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ADVISORY COMMITTEE ON REACTOR SAFEGUARDS

June 15, 2005

The contents of this transcript of the proceeding of the United States Nuclear Regulatory Commission Advisory Committee on Reactor Safeguards, taken on June 15, 2005, as reported herein, is a record of the discussions recorded at the meeting held on the above date.

This transcript has not been reviewed, corrected and edited and it may contain inaccuracies.

1 UNITED STATES OF AMERICA
2 NUCLEAR REGULATORY COMMISSION

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4 JOINT MEETING

5 ADVISORY COMMITTEE ON REACTOR SAFEGUARDS (ACRS)

6 SUBCOMMITTEES ON RELIABILITY & PROBABILISTIC

7 RISK ASSESSMENT & PLANT OPERATIONS

8 + + + + +

9 WEDNESDAY, JUNE 15, 2005

10 ROCKVILLE, MARYLAND

11 + + + + +

12 The Subcommittees met at the Nuclear
13 Regulatory Commission, Two White Flint North, Room
14 T2B1, 11545 Rockville Pike, at 8:30 a.m., George E.
15 Apostolakis, Chairman, presiding.

16 COMMITTEE MEMBERS:

17 GEORGE E. APOSTOLAKIS, Chairman

18 MARIO V. BONACA, Member

19 THOMAS S. KRESS, Member

20 WILLIAM J. SHACK, Member

21 ACRS STAFF PRESENT:

22 JOHN FLACK

23 JOHN G. LAMB

24 MICHAEL R. SNODDERLY

25

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NRC STAFF PRESENT:

TOM BOYCE, NRR

JIN CHUNG, NRR

MARK REINHART, NRR

T.R. (BOB) TJADER, NRR

ALSO PRESENT:

BIFF BRADLEY, NEI

GARY CHUNG, SONGS

JOHN GAERTNER, EPRI

RICK GRANTOM, STP

WAYNE HARRISON, STP

GENE HUGHES, Exelon

JAY PHELPS, STP

MICHAEL PHILLIPS, Scientech LLC

JOHN STEINMETZ, Exelon

	<u>AGENDA ITEM</u>	<u>PAGE</u>
1		
2	<u>OPENING REMARKS:</u>	
3	George Apostolakis	4
4	<u>OVERVIEW OF RISK MANAGEMENT TECHNICAL</u>	
5	<u>SPECIFICATIONS INITIATIVE 4B:</u>	
6	Bob Tjader	5
7	Mark Reinhart	11
8	<u>INDUSTRY OVERVIEW OF CRMT FOR INITIATIVE 4B:</u>	
9	Biff Bradley	21
10	<u>ATTRIBUTES OF CRM TOOLS FOR INITIATIVE 4B:</u>	
11	John Gaertner (EPRI)	23
12	<u>STP IMPLEMENTATION OF CRM FOR INITIATIVE 4B:</u>	
13	Rick Grantom	59
14	Jay Phelps	77
15	<u>SONGS IMPLEMENTATION OF CRM:</u>	
16	Gary Chung	114
17	Michael Phillips	114
18	<u>EXELON IMPLEMENTATION OF CONFIGURATION</u>	
19	<u>RISK MANAGEMENT - BLENDED APPROACH:</u>	
20	Gene Hughes	148
21	John Steinmetz	160
22	<u>DISCUSSION:</u>	176
23	<u>ADJOURN:</u>	
24	George Apostolakis	191
25		

P-R-O-C-E-E-D-I-N-G-S

8:32 a.m.

CHAIRMAN APOSTOLAKIS: Ready? The meeting will now come to order. This is a joint meeting of the ACRS Subcommittees on Reliability and Probabilistic Risk Assessment and Plant Operations. I'm George Apostolakis, Chairman of the Subcommittee on Reliability and PRA. Members in attendance are Dr. Mario Bonaca, Dr. Tom Kress and Dr. William Shack.

The purpose of this meeting is to discuss the status of the Risk Management Technical Specifications Initiative 4b, which proposes to rely on PRA and risk monitors to calculate technical specification completion times for returning structure systems and components to operable studies. The subcommittees will gather information, analyze relevant issues and facts and formulate proposed positions and actions, as appropriate, for deliberation by the full Committee.

Mr. Michael Snodderly is the designated federal official for this meeting and Mr. John Lamb of the ACRS Staff is in attendance to provide technical support.

The rules for participation in today's meeting have been announced as part of a notice of

1 this meeting previously published in the Federal
2 Register, 7 PFR 31547, on June 1, 2005. A transcript
3 of the meeting is being kept and will be made
4 available as stated in the Federal Register notice.
5 It is requested that the speakers first identify
6 themselves, use one of the many microphones and speak
7 with sufficient clarity and volume, so that they can
8 be readily heard.

9 We have received no written comments or
10 requests for time to make oral statements for members
11 of the public today regarding this meeting. We will
12 now proceed with the meeting and I call upon Mr. Tom
13 Boyce of the Office of Nuclear Reactor Regulation to
14 begin.

15 MR. TJADER: Thank you, Dr. Apostolakis.
16 Tom Boyce, our tech spec section chief, is in the back
17 here. I'll be giving the tech spec portion of the
18 brief.

19 CHAIRMAN APOSTOLAKIS: Oh, okay.

20 MR. TJADER: Thank you for the
21 introduction and having us today and good morning,
22 ACRS Committee Members. I'm Bob Tjader of the Tech
23 Spec Section. I coordinate the Risk Management Tech
24 Spec reviews. To my left is Mark Reinhart of the NRR
25 PRA Branch who will be giving a portion of the review,

1 of the presentation.

2 About a year ago, we presented the status
3 of Initiative 4b, an overview of Initiative 4b risk-
4 informed completion times to you, and at that meeting,
5 you requested additional information on PRA and
6 configuration risk management monitors. This
7 presentation is addressing that request.

8 We, on the staff, have no necessary
9 requirements for a letter or any type of request from
10 you, unless you so desire. The industry --

11 CHAIRMAN APOSTOLAKIS: You say you have no
12 use for it?

13 MR. TJADER: No, we have no request.

14 CHAIRMAN APOSTOLAKIS: Oh, request.

15 MR. TJADER: No request. We always would
16 have a use for it, I'm sure, if you deemed it
17 essential to produce on. All licensees, to some
18 extent, today utilize configuration risk monitors
19 qualitatively or in a blended approach in their
20 Maintenance Rule (a) (4) Risk Assessments. So they all
21 do that to some extent. The licensees today will
22 present what they currently -- how they currently
23 utilize monitors and some will present how they
24 anticipate utilizing the monitors in the Initiative 4b
25 risk- informed completion time efforts.

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1 Well, I will give an overview of
2 Initiative 4b just as a reminder or a refresher of
3 what exactly risk-informed completion times are. Mark
4 Reinhart will give an overview of what we expect from
5 PRA in the utilization of monitors for Initiative 4b.
6 And then we will turn it over to Biff Bradley and the
7 industry and they will present the monitors and how
8 they utilize them and how they anticipate utilizing
9 them.

10 The presenters from industry, there is a
11 lot to go over, so we're going to try to get to the
12 industry as quick as we possibly can, so they can
13 present their monitors. Time permitting, they are
14 willing to provide a demonstration of their monitors.
15 They are basically going to describe their use and
16 attributes and that sort of thing. And time
17 permitting, at the end, and they are willing to stay
18 later if necessary, if you want to see a demonstration
19 of those, they will provide them.

20 An overview of the risk-informed
21 completion times, tech specs have limited -- the specs
22 have limiting conditions for operations. If you don't
23 meet that, then you are in a condition of in which you
24 don't meet it. And then if you are in that condition,
25 then you have a required action or a set of required

1 actions that have to be met within a certain
2 completion time. These completion times have been
3 determined in the past through engineering judgment
4 and are established. They are inflexible.

5 What Initiative 4b will do is will allow
6 a real-time calculation of plant configuration risk to
7 determine what an appropriate completion time is if
8 they don't -- if they anticipate they will not meet
9 the front-stop of their -- or the existing completion
10 time. They can extend that completion time up to a
11 maximum of a backstop of 30 days. This project, the
12 implementation of it is currently under development.
13 It will include a decision-making process,
14 implementation guidance, PRA requirements and risk
15 metrics.

16 All these will be contained in a Risk
17 Management Guidance Document, which we will
18 incorporate into the specs in the Admin Control
19 Section of the tech specs. Currently, there are four
20 pilot plants. Two have made submittals, South Texas
21 and Fort Calhoun, and there are two that we anticipate
22 having -- giving us submittals at the end of the year
23 after they upgrade their PRAs and that is Hope Creek
24 and Prairie Island.

25 A quick example of how it would work.

1 I've showed this to you in the past, but this is just
2 a refresher. There is the front-stop, as I mentioned.
3 There is the configuration risk management calculated
4 completion time, the backstop and then the risk
5 assessment tools, which we will be briefing you on
6 today, will provide results we hope in a timely
7 manner, and the decision-making needs to be reliable.

8 Basically, this is an example of a system
9 in which the current specs would have just B.1. The
10 system is inoperable, take summary part actions, i.e.,
11 restore them to operable status in a period of time,
12 72 hours. If it is anticipated that, under 4b, you
13 will not be able to restore the system within 72
14 hours, then you must conduct the B.2 set of required
15 actions. B.2 is within the initial completion time,
16 determine the appropriate risk-informed completion
17 time, that you can extend the completion time to.

18 And B.2.2 states, basically, if there is
19 a risk significant configuration change, the
20 completion time needs to be recalculated within a
21 timely manner, i.e., it's proposed 24 hours, it may be
22 less, it may be 12 or something like that, that's
23 under discussion. And then B.2.3 is the backstop, 30
24 days.

25 DR. BONACA: Before you move on just for

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1 clarification.

2 MR. TJADER: Sure.

3 DR. BONACA: When you talk about a change
4 in configuration, this can be initiated by the plant.
5 I mean, it doesn't have to be something that happens
6 there?

7 MR. TJADER: Right.

8 DR. BONACA: They may decide, for example,
9 to take out the HPSI.

10 MR. TJADER: It could either be an
11 emergent condition or a planned action.

12 DR. BONACA: Yes.

13 MR. TJADER: Yes.

14 DR. BONACA: Second action also could be
15 wrong.

16 MR. TJADER: Right. If they think that is
17 appropriate to change the plant configuration to
18 accommodate other activities or something, then they
19 will -- and it's risk significant and it affects the
20 PRA, then they would recalculate the completion time
21 and yes, it would either be emergent or planned.

22 DR. BONACA: Okay. Thank you.

23 MR. TJADER: Okay. I'm going to turn it
24 over to Mark, so he can give a brief explanation of
25 what is expected from the PRA in support of Initiative

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1 4b.

2 MR. REINHART: Okay. The three pieces
3 that really we need to support a flexible allowed
4 outage time approach that would be a PRA configuration
5 risk monitor, can you hear me, and a program, a
6 process that is established approved. What we are
7 going to focus on today, primarily, is that second
8 piece, the configuration risk monitor. But we want to
9 at least address the other two to put the context in
10 place.

11 And the first piece, the PRA, the question
12 comes up what are the capabilities, what is the
13 quality you need? We had a series of workshops
14 between the staff, industry, interested stakeholders,
15 Trade Press, anybody who wanted to come and we -- our
16 goal was to understand each other. What do you think
17 we need and why? And out of that discussion, we
18 really had a four day concentrated discussion. See,
19 what's on the table right now is what's described up
20 here.

21 What we are looking for in the capability
22 is a PRA that's a level 1 and level 2. It would
23 include internal events as well as external events,
24 fire, flooding, seismic, severe weather. And the
25 goal, the minimum for those, both those pieces, is

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1 that the PRA captures the impact, modeling it
2 preferably, to quantify the risk-informed completion
3 time.

4 DR. KRESS: And if you have a
5 configuration risk monitor, what role does the PRA
6 play? Isn't that what you use to capture the actual
7 risk status?

8 MR. REINHART: That's what we're going to
9 try to show in the main presentation here.

10 DR. KRESS: Okay.

11 MR. REINHART: How the PRA feeds the
12 configuration risk monitor, if there's a difference at
13 all.

14 DR. KRESS: Okay. I'll wait.

15 CHAIRMAN APOSTOLAKIS: So actually, what
16 you need is really a PRA which can be calculated very
17 quickly. And that's what the monitor does.

18 MR. REINHART: Yes, yes. And some will be
19 precalculated, some will be calculated near real-time.

20 CHAIRMAN APOSTOLAKIS: Yes.

21 DR. KRESS: Is there such a thing as peer
22 review for the risk monitors like you have for PRA?

23 MR. REINHART: That's proposed, yes, sir.
24 And I think the industry is going to propose exactly
25 what they anticipate to come in by saying here is how

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1 we're going to review it when you get your chance to
2 review and staff. Overviewing that, looking at the
3 level 1 and level 2, we're looking at modes 1 and 2,
4 some of us would like all modes, some of us are trying
5 to be practical and we're saying we need at least
6 modes 1 and 2 with the assurance that all the modes
7 are bounded.

8 Now, staff is still looking at shutdown.
9 We're talking about it. But what we're saying is
10 industry, if you can come in and show us with your
11 mode 1 and 2 model, but somehow you are bounding all
12 the modes that are applicable to the risk-informed
13 completion time effort, we're going to consider that.

14 DR. SHACK: We're focusing on completion
15 times here. Now, surveillance test intervals are also
16 part of this, right?

17 MR. REINHART: That's 5b.

18 DR. SHACK: Yes.

19 MR. REINHART: This is 4b.

20 DR. SHACK: 4b, okay.

21 MR. REINHART: It's a different approach.
22 But what we're talking about is going to, you know,
23 someday be supportive of that.

