1.	UNITED STATES OF AMERICA
2	NUCLEAR REGULATORY COMMISSION
3	+ + + +
4	OFFICE OF INVESTIGATIONS
5	INTERVIEW
6	x
7	IN THE MATTER OF:
8	INTERVIEW OF: Docket No. 1-2003-045
9	
10	(CLOSED) :
11	x
12	
13	Wednesday, May 12, 2004
14	PSEG Training Facility
. 15	Edison, New Jersey
16	
17	The above-entitled interview was conducted
18	at 4:07 p.m.
19	
20	BEFORE:
21	Special Agent JEFF TEATOR
22	
23	EXHIBIT YO
24	S.G.O.3
Information in accordance	his record was deleted that the Freedom of Information 2C 10 C/
Act, exemption	NEAL R. GROSS
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ON BEHALF OF PSEG AND

JEFF KEENAN

APPEARANCES:

Assistant General Solicitor

PSEG Services

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PROCEEDINGS

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(4:07 p.m.)

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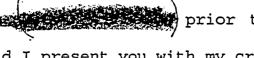
SPECIAL AGENT TEATOR: Today is May 12, the year is 2004. My name is Jeffrey Teator. I'm the Senior Special Agent with the United States Nuclear Regulatory Commission, Office of Investigations, and it's approximately 4:07 in the afternoon.

Today, I am interviewing



This interview is taking place at PSEG

Training Facility, located in Edison, New Jersey.



prior to going on the

record, did I present you with my credentials?



Yes.

SPECIAL AGENT TEATOR: And a few, I guess it was a few days ago, did you receive a copy of a subpoena that was issued for you to appear here today?



Yes.

appearing in response to that subpoena. You're being interviewed today as a witness in an investigation I'm conducting into an alleged violation of 10 CFR 50.7, which is employee protection regulation. You're considered a witness in this investigation, and it involves an allegation made that Dr. Kim Harvin was retaliated against by her employer because she engaged

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in protected activity, NRC protected activity.

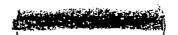
you are represented by counsel today. Jeff, if you could identify yourself for the record and explain your representation, please.

MR. KEENAN: Yes. My name is Jeff Keenan.

I'm Associate General Solicitor of PSEG Services.

Today I represent and PSEG Nuclear in a joint capacity. I have reviewed this issue, and I'm not aware of any conflict of interest. If a conflict arises, we'll take a break from the record and figure out how to best handle that. We appreciate this opportunity. We certainly understand is a fact witness in this, and we would also like the opportunity to review the transcript at a mutually convenient time.

a few follow-up questions regarding your representation. Is that your understanding of the representation?



Yes.

SPECIAL AGENT TEATOR: Okay. Just for the court reporter, there's a thunderstorm going on outside and the lights just flicked a little bit. I hope this is being recorded. We're going to check in a minute, though.

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1	Is that your understanding of the
2	representation?
3	Yes.
4	SPECIAL AGENT TEATOR: Okay. Does your
5	employer require you to have an attorney represent you
6	if you're interviewed by the Office of Investigations?
7	No.
8	SPECIAL AGENT TEATOR: Okay. Do you
9	understand that you have a right to a private
10	interview with me if you wanted one?
11	Yes.
12	SPECIAL AGENT TEATOR: Okay. Knowing all
13	this, do you wish to go forward with counsel present?
14	Yes.
15	SPECIAL AGENT TEATOR: Okay. We're going
L6	to take a very short break. It's 4:10 in the
L7	afternoon.
18	(Whereupon, the foregoing matter went off
L9	the record at 4:10 p.m. and went back on
20	the record at 4:13 p.m.)
21	SPECIAL AGENT TEATOR: Okay. The tape is
22	recording, and it's now 4:13. We're back on the
23	record.
24	do you have any objection today to
25	providing sworn testimony?



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SPECIAL AGENT TEATOR: Raise your hand, do you swear that the please. information that you are about to provide to me is the truth, the whole truth and nothing but the truth? I swear.

SPECIAL AGENT TEATOR: Thank you. Can you give me your date and place of birth, please?

No.



SPECIAL AGENT TEATOR: Okay. Social security number, please.



SPECIAL AGENT TEATOR: And your current

home address?



SPECIAL AGENT TEATOR: Your home phone

number?



SPECIAL AGENT TEATOR: Did you ever serve in the United States military?



SPECIAL AGENT TEATOR: All right. Have

you attended college?

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Yes.

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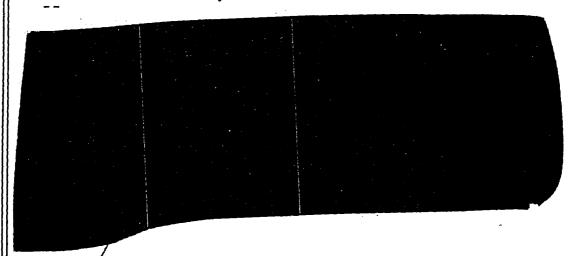
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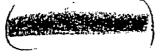
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SPECIAL AGENT TEATOR: I see you're a Why don't you just tell me what your Bachelor's

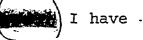


SPECIAL AGENT TEATOR: Okay. Thank you.

Any further? That's a lot.



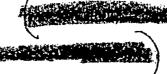
Beyond my



various executive programs but that's my formal education.

SPECIAL AGENT TEATOR: Okay. Thank you.

At some point were you hired to work for PSEG?

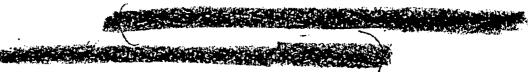


I was recruited from



SPECIAL AGENT TEATOR: Okay. And your

current job title?



SPECIAL AGENT TEATOR: Thank you. And how

long have you been in that position?

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title?



Eight years.

SPECIAL AGENT TEATOR: Okay. Who do you

report to today? Who's your supervisor?

We just had an HR redesign, and so under the HR redesign I'm reporting (phonetic).

SPECIAL AGENT TEATOR: And what's his

And he reports to

His title,

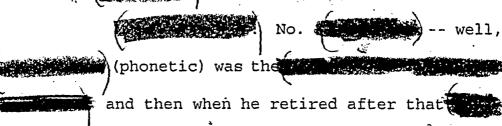
I'm not sure exactly. I guess

or something. It's just very recent, so we haven't really gotten new titles.

SPECIAL AGENT TEATOR: All right. I guess the period of time I'm going to talk to you about is probably going to be mostly the 1999 through March 2003 time period. You were in your current position during that time period, I guess?



And would have been your -- no?



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and I

honestly don't remember the exact time that she took 1 2 over from him. SPECIAL AGENT TEATOR: At one time, would 3 you have reported directly to 4 5 Yes. SPECIAL AGENT TEATOR: 6 This is very recent 7 so I really kind of still report to 8 reporting to 9 10 SPECIAL AGENT TEATOR: Okay. Do you know Kim Harvin, Nancy Ratigliano (phonetic)? 11 12 13 SPECIAL AGENT TEATOR: No. There's two names there. Do you know --14 15 Kim Harvin. SPECIAL AGENT TEATOR: Right. Okay. 16 Or Kim Ratigliano. I 17 never knew her as Nancy. 18 19 SPECIAL AGENT TEATOR: I've seen it as 20 Nancy. 21 I've never seen it as 22 Nancy. 23 SPECIAL AGENT TEATOR: Okay. Fine. Do you know her? 24 25 Yes, of course.

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1	SPECIAL AGENT TEATOR: How long have you
2	know her?
3	I originally met her when
4	we were both at
5	SPECIAL AGENT TEATOR: Oh, okay.
6	And that was must have
7	been '85 or '86, something like that.
8	SPECIAL AGENT TEATOR: All right. At any
9	point, did Kim Harvin work directly for you?
10	Maybe I'm not sure
11	if it was somewhere in that vicinity of
12	Did she work for me? No.
13	SPECIAL AGENT TEATOR: No? Never?
14	Never. Not at
15	SPECIAL AGENT TEATOR: Here?
16	Here, yes.
17	SPECIAL AGENT TEATOR: Yes. When?
18	Let's see, she was do
19	you mind if I look at some
20	SPECIAL AGENT TEATOR: Sure. If you think
21	some documents will help you refresh your
22	recollections, please. Is that whole file regarding
23	Kim Harvin?
24	Yes.

