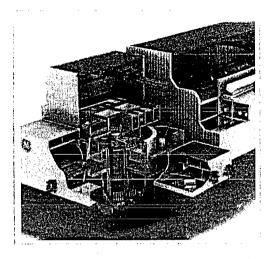
# **GE Update**

Andy White President & CEO, Nuclear Energy









# Strategic focus



#### **1** Build a strong foundation

- Accelerate investment in resource, expertise and R&D
- Improve customer experience w/
  'culture & capability' model
- Invest in supply chain ... remove sole source limitations, expand new unit capacity
- Expand regional footprint w/ acquisitions, partnerships & organic growth



#### Invest in core business

- New units ... ESBWR + Gen IV
- Fuel...GNF 2, MOX and beyond
- Reactor services ... total outages

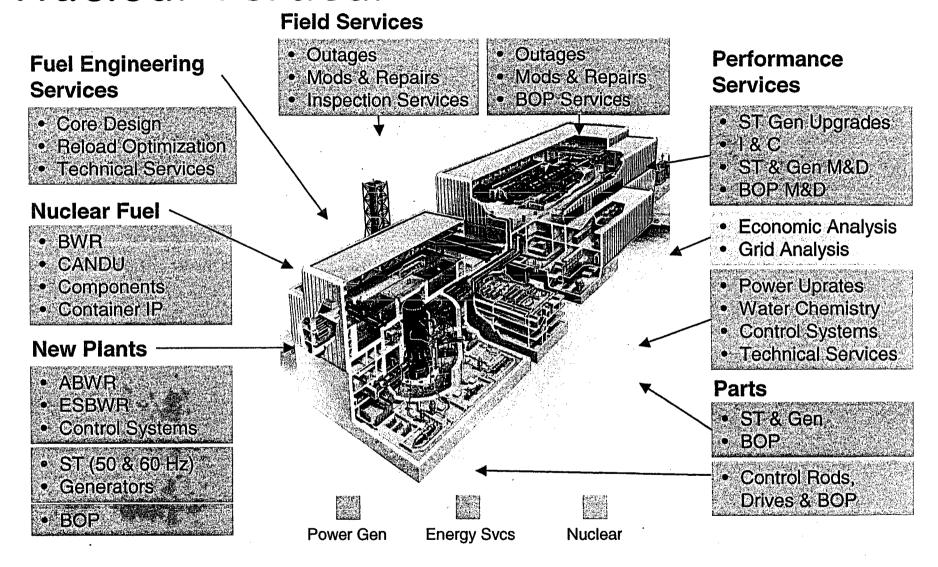
- Performance services ... new portfolio
- Uranium...Enrichment +
- Back end services ... investigate options



#### Expand our presence across the Value Chain

Mining & Conversion	Enrichment	Fuel: Fabrication	New Units	Services	Spent Fuel Storage	Re- processing	Final Disposal
? Explore Relationships	<b>√</b> Silex	Add PWR	<b>√</b>	Add PWR	New	? Explore	*

### **Nuclear Vertical**

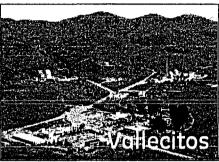


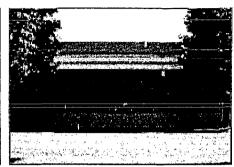
Plus Water, Security, Financing Options

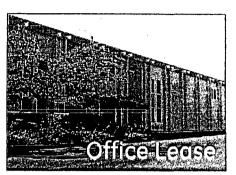


# Simplification & Consolidation

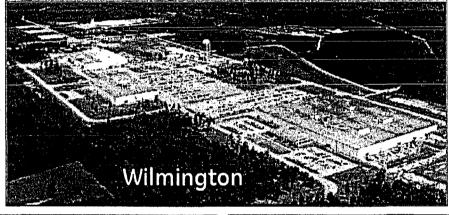








- 95% BWR's are in the East and South
- Customers requesting move
- Improved economics and incentives
- Closer to INPO, NEI, NRC, new build
- Recruiting and retention





