, libraries, and information technology infrastructure which shall permit and foster the growth and prosperity of those areas surrounding the town center as identified in the Land Use portion of this document.

- Action Strategy 3.4-1: Use the Capital Improvements Program to properly plan and phase in improvements for the following public facilities serving the Port Royal Community: schools, libraries, and information technology.
- Action Strategy 3.4-2: Continue to implement the Technology Plan and expand the use of the County's web site to offer e-government services.
- Action Strategy 3.4-3: Support the use of technology and a continual expansion and maintenance of technological equipment and infrastructure.

Implementation Methods

Each method of implementation has the associated action strategy that corresponds to this activity identified. The "AS" stands for Action Strategy.

Within 5 Years;

- Exhibit innovative design and use of high quality construction materials and methods in keeping with the historic character of the Port Royal Community and to serve as an example for the Development Community (AS 3.1-1 & 6).
- Study options for and construct multi-use facilities for public safety, recreation, and libraries (AS 3.1-1, 2, & 3).
- Develop an agreement between the Town and County to jointly fund and use public facilities (AS 3.1-1, 2, 3 & 6).
- Study long term community service requirements and growth patterns to plan for the location of additional public facilities and services (AS 3.1-1, 2, 3 & 6; 3.2-2, 4; 3.3-1, & 3.4-1).
- Support the Virginia Scenic Byways and Scenic Rivers programs (AS 3.2-5).

- Include measures in traffic signal upgrades to help emergency personnel improve response times and to ensure the safety of personnel traveling through signalized intersections (AS 3.1.5).
- Establish a Committee of Volunteers for the Port Royal Community to provide assistance in the provision of recreational programs and maintenance of recreational sites and/or landscaping (AS 3.2-3).
- Establish a partnership with the school system and/or FRED to provide the needed transportation service to allow Port Royal residents and their children to participate in recreational programs offered by the County (AS 3.2-1).
- Capitalize on tourism through the publication of brochures outlining the recreational programs and waterfront access points (AS 3.2-5).
- Monitor and upgrade as necessary communications equipment and technology for emergency personnel (AS 3.1-2, 3 & 4; 3.4-3).
- Via feedback from users continually improve the County Web site (AS 3.4-1, 2 & 3).
- Establish a “Community” section of the County web site where various community events and information can be posted (AS 3.4-1, 2 & 3).

Within 7 Years:

- Fully implement the technology plan and prepare the way for e-government service delivery (AS 3.4-1, 3 & 3).
- Dedicate resources to provide first rate technology service to the County Offices and School System (AS 3.4-1, 2 & 3).
- Construct a public safety building that incorporates the fire, emergency services and a sheriff substation needs in a single facility (AS 3.1-1, 2, 3 & 6).
- Study the needs for additional personnel as calls for service increase (AS 3.1-2, 3, & 4).
- Work with the Sheriff’s Office to implement a crime prevention program by offering information and educational opportunities for individuals and businesses to increase personal and community safety (AS 3.1-7)

- Remodel and convert the existing fire and emergency services building into a Community Center to offer various recreational programs to the members of the Community (AS 3.1-6 & 3.2-4).
- Acquire land along the Rappahannock River to ensure public access to the river, preserve sensitive environmental areas and provide water based recreational activities (AS 3.2-2).
- Develop an open space plan for the Community which includes a greenways element that links the different communities of the County (AS 3.2-2).
- Based upon the results of the pilot program of a decentralized wastewater system in the Dawn Community evaluate its potential use for the Port Royal Community (AS 3.3-1).
- Work with private property owners to install dry hydrants on all storm water basins and/or ponds to provide multiple sources of water for the suppression of fires (AS 3.1-2).