SPECIAL AGENT TEATOR: Jeff, do I have --

might there be something in there that PSEG hasn't 1 provided to the Commission that might be helpful? 2 I have to look at the 3 MR. KEENAN: documents to see. 4 SPECIAL AGENT TEATOR: 5 Just one second. 6 7 SPECIAL AGENT TEATOR: 8 Okay. 9 SPECIAL AGENT TEATOR: Yes. The question 10 was --11 Right. 12 SPECIAL AGENT TEATOR: -- at some point 13 did she work for you? Kim was hired in her 14 __ 15 first date of -- she started on February 23, 1998. 16 SPECIAL AGENT TEATOR: And she was hired to work 17 in my organization under 18 (phonetic) at 19 the time. SPECIAL AGENT TEATOR: 20 Right. 21 He was the head of -- the 22 also known as Organization Transformation, and she was going to 23 report to him and he reported to me, so he was in my 24

organization and she was working on my team.

1	SPECIAL AGENT TEATOR: Okay. I have a
2	copy of Kim's 1998 performance evaluation as part of
3	the package. We got a lot of documents from the
4	Nuclear Department in response to this investigation.
5	Is that your signature there as
6	Yes.
7	SPECIAL AGENT TEATOR: reviewer,
8	signature, 3-19-99?
9	Yes.
10	SPECIAL AGENT TEATOR: Okay. And is
11	on top of that?
12	Right.
13	SPECIAL AGENT TEATOR: All right. Jeff,
14	there's a September 27, 2001 email. If you could go
15	to that.
16	MR. KEENAN: Is that
17	
18	SPECIAL AGENT TEATOR: Right.
19	Right.
20	SPECIAL AGENT TEATOR: It's from
21	to you, right?
22	Right.
23	SPECIAL AGENT TEATOR: And I'll read it
24	onto the record here. It says,
25	not too late for your budget planning needs. I will

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require the services of Kim through the entire 2002. She is actively assisting us in making fundamental changes in our behaviors and thus our performance. would like to sit with you to determine how we might reduce the costs associated with her services."

The question is going to be regarding the first sentence, "I hope I'm not too late for your budget planning needs." Why would his discussion with you on your job get into your budget planning needs, I'm trying to understand what that meant.

Right. That was in September 2001. She was reporting to me, and the way it worked is I had a consulting -- an internal consulting organization. And my people had to have their work hours, their labor hours assigned to a So he wanted to make sure that we assigned her hours, labor dollars, to Nuclear.

SPECIAL AGENT TEATOR: Okay.



So that's why he was

saying, "I need her."

SPECIAL AGENT TEATOR: But I'm not -maybe I'm not understanding the corporate environment a little bit at PSEG. She was a PSEG employee, correct, not a contractor.



Right.

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SPECIAL AGENT TEATOR: So why would -- can 1 2 you explain a little bit more of what your answer to 3 my last question was about, having her services paid by Nuclear and what that meant? 4 We have a shared 5 Right. 6 services organization. This was after the Services 7 Corporation was formed. SPECIAL AGENT TEATOR: 8 Right. 9 It was formed in 2000, I think. 10 SPECIAL AGENT TEATOR: 11 Okav. And when we went to the 12 13 shared services model, the idea is that you had to 14 charge back the labor dollars and expenses associated 15 with your employees. It was an optional service. 16 my people -- I was responsible, and still am, for 17 ensuring that all of the hours associated with my 18 people have a client that wants to pay, and we charge 19 It's an internal charge-back kind of process. SPECIAL AGENT TEATOR: Okay. So at the time she was on 21 22 my team charging back her hours at a certain rate to 23 him. Okay. You didn't ask me about the second part, 24 so I won't --

> SPECIAL AGENT TEATOR: Not yet.

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SPECIAL AGENT TEATOR: So he's telling you in this email that he's going to have Kim working for him down at the site for 2002.

Exactly. Yes. He's saying -- I have other people. He's saying, "I want Kim to support me for 2002, so assign her hours to Nuclear in the Services Corporation, Shared Services process."

SPECIAL AGENT TEATOR: Okay. The last sentence reads, "I would like to sit with you to determine how we might reduce the costs associated with her services." Was that discussion or meeting held?

Well, subsequent to that, there was some discussion, and we spoke, and as a result of that a decision was made to shift her to report directly to

SPECIAL AGENT TEATOR: Okay.

Because what we determined was that the Services Corporation, the Shared Services Corporation that was a part of under my organization had some overhead costs associated with it, and by her reporting directly to him and being a direct charge as opposed to a Services

Corporation, Shared Services charge back, he would pay less for her services, because he wouldn't have the overhead associated with the Services Corporation.

SPECIAL AGENT TEATOR: Okay. All right.

asking, and we did discuss it, and we worked out how to reduce the costs associated with her services, which was by her becoming a direct report to Nuclear.

SPECIAL AGENT TEATOR: Okay. What did that mean as far as her working for you at that point?

That she wasn't going to

work for me.

SPECIAL AGENT TEATOR: All right.

The arrangement, which is in this email from October 31, was that she would work directly for him and she would be dotted lined to me, and that means she would continue to keep in touch with me, but she would work directly for him and she would no longer work for me in my organization, other than keeping in touch with me through dotted line and letting me know what was going on, so if she was doing something related to something I was working on, we would have some synergy and know what it was, like leadership. I had overall leadership development.

SPECIAL AGENT TEATOR: For the calendar

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year 2002 then, would you have provided written input

to her job performance appraisal?



No.

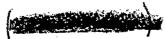
SPECIAL AGENT TEATOR: All right. That would be done by down at the site.



SPECIAL AGENT TEATOR:

and/or his

people. Okay. Let's go back and talk about the budget for just a little bit. And I guess -- well, was there any communication made from Nuclear Business Unit, NBU, right, that's what you guys call it, back up to you in any time in 2002 on whether there would be money budgeted for Kim's job for the calendar year I see budget talked about for '02, and I'm wondering if there was any type of communication like that for '03 that you're aware of?



Not from them to me.

SPECIAL AGENT TEATOR: Okay.

I had attempted to ask about that a couple of times verbally when we were in various meetings, and he didn't really say anything. He didn't respond.

SPECIAL AGENT TEATOR: Okay. When were those meetings that occurred?



In late 2003.

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SPECIAL AGENT TEATOR: You mean --

1 study, and again I said, "How is she doing?" And he "Fine." That was it. So from those two 2 said, 3 conversations I got the impression that he really didn't want to get into with me. 4 SPECIAL AGENT TEATOR: 5 Right. And so I didn't push it 6 anymore at that point. 7 SPECIAL AGENT TEATOR: 8 9 With him. 10 SPECIAL AGENT TEATOR: All right. getting maybe, and it's probably my fault, we're 11 getting a little bit ahead. 12 13 Okay. 14 SPECIAL AGENT TEATOR: But we're going to come back to when you mentioned, "with him." 15 taking from that that you had discussions with others 16 about Kim's job in '03, when you said you didn't get 17 into it with him? 18 19 Right. SPECIAL AGENT TEATOR: All right. Did you 20 21 have discussions with others? I believe I talked to 22 to see if there was a possibility that Kim could 23 come back to DQOE, because I was checking that as 24 25 another way.

1	SPECIAL AGENT TEATOR: Come back to?
2	DQOE, that's my
3	organization.
4	SPECIAL AGENT TEATOR: DQOE.
5	Yes.
6	SPECIAL AGENT TEATOR: Okay. All right.
7	When do you think you would have had that discussion
8	with
9	I'd have to check.
10	SPECIAL AGENT TEATOR: That's fine.
11	Figuring out these dates
12	is very difficult.
13	SPECIAL AGENT TEATOR: Do you want to take
14	a break off the record and you can look? If you want
15	to do that, that's fine with me.
16	You can stop it for a
17	second.
18	SPECIAL AGENT TEATOR: Okay. It's 4:29.
19	We're going to take a short break off the record.
20	(Whereupon, the foregoing matter went off
21	the record at 4:29 p.m. and went back on
22	the record at 4:33 p.m.)
23	SPECIAL AGENT TEATOR: It's 4:33 in the
24	afternoon. We're back on the record after a short
25	break. (can I call you
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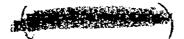
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Sure. Yes.

