

September 22, 2008

Mrs. Joyce Fields
4666 Lacy Avenue
Suitland, MD 20746

Dear Mrs. Fields:

I understand that you are retiring from the Federal Government on October 3, 2008, after 36 years of service. I want to congratulate you and express my appreciation for the contributions you have made as a Contracting Officer for the U.S. Nuclear Regulatory Commission (NRC). Your negotiating skills and sage advice in the award of major contracts for information technology, research, technical assistance, and building operations and maintenance have ensured the Agency always gets what it needs on time and at a fair price. Your leadership of the Procurement Oversight Team in key policy areas such as Conflict of Interest determinations, Purchase Card oversight, and delegations of contractual authority were exemplary and will help ensure that NRC follows effective and efficient contract management practices for years to come.

I extend to you my best wishes for happiness and fulfillment in your retirement, and success in all your future endeavors.

Sincerely,

/RA/

R. W. Borchardt
Executive Director
for Operations

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