24 DR. SHACK: Okay. Today we're just
25 focusing on the 4b part?

1 MR. REINHART: Yes, sir. We're wanting to
2 make sure all configuration changes are captured in
3 this process.

4 DR. BONACA: Just to pursue the
5 configuration changes, irrespective of where they are
6 coming from, so there will be proper consideration of
7 components out for surveillance test intervals?

8 MR. REINHART: Absolutely.

9 DR. BONACA: Okay.

10 MR. REINHART: What we are looking at in
11 5b is the frequency with which we perform the
12 surveillance.

13 DR. BONACA: Yes.

14 MR. REINHART: But any time equipment
15 comes out, whether it is surveillance test,
16 maintenance, whatever reason, we turn it off to give
17 it a rest, being somewhat lighthearted there.
18 Whatever the change, the Configuration Risk Management
19 Program needs to capture that, the licensee has to be
20 aware of and manage that risk, whether it is a
21 completion time or whatever else they are doing to
22 manage that risk.

23 We're looking for all set significant
24 sequences to be modeled. And when we get to standards
25 that exist, we're expecting the safety category or the

1 Capability Category 2 or else a reason, a basis for
2 why something else would apply. We expect that to be
3 maintained current, obviously. The plant as it is
4 today, if we're going to use the PRA to operate the
5 plant today, we want it to perform.

6 The big thing to point out here is this is
7 significant change. It's a significant change for the
8 staff. It's a significant change for the licensees.
9 We need to be ready. They need to be ready. There's
10 going to be some inspection, learning curves here.
11 We're going to have to have inspection procedures and
12 process. The inspector in the control room is going
13 to be in a little bit of a different environment. He
14 has to be aware of that. And then the licensees more
15 robust use of the PRA will be different from them.

16 Again, I mentioned the three points we
17 need. We need the PRA, a sufficient quality
18 capability. We need the process, the program. At
19 another time, the industry is proposing what's called
20 a Risk Management Guideline, which would have the
21 basis for the program the industry would use. And
22 again, we have the configuration risk management tool
23 that will be the focus of what we talk about later on.

24 DR. KRESS: Now, when you talk about
25 reliability of the configuration risk management tool,

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1 what I hear, when I think of reliability, one of the
2 things I think of is uncertainty in the calculation of
3 the risk that it puts out. Does uncertainty play any
4 role in this process at all?

5 MR. REINHART: It does and we have asked
6 and industry is prepared to address that today, I
7 believe. They are smiling at me, so I think they are
8 ready to do that.

9 CHAIRMAN APOSTOLAKIS: Did you say that
10 the PRA has to be a Category 2 when compared to the
11 ASME standard?

12 MR. REINHART: Yes, sir.

13 CHAIRMAN APOSTOLAKIS: Why are we talking
14 again about the quality? I mean, does that define the
15 quality?

16 MR. REINHART: It really does.

17 CHAIRMAN APOSTOLAKIS: Could you remind us
18 what Category 2 is?

19 MR. TJADER: That's component level and
20 Category 1 is systems. Category 2 takes it down to
21 the component level.

22 CHAIRMAN APOSTOLAKIS: But you still do
23 common cause failures, etcetera?

24 MR. TJADER: Absolutely. Right.

25 CHAIRMAN APOSTOLAKIS: And then what's

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1 Category 3?

2 MR. TJADER: Category 3, I think, is a
3 higher level of determination.

4 CHAIRMAN APOSTOLAKIS: Maybe Biff can --

5 MR. BRADLEY: Okay. Basically, our
6 Capability Category 2 reflects the pretty much best
7 practices of all the existing PRAs. We have a pretty
8 major effort underway in the industry now to come up
9 to Capability Level 2. No existing PRA in the U.S.
10 meets the pretty high standard even at level 2.
11 Basically, we find as an adequate for, you know,
12 regulatory application. Capability Category 3 is more
13 of a, you know, state of the art kind of model that
14 really doesn't exist. It's more just a finding, a
15 goal, I think, for what the ultimate PRA would be.
16 But most -- practically all the regulatory
17 applications we're pursuing 5069, 5046, this, all rely
18 on Capability Category 2.

19 CHAIRMAN APOSTOLAKIS: And the peer review
20 process is really focused on Category 2?

21 MR. BRADLEY: Correct. The Reg Guide
22 1.200 the entire focus on it is on Capability Category
23 2.

24 DR. SHACK: But again, that's all internal
25 events.

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1 MR. BRADLEY: That's right. That's the
2 only standard that has been endorsed by NRC so far.

3 DR. SHACK: So the quality judgment on the
4 rest of it is a more --

5 MR. BRADLEY: You know, for now we're in
6 what we call phase 1/2 of the Commission Paper where
7 if there is no standard, then the staff will need to
8 use some other method to assure themselves of that.

9 MR. REINHART: I think we have kind of
10 covered this slide really. But the point, what we're
11 called is a "proof of concept" where we have to go
12 beyond what Reg Guide 1.200 does and the standards
13 that are in existence today, we're going to have to
14 use a proof of concept type approach, which is going
15 to be an additional burden on the staff to review.
16 But we're going to have to do that and we will do
17 that.

18 DR. KRESS: On one of your earlier slides
19 of PRA capabilities you mentioned it could have
20 external events, fire, floods, seismic, severe
21 weather. Given the time frame for these configuration
22 outages and completion times, do you really think it's
23 necessary to have those external events as part of the
24 PRA? Couldn't it be rationalized away because of the
25 short time frame?

1 MR. REINHART: The word "rationalized" is
2 interesting. I think we see significant risk from
3 external events.

4 DR. KRESS: Yes, if you take the long-term
5 view. But, you know, if you're talking about 20 day
6 outages, the risk is probably acceptable, you know.
7 You don't go into outages, unless you're going into
8 outages when a hurricane is coming by.

9 MR. TJADER: Yes, I think that's what we
10 mean by bounding type situations. If a plant can
11 prove, i.e., that seismic doesn't apply to them, then
12 the PRA wouldn't necessarily have to address it.

13 DR. KRESS: Well, I'm talking about the
14 likelihood of having one of these events during this
15 time.

16 CHAIRMAN APOSTOLAKIS: I thought the
17 bounding analysis applied to other modes.

18 MR. TJADER: The bounding analysis can
19 also apply to fire.

20 MR. REINHART: Maybe I can address it item
21 by item. We said okay, floods, internal floods, most
22 plants have done an internal flood any way, so that's
23 there. The seismic, if a plant is in a significant
24 seismic area, they have already done a seismic PRA and
25 that is taken care of. A plant that is not in a high

1 seismic area, we're willing to discuss to what extent
2 that needs to apply.

3 DR. KRESS: But aren't you dealing with
4 delta CDFs?

5 MR. REINHART: Yes.

6 DR. KRESS: And if you are, you know it's
7 the delta. I understand where you have those things
8 on the baseline.

9 MR. REINHART: Right.

10 DR. KRESS: But if you are looking at
11 delta, I'm a little --

12 MR. REINHART: I think we're focusing on
13 fire.

14 DR. KRESS: Well, fire maybe. That would
15 be the one exception, I think, might have to be in
16 there.

17 MR. REINHART: And I think we need to --
18 and like I say, flood is already there. Seismic, we
19 think, it's either there or it's not if it's probably
20 a basis and fire is really where we need to put most
21 of our concentration.

22 DR. BONACA: Plus, I think, once this is
23 implemented in many plants, you will have this
24 happening many units are the simultaneously and you
25 will have a significant impact on components out-of-

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1 service. And I don't know if the aggregate -- I mean,
2 anyway I can see the point and that provides already
3 the evaluation for -- where there is fire.

4 MR. REINHART: The final thing we did as
5 a focus group, if you will, is we tried to identify
6 the characteristics that we felt needed to be
7 explained in going from the PRA to the configuration
8 risk monitor. And this is a list of general areas
9 that, I believe, we all agree should be addressed, and
10 that's what we're going to turn it over to the
11 industry to address now, is their configuration risk
12 monitors, how they work and try to assure us all that
13 they address the aspects they need to address.
14 Thanks.

15 MR. TJADER: Biff Bradley will lead off
16 the industry presentation.

17 MR. BRADLEY: I'm going to put John's up,
18 even though he is next. All right. Good morning.
19 I'm Biff Bradley from NEI. I'm primarily here just to
20 introduce our industry participants today. I
21 appreciate the introduction by Bob and Mark. I think
22 they did a good job explaining the overall concept of
23 Initiative 4b.

24 The industry has a tremendous amount of
25 experience with configuration, risk management and

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1 safety monitors. It's going back to the original
2 Maintenance Rule that was promulgated in 1995 and it
3 was revised in 2000 to actually make a regulatory
4 requirement to assess and manage risk. But, in
5 effect, all plants have been doing it since the
6 original rule in '95. So we have about 10 years
7 industry-wide experience and I think you will see when
8 we present these tools, these are pretty sophisticated
9 tools. There has been a tremendous amount of effort
10 put into these tools.

11 We're going to have three plants, three
12 companies discuss their particular tools. These are
13 three different types of tools. First, we're going to
14 have EPRI, John Gaertner, discuss the attributes and
15 the general technical attributes that all these tools
16 need to have if we're going to use them for Tech Spec
17 4b. Remember, we're already using these for
18 Maintenance Rule (a)(4), but the challenge, I think,
19 is to codify the appropriate attributes and the
20 regulation or the tech specs that establish that you
21 can use these for the more significant completion time
22 extensions.

23 So John is going to talk about those
24 attributes, the technical attributes. And then we're
25 going to have three presentations. STP, who is one of

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1 our 4b pilots, will talk about their tool, which is
2 called RASCal. And then SONGS, San Onofre, uses the
3 safety monitor. They will provide a presentation on
4 that. And finally, Exelon uses PARAGON. These are
5 three different types of tools, but they all, we
6 believe, meet these attributes. We will show you the
7 user interfaces and show you how these tools work.

8 So we'll have a lot of information to
9 present to you. And I would just like to go ahead, at
10 this point, and turn it over to John.

11 MR. GAERTNER: Thank you, Biff. I'm John
12 Gaertner. I'm the senior technical lead for risk
13 technology at the Electric Power Research Institute
14 and I was asked on behalf of the industry to lead this
15 presentation by describing what we think are important
16 attributes of these Configuration Risk Models for this
17 application.

18 It's important that you realize that these
19 attributes are implemented in different ways depending
20 on the unique application, the unique implementation
21 of the tools by the utilities. So I would appreciate
22 any questions if I don't speak clearly and I would be
23 glad to clarify attributes. But if you have deep
24 detailed questions, you might find it in your best
25 interest to wait until you have seen the case studies

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1 and then you might see the answer to your question in
2 various ways, and if you don't, then you can ask us as
3 a group at the end. That might be the most efficient
4 way to do this.

5 CHAIRMAN APOSTOLAKIS: We're not known for
6 efficiency springs eternal. But thank you anyway.
7 Hope springs eternal.

8 MR. GAERTNER: Right.

9 CHAIRMAN APOSTOLAKIS: Good luck.

10 MR. GAERTNER: My objective is to identify
11 the necessary attributes of the Configuration Risk
12 Monitor Models that would be -- that might not be
13 addressed explicitly by the PRA standards and the
14 evaluation of the PRAs by the peer reviews. Most
15 aspects of the CRM Models are identical to the PRAs
16 from which they are derived, and we see over the years
17 a real convergence, so that at most plants there
18 really is only one PRA and it functions both to give
19 the average risk for those applications and the real-
20 time or near real-time risk for the configurations.

21 But some attributes are unique and may not
22 be adequately reviewed in the process we use for the
23 PRAs, go from quality. So we have envisioned, as in
24 purple, a process to assure that the CRM Model has
25 adequate quality and capability. And that is that the

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1 PRA would be peer review, which they all are, and that
2 the PRA would meet the necessary requirements of the
3 standards, both as required by the consensus standards
4 and perhaps as required by NRC Regulations, such as
5 whatever comes from Reg Guide 1.200, and then, an
6 additional verification of these attributes.

7 The current status of CRM Models in the
8 industry is, as Biff and Mark pointed out, that all
9 U.S. plants use quantitative CRM Models for
10 Maintenance Rule requirements at power. Core damage
11 frequency and LERF are the figures of merit, but LERF
12 is sometimes not part of the quantitative CRM Model
13 today for Maintenance (a)(4) applications. There is
14 enough flexibility in the Maintenance Rule requirement
15 that LERF might be handled in a more qualitative
16 fashion.

17 Internal events are always in the
18 quantitative CRM Models today. Flooding is usually
19 there, because flooding is part of the IPE process.
20 Fire is sometimes part of it and seismic sometimes
21 part of it and perhaps other plant-specific external
22 initiators. All of these initiators need to be
23 addressed by the Maintenance Rule. And all will need
24 to be addressed by Initiative 4b. But all may not be
25 formally part of the quantitative configuration risk

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1 monitor. But what I will be speaking of today is
2 those aspects which are quantified in the CRM Model.

3 At the plants today, these CRM Models are
4 an integral part of regulatory compliance through the
5 Maintenance Rule. They are an integral part of the
6 work management process. They are used daily in
7 association with work planning and scheduling and they
8 are an integral part of operations at the nuclear
9 power plants.

10 DR. KRESS: Does every nuclear power plant
11 have one?

12 MR. GAERTNER: I believe that every U.S.
13 nuclear plant has an operating configuration risk
14 management risk monitor.