SPECIAL AGENT TEATOR: I've called you that a couple times already.



Please.

SPECIAL AGENT TEATOR: You found an email in your file dated -- what's the date on that? March 9, 2003. My question to you and you answered that you had a discussion with I guess, about Kim Can you tell me what this email --

Yes. The email is from Kim to me, marked confidential, and she let's me know in here that her position is currently on the list to be eliminated and that she was checking with me to see if we could talk and also to explore -- she says, "I assume coming back to DQOE is not workable." And at that point or sometime in close proximity to that prior or just around that time I checked to see if there was any possibility of her coming back to DQOE.

SPECIAL AGENT TEATOR: And was there a possibility?



No.

SPECIAL AGENT TEATOR: Why not?

Because we were -- I wasn't being allowed to fill my positions, to fill vacant positions, everything was frozen. I haven't

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1	been allowed to fill positions in quite some time.
2	SPECIAL AGENT TEATOR: Even from that day
3	up till now.
4	Right.
5	SPECIAL AGENT TEATOR: Okay. All right.
6	As my people left through
7	attrition, my organization got smaller, and every time
8	I would ask if I could fill a position, I was told no.
9	SPECIAL AGENT TEATOR: Okay. Did you talk
10	to about whether Kim could come back up here?
11	I believe I did.
12	SPECIAL AGENT TEATOR: Okay. I guess the
13	answer was no.
14	Yes, the answer was no.
15	SPECIAL AGENT TEATOR: All right. Do you
16	know if you communicated that back to Kim Harvin that
17	there wasn't a position for her back
18	Yes, I did.
19	SPECIAL AGENT TEATOR: And how did she
20	respond to that?
21	She wasn't surprised.
22	SPECIAL AGENT TEATOR: Okay.
23	She said something like,
24	"I just thought I'd check."
25	SPECIAL AGENT TEATOR: Yes.

K

"I'd like to

the

She

Did

She says right here she

assumed coming back to DQOE is not workable. 2 SPECIAL AGENT TEATOR: Right. You have 3 the October 11, 2001 email from Kim Harvin to you. 4 It's about discussions going towards her transfer down 5 to the site. 6 Yes. This one? 7 8 SPECIAL AGENT TEATOR: Yes. talk with you before you respond to 9 to call your Friday or reach me in the Outage Control 10 11 Center." Do you remember discussing this potential her about her moving down to 12 permanently? I'm using the word, "permanent." 13 was no longer going to report to you up here. 14 15 16 SPECIAL AGENT TEATOR: She was going to work for the Nuclear Business Unit. Do you remember 17 having a discussion with her about that? 18 19 Yes. 20 SPECIAL AGENT TEATOR: Did you tell her pros, cons, what that might mean down the road? 21 you have a discussion with her about that? 22 I believe I did. 23 SPECIAL AGENT TEATOR: Okay. Can you tell 24

me what you recall of that conversation?

25

1	I don't remember exactly
2	the conversation, but what I recall is we discussed
3	that if she went down there, there would be no
4	guarantees for her to come back. I remember
5	discussing that we would leave open that possibility,
6	though.
7	SPECIAL AGENT TEATOR: Okay. And is that
8	reflected in your October 31, 2001 email to
9	Why don't we just go to that and we'll break
10	that down? I'll ask you some questions about that.
11	Yes, I have that.
12	SPECIAL AGENT TEATOR: Okay. It's from
13	you to
14	Right.
15	SPECIAL AGENT TEATOR: Subject, Kim Harvin
16	in 2002. Do you see that?
17	Yes.
18	SPECIAL AGENT TEATOR: Did you author that
19	email?
20	Yes.
21	SPECIAL AGENT TEATOR: I'll read it, and
22	then I'll ask you some questions about each sentence.
23	I think we'll do it that way. this is to
24	confirm our conversation earlier today re: Kim

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Harvin's status for 2002. We'll move Kim Harvin over

to your payroll by the end of the year so that she will be on your payroll in 2002 for the entire year. This will be considered a, quote, 'rotational,' end quote, assignment with the understanding that there are no guarantees beyond that." Can you tell me what you meant by when you wrote, "This will be considered a rotational assignment?" What was meant by that?

That left open the possibility because we really didn't know what was going to happen, there was a lot of changes going on in the Services Corp, in DQOE, in HR, in PSEG, so given all the ambiguity, I wanted to leave open the possibility that she could come back --

SPECIAL AGENT TEATOR: Okay.

I wanted her also to know and him to know that there's no guarantees. Given the leadership at that time, it didn't look like she was coming back, but that could have changed.

SPECIAL AGENT TEATOR: If she didn't transfer down to work for would she have had a job at Corporate working in your group?

She would have initially had a job, but there was no guarantee that job would have continued. I had to downsize my team, and it's

1	not sure if she would have been affected or not.
2	SPECIAL AGENT TEATOR: That was already in
3	motion at that time?
4	I'd have to check the
5	dates. I think it was in there was a lot of stuff
6	going on, and I don't remember exactly the date when
7	I had to downsize my team.
8	SPECIAL AGENT TEATOR: Okay.
9	Definitely in the 2001-
10	2002 time frame. I don't remember exactly where it
11	was in there.
12	SPECIAL AGENT TEATOR: The downsizing of
13	your team, was that part of the reason why she
14	transferred down to Nuclear?
15	It was a win-win-win
16	because I didn't have to downsize another person
17	SPECIAL AGENT TEATOR: Right.
18	and he picked her up
ا 19	and reduced his costs.
20	SPECIAL AGENT TEATOR: Right.
21	And she seemed happy with
22	the change, so it was a win-win-win.
23	SPÉCIAL AGENT TEATOR: Okay. Next
4	sentence, "We will discuss her status towards the
25	latter part of 2002." Discuss her status about what?

Two thousand three was a

1 complete unknown. SPECIAL AGENT TEATOR: Even then. 2 Yes. 3 SPECIAL AGENT TEATOR: And did you talk to 4 Kim about that, that even down there at Nuclear you 5 6 may not have a job down there in '03? 7 Yes. 8 SPECIAL AGENT TEATOR: Okay. Can you --I know it's a while ago, but can you --9 10 There's never any 11 guarantees around here about anything. SPECIAL AGENT TEATOR: I guess not. 12 13 And just because you have 14 a job today doesn't mean you have a job tomorrow. SPECIAL AGENT TEATOR: Even though you're 15 16 a full-time employee. Right. 17 SPECIAL AGENT TEATOR: Okay. But do you 18 19 remember discussing that with Kim? You know, "Kim, you're going down to Nuclear for the year 2002, the 20 21 whole year, but there's no guarantee for you even 22 being down there in '03." 23 Yes.

1

You had such a

SPECIAL AGENT TEATOR:

conversation with her about that?

24

Yes. There's no

guarantee. Everything was very unknown, and depending on the value that she added down there and whether they wanted to continue her employment to do what she's doing or related work, that would determine whether they wanted to continue her.

SPECIAL AGENT TEATOR: Right. I've seen,
I guess, some testimony that Kim believed she was more
of a long-term employee down there and was going to
last beyond 2002. Based on your discussions with her,
the emails between you and can you tell
me what basis she had for thinking that?

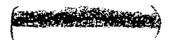
thought she was doing a great job and everybody appreciated and liked what she was doing. So based on that, she thought it would continue.

SPECIAL AGENT TEATOR: Right.

But in this environment there are no guarantees, and the work that my team did was optional in this company, and the clients decide whether you continue your work or not by whether they like what you're doing and then if they want to continue it. They could even like what you're doing and say, "That was very good, thank you very much," and not continue to buy your services. So we had to

sell our services a year in advance for the next year.

