## UNITED STATES OF AMERICA NUCLEAR REGULATORY COMMISSION

OFFICE OF INVESTIGATIONS

INTERVIEW

IN THE MATTER OF:

INTERVIEW OF

Docket No. 1-2003-045

(CLOSED)

Wednesday, June 2, 2004

DNNS Conference Room

NRC Region I Office

475 Allendale Road

King of Prussia, PA

The above-entitled interview was conducted at 10:11 a.m.

**BEFORE:** 

Senior Special Agent: Jeffrey Teator

1323 RHODE ISLAND AVE., N.W. WASHINGTON, D.C. 20005-3701

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PAGE(S)

Information in this record was detailed 3 = 045 ' in accordance with the Freedom of Information Act, exemptions 25, 28

(202) 234-4433

## **APPEARANCES:**

On Behalf of the Witness,



Jeffrey Keenan, Esq.

Assistant General Solicitor

PSEG Services Corporation

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voluntary, do you wish to go forward?



I wish to go forward.

SR. SPECIAL AGENT TEATOR: Thank you.

Do you have any objection this morning to providing

	11
1	sworn testimony?
2	I have no objection to
3	that.
4	SR. SPECIAL AGENT TEATOR: Raise your
5	right hand please?
6	Whereupon,
7	
8	was called as a witness and, having been first duly
9	sworn, was examined and testified as follows:
10	EXAMINATION
11 .	SR. SPECIAL AGENT TEATOR: Thank you.
12	you're being interviewed this morning as
13	part of an investigation I'm conducting into
14	potential violations of 10 CFR 50.7, that allegedly
15	were committed against Kim Harvin, because she
16	raised safety concerns to her management.
17	I'm going to be asking you questions
18	about that today. Again, you're being interviewed
19	as a witness. No one's indicated or I haven't seen
20	any type of information which indicates you've done
21	anything wrong here.
22	I do need to talk to you. It's
23	important that the Commission gets complete and
24	accurate information in its investigations.

Okay, very good.

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Yes, it is a long one.

ALL

1	Yes. I don't know, because
2	I actually was not there you know, I had two
3	meetings. I actually have two bosses at the moment,
4	and that is I'm in charge of the
5	for the whole facility, for all
6	three units.
7	Then there are RPM Chem superintendents
8	in each plant, that report to the plant managers.
9	SR. SPECIAL AGENT TEATOR: Okay.
10	One of them quit about
11	three weeks ago, suddenly, and like my boss and
12	the asked if
13	I would stand in and provide day-to-day direction
14	until we refill that job, and I said I would. So at
15	the moment I have two bosses.
16	SR. SPECIAL AGENT TEATOR: You've got a
17	lot of responsibility, too.
18	Yes, I do. I'm up to it.
19	It's a little crazy. In fact, I make a joke around
20	here, Jeff. I tell people that I am a very unusual
21	guy.
22	I am like way out there, but I've always
23	been way out there. So
24	knows that if I start getting like
25	boring, then there's

1	SR. SPECIAL AGENT TEATOR: April '03,
2	right.
3	April '98. I guess I was
4	working for him honestly, I did start working for
5	him in, some time in the spring of '98.
6	SR. SPECIAL AGENT TEATOR: Okay, until
7	how long? Until when?
8	I actually then applied for
9	a job as probably in
10	early 2000, or maybe very late '99. That job also
11	reported directly to
, 12	SR. SPECIAL AGENT TEATOR: Okay. As
13	what would your responsibilities
14	be?
15	I was SLJ, right.
16	SR. SPECIAL AGENT TEATOR: What's that?
17	Like shitty little job
18	officer. You know, like I took care of all the
19	little jobs that needed to get taken care of by the
20	
21	SR. SPECIAL AGENT TEATOR: Okay.
22	That would be whatever he
23	needed, right? Anything from managing the basic,
24	what we used to call the management review meetings,
25	which is where we do all of our metrics, you know,

1	the performance metrics, to organizing meetings and
2	presentations for You name it. Just
3	whatever the president would need that his secretary
. 4	couldn't do, I would do.
5	SR. SPECIAL AGENT TEATOR: And then from
6	early 2000 until when were you the communications
7	I was the
8	
9	SR. SPECIAL AGENT TEATOR: Right.
10	That's like the media
11	person and the web, and the public media, you know,
12	all kinds of stuff, internal communications. Now I
13	did that from late '99, early 2000 until I think May
14	2002, something like that, close to that.
15	SR. SPECIAL AGENT TEATOR: And in
16	approximately May '02, what was your next job then?
17	I worked as the
18	wet back in the station.
19	SR. SPECIAL AGENT TEATOR: For all three
20	units?
21	Uh-huh. That's like the
22	work week, the person who runs the work week. So
23	like I was alpha channel, worked the management
24	superintendent, all the alpha channel work, was done
25	under my auspices.

1	SR. SPECIAL AGENT TEATOR: And how long
2	did you remain in that position?
3	Until the reorg.
4	SR. SPECIAL AGENT TEATOR: Until 8/03.
5	Right.
6	SR. SPECIAL AGENT TEATOR:
7	. Who did you report to in that
8	position?
9	I reported to, mostly to a
10	fellow by the name of a fellow who's no
11	longer here, Who else did I report to?
12	I reported to I guess I reported to
13	(ph) and once left.
14	SR. SPECIAL AGENT TEATOR: Were you ever
15	licensed on any of the units down here?
16	I have a
17	(ph). They sent me up there to get a
18	
19	SR. SPECIAL AGENT TEATOR: Okay. Was it
20	in the winter, because it would be cold up there?
21	It actually was in the
22	winter.
23	SR. SPECIAL AGENT TEATOR: Yes. It can
24	get kind of
25	It was seven months of I
•	



1	April '98 through May '02, in two different
2	capacities, you reported to
3	Yes.
4	SR. SPECIAL AGENT TEATOR: Well, that's
5	good. All right. Well, when did you first meet Kim
6	Harvin?
7	I first met Kim Harvin, I
8	think probably right, shortly thereafter, starting
9	to work for She actually I went to
10	see a bunch of executives about a bunch of ideas I
11	had, you know, like transforming the culture around
12	here.
13	SR. SPECIAL AGENT TEATOR: Right.
14	Each one leader kept on
15	pointing me, you've got to go see Kim. Her married
16	name at the time was Rutigliano.
17	SR. SPECIAL AGENT TEATOR: Right.
18	So I gave her a call one
19	day and she came to see me, okay? Then she listened
20	to what my ideas were and she said "Good, these are
21	great ideas. I'd like to work with you on, you
22	know, doing some of these things."
23	SR. SPECIAL AGENT TEATOR: And did that
24	occur?
2	Ih-huh voc