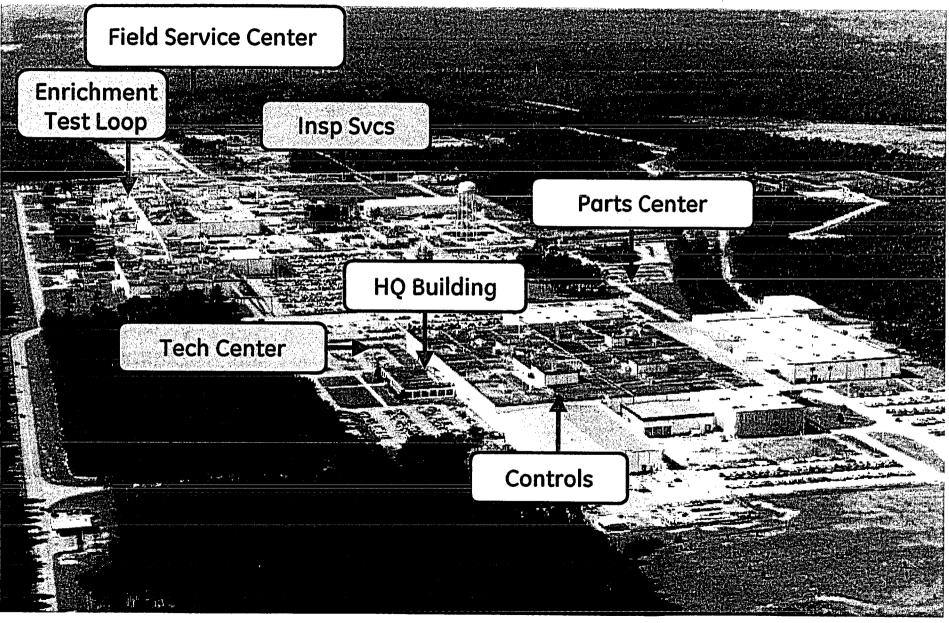




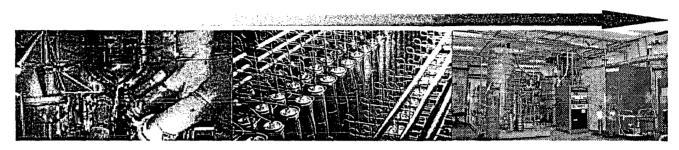




# Wilmington Site



### GE Enters Uranium Enrichment ...



Gaseous	<b>Diffusion</b>
---------	------------------

Centrifuge

Laser Isotope Separation

GENERATION	1st 2 <sup>nd</sup>	3rd
PROCESS	Mechanical Mechanical	Laser Excitation
% OF EXISTING	45% 40%	0%
PRODUCTION1		<b>U</b> 70

<sup>&</sup>lt;sup>1</sup> Remainder from HEU

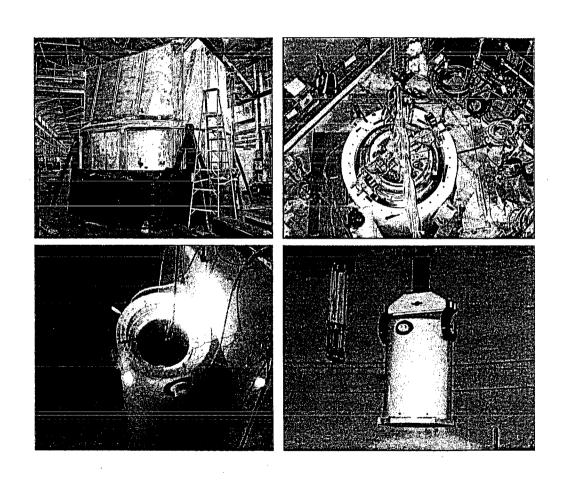
- ✓ U.S. Government wanting technology in U.S. company hands
- ✓ Resolved roadblocks to attaining projected laser isotope separation efficiencies
- ✓ GE/Silex synergies to commercialize this innovative technology
- ✓ Improved cost of enrichment in the long term
- ✓ Wilmington location ideal



## GE Enters Fabrication & Dry Cask Business...

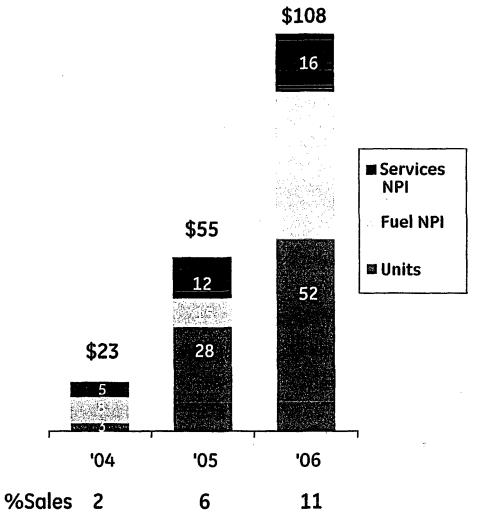
#### Ionics Purchase

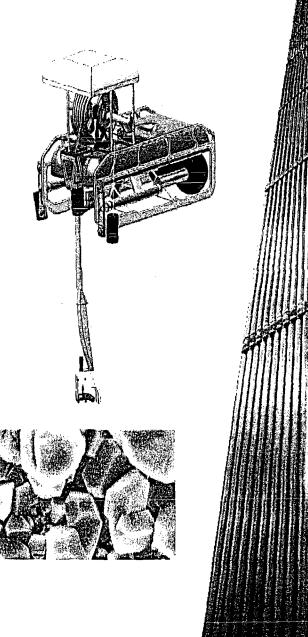
- Dry Fuel Canisters
- Transfer Casks
- Cask Liners
- Steam Dryers & Strainers





New Products / Programs (\$MM)

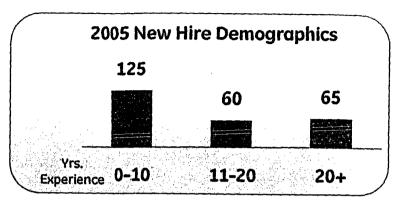






### Talent Infusion

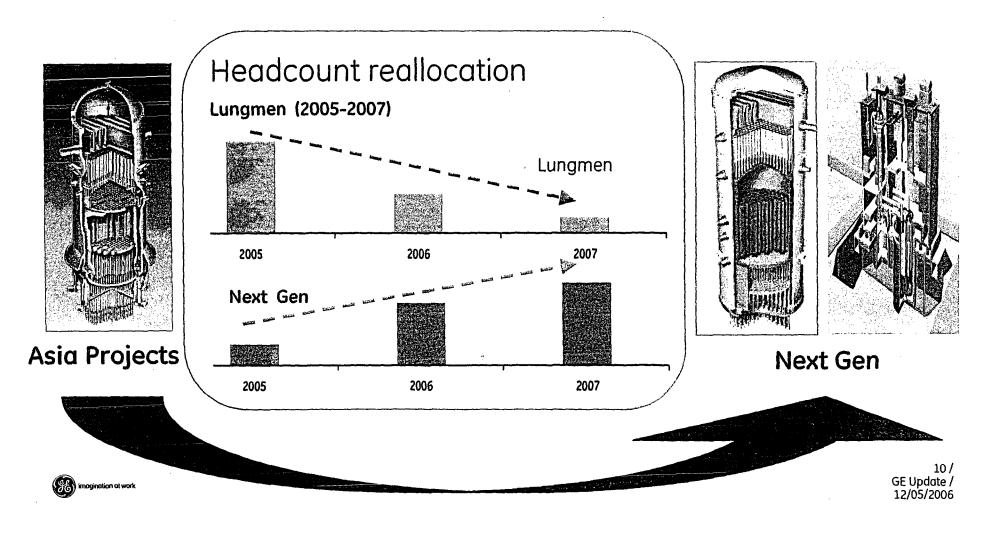
- 420 new hires since 2004
- Currently hiring 30 per month
- Mix of college & experienced talent
- Building solid bench