SPECIAL AGENT TEATOR: I'm going to finish with this email, and then I'm going to have a separate question for you.



Okay.

SPECIAL AGENT TEATOR: Do you have to go?

SPECIAL AGENT TEATOR: I saw you looking at the clock. We're going to probably be here a little bit.



SPECIAL AGENT TEATOR: All right. I'll continue reading here in the middle of the email, "We will discuss her status towards the latter part of 2002 and determine where and how she can make her best contribution to the business. She'll initially report directly to you and continue to report on a dotted line basis to me throughout the year for continuing with OD and leadership work we have going on throughout the business." Was she doing work for you in addition to work for Is that what that meant?

Well, she was supposed to be a, quote, unquote, "relationship manager" for Nuclear. I had a system where I had different people

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on my team who had primary responsibility for different clients, and she was the one that was supposed to keep track of what was going on in Nuclear, not just for what she was doing directly for Harry but to sort of represent and be advocate for my team, DQOE, in Nuclear. That was what she was supposed to do. She didn't really do much in that regard at all.

question now. I hear what you're saying about nothing's permanent, everything's on a year-by-year basis, but is there something you can show me in her letter where she's offered the job where that's spelled out to Kim, even back then? I know that was 1998, maybe it was a different environment then, I don't know, but is there anything you can show me that would make her -- that she understood when she came here that it was really a year-by-year job based on clients, things like that?

well, the environment did change. We went through deregulation, and as a result of the Services Corporation and a lot of pressure on costs and a lot of other things, the environment changed dramatically when Services Corporation was formed.

SPECIAL AGENT TEATOR: And that was formed after Kim had already been brought on board.



Yes.

SPECIAL AGENT TEATOR: Okay. So when that change occurred, though, when the environment changed, was she working up at Corporate or was she already down at Nuclear Business Unit?

No, she was already in Corporate. She was still in Corporate.

SPECIAL AGENT TEATOR: All right.

had been changing before that, but it really changed in 2000 when we went to the shared service model and had to basically sell our services.

guess that's a good point. Is there something that was put out by your Department to your people to let them know that the environment's changed now. It almost sounds like at that point for everybody you're on a year-by-year contract almost. I mean that's my word, but was there some kind of a memo put out to your people to make them clearly understand that this is a new environment, this is how we're operating?

I'm sure there many communications from the that

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Okay.

SPECIAL AGENT TEATOR:

MR. KEENAN: but we can certainly 1 2 evaluate whether there Service are Company communications regarding the changed environment in 3 4 particular in response to deregulation and development 5 of the Services Group. SPECIAL AGENT TEATOR: Okay. 6 I mean I was told that in 7 so many words by my boss, stuff like that, that your 8 9 services, you personally, your group are optional. If 10 they want them, you're here. If they don't, you're 11 That was pretty plain. SPECIAL AGENT TEATOR: So it's almost like 12 13 everybody in your group was a consultant at that 14 point, contractors. 15 Yes. We were internal consultants selling our services. 16 17 SPECIAL AGENT TEATOR: Okav. And we had to sell a 18 certain amount of our services to stay in business. 20 And as a result, I had to downsize my team. SPECIAL AGENT TEATOR: So wherever your team is working in the Corporation their client had to want to continue them on a year-by-year basis? 23

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possible that if Nuclear didn't want to continue her

A client.

was

services that she could have been redeployed somewhere 1 2 else. SPECIAL AGENT TEATOR: Okay. All right. 3 4 It's 4:48. We'll take a very short break off the record, then we'll continue, okay? 5 6 Okay. SPECIAL AGENT TEATOR: Thanks. 7 (Whereupon, the foregoing matter went off 8 9 the record at 4:48 p.m. and went back on the record at 4:51 p.m.) 10 11 SPECIAL AGENT TEATOR: Okay. We're back 12 on the record. It's about 4:51 in the afternoon. talking about your organization 13 14 just a little bit more and then we'll go and start focusing on Kim Harvin a little bit and what happened 15 16 with her. But at some point did people in your 17 department lose their positions? Were positions eliminated? 18 19 Yes. 20 SPECIAL AGENT TEATOR: And was it after Kim went down to work for Nuclear or before or both? 21 22 I can't remember exactly. It was around the same time. 23 SPECIAL AGENT TEATOR: Okay. Do you know 24



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how many?

Three people in 1 organization: 2 3 SPECIAL AGENT TEATOR: Okay. Three out of 4 5 how many? Three out of at the time 6 7 ten. Okay. And Kim's 8 SPECIAL AGENT TEATOR: position was eliminated in --9 Also 10 11 (phonetic) went to another organization, so it was actually four. She wasn't downsized. She ended up 12 getting another position. 13 SPECIAL AGENT TEATOR: 14 Okay. And Kim left, so that would be five. She went to NBU. 15 Yes. Right. I went down 16 to five from ten. 17 SPECIAL AGENT TEATOR: Okay. 18 Originally I was 35. 19 La Provincia de la Contra I've gone down a lot. 20 SPECIAL AGENT TEATOR: Oh. Kim's position 21 22 was -- she was notified in late February, and then there was a letter following that, but were there 23 others eliminated in your group, even in that time 24

period, in the spring of '03, or is that the time

period we're talking about here? 1 The time period we were 2 just talking about was when she first went to -- that 3 was 2001. 4 SPECIAL AGENT TEATOR: 5 Okay. 6 When she first went down 7 there. SPECIAL AGENT TEATOR: So going forward 8 from there, did you lose -- did people in your 9 Department, other people lose their positions? 10 We just had a redesign, 11 12 and I lost my entire Department. 13 SPECIAL AGENT TEATOR: Right. But going back up to the point --14 They weren't downsized. 15 It was just shuffled around. 16 SPECIAL AGENT TEATOR: Right. Talking 17 about spring of '03, though, were you still losing 18 people in your Department up through the spring of 19 20 103? Not involuntarily. I had 21 a retirement that I wasn't able to replace --22 SPECIAL AGENT TEATOR: 23 Right. 24

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(phonetic), and so, basically, what's happened is

through attrition I went way down and they never let 1 me replace any people, and then the only people I had 2 to downsize were the ones I mentioned. 3 SPECIAL AGENT TEATOR: All right. And you 4 5 touched earlier on discussions you had with about Kim's status for '03; is that correct? 6 7 Right. SPECIAL AGENT TEATOR: 8 And you already 9 shared those with me. 10 think I Ι 11 conversations with him. One was at the Minority 12 Achievers Dinner, and the other one was when I was 13 talking to him in a one-on-one interview. SPECIAL AGENT TEATOR: When do you think 14 15 the Minority Achievers Dinner was? Would it have been in 2002? 16 Oh, yes. 17 Yes. It was in 18 2002. SPECIAL AGENT TEATOR: Okay. 19 Summer? Fall? Spring? 20 I'm trying to remember 21 what the weather was. 22 It was cold. 23 SPECIAL AGENT TEATOR: Okay. So it must have been the 24

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winter.

SPECIAL AGENT TEATOR: All right. Is there anything more you can share with me on what you took from what answered?

to my talking to him that night that he was on his way out.

SPECIAL AGENT TEATOR: was was.

SPECIAL AGENT TEATOR: Okay.

And so when he was very short with me, I interpreted it like, "I'm not telling you anything," and he didn't want to talk to me.

SPECIAL AGENT TEATOR: Right.

take personally, I took that he didn't want me to probe anymore, so I backed off.

a statement to you something to the effect of he would have Kim down there on a year-by-year basis but they wouldn't need a change expert forever? Did he ever make a statement like that to you?

I vaguely recall that,

SPECIAL AGENT TEATOR: You vaguely recall

that?

yes.

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Yes, now that you mention

it.

SPECIAL AGENT TEATOR: All right. Can you dig a little deeper in your memory to when you think you may have heard that and where you would have heard it from

the conversation when we were talking about her going down on a rotational assignment.