15 DR. KRESS: Are a lot of these identical?

16 MR. GAERTNER: There are several common
17 varieties, because there are several tools that are
18 prominently used, so there are groups of plants that
19 do things similar because of velocity and the tool
20 that supports that. There are a number of methods.
21 And we have tried to give you today a spectrum by the
22 three we give you, you'll see a spectrum of tools and
23 a spectrum of approaches.

24 DR. BONACA: Those that don't have
25 quantitative treatment of fire, how do they deal with

1 fire issues?

2 MR. GAERTNER: Well, it is in a variety of
3 ways. I think I'll let you ask the individual case
4 studies, rather than give you those spectrum, if
5 that's okay. The Configuration Risk Models are
6 subject to regulatory oversight process, so that if
7 the models were -- there were problems in the use of
8 these models, they are subject to ROP oversight and
9 regulatory actions. So there is that regulatory
10 incentive also in addition to the importance they have
11 for plant performance.

12 CHAIRMAN APOSTOLAKIS: I don't understand
13 that. How can a model be part of the ROP?

14 MR. GAERTNER: The application of the CRM
15 Model required by the Maintenance Rule (a) (4) requires
16 that each configuration be reviewed and appropriate --
17 the risk be determined and appropriate actions be
18 taken to control the risk during that configuration.
19 If something were to occur at the plant or if an
20 inspection were to find that the configuration was not
21 appropriately evaluated or the actions were not taken,
22 they -- it would be subject to a risk determination
23 under the ROP process and could undergo a significance
24 determination. So it's quite formally involved.

25 CHAIRMAN APOSTOLAKIS: But they would not

1 go back and review the model itself? I mean, they
2 would just say it was evaluated correctly.

3 MR. GAERTNER: Yes, that's right. The
4 plant would be required to have a corrective action
5 and if that meant the model --

6 CHAIRMAN APOSTOLAKIS: Yes. Just --

7 MR. REINHART: It might be worthy to point
8 out --

9 CHAIRMAN APOSTOLAKIS: You want to come on
10 up? Can we hear you?

11 MR. REINHART: Can you hear? It might be
12 worthy to point out that the vision is that the
13 Configuration Risk Program would be captured in
14 Section 5 of the tech specs, be part of the license,
15 and therefore under the Reactor Oversight Program.

16 DR. SHACK: Well, at the moment, we're
17 just talking about (a)(4)? That's right?

18 MR. GAERTNER: That's right.

19 MR. REINHART: Okay. I gotcha.

20 MR. GAERTNER: And the purpose of this
21 slide is to give you the status today.

22 CHAIRMAN APOSTOLAKIS: Yes.

23 MR. BRADLEY: I just want to --

24 MR. GAERTNER: Yes, go ahead.

25 MR. BRADLEY: Just a second just to

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1 clarify on the regulatory oversight of (a)(4). NRC
2 just issued Appendix K to the, I forget the number for
3 the Inspection Manual, 0609, and it's designed to
4 provide inspection and enforcement for (a)(4). It
5 actually allows the staff to go in and verify the
6 calculations that the licensees perform.

7 And if there's a delta or if the risk
8 hasn't been appropriately assessed or managed, the
9 staff can issue a, you know, GREEN or WHITE or
10 whatever finding based on the delta between what was
11 assessed in management, what risk was actually
12 incurred. There is enough significant, you know,
13 programmatic issues identified that staff can actually
14 go into the inner-workings of the model. I don't
15 think that has happened frequently, but, you know,
16 there is that provision in the inspection process to
17 allow that. But that Appendix K just recently was
18 issued.

19 MR. GAERTNER: Okay. These are the 10
20 attributes that we have determined through a long
21 series of meetings with PRA professionals within the
22 industry and, as Mark pointed out, meeting with the
23 NRC PRA Staff. We have determined that these 10
24 attributes constitute that delta that should be --
25 might need to be looked at further beyond the PRA.

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1 I'm not going to read these to you, because I'm going
2 to go over each one individually and carefully.

3 The first attribute has to do with
4 initiator dependencies. Independent initiating events
5 in the Configuration Risk Monitor Models should
6 address external conditions and the impacts of out-of-
7 service components. In PRAs, we often represent
8 initiators by frequencies. So there isn't a model,
9 perhaps, for plant trip or there isn't a model for
10 loss of off-site power and there could be merely a
11 frequency.

12 These frequencies need to be the
13 appropriate ones for -- when transferred to use for
14 configuration risk, they need to be reviewed to make
15 sure that they are the appropriate ones for the
16 configuration risk. Also, some initiators are
17 affected by out-of-service components. So if there's
18 a loss of off-site power initiating -- I'm sorry, a
19 loss of service water initiating them, obviously
20 affected if service water pump or some element of the
21 service water system is out of service.

22 CHAIRMAN APOSTOLAKIS: That usually is not
23 presented by just a frequency. I think usually a
24 frequency is as a result of a fault tree or something.

25 MR. GAERTNER: That's correct. That's the

1 point we're making is that these need to be reviewed
2 to make sure that when there is an out-of-service
3 dependency, this would need to be represented in the
4 model by a fault tree.

5 CHAIRMAN APOSTOLAKIS: But for off-site
6 power, you wouldn't do any of this, would you? That's
7 clearly representative of fault tree.

8 MR. GAERTNER: That's correct. For off-
9 site power, it would still be represented by a
10 frequency, but there -- that frequency, for one,
11 should be reviewed to make sure that it is
12 appropriate. For example, the plant may want to use
13 to account for seasonal differences, when you are
14 doing configuration, because you know the actual
15 configuration you're in, so if you know you're in a
16 higher risk regime, you may want to account for that.

17 So the idea is to verify that what you are
18 using is appropriate.

19 CHAIRMAN APOSTOLAKIS: This is an
20 interesting point you are raising and I want to ask
21 about it. As you said earlier, I believe you said,
22 that we are now coming close to using PRA in real-
23 time. And as we know, PRAs really were produced
24 originally and reproduced after that to look at the
25 average risk from the plant over a period of years,

1 for example. So a lot of things, there is doubt. We
2 don't keep track of the detail time history of the
3 plant, because we will go crazy and it's not essential
4 for me to keep every component.

5 Now, when you enter this, I assume that
6 what you are doing is that you are saying okay, we're
7 entering this 4b at time zero. At time zero, our
8 initial condition will be the actual plant
9 configuration and the actual component state.

10 MR. GAERTNER: Right.

11 CHAIRMAN APOSTOLAKIS: And we know those.
12 I mean, the configuration probability. The components
13 we know also. And the monitor helps us do that.

14 MR. GAERTNER: Yes.

15 CHAIRMAN APOSTOLAKIS: Is that correct?

16 MR. GAERTNER: Absolutely. You'll see as
17 we go through them.

18 CHAIRMAN APOSTOLAKIS: So the monitor is
19 adding to this, what I said earlier about if you had
20 a good PRA that you recalculate weekly is not quite
21 right, because the PRA itself doesn't monitor. Even
22 the monitor, you have to enter the state of the
23 component, don't you? It's not automatic.

24 MR. GAERTNER: Semi-automatic.

25 CHAIRMAN APOSTOLAKIS: Semi-automatic.

1 But it's a true statement that we are starting this
2 process with the plant as is at that time.

3 MR. GAERTNER: That's correct. To the
4 best of our ability to represent it.

5 CHAIRMAN APOSTOLAKIS: So in that spirit
6 then, what you just said makes sense. If you know
7 that you are in the middle of August and you are in
8 Florida, you know you have certain conditions, certain
9 atmospheric conditions, temperatures and so on.

10 MR. GAERTNER: That's right.

11 CHAIRMAN APOSTOLAKIS: And you may have a
12 different frequency of failure of power at that time.

13 MR. GAERTNER: That's correct.

14 CHAIRMAN APOSTOLAKIS: I know this is free
15 program.

16 MR. GAERTNER: Oh, yes, that's very
17 important. There are no -- you will see the flavor of
18 this.

19 CHAIRMAN APOSTOLAKIS: You'll make
20 decisions.

21 MR. GAERTNER: That's right. There are no
22 off-the-cuff decisions here about changing a frequent
23 -- well, that's a pretty serious looking cloud out
24 there, I better up the frequency. That's not the way
25 it's to be done.

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1 CHAIRMAN APOSTOLAKIS: That's a Category
2 3 cloud.

3 DR. BONACA: You know, I would like to ask
4 a question. At some point, it doesn't matter now,
5 but, you know, you made the statement before that all
6 plants, you believe, have CRMs to manage Maintenance
7 Rule. But my understanding is some of these CRMs are
8 as good as the PRA.

9 MR. GAERTNER: Some of the CRMs are
10 essentially the same.

11 DR. BONACA: The same.

12 MR. GAERTNER: Because as the changes are
13 made as required for CRM applications, those changes
14 will back and start --

15 DR. BONACA: Now, some of them are whether
16 or not, some are far from a complete PRA. So I think
17 it would be valuable for the subcommittee, at some
18 point, to hear a little bit from the people from the
19 industry, at some point, some view of, you know, how
20 far means that is not the full PRA. I mean, I really
21 have an appreciation right now. But, you know, when
22 I look at some of the statements you made for
23 attribute 1, I mean, I will have the spectrum that
24 those will be almost in any CRM already consideration
25 in it. And clearly, by studying the attributes, you

1 know, it may not be true actually. There are models
2 that do not account for that.

3 MR. GAERTNER: I think we can tolerate
4 models that is wrong in a conservative sense. But
5 some models could be wrong in a conservative sense,
6 simpler than they need to be, but they could still
7 function, they can still serve for certainly a 4
8 application, then perhaps some other applications.
9 Although, they may be less sophisticated than others.

10 DR. BONACA: Are these attributes that you
11 are saying what they have to do to get the CRMs to the
12 point where they can support Initiative 4b or is it
13 the expectation you have right now for the CRM?

14 MR. GAERTNER: No, I think these are
15 verifications that would have to be done to do
16 Initiative 4b.

17 DR. BONACA: Okay.

18 MR. BRADLEY: That's an important
19 distinction.

20 DR. BONACA: Okay.

21 MR. BRADLEY: We have existing regulatory
22 guidance for (a)(4) already. This is going beyond
23 that for those plants that want to use 4b.

24 DR. BONACA: Okay. Because of the impact
25 on tech specs and the -- all right. So -- all right.

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1 That helps already. Thank you.

2 MR. GAERTNER: Okay. So the first
3 attribute has to do with initiator, initiators making
4 sure they are represented properly. The second
5 attribute has to do with truncation levels. Our
6 current state of the art, we still have limited -- we
7 still have trips. When we solve the computer to limit
8 the computer time and the amount of calculation that
9 is done, so we have truncation levels where we stop
10 calculating. These are very low levels now and they
11 are not like --

12 CHAIRMAN APOSTOLAKIS: Meaning constant
13 verification, 10^{-8} or 10^{-9} .

14 MR. GAERTNER: That's correct. Or to the
15 minus 12.

16 CHAIRMAN APOSTOLAKIS: You know, is there
17 any move to reach the methods that won't require
18 verification?

19 MR. GAERTNER: There is a --

20 CHAIRMAN APOSTOLAKIS: The BDDs?

21 MR. GAERTNER: We at EPRI are working on
22 BDDs.

23 CHAIRMAN APOSTOLAKIS: Ah, you are?

24 MR. GAERTNER: Yes.

25 CHAIRMAN APOSTOLAKIS: Well, very good.

1 MR. GAERTNER: And the industry has
2 considered that, but so far, no one is doing a BDD
3 solution at the plants.

4 CHAIRMAN APOSTOLAKIS: That's encouraging
5 that you guys are working.

6 MR. GAERTNER: Yes, we really are and it's
7 promising.

8 CHAIRMAN APOSTOLAKIS: Because I would
9 like to see what we would do with SAPHIRE, if you
10 start producing cores like that.

11 MR. GAERTNER: The idea is that there may
12 be different -- a different truncation level might be
13 desirable for the CRM Model in order to make it run
14 faster, because we may need -- we may want better time
15 solutions. So it's important that we make sure that
16 the truncation levels we're using are adequate and
17 that if we do -- and that we don't remove important
18 model elements that aren't important in the average
19 PRA, but might become important when you bring
20 equipment out-of-service.

21 DR. KRESS: How do you make the decision
22 of whether your truncation level is appropriate? Do
23 you have to vary the truncation level?

24 MR. GAERTNER: Yes. That's typically
25 what's done.

1 DR. KRESS: To get the results?

2 MR. GAERTNER: You do validations to test
3 it. But there is a certain amount of engineering
4 judgment to make sure that you have -- you now have a
5 robust model, because you can't test every imaginable
6 configuration.

7 DR. KRESS: That's right.

8 MR. GAERTNER: The way in which this is
9 done depends on the way in which the CRM Model is
10 done, whether it's a totally dynamic solution on-line
11 or whether it is presolved. And you will hear today
12 from the case studies varies ways of doing this.

13 DR. BONACA: Why wouldn't this attribute
14 be required for evaluation to support the Maintenance
15 Rule?

16 MR. BRADLEY: I can answer that. The
17 Maintenance Rule was written with the provision that
18 tech specs are already there. I mean, we have lived
19 for many years just with tech specs. And then in
20 1995, we had -- or in 2000 we had (a) (4) layered on
21 top of that, so we basically have double regulations
22 for configuration control. There was a recognition of
23 the cause we were still bound to the tech specs that
24 would be ending to have a tremendous amount of rigor
25 in description of the capability of this. Now that we

1 are trying to get some flexibility in the tech specs
2 and to balance that, we have to put more rigor and
3 more, you know, technical requirements on this part.
4 But that's generally the answer to that.