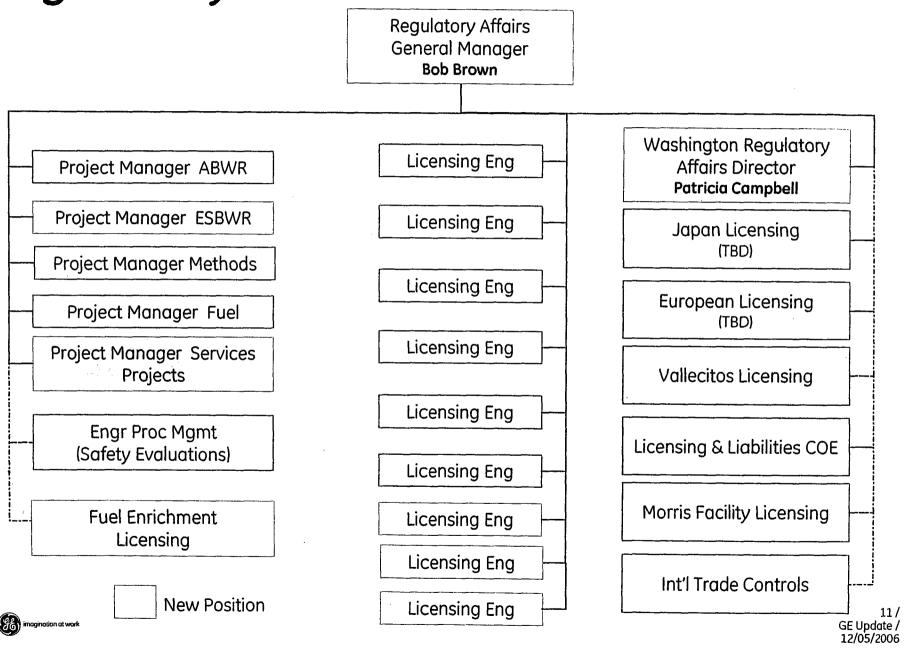


# New Unit - Personnel Alignment

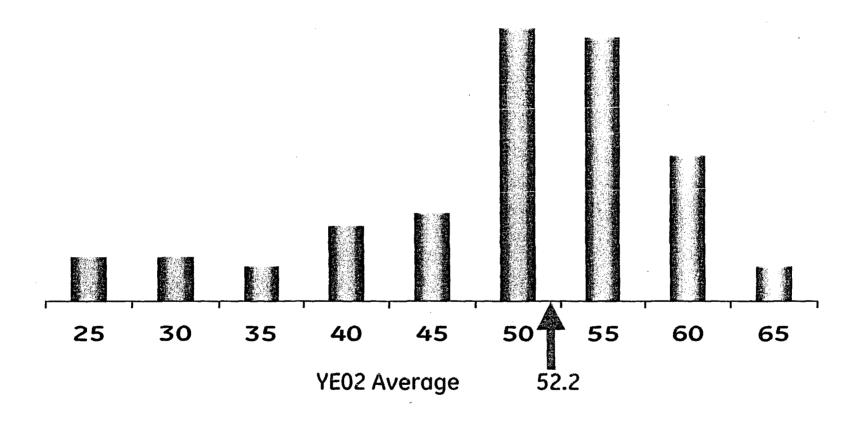
- ✓ ESBWR & future new units move to Wilmington ...attracting new personnel
- ✓ Top talent realigning to Next Gen ... transferring lessons learned



Regulatory Affairs

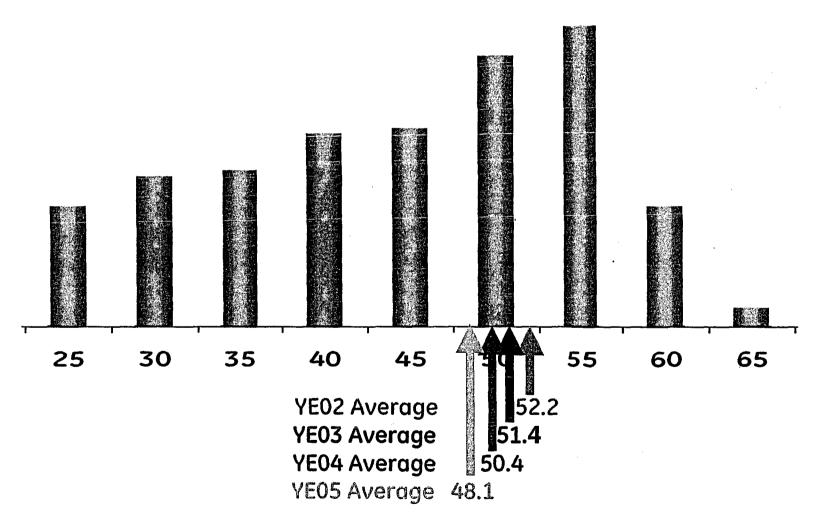


# Resulting Impact on Demographics





# Resulting Impact on Demographics





### **Human Performance**

#### ...The Environment

- Customers embracing, implementing & requesting HU
- GE benchmarking industry best practices









... The Catalyst

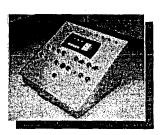
- Hired leader with strong INPO & industry experience
- HU Council Formed Strong Leadership & Commitment

... The Improvement

- Core Focus Areas Targeted for Improvement
- Training and Practical Application of HU Tools

and the Tools...