Within 10 years:

- Continual upgrade of the GIS system with the latest technology (AS 3.4-1, 2 & 3).
- Acquire land and easements to implement a greenways plan for the Community and the County as a whole (AS 3.2-2).
- Encourage and support the installation of curb-to-home fiber (AS 3.4-1, 2 & 3).
- Connect all County facilities with fiber (AS 3.4-1, 2 & 3).
- Explore the potential of permitting some County staff telecommute to work a couple of days per week (AS 3.4-1, 2 & 3).

CHAPTER 4 – ECONOMIC DEVELOPMENT

Background

Economic development refers to the changes in the economy that occur due to growth and expansion. Economies develop due to interactions among increasing populations, increasing numbers of employers and employees, and increasing numbers of businesses which provide goods and services for local consumption as well as for export to other communities.

The Port Royal Community has limited employment opportunities within the community. The vast majority of the population commutes to other areas within and outside Caroline County's borders for employment. The three main sources of job creation are: (1) retention and expansion of existing businesses, (2) recruitment of new businesses, and (3) formation of new businesses.

The majority of the Port Royal Community's residents recognize that the community is poised for future growth due to its proximity to Fredericksburg and Northern Virginia. The challenge to the County and the Port Royal Community is to manage this growth in order to retain the Community's rural character and quality of life.

Economic Development Factors

One of the major factors to consider in promoting economic development is the education level of the workforce. In today's economy of increasing technological advancements the workforce must continually strive to add to its skill set to offer the tools and abilities that most industries are looking for when hiring new employees. In 1990 the Census revealed that of the 2,946 persons over 25 years of age 651 had either attended college or obtained a degree. This represents approximately 22% of the population of the Port Royal Community. Based upon the 2000 Census the number of people in the community who attended or obtained a degree rose to nearly 30% or 803 persons. This is an increase of almost 8%. Continued striving in educational achievement should be encouraged and supported to attract future business operations to the Community.

The presence or availability of infrastructure is a major factor in attracting future employers to the Port Royal Community. Since this area is not scheduled to receive water and sewer service for at least a decade, this is a challenge for any intensive development initiatives for the Port Royal Community.

However, there is a pilot program that is being implemented in the Dawn Community. This new decentralized sewer system may be an appropriate bridge to the area being served by a centralized system in the future. After the Dawn system is in place and operational long enough to appraise its affectedness, this

alternative decentralized system may be a solution to the lack of a centralized system in the Port Royal Community.

Another infrastructure factor is the road network. While the Community is served by 2 major U.S. Highways, any significant development in the area shall be required to make improvements to the existing road network to maintain the capacity of the road system. Such new developments shall have to mitigate their impacts on traffic and maintain a Level of Service (LOS) of “C” or better as it relates to the road network in the community.



Another factor in economic development is appropriate site selection. The Port Royal Community has an abundance of small to medium size sites that would accommodate small business enterprises. Many of these sites are already zoned for business. Due to the infrastructure issues previously discussed the County should refrain from any future rezoning of agricultural land for business uses.

Recent Economic Development Activities

The following illustrations show how private investment in the community is adapting old structures for commercial uses. Many of these projects are limited due to the lack of public water and sewer. If such services were made available the possibility of more adaptive reuse projects could be realized. More of these types of projects, which respect the historic character of the community, are needed in the Port Royal Community.



Revitalized Commercial Buildings along U.S. Route 301



Redevelopment of SW Quadrant of Rt. 301 & Rt. 17



Redevelopment on U.S. Route 301

Caroline County Economic Development Mission

The Caroline County Department of Economic Development operates to attract, retain, and facilitate the expansion of business and industry in the County, resulting in a stable, diverse economy and an improved quality of life for the citizens of the County. The Department serves as the primary local contact for information about the County. Specifically, the Department's goal is to provide expanded tax base and employment opportunities for the citizens of Caroline County.

Goals and Action Strategies

Goal 4.1: Capitalize on the historic heritage and scenic beauty to create an environment that promotes tourism to foster growth and expansion of existing businesses as well as attract new service and commercial businesses to the Port Royal Community.