SPECIAL AGENT TEATOR: Okay. That would be --

In one of those conversations we were working out that arrangement -
SPECIAL AGENT TEATOR: All right.

actually, it might have been after she was already down there. It was after she was down there, and I was checking in on her performance. She was down there already, working down there, I don't remember exactly when it was, but he definitely said, "She's doing a great job, but I don't know that we're going to need a change person forever."

SPECIAL AGENT TEATOR: Right.



"Eventually we'll get it

right, and we won't need" -- that's typical in change.

SPECIAL AGENT TEATOR: Okay. Do you think 1 it was by phone or in person? 2 It was on the phone. 3 SPECIAL AGENT TEATOR: Okay. Do you keep 4 5 a phone log or notes of phone calls? Sometimes but I don't б have that. 7 SPECIAL AGENT TEATOR: Okay. All right. 8 It was kind of an off-9 the-cuff kind of throw-away comment. It was kind of 10 like, "Well, in change, you don't need a change person 11 12 forever. Once you change, you don't need them anymore." So it was kind of like that. It wasn't a 13 statement of specific things, "I'm going to need her 14 15 this long. I'm not going to need her after that," or anything like that. 16 17 SPECIAL AGENT TEATOR: Right. If you could pull out the Winston Strawn transcript, please, 18 Did you get a copy of your transcript? Jeff. 19 20 Yes, I did. SPECIAL AGENT TEATOR: Okay. 21 If you can go to Page 5, please, beginning on Line 10, you 22 answered -- there's a question up above that but you 23 answer on Line 10, "I don't remember any conversations 24



about the permanency of her position specifically.

When she moved over there was a conversation that, which is documented in this letter, that there's no quarantees that she was to move over." another document that might be out there, letter form, or are you talking about the email? The email. SPECIAL AGENT TEATOR: Okay. All right. We talked a little bit about this but if Thank you. you can go to the bottom of Page 6, please. Beginning on Line 20 the question is -- and this is Mike McGarry (phonetic) asking the questions, an attorney with Line 20 reads, question, "If she Winston Strawn. hadn't been moved over, would her job have been eliminated in Corporate?" Answer, "I can't say for sure. I would say it was highly likely."

It was possible. really didn't know.

> SPECIAL AGENT TEATOR: Okav.



I'd be speculating.

SPECIAL AGENT TEATOR: You were speculating.

I said whether her's specifically would have been included would have -- I would have been speculating.

> SPECIAL AGENT TEATOR: But it was



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possibility.

And so I said I had to last year go down a number of positions. Those are the positions I was just talking about. And whether her's specifically would have been included, I don't know.

SPECIAL AGENT TEATOR: Go off from the transcript for just a minute. Do you recall maybe having lunch with up here at Corporate where he specifically told you that, "I'm not going to need her services in 2003"? Can you recall having been part of such a conversation with at a lunch or --

having lunch with him.

SPECIAL AGENT TEATOR: Okay. Ever? Not in the cafeteria, the Corporate cafeteria or anything like that?

I had a meeting with him.

I don't remember having lunch with him. We sat together at that Minority Achievers.

SPECIAL AGENT TEATOR: I guess the important part of the question is do you recall him ever stating to you specifically that he was not going to need her services in 2003?

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I don't recall that.

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1	SPECIAL AGENT TEATOR: Okay. When did you
2	first hear that Kim's position was going to be
3	eliminated down at Salem-Hope Creek? When did you
4	first learn that, and who did you hear it from?
5	called me, and
6	I was sitting in my office, and said, "I want you
7	to know because you may get a call that we just
8	terminated Kim or Kim was just terminated. She just
9	was told."
10	SPECIAL AGENT TEATOR: Right.
11	"And you may get a call."
12	SPECIAL AGENT TEATOR: From who?
13 .	From Kim.
14	SPECIAL AGENT TEATOR: Okay. Did tell
15	you
16	And wanted me to hear
17	it before I heard it from Kim.
18	SPECIAL AGENT TEATOR: Why?
19	I don't know.
20	SPECIAL AGENT TEATOR: Did you get a call
21	from Kim?
22	I did get a call from
23	Kim, and I got that email from Kim, and I'm trying to
24	think if I got the email before or after I talked to
25	her. She was notified did you say earlier when she

And you

was notified? 1 2 SPECIAL AGENT TEATOR: She was notified in late February verbally. It was February '03. 3 Okay. I was notified the 4 called me the same day. And then she 5 same day. sent me this would have been a week or two later. 6 7 SPECIAL AGENT TEATOR: This meaning what? This email about that her 8 position was currently on the list to be eliminated. 9 SPECIAL AGENT TEATOR: 10 That's one we've already talked about, right? 11 Right. 12 SPECIAL AGENT TEATOR: Okay. All right. 13 14 So that was the next 15 contact after 16 SPECIAL AGENT TEATOR: Okay. 17 testified in your Winston Strawn transcript on Page 11 I think about the discussion you had with Kim after 18 Kim was informed that here position was being 19 20 eliminated. 21 Right. Right. SPECIAL AGENT TEATOR: Beginning at Line 22 6, and I'll read the question, the question is, "I 23 24 think we are interested in whether or not she provided

any information to suggest or to support an allegation

46 that her job was eliminated because she raised her Answer, "Absolutely not. safety concerns." That question never came up. She did say something about more of a diversity issue in terms of women having a hard time down there, having chartered diversity for the enterprise." So I think she was seeing if I would -- where I was at on that issue." Line 16, "She asked for my advice in coaching and I gave it to her, which was that I thought that her career and she personally would be

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better off putting her energy into doing something on the outside. That was my coaching to her." That's the sentence I wanted to ask you about, personally would be better off putting her energy into doing something on that outside." What did you mean by that when you told Kim that? What made you say that during this interview, I guess, to Mike McGarry? Is there something you were aware of that Kim was doing that you disagreed with?

No. I just didn't think she was being appreciated in the Company, generally. SPECIAL AGENT TEATOR: Okav.

So I thought she was a great person and she has a lot of positive energy and she should put her energy where it's appreciated, not

1	where it's not appreciated. So I thought she should
2	do consulting on the outside, go somewhere else where
3	she could really thrive. I wasn't hearing a lot of
4	positive things about her.
5	SPECIAL AGENT TEATOR: All right. When
6	did that start happening, I guess?
7	When did I start not
8	hearing good, positive things about her?
9	SPECIAL AGENT TEATOR: When did you start
10	hearing not positive things about her? When did that
11	start happening?
12	Over time I heard not
13	positive things about her for a number of years.
14	SPECIAL AGENT TEATOR: While she was at
15	Nuclear, after she went to Nuclear or before she went
16	down to there?
17	Both, before and after.
18	SPECIAL AGENT TEATOR: Okay. Can you tell
19	me
20	I didn't think she was
21	highly thought of by some powerful people.
22	SPECIAL AGENT TEATOR: She was highly
23	thought of?
24	She was not highly
25	thought of by some powerful people.
•	.i

1 SPECIAL AGENT TEATOR: Okay. Were any of 2 those people working at Nuclear? I'm talking about more 3 people in Corporate. In Nuclear, there were people 4 5 that were not very positive about her. I don't know 6 if they were the leadership team. SPECIAL AGENT TEATOR: Okay. Tell me what 7 you heard about the people working at Nuclear while 8 Kim was down there, positive or negative. 9 Well, I had heard, not so 10 much firsthand, though, so I don't know if I should go 11 12 into it, it was more secondhand. 13 SPECIAL AGENT TEATOR: All right. It's going to come out as secondhand. That's the way it 14 15 will -- and I can follow up with those people if I need to. 16 I had heard that 17 18 (phonetic), and she once passed along an voicemail from him, that he was very positive about 19 20 Other people were not so positive about her I her. had heard. 21 SPECIAL AGENT TEATOR: 22 23 (phonetic), one being. Didn't get along at all. 24 25 (phonetic) did not say good things

about her.

SPECIAL AGENT TEATOR: He was Nuclear?



He was Power, an



SPECIAL AGENT TEATOR: Right.

But in a significant position to have influence, because he was in charge of and she was sort of doing HR type work.

SPECIAL AGENT TEATOR: Right.