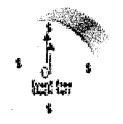




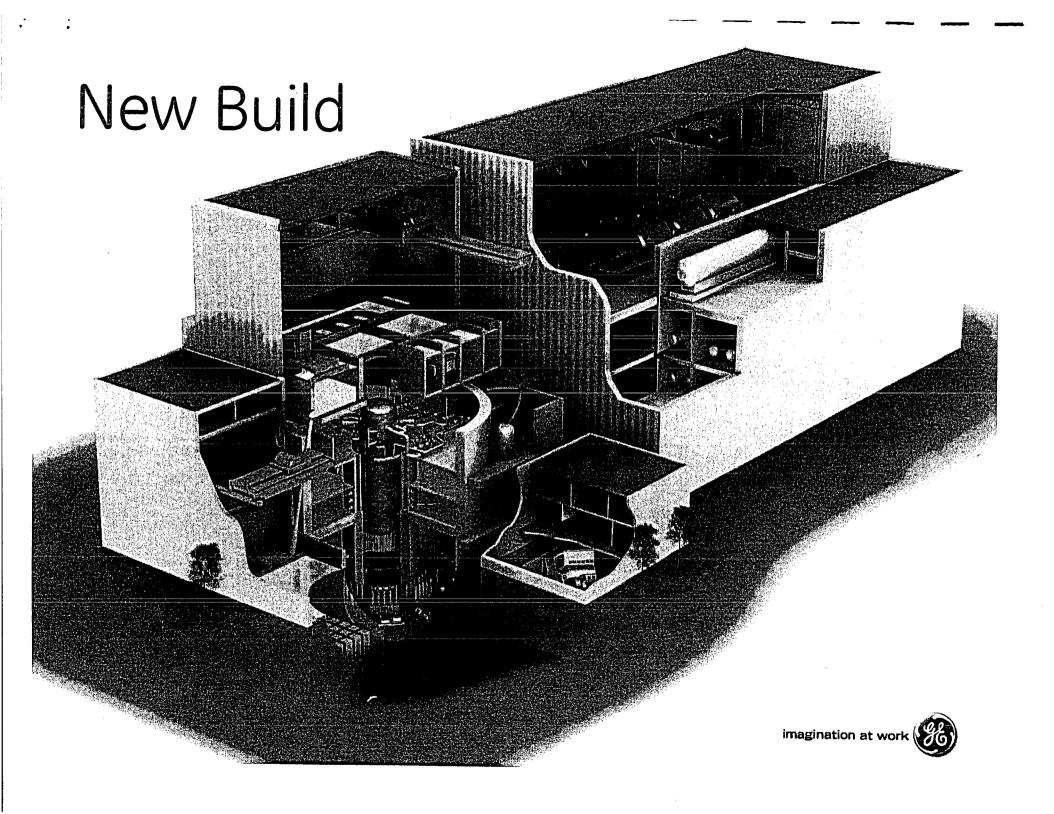
**Training Simulator** 



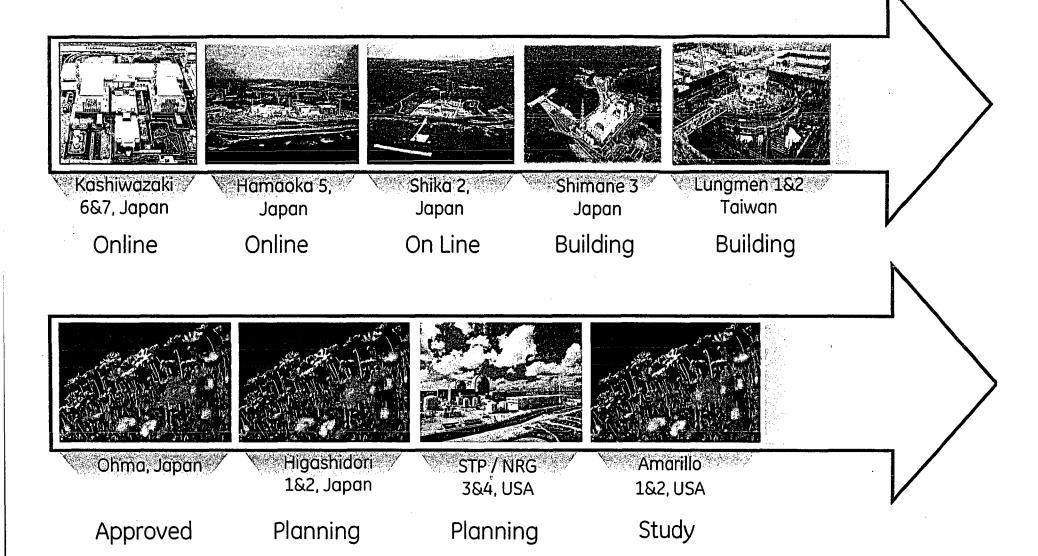
On-line ... Remote Accessibility 24 / 7



**Event Clocks... Rewards & Recognition** 



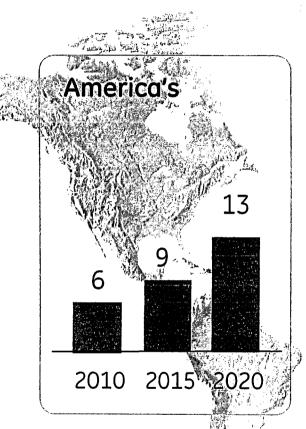
### Gen III New Units

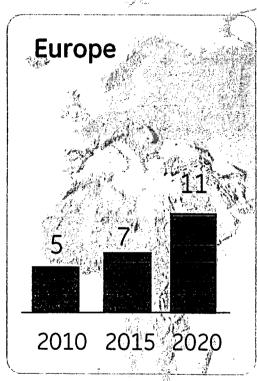


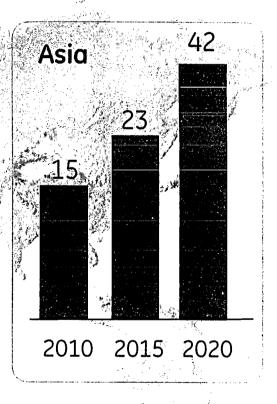


### Future outlook

New Construction Forecasts ... (Orders; GW Cumulative)