1.	SR. SPECIAL AGENT TEATOR: Okay. How
2	long did you work with Kim on
3	I worked with her a lot, in
4	I would say '99 to 2000 in particular, on I would
5	call culture things, culture issues. We had an
6	initiative which started off we'd call it the "Human
7	Performance Initiative."
8	She and I and (ph),
9	another fellow that used to work here, we actually
10	found out from the execs that they were putting
11	(ph), who was a at the
12	time, in charge of the Human Performance Initiative,
13	because they wanted him to have that as a, you know,
14	as an opportunity.
15	' So we actually went he had no idea
16	that, you know, they elected him to be the sponsor,
17	right? He didn't know, he didn't know. So we
18	walked into his office and said "Hey, you know, we'd
19	like to help you on this human performance issue.
20	We have some ideas." We actually walked in with a
21	proposal.
22	It was a detailed proposal, and he was
23	intrigued, like a little bit startled, because he
24	had no clue that, you know, his boss was, you know,
25	having him go off on this, right? And of course he

1	called us back a day or so later and said "You're
2	right. I'm in charge of this."
3	So I worked with her on that project for
4	several years. It was a pretty exciting and
5	generally highly fruitful project.
6	SR. SPECIAL AGENT TEATOR: And after
7	you said you worked a lot with her in '99 and 2000.
8	Yes.
9	SR. SPECIAL AGENT TEATOR: How about
10	2001 going forward?
11	I worked with her I
12	worked with her for a good amount in 2001 also.
13	SR. SPECIAL AGENT TEATOR: On the same-
14	type issues?
15	Same-type issues, sure.
16	SR. SPECIAL AGENT TEATOR: Okay. Well,
17	tell me about 2002. I guess for half the year, you
18	still would have been the
19	
20	For almost half the year,
21	yes. We worked mostly we worked like in the last
22	year, where I was working directly for mostly
23	we worked in the arena where I would do like we
24	worked as like, I would say, we were kind of
l l	

partners in this human performance thing.

She was, I would say, the leader, and I was like the co-leader. I was like, you know, a key player that she depended on a lot and I depended on But she was really like, she was the driver, okay, although my passion was heavy.

So we worked a lot for that first year or so to 2002. But the last year I was with directly, mostly I used her as a speech writer. Okay, in other words, I would bounce ideas off of her.

SR. SPECIAL AGENT TEATOR: Speech writer for

Yes, and I'd ask her to help me compose like inspirational-type talks and stuff. She was very good at that. So what was good -- my team was good at ideas, like getting like a context for some big event, you know, like an allhands meeting or whatever. She would always provide the, kind of I would call the explosive inspirational piece.

SR. SPECIAL AGENT TEATOR: Okay, all Now I have an understanding of your work and interactions with Kim Harvin, and during most of the time we just talked about, you reported directly to also?

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## That's correct.

SR. SPECIAL AGENT TEATOR: Okay, that's good. During the time frame that we've just talked about, I guess up to May '02, did she ever bring to you what she felt were nuclear safety concerns? I'm being real general and broad there today.



SR. SPECIAL AGENT TEATOR: How about concerns with production over safety in the plant, emphasis, overemphasis on production over safety, non-conservative decisionmaking on the way the plant's being operated, things of that nature?

I'm looking at you with crossed eyes, only because I probably --

SR. SPECIAL AGENT TEATOR: Well, let me ask it this way. Did she ever bring to you concerns which you viewed as nuclear safety concerns? I guess it's fair way to --

Okay. I don't think she in those days communicated anything to me as a nuclear safety concern. However, she would routinely share issues, you know, or concerns if you will, that I would say were related to what we were up to.

Like for example, like I can think of, she worked a lot heavily -- one of the big things

1	out of our human performance initiative was to make
2	a big impact on outage performance, okay?
3	So she would work a lot heavily right
4	there up on the outage, and I would some, as I would
5	now, because of the nature of my job, I couldn't
6	necessarily be on shift.
7	I was accountable for a lot of other
8	things. Sometimes I was on shift. Like I made
9	arrangements for that, right?
10	So while she was on shift, she got in a
11	lot of interplay with I would call, I would say,
12	plant operators.
1	
13	SR. SPECIAL AGENT TEATOR: Right.
13 14	SR. SPECIAL AGENT TEATOR: Right.  Okay. I remember I
į	
14	Okay. I remember I
14 15	Okay. I remember I forget what outage it was, but there was some outage
14 15 16	Okay. I remember I forget what outage it was, but there was some outage where she said to me there's people that aren't
14 15 16 17	Okay. I remember I  forget what outage it was, but there was some outage  where she said to me there's people that aren't  being heard, like they're not being like listened
14 15 16 17	Okay. I remember I forget what outage it was, but there was some outage where she said to me there's people that aren't being heard, like they're not being like listened to, and that she had a worry about that, that the
14 15 16 17 18	Okay. I remember I  forget what outage it was, but there was some outage  where she said to me there's people that aren't  being heard, like they're not being like listened  to, and that she had a worry about that, that the  communication they were presenting wasn't being
14 15 16 17 18 19	Okay. I remember I forget what outage it was, but there was some outage where she said to me there's people that aren't being heard, like they're not being like listened to, and that she had a worry about that, that the communication they were presenting wasn't being heard.
14 15 16 17 18 19 20 21	Okay. I remember I forget what outage it was, but there was some outage where she said to me there's people that aren't being heard, like they're not being like listened to, and that she had a worry about that, that the communication they were presenting wasn't being heard.  She shared with me, like I don't have it

was she just cc'd on it?

1	SR. SPECIAL AGENT TEATOR: Do you know
2	if she in fact brought that to the ops manger and
3	the plant manager?
4	I'm pretty certain she did.
5	SR. SPECIAL AGENT TEATOR: All right.
6	Your recollection is
7	My recollection is that she
8	did.
9	SR. SPECIAL AGENT TEATOR: Do you have a
10	recollection on how those two individuals received
11	that information, what they did with it? Did they
12	complain in your presence about Kim bringing that to
13	their attention?
14	Not that I'm aware of,
15	okay? Like I don't to be honest with you, at the
16	moment, I can't remember exactly who the ops manager
17	was at the moment, because there was a lot of like
18	changes during that period of time.
19	I think it was like my brain is kind
20	of leaning towards the fellow that was the ops
21	manager still works for the company, runs one of
22	the fossil plants. I can't think of his name right
23	now. something or other.
24	But at any rate
25	I think is who she brought it to.

[	1
1	was up to the May 2002 time period, did she ever
2	bring concerns to your attention or discuss concerns
3	that you felt were nuclear safety concerns? Not
4	industrial safety, nuclear safety concerns.
5	Yes. I remember at Hope
6	Creek once that she told me that the operators were
7	bitter and upset about some issues that weren't
8	getting resolved in the plant. She didn't mention
9	any like great details, like about like what the
10	technical things were.
11	I mean like this pump or this system or
12	whatever. But it was also kind of a conversation
13	about the environment. She was talking mostly about
14	the environment, you know, like a horrible
15	environment for operators to get their issues dealt
16	with.
17	SR. SPECIAL AGENT TEATOR: At Hope
18	Creek?
19	At Hope Creek.
20	SR. SPECIAL AGENT TEATOR: Licensed
21	operators or
22	Licensed operators.
23	SR. SPECIAL AGENT TEATOR: Okay.
24	The early one I talked
25	about was a Salem concern, Salem managers.