And he never had a good thing to say about her. phonetic) never had a good thing to say about her. (phonetic) never had a good thing to say about her.

SPECIAL AGENT TEATOR: Stop for a minute.

Any of those four people you just mentioned



SPECIAL AGENT TEATOR:

unhappy with her because she raised concerns down at the site, any type of concerns? Did they attach that criticism to her raising concerns down at the site, nuclear safety concerns?

Not nuclear safety. No, that never came up.

1	SPECIAL AGENT TEATOR: Any kind of safety
2	concerns?
3	Not safety concerns.
4	SPECIAL AGENT TEATOR: Maybe, generally,
5	if you could tell me what the criticism was about
6	just so I understand a little bit.
7	once said that she
8	butted into issues she had no right to be involved in,
9	and I think it was employee relations concerns, that
10	she was acting beyond her purview.
11	SPECIAL AGENT TEATOR: Union management?
12	Union management and
13	employee relations kinds of things. She was entering
14	areas of employee relations which she should not have
15	been entering.
16	SPECIAL AGENT TEATOR: Okay.
17	And that bothered
18	And I think was of a similar mind.
19	SPECIAL AGENT TEATOR: About the employee
20	relations type issues.
21	Yes.
22	SPECIAL AGENT TEATOR:
23	never had a good
24	thing to say about her, and I can't quote specifically
25	but he thought she was a little bit off the beaten

track, shall we say.

SPECIAL AGENT TEATOR: But to finish on that area, none of that criticism was related to her raising safety concerns at the plant?

conversation from her or anyone else regarding nuclear safety concerns.

SPECIAL AGENT TEATOR: Right. Nuclear safety -- the NRC views it pretty broadly, frankly, maybe more --

She worked on the culture.

SPECIAL AGENT TEATOR: Let me finish for a minute -- maybe more broadly than some of the people down at Salem-Hope Creek view it, frankly. It's just the way it is. That's the way the Commission looks at it. Did any of that criticism -- was any of that criticism voiced, to your knowledge, because she raised safety concerns down at the plant?

he said things like, "I don't know what the heck she's doing. She's in outage" -- you know, he said, "She's way outside what her job is." He was annoyed, very annoyed --

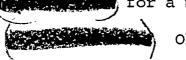
SPECIAL AGENT TEATOR: Right.

-- that she was doing things that he thought were completely inappropriate for her to be doing.

SPECIAL AGENT TEATOR: All right.

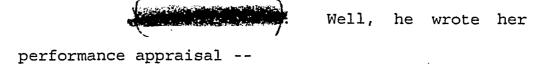
what those things are, but it had to do with her working in outages, in control center. I don't know what she was doing. I don't even know exactly what she was doing. I never understood, personally, exactly what she was doing. She didn't tell me.

SPECIAL AGENT TEATOR: All right. Let's talk about for a minute.



Okay .

SPECIAL AGENT TEATOR: Did you ever hear give positive or negative feedback regarding Kim's performance, other than what you've already talked about, he answered, "Fine."



SPECIAL AGENT TEATOR: Right.

-- and gave written input, and I shared that with her. And it's all documented, I'm sure you have copies. And he said positive things, and he had some room for improvement.

SPECIAL AGENT TEATOR: Right.

.....

And I shared that with 1 2 her directly and went over it with her. 3 SPECIAL AGENT TEATOR: All right. I attached it to her 4 performance appraisal. So, generally, he was positive 5 6 about her, and he wanted her to have -- the major 7 criticism that I recall that he had about her was that 8 she was doing too much at the individual level, 9 individual one-on-one coaching, and he wanted her to be more of an organizational -- be more at the 10 11 organizational level around leadership. SPECIAL AGENT TEATOR: Okay. Did 12 13 So I supported her in 14 that. 15 SPECIAL AGENT sorry, TEATOR: I'm 16 stepped on you. 17 That's okay. SPECIAL AGENT TEATOR: Did 18 you that he had any criticism of her work because she 19 20 raised any type of safety concern? I'm going to use general, safety concern. 21 22 No. SPECIAL AGENT TEATOR: 23 Never? 24 Never. Absolutely not.

Continue, please,

SPECIAL AGENT TEATOR:

with the transcript, bottom of Page 11. Mr. McGarry shaking your head yes, you're nodding. She didn't get into what blackballed. SPECIAL AGENT TEATOR:

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asked you at Line 21, "Well, how did she take the advice which we just discussed, " Lines 10 through 20, and you answered, "She really appreciated it. She called me back and left me a message saying that I was right. She didn't say what I was right about, but I assumed that was what she meant, " continuing on Page 12, "that she'd be better off leaving." Line 2 and 3 read, "And she asked me if she had been blackballed." What did she mean by that? Did she get into with you of why she -- go ahead and share with me.

she meant by that. I know what the word means, and I assumed what she meant is is she kind of being considered persona non grata, she's going to be pigeonholed, no one's going to take her, she's like

Right. You answered you weren't aware of that.

I said not that I was aware of.

> SPECIAL AGENT TEATOR: Right.

I didn't know if she had or had not, although in my mind I knew that there were

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1	a number of people who didn't think highly of her, so
2	I didn't get into that with her and tell her
3	- yes, I didn't get into that. I didn't
4	think there was any reason to say that at that point.
5	It wasn't blackballed, it was just that you're either
6	highly thought of, negatively thought of or somewhere
7	in the middle.
8	SPECIAL AGENT TEATOR: Right.
9	And I thought she was not
10	highly thought of by a lot of people.
11	SPECIAL AGENT TEATOR: Right. But when
12	she asked you if she had been blackballed, did she
13	tell you why she asked that question, why she felt she
14	maybe was blackballed? Did she get into that at all?
15	She did not. No, she
16	didn't.
17	SPECIAL AGENT TEATOR: Ever.
1.8	No.
19	SPECIAL AGENT TEATOR: Did you tell
20	anybody in your management about her asking you that
21	question, whether she was blackballed or not?
22	No. I never told anyone
23	about this conversation with her until this.
24	SPECIAL AGENT TEATOR: Right. Go to Page

I'm going to turn the tape off, but why

17, please.

don't you read Page 17 beginning at, I guess, Line 4, it's talking about (phonetic) and (phonetic) and (phonetic). It's 5:14. We'll turn the tape off.

(Whereupon, the foregoing matter went off the record at 5:14 p.m. and went back on the record a short time later.)

chance to read that portion of the transcript. On Line 5 of Page 17, talking about and then on Line 24, I'm skipping quite a bit here, but you did have a chance to read the page, talking about again, and the statement on Line 24, "They had some private conversations with people about Kim and her contribution down there." Is that referring to Salem-Hope Creek?



SPECIAL AGENT TEATOR: Can you tell me what you know of those conversations about --

on a leadership development -- Leadership University for Power, and there was somewhat of a power struggle going on over who was going to be in charge.

SPECIAL AGENT TEATOR: Right.



And there was the



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work, and then there was work, and then there was Kim. And she was viewed not that favorably in terms of the role that had given her to suddenly manage leadership development when all this other work was already going on that was supported by sort of reported to -- dotted line reported to but he also reported directly to the Chairman. So it was a lack of clarity and there was some problems in that.

SPECIAL AGENT TEATOR: Talk about a power struggle between her and these other people.

leadership at Nuclear, basically. Who was going to manage leadership -- competency, direction, leadership development, that whole thing.

SPECIAL AGENT TEATOR: When was this going on that you're referring to?

where she talked about it. Let me find it. I believe it was late 2002.

SPECIAL AGENT TEATOR: I'll turn the tape off for a minute.

(Whereupon, the foregoing matter went off

the record for a short period of time.)

SPECIAL AGENT TEATOR: Were you -- at that time when you're talking about these individuals, did they provide you any feedback about their view of Kim's job performance down there at the site? Did they give you any input on their view of Kim's job performance down there at that time? This is late in 2002. If they did, I think it's relevant.

I had heard that Kim was viewed as spy. I had heard that several times, that people didn't trust her, that -- let's see, there was something was very upset with her. I'm trying to remember what it was. It was something she had done. I can't remember exactly what it was that got really upset with her about.