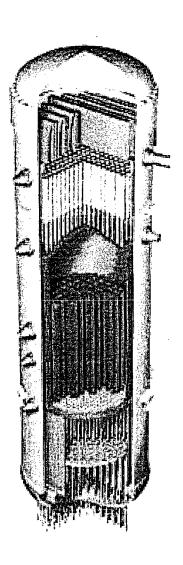




### Next Gen Reactors...Gen III+

### **Customer / Industry Objectives**

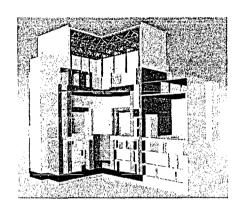
- Simplified design
- Lower capital costs
- Faster construction period
- Design for O&M ... lower cost...easier
- Fewer O&M staff / less specialized
- Improved forced outage rates
- Improved safety and security
- Lower dose & reduced waste
- Risk sharing & financing options
- Standard design





# Advanced nuclear power ... ESBWR

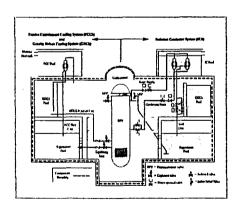
#### **Key Features**



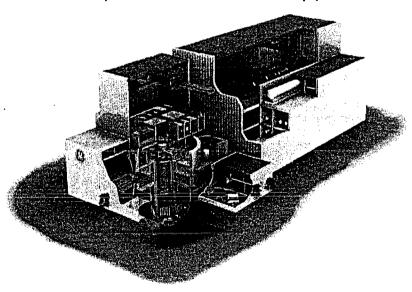
- Simplified Design
- Standard / Modular
- 36 month schedule \*
- Capex down 15%
- Opex down 20%

### Deployment

- NRC DC submission complete
- Part of the US DOE 2010 Program
- Selected by NuStart, Entergy & Dominion
- On plan for 2007 COL applications



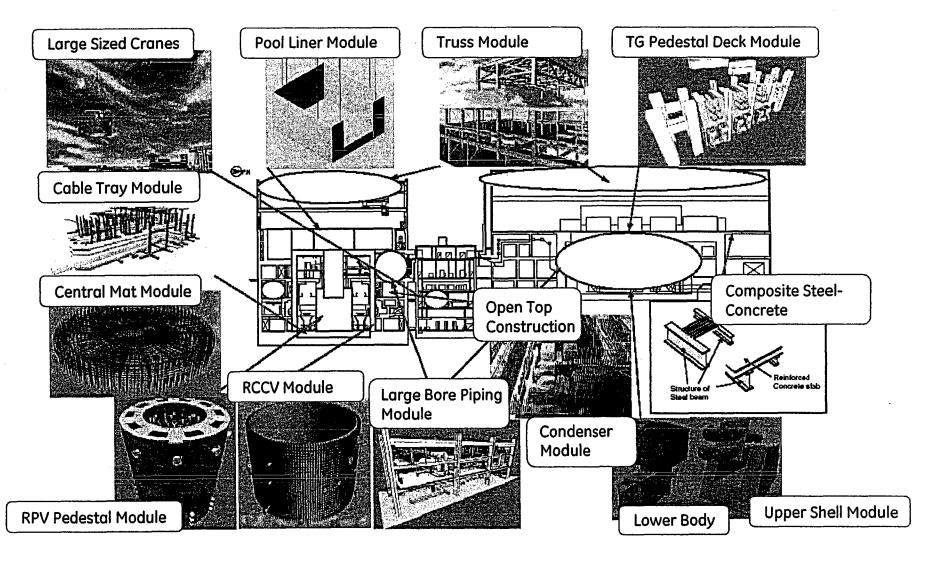
- Improved safety
- Improved security
- Passive design
- Improved outages