1	SR. SPECIAL AGENT TEATOR: All right.
2	This one was a Hope Creek
3	concern. I don't remember any specifics.
4	Technically, I do remember that she was working with
5	a number of operators and working on relationships
6	and getting their issues heard.
7	I'm aware of only one issue, like I can
8	recall with any concrete details. It's not that it
9	isn't buried somewhere in the back of my head.
10	SR. SPECIAL AGENT TEATOR: Is it a
11	nuclear
12	It could be a nuclear
13	concern. It certainly could be construed that way,
14	I would say, and it had to do with tagging, okay,
15	safety tagging.
16	I know that's kind of that's kind of
17	like one of the issues like this, right? Like
18	nuclear safety and industrial safety, right? Like
19	OSHA and nuclear in this case.
20	It was with an operator that was, I
21	would say it sounds like, and I knew the guy. He's
22	a delightful guy. He's a little bit odd in his
23	communications.
24	SR. SPECIAL AGENT TEATOR: Who?
25	His name was bear with

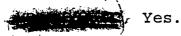
1	me. Let me just keep talking and it will pop in my
2	head, all right? You know, it does come in.
3	SR. SPECIAL AGENT TEATOR: I guess more
4	what I'm interested in, regarding those type of
5	issues she raised, how did her management react to
6	her? Again, we're still talking up to May '02 now.
7	I want to try and keep it chronological if we can.
8	Sure.
9	SR. SPECIAL AGENT TEATOR: All right.
10	Absolutely.
11	SR. SPECIAL AGENT TEATOR: All right.
12	Were you hearing any negative feedback from her
13	manager that would be She worked for
14	
15	Yes.
16	SR. SPECIAL AGENT TEATOR: Or other
17	senior managers regarding her raising of other
18	people's concerns up to May '02? Those concerns
19	would be, you know, communications, environment,
20	this particular issue which you just described about
21	tagging.
22	Do you recall her getting any heat,
23	hearing any complaints, catching any heat from
24	senior management here at the site for her raising
25	those issues, up to May '02?

like or any of the executives have any, raise any concerns verbally, or complain about her behavior. I mean, she was I would consider way out there, in like the way I think. She's much further way out there than I am.

So like the way they related it to me was you can talk, you can talk to her more easily than I can. You talk her language. A lot of times they would ask me questions, you know, like about things. But never those concerns. They'd say like if she said this, how would you interpret that?

But there was no like upset or concern or complaint, because she communicated in a very creative and I'd say focus on leadership for her management-type behavior type thing.

SR. SPECIAL AGENT TEATOR: Let me -- I guess maybe I'll just cut right to this.



SR. SPECIAL AGENT TEATOR: Do you recall her having a discussion with you or conversation with you, I think while she was still working here? That would be up to March 28, '03, where she supposedly asked you why these things happened to her, "these things" meaning her job being eliminated

1	and her last day here being moved up from April
2	16 <sup>th</sup> . Do you recall her having that conversation
3	with you?
4	She had a conversation with
5	on or around like the 45-day period, yes.
6	SR. SPECIAL AGENT TEATOR: Okay.
7	Yes.
8	SR. SPECIAL AGENT TEATOR: Do you recall
9	her asking you that question?
10	Yes.
11	SR. SPECIAL AGENT TEATOR: Why has this
12	happened to me?
13	I recall a question like
14	that. I don't remember the exact words, but
15	certainly she was upset. She was beside herself.
16	SR. SPECIAL AGENT TEATOR: Sure. I mean
17	that's understandable. But it's my job to determine
18	whether there was a violation of Federal law
19	committed here.
20	Right, I'm with you.
21	SR. SPECIAL AGENT TEATOR: I'm trying to
22	get to that.
23	I'm with you.
24	SR. SPECIAL AGENT TEATOR: And again,
25	your name was provided by her as someone who maybe

┵	can corroborate her version of what happened to her.
2	Sure, absolutely.
3	SR. SPECIAL AGENT TEATOR: Let's go talk
4	right about that conversation. Do you remember
5	where it occurred?
6	I think I found out about
7	it in the Processing Center. She must have just
8	heard about it, which is one of the middle buildings
9	inside the fence.
10	SR. SPECIAL AGENT TEATOR: When you say
11	"found out about it," her job being eliminated, or
12	her last day being moved up?
13	The first conversation I
14	recall was her finding out that her job was
15	eliminated.
16	SR. SPECIAL AGENT TEATOR: Okay. Let's
17	talk about that, then.
18	Okay, and then I believe
19	that I didn't know about it until she told me.
20	SR. SPECIAL AGENT TEATOR: All right.
21	Actually, I think I heard
22	about it publicly. It wasn't like it was private,
23	which is unusual. I heard about it at a morning
24	meeting, you know. It might have even been at like
25	at 6:45, early morning meeting, where she announced

1	that she was no longer you know.
2	It could have been a 10:00 meeting. I
3	don't remember the exact timing, but she announced
4	that she would be no longer working with the
5	company.
6	SR. SPECIAL AGENT TEATOR: She announced
7	it?
8	She announced it, that her
9	position had been eliminated.
10	SR. SPECIAL AGENT TEATOR: Okay.
11	And then afterwards she
12	talked, and we went for a little walk, and she was
13	upset and she cried, and she was very, beside
14	herself. So she was like sad and upset, and you
15	know, she didn't get it, right? She didn't get it.
16	She started asking for help from me, to
17	get it resolved, like what the issues were, because
18	she wasn't clear on what they were.
19	SR. SPECIAL AGENT TEATOR: Right, right.
20	Right. So I remember her
21	asking first she was like mostly the
22	conversation was her just like letting it all spill
23	out, right.
24	Then I think either late in that
25	conversation or a follow-up conversation she asked
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1	me for some coaching on what to do.
2	Like she didn't understand why
3	eliminated, given all the issues that he's got to
4	deal with, you know, with the operators.
5	She had sort of mentioned some of the
6	older issues, like I would call culture issues, that
7	given that we have all these issues, I don't get
8	what some of mine, why he would like opt to do this.
9	I said to her "Have you talked to him?"
10	She goes "Yes. In that meeting, where he told me I
11	lost my job," and you can tell from like what she
12	said, it was a very unsatisfying conversation. It
13	was very non-direct, not very direct. It was not a
14	whole lot of dialogue, right.
15	So I said "Well, one of the first things
16	I would do if I were you I'd get this complete. I'd
L7	go see him again, and get complete with whatever it
L8	is that you have on your mind, and get with him
L9	again, "okay?
20	I don't remember all the details. I
21	remember she tried to. I don't know if she ever had
22	a formal meeting again with him.
23	Then she asked me for advice on, you
24	know, given that he was not, he didn't appear to be
25	open to having a conversation about it, like what