- Action Strategy 4.1-1: Complete the restoration of the Doctor's Office and Masonic Lodge and open them for public tours.
- Action Strategy 4.1-2: Create an interactive kiosk and self guided tour guide to incorporate the events that happened in Port Royal for the John Wilkes Booth Trail.
- Action Strategy 4.1-3: Acquire resources to construct "pull-offs" along locations where historical markers have been erected in the County.
- Action Strategy 4.1-4: Open a Visitor's Center along with the Fish and Wildlife Service that would serve as the northern point of entrance for use and enjoyment of the park.
- Action Strategy 4.1.5: Develop adequate public facilities standards policy tied to acceptable levels of service (LOS).

Goal 4.2. Expand upon current and develop additional activities and events to make Port Royal a destination location that would bring people to the area and patronize local businesses.

- Action Strategy 4.2-1: Continue to support and enhance the following Cultural Events that occur in Port Royal;
 - a. School Trips to the Port Royal School House
 - b. July 4th Celebration
 - c. Port Royal Homes Tour
 - d. Port Royal Day
- Action Strategy 4.2-2: Develop a Port Royal Harvest Festival
 - a. Tie the festival to the agricultural heritage and history of the Port Royal Community.
 - b. Link the festival to the river with activities such as rowing and fishing competitions.

Goal 4.3. Expand markets for local businesses and reduce the imports into the County.

- Action Strategy 4.3-1: Promote the purchases of local goods by residents as well as by private business and the County.
- Action Strategy 4.3-2: Aggressively market the County to businesses which export much of their products and services to other localities.

Goal 4.4. Promote the Port Royal Community in the overall Economic Development Strategy of the County with an emphasis on job creation.

- Action Strategy 4.4-1: Continue to offer a quality educational system for the County's youth.
- Action Strategy 4.4-2: Assist and encourage all local businesses to identify and penetrate new export markets.
- Action Strategy 4.4-3: Provide the necessary infrastructure to attract new businesses into the Community.
- Action Strategy 4.4-4: As part of the County' overall economic development plan provide adequate resources to make the Port Royal Community a choice location of incubator or start up businesses.

Implementation Methods

Each method of implementation has the associated action strategy that corresponds to this activity identified. The "AS" stands for Action Strategy.

Within 5 Years;

- Caroline County and the Town of Port Royal should work with the RADCO in order to acquire sufficient grant funds to assist with the restoration of several of the historic structures in the Community (AS 4.1-1).
- Develop a self-directed driving tour of historic sites via brochures made available through the State's Tourism Office and Regional and County Visitor's Centers (AS 4.1-2 & 3).
- Place an interactive kiosk in the Community to provide tourist related information to visitors entering Port Royal (AS 4.1-2).
- Support existing community festivals and establish a Fall Harvest Festival for the Port Royal Community (AS 4.2-1 & 2).

Within 7 Years;

- Work with the Federal Government to provide a combined visitor's center for the Fish & Wildlife Center and a Tourist Information Center (AS 4.1-4).
- Establish standards for future development as it relates to the architecture of new and/or renovated buildings, landscaping and signage (AS 4.1-5).
- Aggressively market the Community as part of the County overall economic development strategy (AS 4.3-1 & 2).
- Support and continue to provide a high quality public education system (AS 4.4-1)
- Develop a "Buy Caroline First Campaign", to support the purchase of goods, services, and materials from local merchants instead of spending resources in other localities (AS 4.3-1).

Within 10 years;

- Establish adequate infrastructure to provide water and sewer service within the identified service area boundaries (AS 4.4-3).
- Initiate a shell building program to attract new businesses into the Community (AS 4.4-4).

CHAPTER 5 – ENVIRONMENT

Background

The impact of future growth and how it affects the natural environment have become an issue of increasing interest and attention in the Port Royal Community. The effects of population growth and economic development affect the natural environment in many ways. These include; clearing of trees, loss of plant and wildlife habitat, loss of valuable wetlands and aquatic habitat, ground water contamination, degradation of surface water in streams and the river, disruption of natural drainage systems, air pollution, increased amounts of runoff, solid waste, and degradation of scenic natural views.