\* From FSC to FL

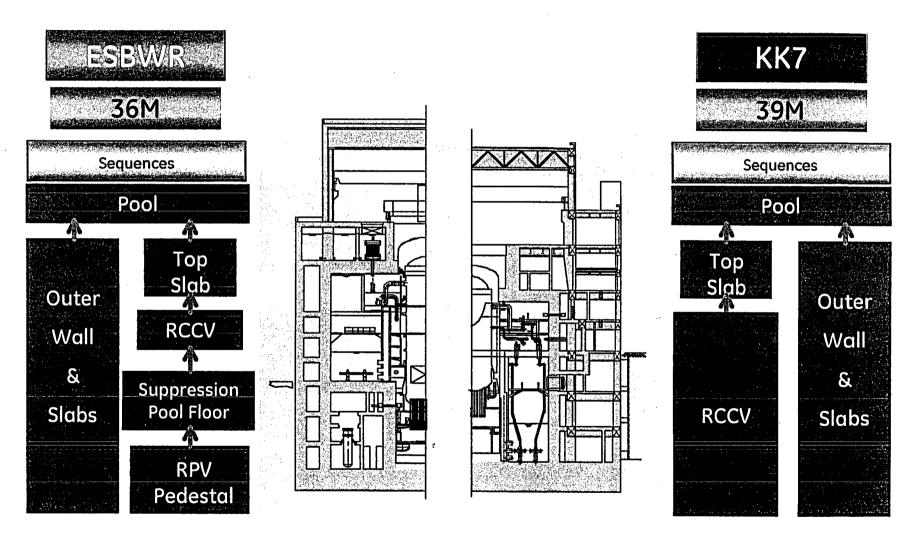


# Principal ESBWR Construction Methods





# ESBWR vs. ABWR Comparison

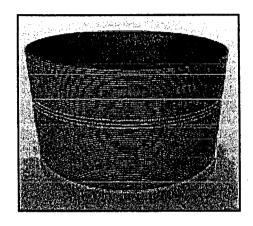




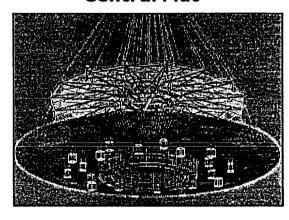


# Advanced Construction Methods: 3D Models

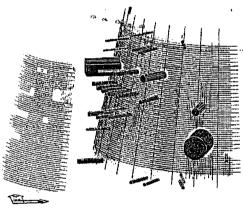
**RCCV liner** 



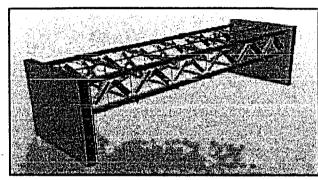
**Central Mat** 



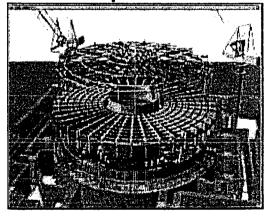
Rebars



**Roof Truss Steels** 



**Top Slab** 

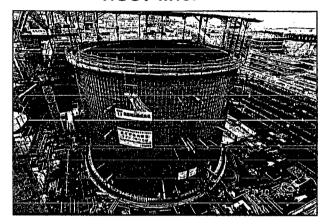




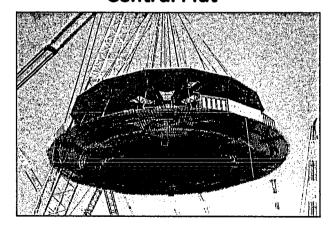


# Advanced Construction Methods: In Reality

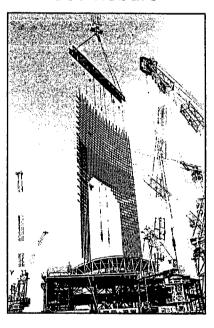
**RCCV liner** 



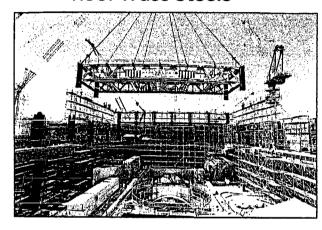
**Central Mat** 



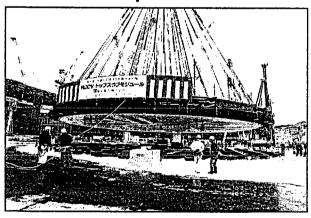
**RCCV Rebars** 



**Roof Truss Steels** 



**Top Slab** 



### Standardization

#### **Engineering Design**

- Enveloped designs
- Common components
- Design control and documentation
- Standardized components
- Common test procedures
- Identical systems, structures
- ❖ O&M procedures
- Construction plans and processes

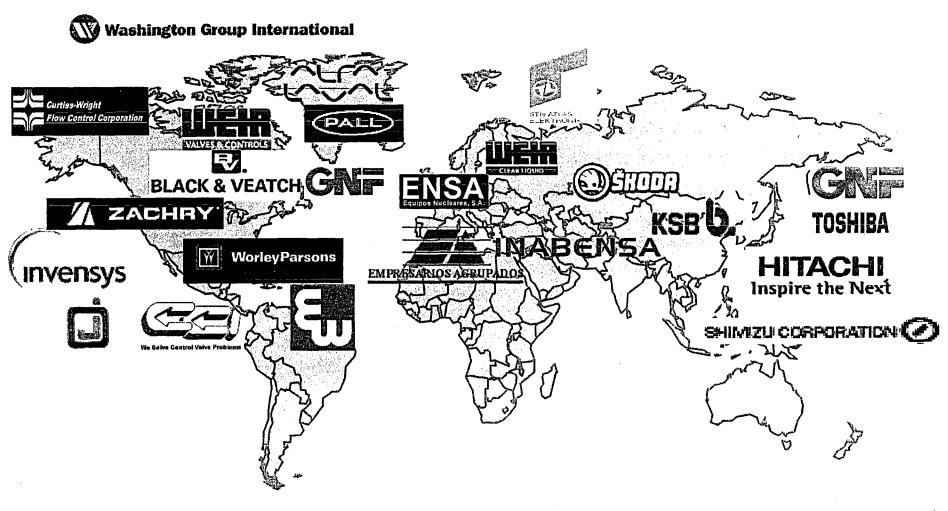
#### **Project Controls**

- Project Quality Plan
- Project Design Manual
- Project Procurement Plan
- Project Management Manual
- Project Schedule & Controls
- Engineering Operating Procedures (EOPs)
- Project Instructions (EPIs)

#### **Documentation**

- Project Specific Calculations
- Project Specific Design Record
   Files
- Equipment Requirements
- Key Supplier Documents
- Outgoing Customer Correspondence
- Text Type Engineering Documents
- Reports