SPECIAL AGENT TEATOR: Did you get any input from anyone that they didn't view her down there in late 2002 as providing value? You're nodding.

Yes. She was in some sticky wickets. She was involved in leadership stuff, and people were questioning the value of what she was doing. They had invested an enormous amount of money in GAP, which she was associated with, and people were questioning whether that was producing any value.

SPECIAL AGENT TEATOR: Who? Do you remember who was questioning that and telling you about that?



SPECIAL AGENT TEATOR: How about anybody directly working for Nuclear?

of people that there were two camps. There was the camp of people that thought GAP and Kim were great, and there was the other camp of people that thought it was a bunch of crap, it was a big waste of money. And people were lining up on both sides.

SPECIAL AGENT TEATOR: Two camps in Nuclear?

Yes. There were the people that believed in GAP and believed that what was doing with GAP and what Kim was doing was producing some results and was good stuff, and other people thought it was a giant waste of money.

SPECIAL AGENT TEATOR: Do you know on which side of the equation the Vice Presidents would have been on?

Vice President. There was probably a little war going on where was I think supporting it. I

don't know all the Vice Presidents. 1 2 SPECIAL AGENT TEATOR: 3 (phonetic)? 4 5 actually interviewed all of them on leadership, but I 6 don't remember specifically on that. 7 SPECIAL AGENT TEATOR: (phonetic)? 8 9 Which side of 10 the equation they fell on regarding Kim? 11 SPECIAL AGENT TEATOR: Right. (phonetic). 12 None of them really talked to me specifically about 13 Kim. 14 SPECIAL AGENT TEATOR: 15 Okay. All right. I do remember 16 17 being very supportive. He's the only one I remember distinctly being very supportive. When I interviewed 18 19 some of the other ones, the didn't even bring it up. 20 SPECIAL AGENT TEATOR: You weren't 21 interviewing them about Kim, though. 22 No. I was interviewing 23 them about leadership development. SPECIAL AGENT TEATOR: Okay. When do you 24 25 think you heard from that he

supportive of what Kim was doing? When do you think 1 2 that would have occurred? It was probably n 2002, 3 4 sometime in 2002. SPECIAL AGENT TEATOR: Do you think it may 5 б have been toward the end or the beginning? Yes, probably the middle. 7 SPECIAL AGENT TEATOR: Middle? 8 9 She had done something with the union leadership that was a very effective 10 11 meeting, and he was telling her how great -- what a great job she did, and she forwarded me the voicemail. 12 SPECIAL AGENT TEATOR: Do you know what 13 14 the Navigan (phonetic) study is that was done down at 15 the site? No. 16 SPECIAL AGENT TEATOR: Okay. Did you have 17 18 any information that made you aware that the site was looking to downsize also, they were looking to 19 20 eliminate positions? I had heard. 21 22 SPECIAL AGENT TEATOR: Okay. And when did 23 you hear that? When do you think first heard that? Which downsize? They 24 25 were always downsizing.

SPECIAL AGENT TEATOR: Well, I guess in 1 2 late '02 or early '03 is what I'm talking about. 3 That's the time period I'm talking about. I don't remember 4 5 specifically. SPECIAL AGENT TEATOR: Okay. 6 7 aware that there were downsizings going on down at the site? 8 9 Oh, yes. 10 SPECIAL AGENT TEATOR: Okay. I guess it 11 was across the Company, not just in Nuclear. 12 Oh, yes. SPECIAL AGENT TEATOR: 13 All right. So calls you and tells you Kim's job has been 14 15 eliminated, okay? And Kim's getting 45 days where she's going to be paid for 45 days. At some point a 16 17 decision was made, though, to accelerate her access to the client, to the site, all right? That did occur. 18 19 That's a fact. Did you have any involvement in that decision? 20 21 22 SPECIAL AGENT TEATOR: Were you aware that that acceleration occurred when it was occurring? 23 24

Okay.

SPECIAL AGENT TEATOR:

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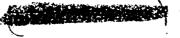
SPECIAL AGENT TEATOR: Okav. Have you since learned why that -- I'm going to use the word, "acceleration." Have you learned why that occurred? The only thing I heard was that \said she was continuing to set up meetings with people and do work of some nature after she already knew she was going to be gone. That infuriated him. That wasn't the thing that infuriated him that I was talking about earlier, which I'm trying to remember. It was something else that she had done where she -- I don't know the exact circumstances, but she had taken side on something when she was supposed to be doing something with And he was wanting to represent so it became a power struggle between \ representing her taking on side. So there was a big power struggle.

SPECIAL AGENT TEATOR: And



Yes.

SPECIAL AGENT TEATOR: Okay.



Which oversaw Nuclear.

1	SPECIAL AGENT TEATOR: All right. Did
2	when he was telling you about Kim's
3	continuing to set up meetings, in your opinion, it
4	infuriated
5	Infuriated him.
6	SPECIAL AGENT TEATOR: Did he
7	say to you that he had provided any input or direction
8	into this acceleration of Kim's departure from the
9	site?
10	He didn't say it
11	directly, but it wouldn't have surprised me.
12	SPECIAL AGENT TEATOR: Okay. What did he
13	say? Did he talk about the acceleration, other than
14	what you've already
15	He said something about,
16	"She's off the property."
17	SPECIAL AGENT TEATOR: All right. That's
i'8	a little harsh, isn't it? That's my opinion.
19	It seemed to be harsh,
20	"She's off the property."
21	SPECIAL AGENT TEATOR: Right. Did he give
22	you any more reasons for why that occurred other than
23	her continuing to set up meetings?
24	That was the only thing
25	he said.



provided you with a copy of a June 14, 1999 memo from

23

24

25

(phonetic).

SPECIAL AGENT TEATOR:

fro

(phonetic).

SPECIAL AGENT TEATOR:



sorry

Were you made aware of this issue described in this memo?

Yes

SPECIAL AGENT TEATOR: Okay.

She sent it to me.

SPECIAL AGENT TEATOR: All right. And the cover there. And what if anything was done to address the issue described in the memo? I'm not being critical if something was or wasn't done. I just want to understand what if any action was taken as a result of what said in this memo?

Right. I'm trying to remember. I called (phonetic) about it.

SPECIAL AGENT TEATOR: And who is he?



He's

now a And discussed it. I discussed it with Kim, and I got back with I don't remember exactly.

I really can't remember exactly, this was five years

ago, but I believe that Kim said it was a misunderstanding or something.

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SPECIAL AGENT TEATOR: Okay. Did anything similar to this occur from that point forward with Kim's interactions with anybody that you're aware of, any other memos like this? It's really a complaint. Anything similar to that regarding Kim Harvin from that point forward?



SPECIAL AGENT TEATOR: About what and from who?

Someone had filed an internal integrity complaint regarding her relationship with GAP International and Landmark, and that they thought that there was some kind inappropriate fiduciary or financial relationship in that GAP was getting a lot of money to do work there in Nuclear and she -- her husband worked for Landmark and they felt that somehow Landmark -- that the money was being funneled back from GAP to Landmark to her husband and that it was a conflict of interest. It was an accusation to that effect. It was investigated and my understanding internally, is that they concluded that there was no conflict of interest.

SPECIAL AGENT TEATOR: Okay.

But it was a full investigation.

SPECIAL AGENT TEATOR: Do you know when that complaint, internal complaint or allegation was made?

was brought on board. I don't remember when that was.

Probably in '99. She also hadn't gone through proper

-- one result of that also, although she did not -
the investigation showed that there was no conflict of

interest. It did show that she did not follow proper

internal procurement procedures, and we put a letter

in her personnel file to that effect.

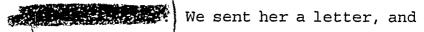
SPECIAL AGENT TEATOR: Okay.

procedures and there was no -- she didn't follow the procedures she was supposed to follow.

SPECIAL AGENT TEATOR: Was she put on any type of warning that, "If such activity happens again

Yes, we wrote a letter.