Environmental deterioration need not be an inevitable consequence of population growth. The development of new homes, businesses, industries, schools, and roads necessary to accommodate future population growth can occur without unduly threatening the natural environment of the Port Royal Community. Using the proper methods and techniques new development can be designed and built in an environmentally sensitive manner.

Environmental Issues

Before we can begin to devise methods to protect environmentally sensitive lands, we must decide on what “environmentally sensitive” means. This requires that criteria be developed that are meaningful and scientifically defensible. This information can be obtained from previous planning efforts in Caroline County and other localities, as well as through reviews of other governmental studies.

Once criteria are established and agreed upon, environmentally-sensitive lands and waters can be identified. The most efficient and accurate way to accomplish this is through the use of remote sensing, such as aerial photographs, in combination with readily available sources of information. Much of this information is available in digital format and can be stored and displayed using a Geographic Information System (GIS). Digital photography from 2003 is available to counties free of charge from the Commonwealth of Virginia and can be used as a base map. Other layers of information available might include soils, floodplains, natural heritage resources and other wildlife locations, and fish spawning streams. Other information can be obtained that is specific to the Port Royal Community, such as large forested blocks, zoning information, and existing planned and approved developments. Once in the GIS, these layers can be viewed individually, or layered upon one another to provide information on a variety of resource values. Virtually anything that can be located on the ground can be stored in a GIS, making it an invaluable decision-making tool.

Once important natural resources are identified and mapped, a threat assessment can be made. The lands are in some form of protection, through conservation ownership or easement, or they may be privately owned with only moderate protection afforded them through regulation. Landowners may not be aware of the ecological importance of their lands or programs available to help landowners protect natural resources. Providing this information to landowners and encouraging their voluntary participation and stewardship may result in more conservation at little or no cost to the county. There are many existing programs such as those administered by the USDA (Conservation Reserve Program, Conservation Reserve and Enhancement Program, Wildlife Habitat Incentives Program, and Wetland Reserve Program), as well as those administered by Ducks Unlimited and the U.S. Fish and Wildlife Service.

Some landowners may not be interested or financially able to voluntarily restrict the use of their land, but may have an interest in seeing it conserved. The county should develop partnerships with conservation groups such as American Farmland Trust, Chesapeake Bay Foundation, The Conservation Fund, Friends of the Rappahannock, The Nature Conservancy, and The Trust for Public Lands to develop programs and grants that could lead to direct purchase, purchase of conservation easements, and purchase of development rights (PDR) on private lands. Partnerships with government agencies such as the U.S. Fish and Wildlife Service and Natural Resources Conservation Service can also lead to permanent protection of ecologically significant lands.

One of the major threats to biological diversity is the proliferation of invasive plants into native ecosystems, including Phragmites, Johnson Grass, Japanese Honeysuckle, Autumn Olive, Japanese Stilt Grass, Tree of Heaven, and others. Partnerships such as the Rappahannock Phragmites Action Committee have formed to map and control these species within the Port Royal Community. The Rappahannock River Valley National Wildlife Refuge has begun to address invasive species issues on refuge lands in Port Royal, but many threats remain. The County should take advantage of existing partnerships and programs to begin to identify the extent of this threat, educate landowners, and take appropriate control measures as funding permits.

Once the most environmentally-sensitive lands have been identified, loss of these lands through development should be avoided. This can be accomplished through new and existing zoning regulations, landowner education, and encouraging voluntary participation in protection and restoration programs.

Where development does occur, it is important to protect downstream resources through implementation of storm water management procedures. A new approach, termed "low impact development," or LID, has been successfully implemented in other nearby localities in Virginia. In partnership with *The Friends of the Rappahannock*, these localities have made low impact development part of their local codes for development projects. The premise,

according to the Friends of the Rappahannock Web Site is “to replicate the pre-development water flow and water quality from a development site.” Implementation of LID technology can protect environmentally-sensitive lands from non-point source pollution and from developing areas and which often costs less than conventional development methods.