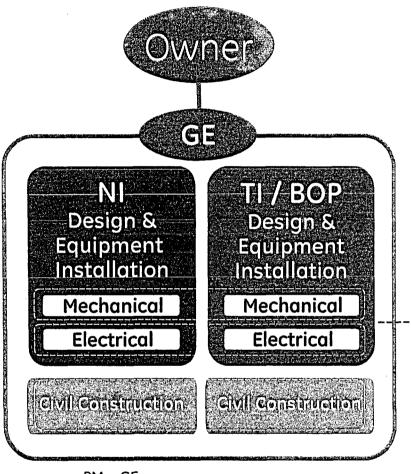
# **GE's Qualified Suppliers**





/ 25 / GE Update 12/05/2006

# Project delivery structure



- PM = GE
- NI = GE + GE Team
- TI/BOP = GE &/Or Global Suppliers/Partners
- Civil Construction = Key partners identified
- M&E = Key partners identified

Common Contractor

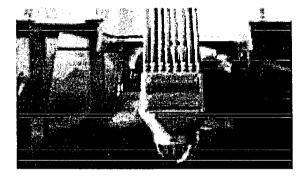
Interface

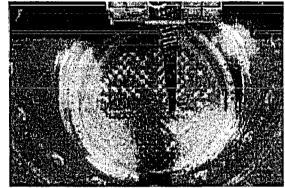
#### **Highlights**

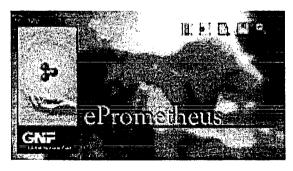
- Owner signs a Prime Contract with GE, who manages subcontracts in closed consortium
- Collaborative Customer/GE model
  - Owner in key management positions
- Best approach to provide a Total Project solution:
  - Single interface point for customer
  - Total Project Management
  - Key project interfaces managed
  - Coordinated construction
  - Multiple project participants with risk sharing
- Contract terms to provide for reasonable risk share between GE and Owner
- Single interface point for Owner
- Developed & ready to deploy



### Nuclear Fuels





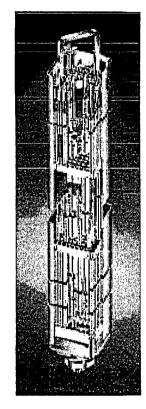


#### **Fuel Products**

- BWR & Candu Fuel:
  - Nuclear & Mechanical Design
  - Initial Core Loads
- MOX Fuel Supply (Japan)

#### **Fuel Services**

- Core Design
- Re-Load Design
- Technical Services
- Fuel Performance Optimization
- Monitoring & Diagnostic Services



**BWR Bundles** 

- GE11/13/12/14
- GNF-2
- Next Generation

### **BWR Fuel**

#### **Defense in Depth**

#### **PCI/Duty**

- Accurate, benchmarked, state-of-the-art methods
- High quality, PCI-resistant pellets
- Plant operator tools

#### Corrosion

- Maximum cladding corrosion resistant
- Real-time plant water chemistry monitoring (including high-risk fuel species)



#### GNF2 Advantage™

#### **Debris**

- Debris ingress prevention
- Improved cladding fret resistance (at spacer locations)

#### Manufacturing

- Robust manufacturing processes
- Best-in-class inspection systems
- Human performance



**Operating Flexibility** 

**Increased Energy** 

**Reduced Fuel Cycle Costs** 

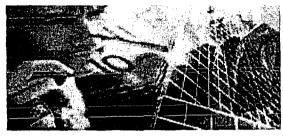
Reliability & Quality Enhancements

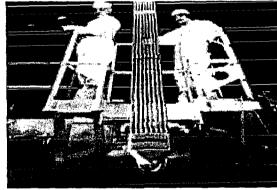


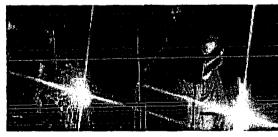
# Committed to zero leaker reliability while meeting customers' performance needs



### **Nuclear Services**





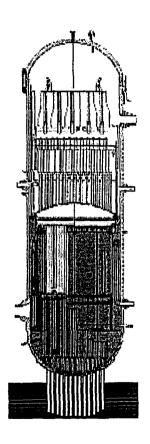


#### **Performance Services**

- Asset Enhancement Services
- Asset Protection Services
- Technical Services
- Electrical & Mechanical
- Controls
- Contractual Services

#### **Reactor & Field Services**

- Full Outage Services
- Inspection Services
- Reactor Modifications
- PWR Services
- Parts



# Performance 20<sup>SM</sup> - Concept

Point of Arrivol Plant Performance: ■ M&D Package **Optimize** □ Performance Guarantees ■ Multi-Year Agreement □ Asset Optimization **Plant Improvements:** □ Replace Solve □ Repair □ Upgrade □ Uprate **Plant Baseline:** Business Strategy **Evaluate** □ Nuclear Island □ Turbine Island ☐ Balance of Plant



Mind...