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1	other options? Then I actually said "Okay. So now
2	we're actually" I said "I can play two roles
3	here. I can be your coach. Like I'd be your friend
4	and partner and coach, and I also can be like, you
5	know, give you official answers too.
6	"First I've got to give you all the
7	official answers. You need to like, you need to go
8	to his boss,
9	(ph)."
10	SR. SPECIAL AGENT TEATOR: Yes,
11	
12	Okay, at the time, and if
13	you don't, can't get it resolved, you know, there
14	are other pathways include of of of
15	and the NRC if you have any nuclear safety
16	concerns. She said "I think I do." I said "Then
17	you need to exhaust all of them, " okay?
18	SR. SPECIAL AGENT TEATOR: Is that when
19	you first heard that she felt she had nuclear safety
20	concerns?
21	Yes. That's when like it
22	was spoken that way.
23	SR. SPECIAL AGENT TEATOR: Okay.
24	I would say that like if
25	you looked at what she like brought up, as nuclear
•	•

1	safety concerns, to me, they had a fingerprint in my
2	mind of cultural issues, where people were not being
3	listened to.
4	SR. SPECIAL AGENT TEATOR: Right.
5	Does that make sense? Like
6	it was a series of those. So I hadn't because I
7	wasn't involved in any of the specific technical
8	issues on the other ones, I was mostly listening to
9	her, coaching her on how to make a difference on
10	leadership, in hearing what the issues were and
11	dealing with them powerfully.
12	It was more like a leadership
13	conversation as opposed to like the context
14	earlier, like a year earlier or whatever, you know,
15	was more in the context of leadership, not nuclear
16	safety concerns. In this conversation, it was
17	nuclear safety concerns.
18	SR. SPECIAL AGENT TEATOR: Okay.
19	Make sense?
20	SR. SPECIAL AGENT TEATOR: Yes, sure.
21	All right, so did you ever talk to about why
22	her position was eliminated?
23	I never did.
24	SR. SPECIAL AGENT TEATOR: Okay. Did

you ever talk to any of the senior leadership here

1	about why her position was eliminated?
2	I did not.
3	SR. SPECIAL AGENT TEATOR: Do you know
4	why her position was eliminated?
5	I know what she said, but I
6	don't know what
7	SR. SPECIAL AGENT TEATOR: I'm asking
8	you if you know.
9	No. I have no idea.
10	SR. SPECIAL AGENT TEATOR: Okay. Did
11	you ever what did she tell you? Why did she feel
12	her position was eliminated?
13	Well I think what was
14	spoken, what she said, was spoken, was we were
15	reexamining positions and trying to position
16	ourselves to be more competitive in the marketplace,
17	and that we were looking to eliminate positions that
18	are that we didn't absolutely have to have.
19	Okay, that was like something like that was
20	reported to her.
21	She began to feel, because of the
22	shortness of the conversation
23	SR. SPECIAL AGENT TEATOR: With
24	With and that you
25	see, was actually and her get along

1	really well, up until almost the very near end.
2	SR. SPECIAL AGENT TEATOR: They did?
3	Yes, very well.
4	SR. SPECIAL AGENT TEATOR: All right.
5	Okay, it was shocking to
6	her that he would be so terse.
7	SR. SPECIAL AGENT TEATOR: Did you see
8	it also independently, that and her got along
9	well?
10	Oh yes.
11	SR. SPECIAL AGENT TEATOR: Up until the
12	end?
13	Uh-huh.
14	SR. SPECIAL AGENT TEATOR: Okay. What's
15	your basis for your individual basis for saying
16	that or feeling that way?
L7	Well, both of us worked
L8	with essentially in the arena of coaching. We
L9	actually coached okay?
20	SR. SPECIAL AGENT TEATOR: Okay.
21	Meaning we like would give
22	them coaching on how to look at something, how to
23	approach something, how to communicate it, okay?
24	SR. SPECIAL AGENT TEATOR: Right.
25	So I would say when we

1	first met to pretty much everyone around,
2	was a complete mystery, okay? A very
3	mysterious guy.
4	SR. SPECIAL AGENT TEATOR: Right.
5	Personally, I'm a very
6	studious guy. I always get data. Like, you know,
7	like they used to call me the Federal agent, you
8	know, when I was in college, because I asked all
9	these questions, right?
10	But I called up these plants, and I
11	talked to people who used to work for him and got
12	his MO, and pretty much they'd say like
13	"I know He's one of the more brilliant
14	executives in the entire industry. Got the
15	strangest logic pattern of anybody on the planet."
16	Like, you know, if he he would never
17	explain it logically, because logic was very non-
18	linear. It was odd logic, right?
19	If you were in a conversation with him
20	today about something, he would confound and
21	befuddle you with his questions.
22	SR. SPECIAL AGENT TEATOR: Right.
23	And he would draw a
24	conclusion at the end of the meeting which made no
25	sense to you, and then he'd leave the room. Then
	. ¥

1	three months later, you'd realize it was a
2	brilliant, brilliant conclusion drawn like with
3	almost no data, right? So he was very hard to
4	cipher.
5	SR. SPECIAL AGENT TEATOR: Right.
6	He was very quiet and
7	reserved, and didn't take any coaching.
8	SR. SPECIAL AGENT TEATOR: So what made
9	you believe her and got along well, up until
10	the end?
11	Well, I've seen them.
12	Personally I coached opened up a lot.
13	Okay, after we did this human performance initiative
14	and we had this like training and stuff here,
15	had the three-day training.
16	He started opening up, he started being
17	receptive and open to coaching, input. Then he
18	started actually seeking out input. He would call
19	me in, call Kim in. They met regularly.
20	We had like, if you will, I would call
21	it multiple sessions where she and I and would
22	sit and talk and explore things. They were very
23	provocative conversations, conversations which are
24	very unlike I've ever seen in the nuclear power

plant.