5 DR. BONACA: Yes, well, I understand it,
6 but, you know, when I read it, the statement says that
7 current CRMs may not be able to represent incremental
8 risk configurations when multiple equipment out-of-
9 service. And I thought that that's not -- the
10 maintenance allotted to that.

11 MR. BRADLEY: Well, you're going to have
12 to do that through some, you know, method. You're
13 going to have to demonstrate that you are capable of
14 doing that maybe through a combination of qualitative
15 defense-in-depth methods and other things. I mean,
16 you're right. I mean, you have to be able to address
17 both equipment out-of-service.

18 DR. BONACA: Well, I thought it was the
19 heart of the change that was made to that. So okay.

20 CHAIRMAN APOSTOLAKIS: The bullet before
21 last about the delta risk less sensitive to
22 truncation. Is that consistent with the rest of the
23 bullets? I mean, I thought you were worried here
24 about the truncation level because you are calculating
25 incremental risk. And then you say no, it's less

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1 sensitive than --

2 MR. GAERTNER: Yes, I had a separate slide
3 on this, but it probably is a little confusing, so we
4 took it out. It turns out that if you look at -- if
5 you were to do an experiment with your PRA with
6 equipment out-of-service, you would find that the
7 delta risk value settles into a cost and value sooner
8 than the total risk number. And so --

9 CHAIRMAN APOSTOLAKIS: Oh, this has to do
10 with the time you reach the asymptotic values?

11 MR. GAERTNER: That's correct. So this
12 was intended to give us some -- this gives us some
13 assurance that we have a sort of built-in protection.

14 CHAIRMAN APOSTOLAKIS: What I don't
15 understand is what is the message from this slide?
16 What do they do as examples? You may change the -- in
17 the configurations I understand. You do it until you
18 are satisfied that you have robust solutions. But the
19 dynamic solution, now, what do you do?

20 MR. GAERTNER: The message from all of
21 these attributes, I'm not indicating that any of these
22 are problems. I'm only indicating that the change
23 might shake something loose in your PRA. It has to be
24 verified.

25 DR. SHACK: Well, I mean, the answer is

1 you want to relax the truncation level to get faster
2 solution.

3 MR. GAERTNER: Yes, you might to relax
4 your truncation level.

5 DR. SHACK: He doesn't want to wait. He
6 wants to make sure it doesn't screw the solution up.

7 MR. GAERTNER: Right. You might want to
8 relax your truncation to get a faster solution. You
9 also might bring --

10 CHAIRMAN APOSTOLAKIS: You may not.

11 MR. GAERTNER: -- a more level thing.

12 CHAIRMAN APOSTOLAKIS: But what would
13 prompt me to start thinking that way? That's what I
14 don't understand. I am in a situation and presumably
15 who is running these things? Who is doing it? Is it
16 the operators?

17 MR. GAERTNER: Yes.

18 CHAIRMAN APOSTOLAKIS: Is it the experts,
19 the PRA experts?

20 MR. GAERTNER: The plant staff.

21 CHAIRMAN APOSTOLAKIS: It's real-time now,
22 right?

23 MR. GAERTNER: The reason for these
24 verification is so that plant staff can operate these
25 models.

1 CHAIRMAN APOSTOLAKIS: Plant staff needs?

2 MR. GAERTNER: Plant staff needs a
3 planning person or an operator or work release person.

4 CHAIRMAN APOSTOLAKIS: So that person then
5 will be knowledgeable enough to say ah, in this
6 particular situation my truncation levels are not good
7 enough?

8 MR. GAERTNER: He will be knowledgeable.

9 CHAIRMAN APOSTOLAKIS: Now, that sounds to
10 me like --

11 MR. GAERTNER: No, no, no. First of all,
12 he will be --

13 MR. BRADLEY: No one has to do that.
14 We're not putting those kinds of burdens on the
15 operators or the workers.

16 CHAIRMAN APOSTOLAKIS: Well, that's what
17 I don't understand. How is this slide affecting me?

18 MR. BRADLEY: We're writing a guidance
19 documents, efforts writing the Risk Management
20 Guidance Document. Our challenge is to capture enough
21 guidance on how you do this. You know, it's a detail
22 level that we're still working on.

23 CHAIRMAN APOSTOLAKIS: Oh, okay. That's
24 fine.

25 MR. BRADLEY: Okay.

1 MR. BOYCE: Part of the review and
2 approval process prior to us issuing a license
3 amendment authorizes the plant to --

4 CHAIRMAN APOSTOLAKIS: Would you, please,
5 identify yourself?

6 MR. BOYCE: I'm sorry, I'm Tom Boyce,
7 Section Chief at NRR. And this is part of the review
8 and approval process for a license amendment for a
9 plant that wants to adopt Initiative 4b. Okay. So
10 when we say that you can use it, then it would be the
11 operator would then use the tool as it has been
12 reviewed and approved.

13 CHAIRMAN APOSTOLAKIS: Is there a study or
14 kind of analysis behind these that created attribute
15 2? Somebody did some analysis and said hey, in these
16 situations you have to worry about it? Because it's
17 kind of an unusual attribute.

18 DR. SHACK: You know, it just comes down
19 to if you want to make it faster, one of the obvious
20 ways is to increase the truncation level, you know,
21 relax that. So clearly, they want to make these
22 things faster. They want real-time, but when you do
23 that --

24 CHAIRMAN APOSTOLAKIS: Someone must have
25 done that.

1 DR. SHACK: -- you show --

2 CHAIRMAN APOSTOLAKIS: If I go from
3 counting the minus to count minus 10, I'm gaining so
4 many seconds.

5 MR. BRADLEY: I don't know if there is a
6 formal analysis. We have so much experience
7 implementing this now with so many plants that this is
8 just, you know, the community of CRM professionals is
9 aware of this through use of the tools for so long.

10 MR. GAERTNER: We're trying to give
11 confidence to the regulator and to management that
12 these tools are reliable. And so we're trying to make
13 a checklist that the PRA group, before they release
14 this tool for use in the plant, they validate that
15 these attributes are met. And that give the
16 confidence to the regulator and to the management and
17 hopefully avoids an RAI and other analysis. So that's
18 the intent. The intent isn't to poke up problems
19 because they exist.

20 MR. REINHART: Well, if I could add to
21 that. What the regulator is looking for is that if
22 there is a difference between the PRA and the
23 configuration risk monitor and if there is a
24 difference in truncation, there may not be, and if
25 they come to us and say there is no difference, then

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1 we'll take it. But if there is a difference in
2 truncation that they need to run it faster to get near
3 real-time, then we want confidence that the results
4 are not significantly different or at least
5 conservative as opposed to non-conservative.

6 But therein lies the problem. So we want
7 to make sure that there is no significant difference
8 in relying on the plant calculating risk-informed
9 completion times. And my understanding is once they
10 make the case, they are not going to be changing
11 truncation levels on the fly. It's not the operator,
12 the SGA or the plant staff. They will have agreed to
13 a certain truncation level and that's part of the
14 program that we accept.

15 CHAIRMAN APOSTOLAKIS: Well, when there is
16 some sort of analysis and decision, I would like to
17 see that.

18 MR. GAERTNER: Exelon did one of those
19 sensitivity studies. We had it in here and we didn't
20 realize this would be so much of interest, we removed
21 it because of time. We ended up probably spending
22 more time if we had left it. Okay. I'm going to try
23 and go more quickly, because I think you will really
24 will want to hear these case studies. And you will be
25 ask the people about these in the case studies.

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1 The third attribute is that the model
2 translation from the PRA to the CRM, that's the
3 appropriate and the fault tree should be traceable to
4 the PRA. This is self-evident, but this is to make
5 sure that we don't have divergent models. And we
6 don't. But the purpose is to validate that. This is
7 the detail down there simply says that some of the
8 methods, such as the one you will hear from STP, they
9 don't have this problem, because they essentially use
10 the PRA to develop these configurations. But if the
11 plant falls more dynamically, this could be more of a
12 concern.

13 It applies to both model attributes. Some
14 of the things that you might need to do is remove --
15 some PRAs use, intentionally, asymmetries. They will
16 assume a single -- a certain train is out to represent
17 the possibility that either train is out and these are
18 little tricks that give the right answer for an
19 average PRA, but would have to be changed to represent
20 the actual configuration. We might have to
21 incorporate initiating event models. We might have to
22 allow for multiple configurations, such as seasonal
23 differences and that sort of thing.

24 There also could be data differences. We
25 need to make sure that the data which was for average

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1 purposes in the PRA has been adjusted to be now
2 appropriate for the actual configuration. This is
3 just a picture to show that if you think your two
4 worlds, the PRA world and the CRM world, that there is
5 a -- in the data world there is a significant overlap.
6 In the fault tree world there is almost complete
7 agreement, but there may be differences in the actual
8 logic model that solve as to representation of that
9 attribute.

10 The next attribute is to make sure that
11 human action events, which are dependent on equipment,
12 take appropriate account for out-of-service equipment.
13 I got yelled at by the industry people on this one,
14 because they think there aren't many of these
15 situations out there. That's great. But we still
16 need -- we still think it needs to be validated.

17 The biggest issue here might be for a
18 recovery. If you are relying on a piece of equipment
19 for recovery that's inherent in the HRA calculation,
20 but it's not an explicit basic event, and if that
21 piece of equipment is not available, then that human
22 event likelihood would change. And so those things
23 need to be checked to make sure that they are correct.
24 But these would be quite rare.

25 CHAIRMAN APOSTOLAKIS: Which HRA model do

1 most of the industry CRMs use?

2 MR. GAERTNER: Again, I'm going to ask you
3 to ask them. There is a variety. A number of people
4 are using the EPRI HRA Calculator, which has several
5 choices, and there is a variety.

6 CHAIRMAN APOSTOLAKIS: Okay.

7 MR. GAERTNER: Attribute 5, this is very
8 important. You might not think of this right away,
9 but activities have to be correctly mapped to the
10 basic events in the PRA. Work planners plan work
11 activities. They don't plan basic events. So we need
12 to have a clear translation from the work activity to
13 the basic events in the PRA. This is a little cartoon
14 that might show. The maintenance activity could
15 involve multiple components and then it actually
16 affects different basic events.

17 It may isolate, it may close a valve so
18 we're interested in only certain failure modes of
19 those components. We may be interested in human
20 errors. We may be interested in changing house
21 events, that is maintenance might put you in a
22 different configuration, so you would set a house
23 event. So that configuration came through, instead of
24 a different one. So what plants typically do is they
25 will have a mapping. So when a work planner plans an

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1 activity, he has a set of PRA parameters to change.
2 That's very important for quality control.

3 Attribute 6, represent, we have to make
4 sure that we're representing the as-built, as-operated
5 plant. Most of the attributes we have talked about so
6 far are the responsibility of the PRA staff to make
7 sure that the model that is used at the plant is
8 robust and won't be misused by the plant staff. That
9 it has all the checks and balances. This attribute
10 really puts some responsibility on the plant staff to
11 make sure that they are entering what they think they
12 are entering, so there has to be a knowledge of the
13 plant's staff, enough knowledge on how to enter that
14 information and that the configuration they are
15 representing is actually the one that is modeled in
16 the plant.

17 Attribute 7, treatment of common cause.
18 All PRA models have robust common cause failure
19 treatment in them. But when you take a piece of
20 equipment out-of-service, you could alter that common
21 cause model. Also, if a piece of equipment were to
22 fail, one might ask is the common cause treatment in
23 the PRA still appropriate. It's important to realize
24 to answer that question that upon failure of a tech
25 spec component, at all plants today, operators are

1 required to make an operability call or they are
2 required to make a determination on whether the
3 failure that occurred, that emergent event could be a
4 common cause event.

5 And so they make that call. That makes it
6 much easier for the CRM Model application. Because
7 once that call is made, then that component has
8 failed, but the remaining components are known to not
9 be failed by that common cause, so we can continue to
10 treat the remaining equipment. Although, the
11 remaining equipment might fail in common cause ways,
12 it's not a result of that first piece of equipment.

13 CHAIRMAN APOSTOLAKIS: One thing that
14 always puzzle me is this. Suppose I have two trains
15 and one has the probability of failure for demand of
16 10^{-3} and then due to common cause failures, the second
17 one would have a conditional failure probability,
18 which is data, which is about 10 percent. So the
19 total is 10^{-4} for PRA purposes.

20 MR. GAERTNER: Right.

21 CHAIRMAN APOSTOLAKIS: Now, I go to a
22 situation like this and I find one train down. Do I
23 assume that the probability of the other train is .1
24 or is it down to 10^{-3} again? That would make a big
25 difference.

1 MR. GAERTNER: That's correct.

2 CHAIRMAN APOSTOLAKIS: Now, you are saying
3 that somebody has to decide whether the common cause
4 thing is still applicable.

5 MR. GAERTNER: We're saying once the
6 operator has made the determination that the failure
7 that occurred was not a common cause, then the --

8 CHAIRMAN APOSTOLAKIS: You see, that's the
9 problem. As you know, I mean, your own organization
10 sponsored the major study some years back on common
11 cause failures and they had all sorts of diagrams to
12 show that they could elect something else. We had
13 conditional probabilities of this and that.

14 I can't imagine that anyone would do
15 something like this in real-time and the common cause
16 failures, I mean, by their very nature, they are a
17 class of failures. They are modeled as a class. So
18 it's very hard to say oh, this pump now failed due to
19 this cause, but this cause doesn't apply to the other
20 one. Well, we don't know what it does.

21 So the conditional probability of the
22 second train seems to be could be different by a
23 couple of orders of magnitude depending on whether you
24 want to use the original data or go back down to 10^{-3} .
25 And I just don't know how one would make such a

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1 determination. What is the appropriate demand?