Non-point source pollution can also come from agricultural and forestry practices. Best management practices have been developed to reduce excessive nutrient and sediment runoff from farm and timber operations. Some of these practices are mandated by law and others are voluntary. The county, in cooperation with other government agencies, should ensure that landowners are aware of applicable laws and available assistance programs to institute best management practices, including streamside buffers and nutrient management plans.

No zoning or regulatory program to protect environmentally-sensitive lands will be successful without strict enforcement. Education and promoting voluntary compliance should always be the precursor to punitive measures, but there will be instances when enforcement is necessary. Non-enforcement can lead to further non-compliance and loss of important natural resources. In order to ensure enforcement the County needs to dedicate the sufficient resources to see that proper enforcement of the ordinance is addressed.

Goals and Action Strategies

Goal 5.1: Preserve and improve the environmental quality of the Port Royal Community through measures which protect environmentally sensitive air, water, land and wildlife resources.

- Action Strategy 5.1-1: Develop criteria for identifying environmentally sensitive areas such as hydric or highly-erodible soils, presence of wildlife concentrations and locations of rare or threatened species or plant communities, floodplains groundwater recharge areas, and large, unfragmented blocks of forest habitat.
- Action Strategy 5.1-2: Using established criteria, identify environmentally sensitive areas and determine their protection status.
- Action Strategy 5.1-3: Establish a Geographic Information System (GIS) to store and display land use and other information such as aerial photography, soils, wetlands, forest blocks, existing zoning, Chesapeake Bay Resource Protection Areas (RPA), floodplains, wildlife concentrations, natural heritage resources and conservation easements and fish spawning streams.

- Action Strategy 5.1-4: Inform landowners of sensitive lands and the resources that these lands support and why they are important to protect.
- Action Strategy 5.1-5: Encourage voluntary participation in programs to conserve natural resources and promote the concept of land stewardship.
- Action Strategy 5.1-6: Develop partnerships with conservation organizations and other government agencies to protect the most sensitive and threatened lands through direct purchase, conservation easements, and/or a purchase development rights program.
- Action Strategy 5.1-7: Identify and control invasive species that threaten biological diversity.

Goal 5.2: Protect Environmentally-sensitive lands from inappropriate development.

- Strategy 5.2-1: Avoid residential and commercial development on documented environmentally-sensitive lands.
- Strategy 5.2-2: Institute Low Impact Development methods as part of all residential and commercial development projects.
- Strategy 5.2-3: Incorporation with land owners and government agencies, such as the Soil and Water Conservation District and the Virginia Department of Forestry, encourage best management practices and farm conservation plans be developed and implemented during agricultural and silvicultural activities.
- Strategy 5.2-4: Enforce new and existing regulations especially those developed under county zoning ordinances and the Chesapeake Bay Preservation Act.

Implementation Methods

Each method of implementation has the associated action strategy that corresponds to this activity identified. The “AS” stands for Action Strategy.

Within 5 Years;

- Development and implementation of a GIS system to use in analysis of all development proposals submitted to the County (AS 5.1-1, 2, 3; 5.2-1).
- Coordinate the GIS development with data needs and resources of other County, State, and Federal agencies. Promote the

sharing of data resources to improve efficiency (AS 5.1-3, 4, 5, & 6).