1	They were the kind of conversations that
2	we probably should have been having years ago,
3	right? So they were very powerful conversations,
4	open conversations, you know, conversations that,
5	you know, like before had that training, would
6	be out-there conversations, in terms of like
7	listening to people.
8	Like the kind of things that Kim was
9	focused on, he got really interested in, okay?
10	SR. SPECIAL AGENT TEATOR: Okay. Do you
11	know so I guess we've established that up until
12	the end, your view was that and Kim Harvin got
13	along well?
14	Yes, and she should know,
15	right? She always play huge, big. She played her
16	role in a huge way. She didn't like play small or
17	minimize her contribution, right? She'd also play
18	to the boundaries of her, whatever she thought she
19	had, as far as she could go, right. And at times
20	she ticked him off.
21	SR. SPECIAL AGENT TEATOR: Who?
22	
23	SR. SPECIAL AGENT TEATOR: Okay.
24	And it was mostly, as I
25	recall, in matters of administrative detail

protocol. Like one time, she convinced to
take three of the ops leaders, the Hope Creek
operational leaders, SRO types, to some training in
Canada, for like three days.
SR. SPECIAL AGENT TEATOR: All right.
She didn't explain to
all the details about it, and then she went ahead
and put it on her credit card and, you know, like
had her had these three operators and their
spouses go to some pretty avant garde training in
Toronto, Canada.
It was probably one of the better
training courses that has ever been given, and it
was way out there, you know, in terms of money and
topic.
She had a little trouble with the
corporate bean counters, and got whacked, you
know, for it, and he was upset that she was sloppy.
SR. SPECIAL AGENT TEATOR: About that
issue.
That issue. There's things
like that she did on occasion.
SR. SPECIAL AGENT TEATOR: Okay.
I don't see any issues like
with the, I would call the meaty stuff of her job,

1	meaning like the powerful conversations about
2	leadership
3	SR. SPECIAL AGENT TEATOR: Did you
4	did ever complain to you about Kim, either Kim
5	raising her own leadership/management concerns, or
6	raising such concerns of others, and how those
7	concerns might affect nuclear safety in the plant?
8	No.
9	SR. SPECIAL AGENT TEATOR: Did
10	ever make a negative comment to you regarding her
11	raising such issues?
12	No, he didn't, and I was
13	actually shocked. I was personally shocked when she
14	told me her job had been eliminated.
15	SR. SPECIAL AGENT TEATOR: Right. But
16	my job is to find out why it was eliminated.
17	Yes, I got it. I'm with
18	you.
19	SR. SPECIAL AGENT TEATOR: There's two
20	sides to every story. Usually there's three or four
21	or five, but I've got to find out what really
22	happened.
23	Yes.
24	SR. SPECIAL AGENT TEATOR: Are you aware
25	of any information which leads you to believe that

	•
1	we'll talk about her position elimination first,
2	that leads you to believe that her position was
3	eliminated because she raised the concerns which we
4	generally discussed this morning?
5	Well certainly in her
6	SR. SPECIAL AGENT TEATOR: I'm asking
7	you.
8	I didn't hear any third
9	party say anything that would lead me to believe
10	that, like any of the execs. It's
11	from her conversation
12	SR. SPECIAL AGENT TEATOR: Forget her.
13	Okay.
14	SR. SPECIAL AGENT TEATOR: Okay. But
15	for her, her view of what happened to her and why it
16	happened here.
17	And the context of their
18	conversations. I got that from her, from like the
19	last conversation, if you will.
20	SR. SPECIAL AGENT TEATOR: We'll talk
21	about that in a minute.
22	Yes.
23	SR. SPECIAL AGENT TEATOR: But
24	independent of what she told, are you aware of any
25	evidence, any information that her position was

1	eliminated because she was viewed as a threat by
2	senior management here? This stuff is very
3	important.
4	Could you repeat that
5	question again?
6	SR. SPECIAL AGENT TEATOR: Yes. Did you
7	tell Kim Harvin that you believed her position in
8	response to a question from her, to the effect of
9	why did this happen to me?" From my
10	understanding you told her that you felt her
11	positoin was eliminated because she was viewed as a
12	threat by senior management. Do you recall making
13	such a statement?
14	I don't know if I used the
15	word "threat," and I don't remember the exact
16	timing. But at some point, when she said "I have to
17	leave her like now," I mean that kind of thing, when
18	it became the "now" thing, I remember a conversation
19	in that time frame, where she was, once again,
20	beside herself.
21	She was actually pleading, what could be
22	going on, what could be going on that they would do
23	this?
24	SR. SPECIAL AGENT TEATOR: That's
1	// /

1	I said "I don't know. I
2	really don't know." However, usually, I said "My
3	experience is, if they believe somebody would be
4	more harmful than beneficial to being around, they
5	often escort that person off the property. Perhaps
6	you're seen that way." I don't know if I used the
7	word you know, I could have used the word
8	"threat."
9	SR. SPECIAL AGENT TEATOR: Pretty close.
10	Yes. In other words,
11	here's my experience. My experience in general, is
12	when somebody gets fired
13	SR. SPECIAL AGENT TEATOR: Or laid off.
14	Often, especially in the
15	past, we would often escort them off the property in
16	a hurry, because they were often viewed as they're
17	going to be upset, and they're going to generate
18	foment more than anything else.
19	SR. SPECIAL AGENT TEATOR: Right.
20	Right. That's like the
21	general thinking.
22	SR. SPECIAL AGENT TEATOR: Yes. So was
23	that where you were coming from when you told her
24	that?
25	Yes. I think I also felt,

1	given now vocal she was, you know, that gee whiz,
2	like, you know, you may be perceived as more trouble
3	than
4	SR. SPECIAL AGENT TEATOR: Trouble in
5	which way though? You mean trouble for what
6	reason? And this is your opinion here.
7	Yes, it's my opinion.
8	SR. SPECIAL AGENT TEATOR: Just from
9	what you said, her being vocal.
10	Vocal. You see, I found
11	that given that there's almost no notice and
12	suddenly she gets that 45-day notice, and then all
13	of the sudden she was being let go early, I mean
14	that led me to believe that there's been a sudden
15	shift in how they viewed her, and I don't know what
16	it is.
17	So I gave her among a series of options
18	that they, what they could be thinking. But I said
19	I didn't know, because I wasn't privy to that
20	conversation. But they're thinking that you're, you
21	know, you're bringing up stuff they don't want to
22	hear.
23	SR. SPECIAL AGENT TEATOR: That it could
24	be that.
25	Yes, ves. It could be

1	that. But it's not that I knew it, but that could
2	be it.
3	SR. SPECIAL AGENT TEATOR: Did you have
4	a sense that that was it, that that was the reason?
5	I mean you've been down here You're a
6	survivor down here. You've been here because I
7	know people
8	I am a little bit I told
9	
10	SR. SPECIAL AGENT TEATOR:
11	That's your
12	other interview. You see, I have a jaded opinion
13	about this, because I've actually seen some very
14	stupid things done, including to me.
15	SR. SPECIAL AGENT TEATOR: Right.
16	Like one day, and this is
17	on the record I want to see the transcript one
18	day I was asked there was a person who wasn't
19	well-liked in an area, and they brought him to work
20	for me.
21	They said "Try him out. See how he
22	works out." I said "Fine." The guy worked out
23	great, right? He was terrific. I really needed a
24	person with lots of talents, and like two weeks
25	after this person was transferred to me, I was asked

1	to give him a letter saying his position was
2	eliminated, right?
3	SR. SPECIAL AGENT TEATOR: Right.
4	I said "Well, wait a
5	minute. This is not true." I said "Wait a minute.
6	You're having me hire four new people, you know, and
7	the poor person just got assigned. So you know,
8	it's not true that the position is being
9	eliminated."
10	The guy said "I don't like the guy.
11	He's not worth it. Get rid of him." So I said "I
12	decline." So I got the letter the next day.
13	SR. SPECIAL AGENT TEATOR: I think I've
14	heard about this.
15 	Yes. I got the letter the
16	next day. So to me, and this was a different set of
17	executives, but there's some CD people in our
18	business, you know.
19	SR. SPECIAL AGENT TEATOR: But I'm
20	looking for direct knowledge.
21	No. So I answered her
22	question in the context of my own bitterness about
23	how things could go. Does that make sense?
24	SR. SPECIAL AGENT TEATOR: Yes, it does.