A Tailored & Scalable

Solution with

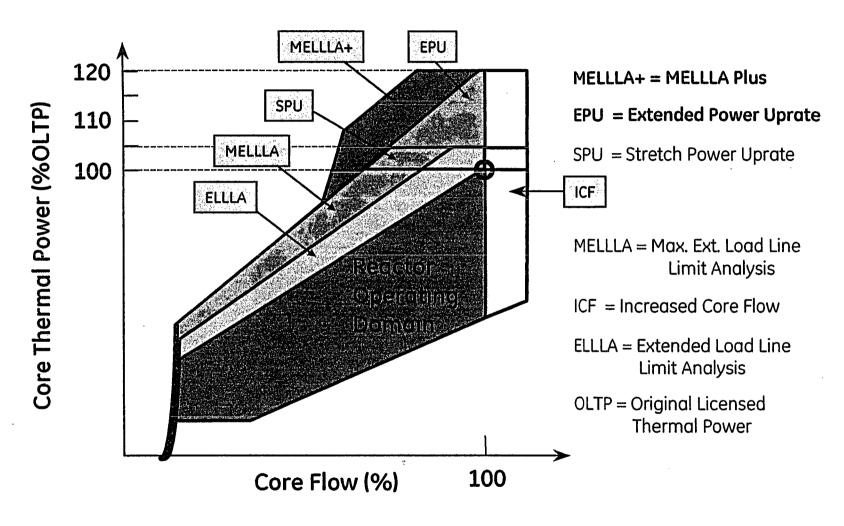
Optimum Plant

Performance and

Customer Choice in

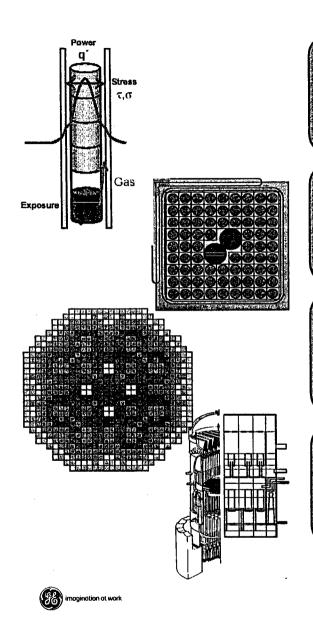
Fleet - Plant - System - Equipment - Component

# Increasing Operational Flexibility





## Methods Analysis Platforms



PRIME

Fuel rod thermal-mechanical

Mechanical behavior of fuel rod.

LANCER

2-D Lattice Physics

Nuclear Behavior of Fuel Rods Within Bundle.

**AETNA** 

**3-D Core Simulation** 

Nuclear + Thermal-Hydraulic Behavior of Bundles in Core

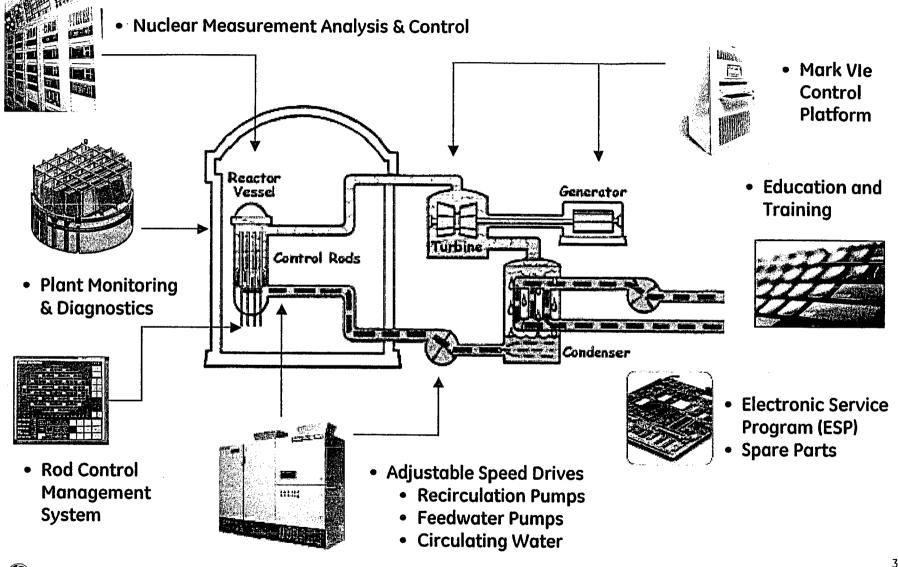
**TRACG** 

Coupled Core and BOP Simulation

Best Estimate Analysis of Operational Transients

32 , 3E Update 12/05/2006

# **Digital Controls**

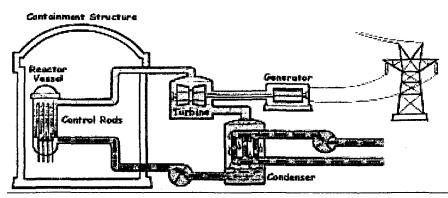


imagination at work

### WaterCare

#### **Primary**

- Hydrogen Water Chemistry
- NobleChem (License + App'n)
- DZO (License)



#### BOP

- Makeup Water Equipment
- Treatment / Addititives / Filtration
- Scale, fouling & corrosion control
- Demineralized Water

- Primary+ BOP offerings
- On Line M&D solution for continuous monitoring of more species during Start Up, Operation, Transients and Shut Down
- Long term support ... based on:
  - Water quality + structural integrity
     + fuel protection
  - M&D ... simplified operations ... improved control

**Total plant solution** 



### **Reactor Services**

**Outages** 

Outage Services Refueling Outage Tools

Reactor Parts

Control Rod Drive

Marathon Control Rod Blades

Reactor Internal Hardware

Modifications

**Emergent Modifications/Repairs** 

In-vessel

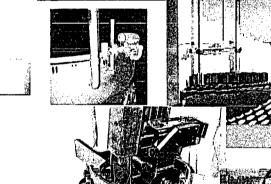
NSSS (out of vessel)

Inspections

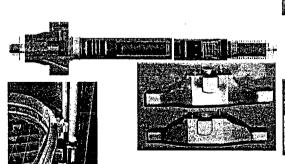
Visual Inspections
UT/ET Inspections
Remote Automated Tools

**Specialty Projects** 

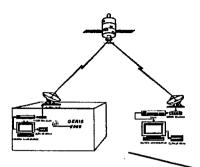
Suction Strainers
Dry Cask Services







### NP



Low Duty Control Rod Blade

Phased Array TWS

Jet Pump Inspection Tooling

►IVVI Digitization / Remote Data Analysis

Invader - IVVI Remote Tooling ◆

▶Inside RPV Inspection System -replace GERIS ID

CRDH Inspection System ..

PWR Inconel Welding

**PWR Piping Inspections** 

**▼PWR Suction Strainers** 

**PWR Vessel Inspections** 

**SLDES** Improvements

**Bundle Shuffle Machine** 

**Next Gen BEDS** 