2 MR. GAERTNER: Well, the current --

3 CHAIRMAN APOSTOLAKIS: Unless you do it on
4 a precalculated basis.

5 MR. BRADLEY: Well, I think what we're
6 proposing right now in the current extracts, you're
7 required to make an operability call, which includes
8 an extent of condition evaluation and if that
9 evaluation, which is done is an engineering
10 evaluation --

11 CHAIRMAN APOSTOLAKIS: So when the three
12 presentations are made there, Gary, are you going to
13 address that at all?

14 MR. GAERTNER: I can.

15 MR. GARY CHUNG: Well, they can, but I can
16 tell you --

17 CHAIRMAN APOSTOLAKIS: You can if asked.

18 MR. GARY CHUNG: Yes, well, we can. Well,
19 right now we make it pretty similar to what South
20 Texas does. The operator makes the call right there
21 whether it's a common cause or not.

22 CHAIRMAN APOSTOLAKIS: I just don't know
23 how he does that, so maybe we can talk about it.

24 MR. GARY CHUNG: Yes.

25 CHAIRMAN APOSTOLAKIS: I don't know what

1 begins to make a call that it's a common cause when
2 the common cause is not defined.

3 DR. BONACA: It's a good guess.

4 MR. BRADLEY: It's called extent of
5 condition. I mean, it's something we have to do right
6 now.

7 CHAIRMAN APOSTOLAKIS: Well, we'll see,
8 we'll see.

9 MR. BRADLEY: Yes.

10 CHAIRMAN APOSTOLAKIS: Let's let John
11 continue.

12 MR. GRANTOM: John, I'll address all this
13 when we get into that.

14 MR. GAERTNER: Okay.

15 MR. GRANTOM: We'll talk about common
16 cause later.

17 MR. GAERTNER: Yes, that's the purpose of
18 this, is to stimulate questions for the remainder of
19 the morning and not for me to answer them all, mainly
20 because I'll get beat up by the crowd if I answer
21 them. Not to their satisfaction.

22 CHAIRMAN APOSTOLAKIS: You're the
23 stimulator in chief.

24 MR. GAERTNER: Then, of course, we realize
25 we have to have a consideration of uncertainty, any

1 new uncertainties introduced into the CRM Model.

2 CHAIRMAN APOSTOLAKIS: Well, we just
3 discussed one.

4 MR. GAERTNER: Well, that's one, that are
5 not evaluated in the PRA uncertainty evaluation must
6 be identified and evaluated prior to use. This is
7 somewhat of a global statement. It doesn't say how to
8 do it and we could spend the rest of the morning
9 talking about how we might do this.

10 But it's simply a commitment the industry
11 is making to make sure that when we transfer from a
12 PRA situation to a configuration risk monitor
13 situation that we appropriately account for
14 uncertainty. So it is a general statement not an
15 explicit methodology.

16 DR. KRESS: I don't know what to do with
17 that uncertainty.

18 MR. GAERTNER: Well, it's challenging and
19 we are as industry dealing with it. We're trying to
20 develop a guideline for how to consider both
21 parametric and modeling uncertainties in industry and
22 I know NRC is also grappling with that.

23 DR. KRESS: Well, let's presume you have
24 got a limit on delta CDF. Are you going to put a
25 confidence level on that?

1 MR. GAERTNER: Absolutely. It's very
2 important to realize that in order for this to be used
3 in an operational sense, we need clear and actionable
4 results, and so we use the best estimate result of the
5 configuration risk monitor. The considerations of
6 uncertainty that we're talking about are prior to
7 release of the CRM Model for its use and prior to the
8 operator pushing that button to define the
9 configuration. But once the decision is made that the
10 model is appropriate to this application, he uses the
11 best estimate value. I think that's important.
12 Otherwise, we will --

13 DR. KRESS: So there is some uncertainty
14 level that you find acceptable. Is that the idea?

15 MR. GAERTNER: That's correct, and that we
16 have done enough sensitivity studies and so forth,
17 that we think we have figured it out, the important,
18 the critical uncertainties and address them.

19 DR. KRESS: That's an interesting concept
20 to me, an acceptable uncertainty.

21 CHAIRMAN APOSTOLAKIS: Now, best estimate
22 is not a mean value, is it?

23 MR. GAERTNER: Best estimate is a mean
24 value.

25 CHAIRMAN APOSTOLAKIS: It is real mean

1 value.

2 MR. GAERTNER: Well, it's a mean value.
3 If it's a real mean value, I don't know.

4 CHAIRMAN APOSTOLAKIS: No, I mean, I have
5 seen cases where people say, you know, my mean value
6 is 10^{-3} and it's a mean value because they declare it
7 to be mean. And there are other cases where people
8 have distributions and they find the mean value.

9 MR. GAERTNER: No. This isn't a Monte
10 Carlo simulation result to achieve a mean value.

11 DR. SHACK: This is an intended mean
12 value.

13 MR. GAERTNER: This is close to a mean
14 value using algebraic manipulation and Boolean
15 equations, as you know.

16 DR. KRESS: If you use means for all the
17 inputs, you don't get a mean --

18 CHAIRMAN APOSTOLAKIS: You come up with
19 something pretty close.

20 MR. GAERTNER: Yes, it's close and that's
21 another thing that has to be checked. By this
22 standard, you have to say that the mean value that
23 you're using would have to validate that it is --

24 CHAIRMAN APOSTOLAKIS: Only if you have a
25 state of knowledge about this. It's very broad

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1 distributions as inputs. "

2 MR. GAERTNER: Those things are all done
3 off-line before the models are released. We are not
4 intending to do any of that in real-time.

5 The final two attributes just have to do
6 with -- they are quite simple in nature. The first
7 has to do with the software quality. These CRM tools
8 are sophisticated pieces of software. Some are
9 commercially offered and they are being used by a
10 large number of utilities and there are users groups
11 who work with the vendors to make sure that the
12 quality is checked and maintained and notices are sent
13 of errors and so forth.

14 But it is in the end the responsibility of
15 each utility to make sure their application of that
16 software is correct. And some of the software, such
17 as STP's, is an individual utility's software, so they
18 have the full responsibility for software quality and
19 that would have to be shown.

20 And finally, the last attribute has to do
21 with maintaining the model quality through testing and
22 configuration control. The big issue there is, of
23 course, these can't be entirely fluid models. They
24 are carefully checked, put in the control room, in the
25 work planning room, and the plant undergoes small

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1 changes in reliability, perhaps design changes,
2 procedural changes, and these would have to be
3 evaluated on an ongoing basis to make sure that model
4 is appropriate for use or an update would be
5 necessary. So that's an important consideration in
6 configuration, more so than the base PRA.

7 So I know I did this quickly, but that was
8 intentional. I wanted to give you these 10 attributes
9 so that you have some confidence that we as an
10 industry have thought about what it takes to have this
11 quality and with the peer review and the standards and
12 the validation of these attributes, we feel we are
13 assured of a high technical quality and adequate
14 capability for these configuration monitors.

15 Now, you will see three real examples of
16 how these are put in place and you may want to ask
17 individuals about some of these attributes as you go
18 along.

19 CHAIRMAN APOSTOLAKIS: Okay. Any
20 questions for John? Thank you, John.

21 MR. GAERTNER: Thank you.

22 CHAIRMAN APOSTOLAKIS: So the next one is
23 STP.

24 (Whereupon, at 9:43 a.m. a recess until
25 9:46 a.m. due to a PowerPoint crash.)

1 CHAIRMAN APOSTOLAKIS: Rick, we're
2 speculating that you just had an epiphany that the
3 whole darn thing is a mistake and you walked out.

4 MR. GRANTOM: Well, good morning. It's a
5 pleasure to get to talk with the ACR Members again and
6 for me this is the culmination of a vision we have had
7 probably a decade or so ago of how we could use PRA in
8 one of its quintessential applications in determining
9 Configuration Risk Management. So we're going to go
10 get into the meat of this thing here and talk a little
11 bit about this.

12 Most of you know me. I'm Rick Grantom.
13 I am the Manager of Risk Management in the South Texas
14 Project. I have to my left here Jay Phelps who is the
15 Operations Manager at STP Unit 2, current licensed
16 SRO, Senior Reactor Operator. And I have Wayne
17 Harrison also here from STP Licensing.

18 A couple of things I'm going to talk
19 about. We're going to take in an overview of STP's
20 PRA and our on-line risk assessment tool, which is
21 called the Risk Assessment Calculator. We're going to
22 talk about the attributes of that program, how we
23 apply it currently at STP and then the application to
24 the 4b Initiative here.

25 Real quickly to go over just the

1 attributes of STP's PRA, the tool we're bringing to
2 the table here that is going to be the engine behind
3 this 4b Initiative here. We have a full scope level
4 1 and level 2 PRA. We're a RISKMAN shop, so they tend
5 to characterize it as a large event tree linking, but
6 we have kind of gotten gigantic fault trees and very
7 gigantic event trees now, and configuration risk
8 management is another very big reason of why those
9 event trees are now much bigger than they were before.

10 DR. KRESS: Does your full scope include
11 shutdown risk?

12 MR. GRANTOM: No.

13 DR. KRESS: Okay.

14 MR. GRANTOM: No, it does not. This is a
15 full at power level 1, at power modes 1, mode 2. When
16 you think of going into power dissention, the PRA
17 obviously takes us down to shutdown conditions
18 descending in that regard.

19 External events are included, including
20 fire, external flood, high wind, seismic are all
21 included. We have a detailed spacial interactions
22 database that was used as part of the fire and flood
23 analysis. Human reliability analysis is factored in
24 and we have detailed common cause evaluation, because
25 we are so unique because of our three train design.

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1 The PRA is updated in accordance with our
2 procedures under the PRA Configuration Control Program
3 and the PRA and the Configuration Risk Management tool
4 in particular comply with Appendix B Software QA
5 requirements at the station.

6 DR. SHACK: We had a question last time.
7 How long does it actually take you to do a calculator,
8 to requantify the PRA once you make a change and you
9 go through and recompute the numbers?

10 MR. GRANTOM: It depends on the truncation
11 levels, but for purposes of configuration risk
12 management, within about an hour.

13 DR. SHACK: About an hour.

14 MR. GRANTOM: About an hour to do one
15 configuration. This is a great contrast from the
16 days --

17 CHAIRMAN APOSTOLAKIS: But, Rick, we heard
18 that others can do this in a matter of minutes.

19 MR. GRANTOM: Well, that's --

20 CHAIRMAN APOSTOLAKIS: Why is it taking so
21 long?

22 MR. GRANTOM: Well, it's our approach. In
23 the approach that we use at STP during the early days
24 of this configuration risk management, I viewed it as
25 something I didn't want to have to answer to you or to

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1 anyone else as to what's in the model and what's not
2 in the model under the Configuration Risk Management
3 Program.

4 So we elected to go ahead and build the
5 configuration risk management toggles, which is
6 directly into the full PRA, so we could quantify
7 configurations at the same -- so the PRA and the
8 configuration risk management tool are, in fact, one
9 and the same.

10 CHAIRMAN APOSTOLAKIS: You don't have a
11 monitor?

12 MR. GRANTOM: We do have a monitor, yes,
13 but we're going to get into that. The monitor is
14 basically a graphical user interface that goes and
15 accesses PRA results.

16 MR. HARRISON: This is Wayne Harrison. I
17 just want to clarify the question. I understand the
18 question is how long does it take you to run a re-
19 quantification of the full PRA versus if you're using
20 -- run a case on RASCal.

21 MR. GRANTOM: Well, keep in mind if I go
22 run a new case in RASCal, I'm going to walk over to
23 the PRA and we're going to go punch the button on a
24 specific configuration, we're going to quantify that
25 whole PRA in an hour and come up with a result and go

1 add it to the database. Now, if I change that to 10⁻
2 14th truncation, it's going to take a lot longer.

3 MR. HARRISON: But if you do something
4 that has already -- if you have run RASCal and
5 something is already in the database, that's a much
6 shorter period of time.

7 MR. GRANTOM: If it's already in the
8 database, it's as long as it takes the computer to go
9 find the data value out there and bring it up on a
10 screen. It's instantaneous.

11 MR. HARRISON: Yes.

12 MR. GRANTOM: There is no delay.

13 MR. BRADLEY: How many configurations do
14 you have pre-quantified?

15 MR. GRANTOM: Well, we're trying to get
16 into that, over 20,000.

17 MR. BRADLEY: Right.

18 CHAIRMAN APOSTOLAKIS: 20,000?

19 MR. GRANTOM: Yes, well over 20,000. Oh,
20 George, we have come tremendous ways from the days
21 when we have to go, you know, quantify from impact
22 vector days of when we had to go and quantify all the
23 entries for every impact vector that we had. We're
24 leaps and bounds beyond all that. It's incredible
25 technology now. It's still probably not as good as it

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1 probably could 'be, because you mentioned what John
2 Gaertner said before, that we are going to be bridging
3 it eventually where the truncation is a non-issue, but
4 we're not quite there yet.

5 So just real quick, we have undergone the
6 peer review and the Reg Guide pilot under Initiative
7 4b here for PRA quality. So here is what we -- the
8 STP PRA is quantified, full quantification of the
9 total PRA with external events, everything, for every
10 configuration in the RASCal database.

11 Now, what do we mean by configuration? We
12 have a certain vernacular at STP. We call it a
13 maintenance state, but it basically means it's a given
14 set of equipment that's out-of-service at a selected
15 piece of time. So we have about 22,000 of these.
16 About 500 have actually occurred in the station and
17 the rest of them are because planning and scheduling
18 use this tool. So every week they come up and say
19 well, you know, we're going to take this and that, but
20 we might want to take that out or this out.