- Adopt LID methods as part of a countywide development standard policy (AS 5.2-2).
- Develop brochures to illustrate the benefits of land conservation (AS 5.1-4, 5, 6).
- Encourage the creation and use of an agricultural and forestal district program to preserve farmland (AS 5.1-4, 5; 5.2-3).
- Adopt a conservation zoning district to protect wetlands and critical environmental lands (AS 5.1-4, 5; 5.2-3).
- Ensure the County has sufficient resources to plan development and protect the environment. These resources include, but are not limited, the following; offices, equipment, vehicles and personnel (AS 5.1-3, 6; 5.2-3, 4).
- Support the monitoring and the elimination of invasive species in the Port Royal Community (AS 5.1-7)

Within 7 Years;

- Explore and support the creation of a purchase of development rights program to protect sensitive environmental land (AS 5.1-4, 5, 6).
- Provide adequate resources to update and maintain the GIS system (AS 5.2-4).
- Investigate the possibilities of retro-fitting some LID methods on sites that have been previously developed in the Port Royal Community (AS 5.1-7; 5.2-2).

Within 10 Years;

- Develop and implement a web based GIS system to enable all citizens and developers to access information about environmentally sensitive lands in Caroline County and the Port Royal Community (AS 5.1-6; 5.2-4).
- Support the creation of a streamside restoration program in the Port Royal Community (AS 5.2-4).

CHAPTER 6 – TRANSPORTATION

Introduction

This section is intended to provide an overview of the public transportation system that serves the Port Royal Community. The future transportation system needs to be designed to offer alternative to the motor vehicle and encourage the use of other modes of transportation. The system should strive to balance safety, service, cost, community character, and convenience. Each part of the system is complementary to the other and serves as a network for the community

Virginia Department of Transportation (VDOT)

There are two major types of roads in the Port Royal Community; Primary and Secondary. The Primary Roads are U.S. Route 301 and 17 also know as A.P. Hill Boulevard and Tidewater Trail respectively. These roads are designed to carry high volumes of traffic, larger motor vehicles at 55 miles per hour. This class of road typically offers transportation on a regional or interstate scale.



There are a number of secondary roads in the community. Some of the more heavily traveled secondary roads are: Pepmeier Hill Road, Skinkers Neck Road, and Buckner Road. The Caroline County Board of Supervisors and VDOT identify projects for the *Secondary Road 6 Year Plan*. This plan is revised annually based upon the funds allocated to the County for road improvements. Currently, there are no road

improvements on the 6 Year Plan for the Port Royal Community. These roads are smaller and are not designed to carry high volumes of traffic and larger motor vehicles. Typically, this class of road is to provide direct access to land and for short intra-county trips.

In fact, the only road improvement that is underway or scheduled for the Port Royal Community is the bridge replacement where U.S. Route 17 crosses

Peusenmand Creek. This project is on a primary road and is not subject to the 6 Year Plan process.

In order to maintain the safety and efficiency of Primary Roads in Caroline County, the Board of Supervisors adopted a highway overlay district. This district prevents excessive curb-cuts and promotes the share use of entrance drives and service roads as well as inter-parcel connections whenever possible. The overlay regulations also govern the setbacks and other site design strategies to improve the efficiency of the existing transportation network in the County. Both U.S. Route 301 and 17 in the Port Royal Community fall within this overlay district and new development is subject to its provisions.

Private Roads



There are many miles of privately owned subdivision roads in the County. These roads were not designed nor built to state standards. As a result these roads have often become a burden and a source of conflict to property owners. These substandard roads have become more heavily traveled and the deterioration rate has increased. As of 1990, an ordinance change prohibited the use private roads in new subdivisions. However, there are many lots that have been platted and recorded which were intended to be served by private roads.

Transit Service

The Port Royal Community is served by the Fredericksburg Regional Transit Service (FRED). FRED has service to the Town of Port Royal one day a week. While there are a number of elderly residents in the Port Royal Community there is not a sufficient client base to expand this service at the present time. A systemic review process of the client base should be performed to ensure that there is sufficient demand before expanding transit service to the Port Royal Community. In this way the limited resources devoted for transit is efficiently allocated to provide this vital service to the Port Royal Community as well as the rest of the County.