SPECIAL AGENT TEATOR: -- you could be subject to up and including dismissal?"





the letter would have said something like that. 1 2 SPECIAL AGENT TEATOR: Right. Any other -- was there anything else similar to that? 3 She didn't follow proper 4 5 procedures in her expense accounting and reporting -not accounting, reporting. She was always late, and 6 7 put a letter in her file. SPECIAL AGENT TEATOR: 8 9 was still working for him, because she was always 10 He'd always have to be chasing her down. 11 SPECIAL AGENT TEATOR: Even back then. 12 13 She would submit her bills like six months late all the time. 14 15 SPECIAL AGENT TEATOR: Okay. And he kept telling her 16 she couldn't do that, and she was continuing to do it, 17 18 so finally we put a letter in her file about that, in her personnel file. I don't have her personnel files. 19 20 Maybe you have them. There was a letter that 21 wrote. SPECIAL AGENT TEATOR: Anything else that 22 you can recall, any other complaints, issues about --23 I would frequently hear 24

that she was not trusted down in Nuclear by some

formal

25

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SPECIAL AGENT TEATOR: Right. But did you

get any concerns or issues raised by people at the site regarding the way Kim was acting down there after she was informed her job was eliminated?

No. I didn't talk to anybody down there.

SPECIAL AGENT TEATOR: All right. It's 5:39. I'm just about finished up. We'll take one more break and then we'll conclude, okay?



(Whereupon, the foregoing matter went off the record at 5:39 p.m. and went back on the record a short time later.)

SPECIAL AGENT TEATOR: Okay. We're back on the record.

(END TAPE 1, SIDE A)

(BEGIN TAPE 1, SIDE B)

somewhat inappropriate behavior or decisionmaking, which was she had invited a whole bunch of people and their spouses to attend a workshop in Toronto and had indicated that was going to pay for everybody, including the spouses, and he had not agreed to do that. So it was kind of inappropriate, and so she ended up actually paying for \$3,000 out of her own pocket, and I ended up paying for her, but that was

1	it. That was all I agreed to pay for
2	SPECIAL AGENT TEATOR: When did this come
3	up?
4	as a development
5	activity. This was probably in 2002.
6	SPECIAL AGENT TEATOR: Okay.
7	I'd have to check the
8	file exactly. It was a development opportunity.
9	SPECIAL AGENT TEATOR: Do you know if a
10	letter was put in her personnel file because of that
11	issue?
12	I don't know. She was
13	already working down there.
14	SPECIAL AGENT TEATOR: Okay.
15	I didn't put one in, but
16	there was some emails about it.
17	SPECIAL AGENT TEATOR: Do you think you
18	have those in your folder?
19	Something about it.
20	SPECIAL AGENT TEATOR: You don't have to
21	look now.
22	Yes. Mission Control.
23	It was called Mission Control, and it was another
24	program somewhat related loosely to the Landmark and

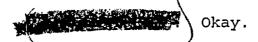
GAP workshop stuff and she got all excited about it

4 5

and invited a whole bunch of people to go and told people that was going to pay for it.

Unbelievable.

SPECIAL AGENT TEATOR: All right. After looking at the file that you prepared today, emails, whatever is in there, I may need to interview you about -- if I can do it over the phone, I will; if I can't, I'll have to come back and do it in person. And if I do, I'll contact you --



schedule it that way. But to kind of finish up here, what's your understanding for why Kim's job was eliminated down at the site? What's the basis for your answer? I'll ask you what your basis would be? Do you know why the position was eliminated?

No. I don't really know.

SPECIAL AGENT TEATOR: Did you ever hear
why her position was eliminated?

that it had something to do with And since he was leaving, she was kind of his person, so they got rid of her. That's what everybody thinks, because she was really working for and so a new regime was coming in. I mean this happens a lot in

SPECIAL AGENT TEATOR: Right.

The top person leaves and their people go, and then the new person comes in and they bring their own people. So everyone -- I shouldn't say everyone, the general belief that I had heard was that she left because left.

SPECIAL AGENT TEATOR: Do you have anything more you can add on that?

broad base of support other than and a few people, so with the change of regimes, coming in and problems down in Nuclear in terms of results and wanting to get more control over it via and and didn't like her, I told you that already, so why would he keep her?

SPECIAL AGENT TEATOR: Why would who keep her?

And why would -- she didn't have anybody to support unless she was going to support and that was not going to happen.

SPECIAL AGENT TEATOR: Why?

Derson. She was very closely associated with

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So if he was leaving, I had heard she was out.

SPECIAL AGENT TEATOR: How about let's talk about him for a minute. Were you ever present for a discussion he had regarding Kim's performance --



Yes.

SPECIAL AGENT TEATOR: -- down at the site? And if so, when was it and what was said?

a meeting with and myself sometime in 2002, and he asked me, "What does she do down there?"

SPECIAL AGENT TEATOR: Right.

"What does she do," something like that. And I told him what she was doing. He asked me about GAP, how I viewed GAP and the work she was doing down there, and I gave a very kind of objective explanation of it, because he didn't know anything about it.

SPECIAL AGENT TEATOR: Right.

So I tried to explain it in a way that he'd understand about the culture change down there that she was helping with. I wasn't overwhelmingly positive or negative at the time. I just described what it was,

and then he also asked me about Gallop and I talked 1 about Gallop and different things. And that was it. 2 SPECIAL AGENT TEATOR: Okay. But he was 3 4 asking questions about what's she doing. Is he commenting on her job performance? 5 He didn't come out and 6 7 say anything, but by the tone I got the impression that he didn't think very highly of her, but that 8 9 would be speculation. SPECIAL AGENT TEATOR: Okay. All right. 10 It was kind of like, 11 12 "What is she doing here?" You could ask, "What is she doing down there, " or "What is she doing down there, " 13 kind of thing. It was like, "What is she doing down 14 15 there?" He wasn't at all clear on what she was doing down there. 16 17 SPECIAL AGENT TEATOR: All right. I don't have anything more to ask you this evening. 18 I 19 appreciate your time and patience going through some of this stuff. Jeff, is there something you want to 20 go over with your client? 21 MR. KEENAN: No, nothing further. 22 SPECIAL AGENT TEATOR: 23 is there something you want to add? 24 I mean, you know, the

Kim

Harvin's position

was

allegation is that

1	eliminated because she raised nuclear safety concerns
2	and also that her removal from the site was
3	accelerated because she had raised such concerns. Do
4	you have anything else to add regarding whether in
5	fact that's true or not that we haven't talked about
6	today?
7	The first I heard about
8	it was when I read it in the Morning Report at work
9	and then when she sent me this when she was doing her
10	thing down there. So I didn't know anything about the
11	safety her relating it to the safety concerns.
12	SPECIAL AGENT TEATOR: When you mention
13	the Morning Report, what appeared in the Morning
14	Report?
15	Just the newspaper
16	clipping.
17	SPECIAL AGENT TEATOR: Okay. Regarding
18	her civil suit that we're talking about?
19	Yes.
20	SPECIAL AGENT TEATOR: Okay. And the
21	other thing you mentioned
22	It was some newspaper or
23	something, newspaper clipping.
24	MR. KEENAN: Is that just recently,

or was this in late March?

1	Yes, when she was out
2	there doing her thing. That's when I read about it
3	like everybody else.
4	SPECIAL AGENT TEATOR: In March 2004 when
5	she had
6	Right, just now.
7	SPECIAL AGENT TEATOR: the anniversary
8	of TMI?
9	Right.
10	SPECIAL AGENT TEATOR: And did she in fact
11	send you something in the mail regarding her
12	presentation that she gave on that day?
13	Yes. I got this after
14	that.
15	SPECIAL AGENT TEATOR: After the fact.
16	I read it on the Morning
17	Report at work, which is when she did it.
18	. SPECIAL AGENT TEATOR: Right.
19	The newspaper clippings.
20	And that was the first time that I realized what she
21	was trying to say.
22	SPECIAL AGENT TEATOR: Okay. In your
23	opinion, do you think that's true?
24	No.

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Why?

SPECIAL AGENT TEATOR:

Okay.

(Whereupon, at 5:52 p.m., the Interview of was concluded.)

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