21 So initially, in the early days, we would
22 get a lot of these unquantified maintenance studies,
23 you know, the software, whenever they put in something
24 and the computer can't find a match for that. And
25 basically what happens in RASCal is the PRA, we have

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1 got these binary identifiers, it basically says if you
2 click on the mouse with this, this and this, and Jay
3 will show you this in a little bit, that identifies a
4 binary identifier and it goes directly over here and
5 finds that and returns that value and then it displays
6 it to the operators.

7 DR. KRESS: Now, a normal PRA when you
8 have it, given plant configurations, the calculation
9 of risk as if that plant configuration goes on
10 forever.

11 MR. GRANTOM: Right.

12 DR. KRESS: Now, but you anticipate these
13 configuration as some parts of equipment will be out
14 a shorter time than others and it's going to change,
15 so there is a time element. How do you deal with that
16 when you're calculating delta CDF?

17 MR. GRANTOM: Yes. Well, what happens
18 basically when a work planner goes in there and he --
19 and so what does a work planner know? He doesn't need
20 to know anything about the PRA. He doesn't need to
21 know anything about common cause, split fractions,
22 basic events. He needs to know I'm going to take this
23 component out-of-service, at this time, and I'm going
24 to plan to return it to service at that time, and he
25 works his whole weekly schedule doing that.

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1 Now, what this RAsCal Program is going to
2 go do, it's going to take vertical slices at a time
3 and say what's in and out-of-service? What has he
4 toggled on and off in all these slices and then
5 evaluates that schedule, and it determines here are
6 all the maintenance configurations that are going to
7 occur during that week. And then the program goes out
8 and says out of the 20 or some odd, whatever it is, it
9 goes and returns the CDF values for that.

10 DR. KRESS: So in each slice it's
11 evaluating the delta CDF as if that slice would go
12 along for a year.

13 MR. GRANTOM: It builds a profile.

14 DR. KRESS: Okay.

15 MR. GRANTOM: It builds an incremental or
16 normalized or instantaneous, whatever you want to call
17 it, and it also builds a cumulative.

18 MR. HARRISON: We'll show some screen
19 shots.

20 MR. GRANTOM: Yes, and we'll show you some
21 screen shots of how that works.

22 CHAIRMAN APOSTOLAKIS: What does RAsCal
23 stand for?

24 MR. GRANTOM: Rick is a Super Cool Awesome
25 Leader.

1 DR. KRESS: You were expecting that
2 question, weren't you?

3 CHAIRMAN APOSTOLAKIS: I suspected that.

4 MR. GRANTOM: Risk Assessment Calculator.
5 Anyway, we developed this in-house and it has been
6 used for nine years and it's used in our control room.
7 Operators use this and our work control planners and
8 schedulers use this tool and we maintain the
9 configurations.

10 As I mentioned before, we calculated
11 20,000 maintenance states. RAsCal itself, you know,
12 and this is something that's important to note here,
13 it doesn't really calculate the CDF. Once again, as
14 I said before, it's taking results that have been
15 precalculated from the PRA.

16 However, there are some adjustments that
17 we can make with RAsCal. We also have a balance of
18 plant trip model. And so if we take equipment out-of-
19 service on the balance of plant that would affect the
20 average trip rate, that delta is transferred over to
21 RAsCal, so you can actually see an impact of balance
22 of plant equipment removed from service in addition to
23 the NSSS Island Power Block, so it will do that little
24 piece of that, but it's just a proportion of the delta
25 to amend that turbine trip frequency. We think it's

1 a very good user interface and we developed that with
2 work control and operators and that's how we came up
3 with these kinds of screen shots.

4 And so if we look at the RASCal
5 attributes, you will see in my rendition here of the
6 attributes, a lot of it is going to just default right
7 back to the PRA, because it's the PRA. They are one
8 and the same. And so with initiator dependencies all
9 of that is the same.

10 Now, in our Configuration Risk Management
11 Program, we had to go build what we called a
12 Maintenance Pre-Tree during the initial days of this
13 in which we would build -- it's a characteristic or a
14 feature of event trees that you could have a multi-
15 branching event tree where you could have a branch and
16 there's multiple branches within there.

17 We can identify certain things that are on
18 and off and we built macros within RISKMAN to go and
19 toggle equipment on and off. So if we turned off a
20 high-head safety injection pump, it turned off not
21 only the pump, but we also identify all the other
22 things that need to be turned off like any associated
23 operator recovery actions have to be failed for that.
24 And with these macros and pre-trees, we call them,
25 it's propagated throughout the model.

1 So you get an answer and we truncate this
2 at $10^{-11\text{th}}$ is what we truncate all of these results at,
3 and so the initiator dependencies are all accounted
4 for and we had to go and remove all of the
5 asymmetries. You know, it's just as likely that, you
6 know, in the average model train A was running, train
7 B was off, train C was in standby. Well, in
8 configuration space you have all those, so we had to
9 remove all those, so that you can specifically toggle
10 all those.

11 Also, we had to build what we call a Zero
12 Maintenance Model, because we measure the delta CDF
13 from the zero maintenance, the optimal everything is
14 available condition. The human action treatment in
15 RAsCal, RAsCal doesn't do a human action treatment,
16 because it's going right directly back to the PRA.

17 DR. SHACK: The answer you gave last time
18 was we measured the zero maintenance from the
19 configuration that we're at.

20 MR. GRANTOM: Yes. As it changes, yes,
21 because when you do the profile and the cumulative,
22 you're accruing the risk. You will start out the work
23 week with everything's available and then when you
24 have something out-of-service, you're accruing risk.

25 When something else comes, it starts from

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1 where you were at and continues to accrue out until
2 you return everything back to service. And then in
3 the profile you will see it just flat lines out and
4 then the next week we start over again. Now, if
5 emergent items happen, then it continues to accrue
6 risk, so we account for that, I mean, we'll do that.

7 There were several other things we had to
8 do in the average model, too. We used to adjust some
9 of the initiating event frequencies based on the
10 capacity factor, how long you were at or how well in
11 this model here they are all adjusted to remove that
12 contribution or that reduction.

13 DR. SHACK: Can you do a hurricane
14 frequency in August?

15 MR. GRANTOM: Yes, we have talked about
16 that. We have talked about using a different loss of
17 off-site power initiating event distribution for
18 hurricane seasons. We have not incorporated that yet,
19 but we have talked about doing that. And it kind of
20 goes down to this. If we have data to support
21 something, we can consider doing it.

22 I have been not a proponent of saying just
23 because there's dark clouds out there that we're going
24 to start flipping numbers in there. We're not going
25 to do that kind of thing. But if there's data to

1 support something, and this might be an area that we
2 might and could do, we could probably do that.

3 CHAIRMAN APOSTOLAKIS: So which HRA Model
4 are you using now?

5 MR. GRANTOM: We used the HRA calculator.

6 CHAIRMAN APOSTOLAKIS: EPRI?

7 MR. GRANTOM: Yes, the EPRI HRA
8 Calculator, and we just recently made that transition
9 over the last year or so to do that.

10 CHAIRMAN APOSTOLAKIS: Now, the NRC has
11 never reviewed this, has it?

12 MR. GRANTOM: George, I don't know the
13 answer to that question.

14 MR. GAERTNER: Not formally, but they
15 participate in the meetings and they are aware of the
16 decisions that are made. Gareth is one person who
17 attends.

18 MR. GRANTOM: Okay. So the activities are
19 mapped to basic events. This is kind of an
20 interesting thing I like to bring up, because when our
21 negotiations started with work control, we had to ask
22 the questions well, how do you take equipment out of
23 service? And we go back to the Equipment Clearance
24 Program that we have at South Texas and this is how
25 they tag out certain pieces of equipment or certain

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1 trains of equipment.

2 So we had to make certain that when they
3 tag out auxiliary feed water train A that it comes
4 from this point to this point, and we had to translate
5 that directly into the model, so that when we had our
6 toggle switches with our macros that it appropriately
7 bounded all those basic events. So those are
8 specifically tailored to match the way we do work at
9 South Texas. And another utility could be slightly
10 different but, you know, that effort has been done
11 there.

12 The as-built, as-operated, RAsCal is
13 updated. We're in the process right now of rolling
14 out another 20,000 maintenance states. Drew right now
15 told me yesterday he has probably looked at around
16 15,000 right now and it takes us about two weeks with
17 about three or four computers, and we have learned to
18 batch these jobs together to go and repopulate
19 RAsCal's database and that's part of the PRA update
20 process, is to update all of that.

21 On the issue of common cause, we have to
22 talk about two different things here. One thing is
23 how is common cause treated in the model, because the
24 operators have nothing to do with the model or common
25 cause or anything like that. But what the operators

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1 do perform is extent of condition and operability
2 determinations.

3 Now, if we have a component that breaks,
4 operations will declare that inoperable and then they
5 will perform an extent of condition. Could this same
6 condition be existing on the other two trains? And
7 they will make that call either with the information
8 they know or if they need assistance, they will call
9 engineering and they will assemble a team together,
10 but they will make an operability determination on
11 those other two trains at STP or another train if it
12 was a two train plan. And based on that, they will
13 declare those other trains either operable or
14 inoperable.

15 Now, conservative decision-making comes
16 into play. The Generic Letter 91-18 criteria and all
17 those things come into play. But it's very important
18 to distinguish the difference between what the
19 operators do and what the PRA does in common cause
20 modeling, which is a separate thing that they don't
21 see.

22 So if operations makes the call that the
23 other two trains are affected, they will declare them
24 inoperable and they will go into RAsCal and say all
25 two trains or all three trains are inoperable and

1 failed, and RASCal will go and find the appropriate
2 CDF number and it would be reflected.

3 And we're very much wanting to keep this
4 part of technical specifications the same for
5 operators. Operability decisions are still
6 operability decisions. They are the responsibility of
7 the individuals who hold a license. That is not the
8 PRA person's call. If they tell me it's operable, I
9 believe them. If they tell me it's inoperable, I
10 believe them.

11 CHAIRMAN APOSTOLAKIS: So let me
12 understand. There will never be a situation where
13 when the probability, the conditional probability of
14 the second train failing given the first one was found
15 out will be beta, because if there is any doubt that
16 there is a connection between the failure of this
17 train, which is down, with the possible failure of the
18 other train, they will declare it inoperable using
19 conservative decision-making?

20 MR. GRANTOM: Yes.

21 CHAIRMAN APOSTOLAKIS: Yes. Otherwise,
22 the probability goes back to the original level of 10⁻³.
23

24 MR. GRANTOM: You're correct. But in the
25 PRA, for example, okay, that's done in the software

1 itself, because you're correct. If you go and you
2 look at the 1 minus the beta and you look at the beta
3 and you go and do the math, you're left with the
4 failure rate of the component ultimately. And the
5 software does that. Whenever they toggle that
6 component out-of-service, the software automatically
7 does the math.

8 CHAIRMAN APOSTOLAKIS: Yes. I mean, the
9 software would say it's unavailable period.

10 MR. GRANTOM: Right, period.

11 CHAIRMAN APOSTOLAKIS: But what I'm saying
12 is that in real life, there is some uncertainty as to
13 whether the cause they put this down operates on the
14 other train, too, and that's why you have this
15 conditional probability of something, .1, .05. You
16 are avoiding an assessment of this probability by
17 deciding in a conservative way whether the second
18 train will do its job or not. And if he does then you
19 say okay, then it's operable. There is a standard
20 failure rate.

21 MR. GRANTOM: That's right. It's
22 operable.

23 CHAIRMAN APOSTOLAKIS: Okay. That answers
24 my question.

25 MR. GRANTOM: Yes. And I think that is

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1 clearly --

2 CHAIRMAN APOSTOLAKIS: So the key here is
3 the conservative attitude when you declare it operable
4 or not.

5 MR. GRANTOM: Absolutely.

6 CHAIRMAN APOSTOLAKIS: Because if you're
7 not, if you make a mistake there then --

8 MR. GRANTOM: And it clearly is
9 conservative decision-making and, you know, operations
10 and, you know, Jay will tell you that this absolutely
11 says that there isn't any indeterminate time. When
12 they declare that it's operable, it is operable. They
13 have done the evaluations to determine there is not --
14 that the extent of conditions not common cause and you
15 still have the failure rates of the other one or that
16 they will fail conservatively and say they are
17 inoperable. And if they are inoperable then we fail
18 them or we assume they are failed in the analysis and
19 we take the appropriate action at that point.

20 CHAIRMAN APOSTOLAKIS: Well, that's
21 certainly one way of having it.

22 MR. GRANTOM: Yes.

23 CHAIRMAN APOSTOLAKIS: The key is, of
24 course, the conservatism.

25 MR. GRANTOM: Yes. And I think that

1 clearly for now, this is the best way to do this,
2 because it keeps operators within the current
3 framework of operability determinations that they have
4 been doing, that they hold a license for.

5 As I mentioned before, under the
6 uncertainty thing, uncertainty issues, a lot of
7 debates on that. The uncertainty certainly is in the
8 base CDF Model and when you talk about the aleatory
9 and the epistemic, the aleatory is kind of taken care
10 of, because we're looking at delta. So you know, it's
11 already within the model itself.

12 So our current application, we use this
13 for our (a) (4) program right now and we have extensive
14 use on this and what I really need to do now is roll
15 me off of this and let me get to Jay here who will
16 talk to you a little bit about how the software
17 program really works, you know, from an operator's
18 perspective.