1	I didn't know anything
2	specific, like thought she was a no good for
3	nothing, and he was trying to conceal or, you know,
4	make sure something wasn't revealed. I don't have
5	any knowledge like that. All I have is what she
6	told me.
7	SR. SPECIAL AGENT TEATOR: Right, right.
8	During this conversation that you had
9	I can easily get enrolled
10	in it, though, you know, by what she's saying,
11	right? Given how upset she is and what she said she
12	was talking to him about.
13	I could easily get enrolled in that. I
14	don't know, you know, what was so, and I wasn't
15	present for the conversations.
16	SR. SPECIAL AGENT TEATOR: That
17	information's coming from her?
18	Uh-huh.
19	SR. SPECIAL AGENT TEATOR: Did you
20	from what she told you well, what did she tell
21	you? Let's go into that, and then I'll ask you if
22	you, in any way, were able to independently
23	corroborate what she was claiming?
24	The only thing I could
25	corroborate I wish I could remember the guy's

1	name, but there was an operator who recently, I
2	would say, in the past seven months left the
3	company. I knew him.
4	I actually talked to him on his way out,
5	like right up to his exit interview. I was stopping
6	by the NRC Office for another reason, and he was
7	having a conversation with a couple of the
8	residents, and I was walking out.
9	I thought he was just walking out for
10	the day, and he informed me he had just quit. He
11	worked for
12	I can't think of his name right now, but
13	it'll come to me.
14	But he had expressed to her and to me
15	concerns about being ridiculed at work, about his
16	concerns about safety issues. That's something that
17	she had talked to me about, and that he was quitting
18	because he couldn't stand working here because of
19	the environment.
20	SR. SPECIAL AGENT TEATOR: Okay. But
21	that's a different individual. We're talking about
22	Kim.
23	Well, that's something
24	that's a subject she talked to me about.
25	SR. SPECIAL AGENT TEATOR: That you

1	corroborated running into this person?
2	Yes, I actually had several
3	before this final conversation, I had several
4	conversations with the guy, and I was coaching him,
5	you know, on the subject, to support him.
6	SR. SPECIAL AGENT TEATOR: I guess my
7	question was, based on what Kim told you about why
8	she believed what was happening to her, were you
9	able to corroborate any of that?
10	Most of the stuff she
11	talked about to me, like I said when she was here,
12	was the operators are scared to talk.
13	SR. SPECIAL AGENT TEATOR: Which, Salem
14	or Hope Creek?
15	Both.
16	SR. SPECIAL AGENT TEATOR: Okay.
17	Okay. I didn't hear that
18	from any of the operators directly, but she said
19	that they have issues, and they don't feel
20	comfortable bringing them up.
21	That was what she was talking to me
22	about. I said "Have they gone to Have they
23	gone to the NRC? You know, have they gone to the
24	plant manager?" "Yes." You know, that kind of
25	stuff.

hear anything. I have no corroborating data.

1	SR. SPECIAL AGENT TEATOR: Right, okay.
2	Like I said, I could easily
3	get enrolled in it, because you know
4	SR. SPECIAL AGENT TEATOR: Well why?
5	Because based on what
6	happened to me.
7	SR. SPECIAL AGENT TEATOR: To you, okay.
8	And honestly? At times
9	I've been very cautious, okay. There's times, you
10	know, times, depending on what period is going on
11	here. We've been through a lot of periods, right.
12	SR. SPECIAL AGENT TEATOR: Okay. I'm
13	going to it's a fact that discrimination does
14	occur in the nuclear power industry.
15	Yes.
16	SR. SPECIAL AGENT TEATOR: Because of
17	people raising safety concerns, engaging in NRC-
18	protected activities.
19	Right. We know that has
20	happened.
21	SR. SPECIAL AGENT TEATOR: It does
22	happen.
23	Yes.
24	SR. SPECIAL AGENT TEATOR: And in fact,
25	in a fairly small percentage of the investigations
. •	

1	we conduct, we corroborate that.
2	Yes.
3	SR. SPECIAL AGENT TEATOR: We're able to
4	corroborate that. I'm thinking about eight percent
5	of the discrimination cases OI does, we corroborate
6	that discrimination did occur.
7	: It does exist.
8	SR. SPECIAL AGENT TEATOR: And we know
9	it exists.
10	Yes.
11	SR. SPECIAL AGENT TEATOR: I mean it
12	does, in fact, but you've got to be able to prove
13	it.
14	Yes, absolutely.
15	SR. SPECIAL AGENT TEATOR: So
16	This is your job, or not,
17	right?
18	SR. SPECIAL AGENT TEATOR: True, right.
19	Let the chips fall where they may. If it happened,
20	fine. I want to get that answer.
21	Sure. You want to find out
22	if it's eight or 92, right?
23	SR. SPECIAL AGENT TEATOR: Right. And
24	if it didn't happen, then that's the answer too.
25	It's going to be whatever it's going to be. But I
	•

(Tape change)

... I didn't know any

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25

Right, right.

facts.

SR. SPECIAL AGENT TEATOR: The second part of this conversation that you had with Kim, which was related to me, was that as part of the reason for her job being eliminated or her last day moved up, that that happened to her, according to you, was because you didn't give the right answers on the Salem NEO issues.

Do you recall discussing that with her, or telling her that might be a possible reason why they eliminated you and moved you up? Do you recall telling her that?

I don't remember the details about the Salem NEO issue. I mean, I don't remember what the concern was exactly, right?

SR. SPECIAL AGENT TEATOR: Right.

But I do know that if she related to me that she had a conversation that concerned equipment operators, and that she had, that was what -- that was a conversation that ended up having cut short or like, in her world, influenced the relationship chilling or getting cold, colder.