Rail Service

There is no rail service in the Port Royal Community. In the Bowling Green-Milford Community is the location of an old train station. Currently, the line running through the County is dedicated for freight service and provides several spurs for freight. There are neither facilities nor services for passenger rail service in Caroline County.

Airport

There is no airport located in Caroline County. Air transportation is provided to the County via Richmond International Airport, Stafford Regional Airport and Shannon Airport in Spotsylvania County.

Bike Lanes

Currently there are no dedicated biking facilities in the Port Royal Community or Caroline County. In the next revision of the Caroline County Comprehensive Plan (due to begin in FY 05/06) there will be a biking element included in the transportation portion of the Plan. An examination of where these facilities are needed and how to fund their construction will be part of this planning process.

Goals and Action Strategies

Goal 6.1: Maintain a level of service of C or better for the road network in the Port Royal Community (Note- It is the opinion of VDOT, and supported by data, that with the exception of the intersection of Route's 17 and 301, the LOS for the remainder of the road network operates at B or better.)

- Action Strategy 6.1-1: A well-planned transportation system accommodates new development with required infrastructure improvements to avoid traffic problems. All new developments, strip malls, etc., will provide adequate entrances and turn lanes to accommodate the additional traffic and minimize the impact to existing traffic patterns.
- Action Strategy 6.1-2: Identify and seek safety improvements at locations where they maybe required. An example may be the intersection of Route's 17 and 301 where periodic traffic problems are present and the potential exists for them to grow worse.
- Action Strategy 6.1-3: Identify corridor needs on Route 17 between 301 and the Spotsylvania County line so that during any construction, the right of way will be protected.

Goal 6.2: Provide for the safe and efficient movement of people and goods throughout the Port Royal Community.

- Action Strategy 6.2-1: Pedestrian traffic along Route 301 in Port Royal continues to be a problem and concern. Additionally, there is very little right of way available in which to do something constructive. All possible alternatives will be investigated and a plan developed to minimize this problem.
- Action Strategy 6.2-2: Continue to support the expansion of transit service and other mode of transportation in the Port Royal Community.

Implementation Methods

Each method of implementation has the associated action strategy that corresponds to this activity identified. The “AS” stands for Action Strategy.

Within 5 Years;

- Develop an adequate public facilities and level of service (LOS) policy for the Port Royal Community. With a LOS policy the County would make a clear statement to developers which would reflect the public’s expectations for quality highway service as growth occurs (AS 6.1-1, 2).
- Develop a policy that requires the dedication and/or right-of-way reservation for future improvements to the highway system in the Port Royal Community (AS 6.1-3).
- All new developments in the Port Royal Community should be required to submit a traffic impact analysis. At a minimum the traffic impact analysis shall have to be consistent with the LOS policy (AS 6.1, 2).
- Strengthen the provisions of the Highway Overlay District to protect and enhance the Port Royal Community (AS 6.1-1, 2; 6.2-1).
- Provide the resources to install an emergency pre-emption signal on all current and future signalized intersections in the Port Royal Community (AS 6.1-2).

Within 7 Years;

- Obtain resources to provide adequate non-motorized transportation facilities in the Port Royal Community. The use of sidewalks, trails, and biking facilities should be concentrated

in and around the Town allowing residents a viable option to driving motor vehicles (6.1-3; 6.2-2).

- Seek ISTEA Funds to plan, construct, and renovate transportation facilities and link historic sites via these new transportation facilities (AS 6.1-3; 6.2-1, 2).
- Develop a traffic management or circulation plan for the Port Royal Community (AS 6.1-1 & 3).

Within 10 Years;

- Discourage linear strip development and identify suitable sites for light industrial/commercial parks which meet the LOS policy for the Port Royal Community (AS 6.1-1, 2, & 3).
- Explore the use of special service districts as a financing mechanism for needed service roads and other transportation improvements (AS 6.1-1, 2, & 3).
- Install a traffic control device at the intersection of Cumberland and U.S. Route 301.

Appendices