19 MR. PHELPS: Okay. Thanks, Rick. It's a
20 pleasure to come up and talk to you a little bit.
21 What we have talked so far about has been enlightening
22 to me. This is all things that take place behind this
23 screen that my staff uses. What I want to tell you is
24 a little bit about how operations utilizes this
25 program, some of the values that it has.

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1 CHAIRMAN APOSTOLAKIS: Excuse me, but that
2 raises an interesting question especially for Rick.
3 How much of the technology that is behind this screen,
4 as Jay just said, are the operators familiar with? Do
5 you ever talk to them about what goes into the PRA?

6 MR. PHELPS: Yes, oh, yes. Rick or Wayne
7 come over frequently to our Licensed Operator Re-
8 qualification Program. They have frequent discussions
9 as we talk through how these -- what the development
10 activities were that go into that.

11 As far as utilization of that, this is the
12 part that we really touch on. We have a clear
13 understanding of the need to recognize the current
14 plant configuration, any changes in that plant
15 configuration, to understand what the changes are to
16 the calculated values on our delta CDF as we move
17 through that. So they are very involved with this.

18 MR. GRANTOM: Yes. But one thing that
19 this has caused, enforces, is that we get a lot more
20 calls coming not our direction to them, their
21 direction back to us. And whenever we roll out a new
22 model, we have part of the -- an update or
23 indoctrineization, here is the changes in the PRA
24 model that occurred and here is the impact that you
25 will see in here, because they will call us about it.

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1 Hey, you know, this looks different than it did
2 before. And so that is the kind of problem.

3 So we participated in the requal classes
4 and we also have periodically, about once every other
5 cycle there, we'll have a new kind of introduction to
6 PRA and talk about the changes that we have made over
7 time. So we're involved in training to do that. And
8 I might add that training has asked us things like
9 what are the important operator actions? And so we
10 have had that feedback actually with the Training
11 Department, so we coordinate with them to schedule all
12 of these kinds of things like that.

13 MR. PHELPS: Just to tell you a little bit
14 of what you're looking at here, this is basically a
15 screen that comes over to us. The work window
16 planners and stuff, they get together and they will
17 get all this blue data over here, input, all the
18 systems that are affected and those are the planned
19 times to take the equipment out, the planned times to
20 get that back and the following screen will show you
21 a little bit about what the graphical representation
22 that we can pull up on this would look like to show
23 the operator the cumulative risk that is going to
24 occur over that planned work week.

25 Additionally, for unplanned or emergent

1 conditions, the operator has the ability to go over
2 here to a little drop down menu, pull up any number of
3 systems in its associated train, input that data down
4 here with the actual times and it also impacts that.

5 They will go through and over here we
6 actually do the actual what time did the operator
7 really go make that component out-of-service and what
8 time did we actually bring that back, and that will
9 give us our comparison between our planned risk
10 profile for the week versus the actual risk profile
11 that we saw for the week.

12 It doesn't take very long. As you see,
13 it's pretty simple. Click and point. Usually it's
14 done by our unit supervisor, the Senior Reactor
15 Operator that's in the control room. He will sit back
16 and make log entries for all of this. As he has time,
17 he will go in and update that against the plant is
18 really kind of how it works.

19 DR. SHACK: And again, who makes the
20 decision when you're doing an activity as to what
21 system was affected?

22 MR. PHELPS: The unit supervisor will make
23 the decision on which one is affected on there. It's
24 already pre-planned, but we will go through and
25 validate that to ensure that the work week planner,

1 the schedulers who put the plan together, has properly
2 captured the right systems that are impacted by
3 whatever maintenance or testing activity is planned
4 for that day.

5 Now, we talked a little bit. Behind that
6 screen there is another tab you can click on that will
7 really pull this up. This is an example really out of
8 our daily meeting package, if you will, following the
9 completion of a work week. It will show us in tabular
10 format down here the actual components or maintenance
11 states that were done on this one, actually see the
12 risk assessment, core damage frequency.

13 The other one Rick had mentioned to you
14 was on our balance of plant or our baseline trip risk
15 model, that some of those components if they increase
16 the trip risk of the plant, being a key initiator, any
17 of those will also roll over into a calculation and
18 raise that level of core damage frequency as a result
19 of that.

20 So they will go through. We have the
21 planned times, the durations that we were talking
22 about, the actual times so we can evaluate how we did
23 against what our plan was. The graphical
24 representations up here are the maintenance states.
25 Obviously, we took the first component out-of-service

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1 over here. You saw the planned increase in risk,
2 where it went, took it a little bit more out and
3 continued on.

4 The blue dashed lines show you the actual
5 risk that we incurred. So for this particular week we
6 were slightly above that. You can look down through
7 here and determine what happened and we really had one
8 of our components, a steam generator power-operated
9 relief valve, out-of-service a little bit longer than
10 planned and the calculated value reflects how we
11 managed to accomplish that. Are there any questions
12 on this slide?

13 MR. HARRISON: Let me point out that this
14 is something we look at each week in management.

15 MR. PHELPS: Right. That's correct. We
16 also calculate that value of the operators in the
17 operational status reports. Each day we'll have the
18 actual for the day as of 0600 in the morning versus
19 what the plan for the week was, so we can tell on a
20 daily basis just to keep the station aware of where we
21 are from an accumulation of the core damage frequency
22 risk.

23 DR. SHACK: Now, on your first step you
24 exceeded your planned time. Does somebody have to
25 make a decision whether that's acceptable?

1 MR. PHELPS: We have got thresholds for
2 each of these. For the smaller deviations that you
3 see up here, when were in the, I think, the minus 8th
4 range, we probably won't do a whole lot with that in
5 all honesty as far as going out to understand what's
6 there.

7 CHAIRMAN APOSTOLAKIS: I thought you kept
8 track of delta CDF, the incremental probability.
9 That's what the document --

10 MR. PHELPS: The operations.

11 MR. GRANTOM: That's what that is. That's
12 what it is.

13 CHAIRMAN APOSTOLAKIS: It says delta CDF.

14 MR. GRANTOM: Yes. Well, it's really a
15 crop-up probability.

16 CHAIRMAN APOSTOLAKIS: In other words, you
17 have an average delta CDF and you multiply it by the
18 time.

19 MR. GRANTOM: Yes. You're looking at
20 delta CDF here, you know, is what it is and,
21 basically, they are just looking at the delta from the
22 zero maintenance state to the incremental part of that
23 or what the --

24 CHAIRMAN APOSTOLAKIS: The document I
25 thought referred to the conditional probability not

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1 the CDF, and I did some calculations with the produced
2 numbers and, indeed, it's the conditional probability.

3 MR. GRANTOM: Yes, it is the probability.

4 CHAIRMAN APOSTOLAKIS: It's delta CDF
5 times T.

6 MR. GRANTOM: Right.

7 CHAIRMAN APOSTOLAKIS: T being the time
8 you're allowed for configuration.

9 MR. GRANTOM: Yes. If you go calculate
10 the area --

11 CHAIRMAN APOSTOLAKIS: That's why it goes
12 up linearly.

13 MR. GRANTOM: Yes. If you go calculate
14 the area, the duration that you're in that state --

15 CHAIRMAN APOSTOLAKIS: Yes, yes.

16 MR. GRANTOM: -- you get the probability.

17 CHAIRMAN APOSTOLAKIS: So this is not an
18 accurate figure then.

19 MR. GRANTOM: Well, it's showing a risk
20 profile of the change in delta CDP, but what it
21 doesn't show there is if you calculate that area that
22 you were in one of these maintenance states under each
23 of these durations here, it doesn't return that value
24 of what the probability is.

25 CHAIRMAN APOSTOLAKIS: I mean, if the

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1 decision is based on CDP, you might as well show the
2 CDP.

3 MR. GRANTOM: Yes, we can show either one
4 of them, but these are true up to a threshold, $1 E^{-6}$
5 threshold.

6 MR. BRADLEY: The way STP does this, they
7 do it on a work week basis, so they are always
8 planning for a week and they have targets.

9 CHAIRMAN APOSTOLAKIS: Don't they have a
10 backstop?

11 MR. BRADLEY: Yes, they have all that.

12 CHAIRMAN APOSTOLAKIS: Yes. So it's
13 important.

14 MR. BRADLEY: Yes. They have the time
15 element captured that way and that's what's --

16 CHAIRMAN APOSTOLAKIS: I don't know. I
17 mean, the whole point is that, you know, you are
18 calculating the backstop by using the delta CDP and
19 the 10^{-6} .

20 MR. GRANTOM: 6 threshold and that's the
21 time.

22 CHAIRMAN APOSTOLAKIS: Yes.

23 MR. GRANTOM: Yes.

24 CHAIRMAN APOSTOLAKIS: Yes.

25 MR. GRANTOM: Yes, we'll assume that.

1 CHAIRMAN APOSTOLAKIS: Do you have any
2 example of this here?

3 MR. GRANTOM: Not with me, but we do that
4 same calculation.

5 CHAIRMAN APOSTOLAKIS: Separate.

6 MR. GRANTOM: Yes. All our calculations,
7 they are in the new RASCal. You're looking at the
8 RASCal for Maintenance Rule.

9 CHAIRMAN APOSTOLAKIS: Yes. I think
10 that's what I wrote down.

11 MR. BRADLEY: Most plants use CDF ratios
12 now to do this, because you are always constrained by
13 tech specs. Right now, there is always a finite time
14 that you have to meet, so plants will manage this by
15 CDF because they are constrained.

16 CHAIRMAN APOSTOLAKIS: Sure.

17 MR. GRANTOM: But, George, if you'll just
18 wait a second. When you see the new version of this,
19 you'll see that it is a probability.

20 CHAIRMAN APOSTOLAKIS: I'm going to see
21 it?

22 MR. GRANTOM: Yes, you're going to see
23 that in just a minute here.

24 MR. JIN CHUNG: This is Jin Chung. Let me
25 paraphrase what you said. You can present the data in

1 a true way. One is like you said, integrate the CDF
2 as a function of the time. That will create the
3 exponential curve. It's not the straight line. Also,
4 there is another way of presenting the same data. At
5 a given time you can annualize the CDP in terms of the
6 average. So I think --

7 CHAIRMAN APOSTOLAKIS: These are mental
8 acrobatics. Why do you do it like that? I mean, it's
9 not natural.

10 MR. JIN CHUNG: That's how we use it in
11 our Reg Guide 1.200.

12 CHAIRMAN APOSTOLAKIS: Anyhow, I thought
13 I was going to see what I read in the report that says
14 there is --

15 MR. GRANTOM: Okay. George, there is a
16 real easy answer to this.

17 CHAIRMAN APOSTOLAKIS: Huh?

18 MR. GRANTOM: I mean, it really is the
19 probability. But, see, what you're looking at is a
20 screen shot from the package of the plant and we
21 identified to them that they needed to change the F to
22 P.

23 CHAIRMAN APOSTOLAKIS: I would like to see
24 the calculation.

25 MR. GRANTOM: Well, you will see that in

1 just a second.

2 CHAIRMAN APOSTOLAKIS: Okay. Well, that's
3 good. Now, the figure on the right.

4 MR. PHELPS: Yes, sir.

5 CHAIRMAN APOSTOLAKIS: Trip probability
6 percent increase, I guess that's for internal use?

7 MR. GRANTOM: Yes.

8 MR. PHELPS: Yes.

9 CHAIRMAN APOSTOLAKIS: It has nothing to
10 do with configuration.

11 MR. GRANTOM: That's not part of 4b.

12 MR. PHELPS: That's not part of 4b.

13 CHAIRMAN APOSTOLAKIS: 4b doesn't have
14 anything to do with it.

15 MR. PHELPS: That's correct. That's just
16 managing our own trip risk that we have there and, as
17 we mentioned before, something that can't fall over
18 into the core damage probability calculation,
19 basically.

20 CHAIRMAN APOSTOLAKIS: Okay. Good. Let's
21 look at the --

22 MR. PHELPS: Okay. We'll talk a little
23 bit. Now, how are we going to move from utilization
24 of this tool for (a)(4) reasons to -- as we move
25 forward into implementation of a risk-informed

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1 technical specification?

2 We use the same tool, the RAsCal Program
3 that we have got, as Rick says, capable of determining
4 the configuration risk and the allowed outage time, in
5 a very short time. Right now we use basically the
6 same function, if you will, as a tool for the
7 operator. Two components or two systems come back
8 available to be released, but it can only do one at a
9 time. Which one is the right one to use, so we can
10 run the values? If I get this back operable in an
11 hour versus this one back, which one is going to drop
12 my risk the furthest?

13 If I also want to know oh, wow, the
14 maintenance is going to take longer on these sets of
15 components that's out-of-service now, I can extend
16 that planned return to service time or I can go at
17 what point will I bust a threshold, whether that's an
18 E⁻⁶, E⁻⁵, whatever that is, how long can I have those
19 components out-of-service? So those tools are already
20 in there. The operators are using them and they will
21 be very similar to how we would implement the risk-
22 informed tech specs to determine the allowed
23 completion time.

24 I have got a couple of examples in here
25 really of how would this work. Example 1, we have got

1 a routine Train Alpha work week and we'll have an
2 emergent condition that occurs on another train. You
3 can tell we started the work week. They had a number
4 of systems, safety-related systems, out-of-service,
5 our diesel, our essential cooling water, component
6 cooling water, our high-head injection pump.

7 The current tech specs or the front-stop
8 times, that term we'll become familiar with, are
9 identified. Therefore, you have got seven days on
10 most of those with the exception, we have an extended
11 allowed outage or an allowed outage time on our
12 diesels of 14 days.

13 CHAIRMAN APOSTOLAKIS: So excuse me.
14 Again, I'm trying to make a connection with other
15 things. South Texas has already received an extension
16 of their allowed outage time of diesel generators to
17 14 days.

