

*Allyer-Provided
Discrimination
Timeline*

PRIVILEGED AND CONFIDENTIAL

200-2002 Timeline

- Spring 2001 President's Staff Meeting
 "Leadership is a nuclear safety issue" conversation

- Monthly meetings 2001-2002*
President and Kymn Areas of concern re. Leadership, engagement, impact on Operators
 Safety and decision making

- January 2002 Salem Operations Manager not doing his job
 Leadership and safety concerns

- February 2002 Salem Operations Manager not doing his job
 Leadership and safety concerns
 VP and Director of Operations pressuring Operations for production over
safety decision meeting

- March "Rift" between Operators with Licenses and Senior Mgt.
 Joint meeting worsens the gap--senior leadership not listening
 Operations Manager still not doing his job

- April 2002 Operations Manager resigns---says Sr. Leadership lack of integrity and
 decision making is the issue

- May 2002 Meeting with President
 "We do not have the leadership team that can take us to excellence"
 Concerns about example-we are setting, impact on safety, site
 performance

- One-on-One meetings with President get cancelled for several months

* Will obtain specific dates

Information in this record was deleted
in accordance with the Freedom of Information
Act, exemptions b7c
FOIA- 2005-194

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PRIVILEGED AND CONFIDENTIAL

2003 Timeline

Jan 2003

One-on-One meeting with [REDACTED]
Clearly state concerns about leadership at the Director level
Two directors not doing their jobs----one in over his head, one disconnected/disengaged; both causing lack of confidence in Site Senior Leadership
Concerns stated about Salem Operations---Operations Manager Out of touch with his people; morale very low; anger and frustration very high; concern about safe operations of the facility
Ask to report to [REDACTED] and for INPO responsibility

Feb 26, 2003

One on One meeting with [REDACTED]
Clearly reiterate concerns stated last month; discuss lack of Progress and increased concern for plant impact. Gave direct feedback on management team and concerns about what I had heard from Union guys at Salem. Danger to themselves (injuries) and others (operations issues, human performance events, etc.)
Stated burden on [REDACTED] and need for leadership changes--many high level people not being accountable, in over their heads, and we are not set up to win. Ask to report to [REDACTED] and INPO responsibility

"I have some bad news. Your position is being eliminated. This is not about performance. You have worked tirelessly. We have to make drastic change and this about that."

Feb. 26, 2003

Meeting with HR [REDACTED] says still go on your plant visits--continue to do your job.

Feb 27-28, 2003

Emails to [REDACTED] re. plant visit. NO response.

March 5, 2003

Discussion with [REDACTED] re. plant visits

March 7, 2003

"I'm telling you not to go. [REDACTED] doesn't want you to go" [REDACTED]

One-on-One meeting with [REDACTED]
"I'm not going"

March 13, 2003

Meeting with attorney (taping in NJ is legal)

PRIVILEGED AND CONFIDENTIAL

2003 Timeline continued

- March 20, 2003 One-on-One meeting with [REDACTED] (taped) 7C
Discussion of position elimination
Reported safety vs. production issues and senior leadership
Concerns about decision-making; "dangerous"
[REDACTED] says "That's a bunch of bullshit"
- March 21, 2003 Call from [REDACTED]
Must meet with HR manager Monday
Subject: Your layoff
- March 24, 2003 Meeting with [REDACTED] (taped)
[REDACTED] wants to accelerate your departure date"
I protest. No choice. Must leave site by 3/28.
Exit interview 4/16 as planned.
- Met with [REDACTED]
Unwilling to engage in "how it really is" conversation behind closed door
- March 25, 2003 Send letter to Chairman of the Board
Meet with Employee Concerns
- March 26, 2003 Call from HR [REDACTED] (taped)
[REDACTED] and [REDACTED] want you to do exit interview on 3/28.
Bring all company property and plan to turn in your badge.
- Request via attorney for meeting with safety investigator
- Confrontation of [REDACTED] (taped)
- March 28, 2003 Last day
Statement read at [REDACTED] staff meeting, manager meeting, and
training center
- March 31, 2003 Request email/voicemail in effect until 4/16
Email/voicemail eliminated same day

~~PRIVILEGED AND CONFIDENTIAL~~

KEY PLAYERS

Before April 1, 2003

[REDACTED]

April 1, 2003

[REDACTED]

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