SR. SPECIAL AGENT TEATOR: With and I think I

AC

1	said more or less, she was actually the
2	conversation was like this. She was like crying her
3	eyes out. She was so upset, right?
4	Like "What could it be, what could
5	it be?" And I was saying "Maybe like you gave him
6	the wrong answer, and that was it." Like that. You
7	know, I can remember the conversation like that.
8	SR. SPECIAL AGENT TEATOR: And but it
9	was just a maybe?
10	Yes. No, I didn't know
11	anything specifically about the
12	issue.
13	SR. SPECIAL AGENT TEATOR: Right, okay,
14	right. Well
15	Certainly in my world, it
16	was definitely plausible, you know.
17	SR. SPECIAL AGENT TEATOR: Right. Well,
18	a lot of things are plausible. You've got to be
19	able to explain them, to be able to come to a
20	conclusion on why something happened.
21	Well, why do you think I mean this is
22	an opinion. Why do you think her position was
23	eliminated? If you have an opinion, just give me
24	the basis for it, if you would?
25	Sure.

1 going on at the time is all the non-station 2 organizations were being asked to evaluate and offer 3 up what jobs they could eliminate. So the context of the time, in my 4 opinion, was "Hey, we're not being competitive. 5 You know, they were rolled in if we didn't alter the 6 7 total number of FTEs, that we'd be out of business shortly. So there was like a hyperdrive in that 8 9 regard. 10 I think that they looked at, I would 11 say, every position that was not traditional running 12 a plant. SR. SPECIAL AGENT TEATOR: Like staff 13 14 positions? Like staff positions, and I 15 knew that during that period of time, a lot of 16 17 positions that we had that weren't directly affected in running the plant were offered up as jobs no 18 19 longer needed. I think that, coupled with the fact that 20 if you're really well-liked, you know, in any firm, 21 22 and they're looking at eliminating positions, what 23 they normally do is they actually like, they will 24 like try to take care of you, right? So my opinion is that some part of the 25

SR. SPECIAL AGENT TEATOR:

think April 1 may have been his last day?



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1	SR. SPECIAL AGENT TEATOR: Could that
2	have been a reason? I mean, since he's leaving,
3	she's working for him in her capacity. Could that
4	be
5	Yes. It's a very non-
6	traditional position. He has a consultant, an
7	organizational development consultant reporting
8	directly to him. That's an unusual thing. So that
9	could have definitely factored in.
10	"Gee whiz. If I have to give up
11	positions that are not traditional in running a
12	power plant, do I have any close to me? Yes." That
13	could definitely have played a factor in it.
14	SR. SPECIAL AGENT TEATOR: Talking about
15	the relationship between Kim Harvin and
16	at any point did you see the relationship
17	sour or turn bad?
18	I did not see it. I heard
19	it from her, sharing information that she said it
20	was he was getting shorter with her.
21	SR. SPECIAL AGENT TEATOR: Did she share
22	a view when she first saw that, and why she thought
23	that was happening?
24	She shared that some time
25	near the time she got the word that her job was

	••
1	eliminated, that the relationship was cooling,
2	because she was pressing on a number of concerns she
3	had about the work environment. That was what she
4	was sharing with me.
5	It wasn't like she didn't really say
6	"Oh, by the way John Jones" I'm making up that
7	name "This operator has a specific concern." It
8	was just more like there's it's not healthy for
9	these folks not to feel open.
10	SR. SPECIAL AGENT TEATOR: Right, it's
11	not.
12	And I want some action.
13	And like there's some she felt there was some
14	resistance towards that.
15	SR. SPECIAL AGENT TEATOR: Okay. Did
16	she begin sharing that with you after you found out
17	her position was eliminated?
18	I would say in detail, yes,
19	or like in some level of detail, yes, at or about
20	the time she got the notice, the 45-day notice. She
21	had mentioned in general that, you know, that things
22	are cooling, you know.
23	But I was still very shocked when her
24	position was eliminated. I did not expect it. The
25	reason why, Jeffrey, is he's very sensitive like I

SR. SPECIAL AGENT TEATOR: Right.

So it's like if you and I have a great conversation today, I'll like share with you I had this great conversation with Jeff, you know, he was really open.

Then next week I have a conversation and it didn't go so well, I would be upset about that conversation for two or three days. She would be much more so, right?

So if she had like a less than stellar conversation with she would dwell on that.

Over time, if you looked at it over time, it was like cyclical. You know, would get peculiar and kind of cold at times.

So to me, like it didn't look any different. You know, like right now he's not listening. Right now he is. Right now he isn't, like that kind of thing.

So I wasn't -- when she told me "I got the notice," like I was shocked, but at the same time I could see that that was a position that could be vulnerable. But then I did like "Wow, that was sudden."

SR. SPECIAL AGENT TEATOR: How about --

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1 the second part of what I'm looking at is her last day on site being moved up. I know we talked about 2 that a little bit. In your experience, it was not 3 4 unusual for that to occur? 5 Well, it was unusual and not unusual. It was not unusual in that oftentimes, 6 7 if there was a layoff or a reduction in force, they oftentimes try to stage, you know, having people 8 9 leave in a formal way quickly. That's the part that's not usual, I mean -- yes, that's not unusual. 10 11 What was unusual was 45 days, and then 12 halfway through the 45 days, "Get yourself out of here tomorrow" kind of deal. That's the part that 13 14 was unusual. 15 SR. SPECIAL AGENT TEATOR: 16 bother Kim, the fact that that occurred? Very much so. 17 actually it bothered me too, because it was like 18 19 "That's stupid." You know, choose, right? 20 like you give them 45 days and give them five days to move or two days to move, but then if they're 21 22 going to stay here for 45 days and look for a job, 23 and get free rein, then give them that. But don't 24 like -- don't go both ways. 25 SR. SPECIAL AGENT TEATOR:

Right.

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Did that

Yes.

Well,

I can't remember his

1	last name, but I'm getting close.
2	SR. SPECIAL AGENT TEATOR: Okay, all
3	right, all right.
4	I'm pretty sure it was
5	
6	SR. SPECIAL AGENT TEATOR: Okay.
7	Yes. Was an unusual
8	communicator. I would say he probably communicated
9	to Kim and I more than anyone else on the property.
10	SR. SPECIAL AGENT TEATOR: Right.
11	Now when I no longer worked
12	for him, I didn't interchange with him every day any
13	more.
14	SR. SPECIAL AGENT TEATOR: Even after
15	then, he still would
16	Well, when I saw him we'd
17	have great conversations.
18	SR. SPECIAL AGENT TEATOR: Okay.
19	Okay. But I only saw him
20	like once a month or every six weeks.
21	SR. SPECIAL AGENT TEATOR: Well, during
22	any of those conversations, after you no longer
23	worked with him
24	No.

SR. SPECIAL AGENT TEATOR:

25

Did he talk

ALL

Occasionally.

25

He said that

	• •
1	frequently in meetings.
2	SR. SPECIAL AGENT TEATOR: Did any of
3	the senior management confide in you on their view
4	of Kim's work
5	No.
6	SR. SPECIAL AGENT TEATOR: What she was
7	doing?
8	No.
9	SR. SPECIAL AGENT TEATOR: Whether they
10	viewed it positively, negatively?
11	Positively. I would get
12	positive comments about her performance, yes.
13	SR. SPECIAL AGENT TEATOR: From the
14	senior leadership?
15	Uh-huh.
16	SR. SPECIAL AGENT TEATOR: Like who?
17	Well He
18	thought some of the stuff she had was like terrific.
19	He would say so. He'd tell her to her face, in
20	front of other people, including me.
21	SR. SPECIAL AGENT TEATOR: Right.
22	I would say like
23	(ph) had some laudatory comments about Kim,
24	what a difference she made.
25	SR. SPECIAL AGENT TEATOR: Right.

1	speaking.
2	SR. SPECIAL AGENT TEATOR: Right.
3	I didn't see the
4	transaction, but that's the impression she got.
5	Also like for example, like a couple of people she
6	didn't really care for that much. She tried her
7	best to get in with them. Like the
8	right?
9	SR. SPECIAL AGENT TEATOR:
10	(ph).
11	She didn't
12	care for him at all, because he wasn't very open to
13	this. So I'm going to guess that she found him to
14	be a dead end, right? Because why like if he was
15	not a dead end, why was, you know, like then it
16	would be and then it would be
17	So the question is, she has the issues,
18	and she hung around with operators and outage folks
19	a lot, like working on all kinds of things, right?
20	Like I said, any time anything would come up, there
21	would be an upset like with that group, she would
22	get right in the middle of it and help deal with it.
23	The impression I got was she was going
24	to because she wasn't getting good listening
25	from and she had given up on

1	SR. SPECIAL AGENT TEATOR: Okay. That's
2	interesting.
3	Yes.
4	SR. SPECIAL AGENT TEATOR: It's 11:23.
5	I'm going to take a short break and look over my
6	notes, and then we'll continue. But I believe we're
7	getting near completion.
8	Very good, very good.
9	(Whereupon, a short recess was taken.)
10	SR. SPECIAL AGENT TEATOR: It's 11:40 in
11	the morning. We're back on the record after, I
12	guess, somewhat a lengthy break. A couple of
13	questions to finish up here,
14	Did you ever hear or any
15	other senior Manager here make a statement to the
16	effect of they viewed Kim Harvin as a detriment to
17	how they wanted to deal with the union people?
18	Anything along those lines at all?
19	I didn't hear anything like
20	that, no.
21	SR. SPECIAL AGENT TEATOR: We've talked
22	about a lot here today. Is there something you want
23	to bring to my attention that we haven't spoken
24	about, regarding why her position was eliminated,
25	and why the decision to have her last day moved up

was made? Is there anything that we haven't gotten to that you think would helpful in this matter?

The only thing I have is really her conversations with me. But like any thoughts I might have had, I didn't hear like any third parties give me any information or I wasn't made privy to any information that would suggest something untowards happening to her, I mean concrete.

SR. SPECIAL AGENT TEATOR: Well what -I mean, in her conversations with you, what was she
telling you that she was hearing or seeing from
senior management, regarding her position being
eliminated and her last day being moved up, or even
her relationship turning sour with
What was she telling you about that? Anything that
we haven't talked about?

I think she had inclination that make days were numbered. She appeared to know more than I did, but rumor if you will, about tenure coming to a close.

She had some information in general about like, you know, like about the executives and how they were perceived up in Newark. It was stuff that she shared with me. I didn't hear from any

third party.

So I knew that there was things going on that were influencing people's behavior, like more stress and you know, things on people's minds, that she was alluding to.

She noticed that -- she's had very, very rich conversations with that lasted an hour, hour and a half. She noticed that they were getting shorter and shorter, and that sometimes their routine weekly -- I think at least weekly they used to meet, as a minimum, had started to drop off on occasion.

So that's the kind of information she was sharing with me. You know, he didn't show up, wasn't available, you know, came to my one-on-one. He wasn't available, he was out of town, you know, that kind of thing.

That was the kind of stuff she shared. That's the evidence that she presented to me that suggested that, you know, our relationship isn't what it used to be, like that.

SR. SPECIAL AGENT TEATOR: Do you remember when she began sharing that with you, or when she began feeling her relationship with had changed?

like that.

1	SR. SPECIAL AGENT TEATOR: Did she tell
2	you why she wanted you to give that to her?
3	Well, inside the context of
4	that conversation was he must have let me go because
5	he didn't like what where I was bringing the
6	conversation to him on, this whole subject including
7	these operators.
8	Like in her world, clearly within you
9	know, like after she left, it was clearly in her
10	mind that she had been let go because she became
11	persona non grata about what she was talking about.
12	SR. SPECIAL AGENT TEATOR: Right.
13	So she told me the context
14	was I need to get as many facts as I can, because I
15	don't have access to my facts any more.
16	SR. SPECIAL AGENT TEATOR: Okay, all
17	right.
18	On all of them.
19	SR. SPECIAL AGENT TEATOR: Right.
20	Anything else that comes to mind?
21	She asked me once, like
22	months later, once was here
23	SR. SPECIAL AGENT TEATOR:
24	Yes. If I would print out
25	a letter that she sent to my home address, my home

1	e-mail, and if I would give it to
2	would feel uncomfortable giving it to because I
3	don't know him that well.
4	But I certainly would put it in his
5	mailbox for you. I dropped it off in his mailbox,
6	and I did that for her.
7	SR. SPECIAL AGENT TEATOR: What was in
8	that letter? Do you remember?
9	I actually did read it. I
10	had to look at to make sure it printed out
1 <b>i</b>	correctly. It was her recommending to that
<b>1</b> 2	be the next ops manager or plant manager
13	at Hope Creek because he had the right stuff. It
14	was just a recommendation.
15	SR. SPECIAL AGENT TEATOR: I don't have
16	any further questions today. It's 11:45. If
17	there's something that you think of, regarding what
18 .	I'm looking at, you have my card.
19	Please give me a call at my office, and
20	we can either do it on the phone or I'll be back
21	down here. We could do it in person.
22	Okay.
23	SR. SPECIAL AGENT TEATOR: Is there
24	anything you want to add, anything more today?
25	I can't think of anything,

1	Jeffrey. I have your card, like you said. I could
2	think of something later. I'll probably think of
3	this guy last name later.
4	SR. SPECIAL AGENT TEATOR: All right,
5	okay.
6	I believe you have it in
7	another interview, the guy's full name. I just
8	can't remember it at the moment.
9	SR. SPECIAL AGENT TEATOR: Okay. It's
10	11:46. This interview is concluded. Thank you.
11	(Whereupon, at 11:46 a.m., the interview
12	was concluded.)
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