18 MR. GRANTOM: Yes.

19 CHAIRMAN APOSTOLAKIS: Using Regulatory
20 Guide 1.1 what, 7?

21 MR. HARRISON: That sort of predated that,
22 the fundamental.

23 CHAIRMAN APOSTOLAKIS: Okay. So what
24 we're doing here is extending the capabilities or the
25 flexibility that those guys provide.

1 MR. GRANTOM: That's correct, yes, and you
2 will see that is an example of how that --

3 MR. PHELPS: Exactly. So with the planned
4 work --

5 CHAIRMAN APOSTOLAKIS: I'm sorry.

6 MR. PHELPS: That's all right.

7 CHAIRMAN APOSTOLAKIS: So in the future
8 there will still be a need for that guide, right,
9 because that determines the front-stop?

10 MR. GRANTOM: Yes.

11 MR. PHELPS: Yes.

12 CHAIRMAN APOSTOLAKIS: That guide
13 determines the front-stop. You have the 30 day
14 ultimate backstop and then with this stuff you can go
15 in between, between the front-stop and the --

16 MR. GRANTOM: Everything in between, yes.

17 CHAIRMAN APOSTOLAKIS: Now --

18 DR. SHACK: But everything in between is
19 still covered by that Reg Guide. The only thing is
20 they are going to be allowed to make that decision in
21 real-time rather than coming in.

22 MR. GRANTOM: Yes.

23 CHAIRMAN APOSTOLAKIS: It's consistent
24 with the guide.

25 MR. GRANTOM: Yes.

1 CHAIRMAN APOSTOLAKIS: Yes, absolutely.
2 It's consistent with the Reg Guide. But my question
3 is would you really need that guide anymore, because
4 the front-stop, I mean, even if it had stayed three
5 days for the diesels, with this capability now, it
6 could be --

7 MR. BRADLEY: If a plant implements 4b,
8 they are probably not going to need a lot of 1.177 --

9 CHAIRMAN APOSTOLAKIS: They would not need
10 one.

11 MR. BRADLEY: -- changes any more.

12 MR. REINHART: But they still do use that
13 Reg Guide in their annual evaluation. They haven't
14 gotten there yet.

15 CHAIRMAN APOSTOLAKIS: What do you mean?

16 MR. REINHART: They look at their
17 accumulated risk over a year and then go back and
18 compare it to the Reg Guide 1.174. They haven't
19 gotten there yet, so there is an ongoing need even in
20 this application for that Reg Guide.

21 CHAIRMAN APOSTOLAKIS: Well, Reg Guides
22 never die, right?

23 MR. PHELPS: All right. Moving along.
24 Like I said it's a planned work week. The intention
25 as you go into this is probably to stay within your

1 current front-stop time and not utilize the additional
2 times allowed as you move through this, so you don't
3 run the program and say how long can I take this out-
4 of-service or a calculated allowed outage time. Did
5 it. We planned on remaining within the allowed outage
6 time. And it's just a routine planned maintenance.

7 24 hours later, all those components have
8 been out-of-service. We have accumulated some degree
9 of risk as a result of that. We have the emergent
10 condition come up or another high hit system has been
11 declared inoperable. The front-stop will tell us,
12 will say you've got six hours to apply and the tech
13 spec number is an imaginary number, if you will, that
14 will tell you how to implement this and the specific
15 specs will tell you restore it with no more or apply
16 this within this time frame.

17 So you run through and you determine what
18 the allowed outage time now is with the new
19 configuration. You've got Train Alpha and Bravo high
20 pumps out-of-service now in this case. And it could
21 calculate and tell you you have got 24 days that you
22 can be in that specific configuration. You can see
23 the increase and the accumulated risk per hour. And
24 just to comment, correct tech specs in that condition
25 would apply Tech Spec 303, which is shutdown.

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1 CHAIRMAN APOSTOLAKIS: What is this per
2 hour thing?

3 MR. PHELPS: Go ahead, Rick.

4 MR. GRANTOM: Well, it's -- we're dealing
5 with a work week here. So everything is proportioned.

6 CHAIRMAN APOSTOLAKIS: So you take the CDF
7 here?

8 MR. GRANTOM: Yes, and we're just doing it
9 and saying so this is what the accumulation is per
10 hour. Because we've got to be able to calculate an
11 AOT, a time.

12 CHAIRMAN APOSTOLAKIS: Wait. This is not
13 about the baseline risk or the delta risk.

14 MR. GRANTOM: The delta risk.

15 CHAIRMAN APOSTOLAKIS: The delta per hour?

16 MR. GRANTOM: Yes.

17 CHAIRMAN APOSTOLAKIS: So it's delta risk
18 per hour?

19 MR. GRANTOM: Yes.

20 CHAIRMAN APOSTOLAKIS: What's the delta?

21 MR. GRANTOM: Okay. Yes, it's the delta.

22 CHAIRMAN APOSTOLAKIS: So if I multiply
23 this now by 24, I will know what the increase in CDP?

24 MR. GRANTOM: CDP would be, yes.

25 CHAIRMAN APOSTOLAKIS: In --

1 MR. GRANTOM: Yes.

2 CHAIRMAN APOSTOLAKIS: I would like to
3 figure it out myself.

4 MR. GRANTOM: But that's why we have the
5 tool do it for him.

6 MR. PHELPS: Okay. We'll go to the next
7 slide here.

8 CHAIRMAN APOSTOLAKIS: Actually, no.

9 MR. REINHART: If you'll wait a second.

10 CHAIRMAN APOSTOLAKIS: Wait, wait, wait.

11 MR. GRANTOM: Okay.

12 MR. REINHART: I need to make a comment on
13 your slide there and I'm not sure what you are
14 understanding, but on that first block where he has
15 the different components out there. What we have told
16 the industry is regardless of the front-stop, if they
17 have multiple components out-of-service, we want a
18 risk-informed completion time calculated for that
19 configuration. Because there may come a time when you
20 calculate a risk-informed completion time that is
21 shorter than the front-stop and that's what they need
22 to follow.

23 CHAIRMAN APOSTOLAKIS: Oh. When you are
24 in multiple --

25 MR. REINHART: Multiple LCOs.

1 DR. SHACK: Well, you actually had a
2 couple of examples, I thought, were even with one
3 component, the risk-informed one was shorter than the
4 front-stop.

5 MR. BRADLEY: No.

6 CHAIRMAN APOSTOLAKIS: Well, it's not
7 unreasonable, given the way the regional allowed times
8 are determined.

9 DR. BONACA: So just for information, so
10 the way you calculate 24 days, it would give you
11 almost a factor of 1,000, right? So the mental 24
12 days is based on a risk --

13 MR. GRANTOM: 10^{-5} .

14 DR. BONACA: -- 5, yes.

15 MR. BRADLEY: STP is a three train plant.
16 A two train plant would not get 24 days for two
17 trains.

18 CHAIRMAN APOSTOLAKIS: Right.

19 MR. GRANTOM: Very true.

20 DR. BONACA: Yes, I tried to understand
21 the configuration.

22 MR. GRANTOM: Yes, we don't lose function
23 with two trains.

24 DR. BONACA: That's an increase 10^{-5} .

25 MR. PHELPS: All right. So what's it look

1 like rapidly or just the one you kind of wanted to see
2 where the numbers tracked off on us. The initial
3 part, the maintenance states are just in bar chart
4 form down here. This is the initial 4 system out-of-
5 service and indication of the increasing CCDP. We've
6 got the right ones on there.

7 MR. GRANTOM: Yes.

8 MR. PHELPS: We've got the right labels on
9 this one.

10 CHAIRMAN APOSTOLAKIS: I hope.

11 MR. PHELPS: Actually, that one came out
12 of the package. It's an editorial problem that we
13 didn't correct. So we said the time 24 hours right
14 here.

15 DR. SHACK: It's incremental, so there's
16 an I missing.

17 CHAIRMAN APOSTOLAKIS: You can't win.

18 MR. PHELPS: It's a reality.

19 MR. GRANTOM: The units are correct.

20 MR. PHELPS: The units are correct, yes.
21 We're getting closer, the units are correct.

22 CHAIRMAN APOSTOLAKIS: Eventually, it will
23 be a huge upgrade.

24 UNIDENTIFIED SPEAKER: In his own words.

25 CHAIRMAN APOSTOLAKIS: ICCDPOF.

1 MR. PHELPS: So we go through and we have
2 the new component, the new state with the bravo
3 training, high injection safety system. We see the
4 new change in our actual Risk Plan versus the Planned
5 Risk Plan. Once again --

6 CHAIRMAN APOSTOLAKIS: So there was an
7 emergent condition on Tuesday?

8 MR. PHELPS: Yes, sir. That's our example
9 there that we have got where we got down from the
10 previous page. This is the graphical. So there goes
11 your actual risk where you are moving ahead. The
12 component gets restored to service. Once again, our
13 slopes turn back into the -- basically the same from
14 the initial work plan to the same aesthetic components
15 that are out-of-service until everything is returned
16 to service and that will give us our core damage
17 probability for the week with a higher actual than the
18 plan, based on the emergent condition that occurred.

19 CHAIRMAN APOSTOLAKIS: When everything is
20 returned to service, shouldn't that drop down to zero
21 if it's incremental?

22 MR. GRANTOM: Well, we just -- no, because
23 we're just -- we flat line it out, because that's the
24 level we accrued for that week. And then what you
25 will find later on is we separately from control, from

1 the control, we take all of this information back to
2 the PRA group and we contiguously put these things
3 together and then we are able to capsule what was
4 mentioned by Mark Reinhart earlier that we have that
5 rolling 52 week look at what CDS did.

6 CHAIRMAN APOSTOLAKIS: But it does go down
7 to zero, does it not?

8 MR. GRANTOM: It goes to the zero
9 maintenance, maintenance stage.

10 MR. PHELPS: It's the zero maintenance
11 stage. We started the next week --

12 MR. GRANTOM: Yes, we started the next
13 work week, we would start from the zero maintenance.

14 DR. SHACK: If you haven't done anything
15 this week, it would have remained zero all week. But
16 that week he accumulated that much more.

17 MR. GRANTOM: We accumulated that, yes.
18 We accumulated that.

19 MR. BRADLEY: And you have a weekly
20 target?

21 MR. GRANTOM: Yes, see, our plan would
22 have been that green line. And like you have seen on
23 the previous slide, that was an actual one from the
24 plant, you saw that our actual was slightly higher
25 than the plant. Well, in this case, they would have

1 reported that our actual was higher and they would
2 have talked about why that happened and if any lessons
3 learned from that. Yes, sir?

4 MR. JIN CHUNG: Jin Chung at NRR. I have
5 two or three questions. Are you using the general
6 maintenance model for this?

7 MR. GRANTOM: Yes. Oh, yes, yes.

8 MR. JIN CHUNG: My second question is that
9 I presume you do have a 16 week rolling Maintenance
10 Program.

11 MR. GRANTOM: 12 weeks.

12 MR. JIN CHUNG: 12 weeks. Okay. That in
13 that schedule the maintenance work, I presume that you
14 are going to suspend some of them if that piece
15 created into this emergent or situation.

16 MR. HARRISON: We all do maintenance. Are
17 you asking us would we not do maintenance to bring the
18 cumulative down?

19 MR. JIN CHUNG: If you know the time
20 period.

21 MR. HARRISON: We would do the maintenance
22 that we need to do to maintain material condition of
23 the plant.

24 MR. JIN CHUNG: You would go ahead with
25 the plant scheduled maintenance?

1 MR. GRANTOM: Yes, we would do all the
2 scheduled maintenance that we would need to do. And,
3 Jin, as I mentioned before, you know, we collect this
4 data and we provide that rolling 52 week average. And
5 you can actually see over time what the core damage
6 frequency does over time and that's another way to
7 look at things. And you can start asking lots of
8 questions about why the rises and the peaks and all
9 that.

10 MR. JIN CHUNG: But you don't have an
11 instantaneous CDF that you suddenly start doing
12 things, that you say is intolerable?

13 MR. GRANTOM: Well, in the normalized down
14 there, yes, we will. As an STP it's hard to get to
15 it.

16 DR. SHACK: It's hard to get to understand
17 that.

18 MR. GRANTOM: Yes.

19 MR. BRADLEY: In the (a)(4) guidance we
20 have it that it's actually 10^{-3} is the number that is
21 in the (a)(4) guidance and the RMG for 4b will have a
22 similar speed limit on it.

23 MR. PHELPS: Yes. I mean, the reality is
24 when the actual component broke on emergent
25 conditions, what the operators need to do is they will

1 go in there with a plan, return to service time,
2 calculate what that projected increase is and the risk
3 number that we're going to get. I'm going to say away
4 from units, because you guys are all experts on that
5 and they confuse me as we get up to some value. If
6 there is -- if we approach the administrative limits
7 that we have at site, V⁶, and there are additional
8 compensatory actions or contingency actions that we
9 may very well be required to take, we may move to
10 working 24 hours a day, 7 days a week to return the
11 most risk significant component to try to drive those
12 numbers back down to avoid leading those. So those
13 are some of the tools that they provide really to the
14 on-shift crew to make those decisions on which way we
15 need to move to return to service.

16 DR. BONACA: Well, this is obviously
17 continuous in the presenters.

18 MR. BRADLEY: You have two trains. 10^{-3}
19 a really high number depends on how you are --

20 MR. PHELPS: You have to remember the
21 other presenters are presenting really their (a)(4).
22 They are not 4b pilots. But that criteria is in the
23 guidance that we have developed.

24 MR. GRANTOM: It's page 13 on the back of
25 the slide of the initial presentation.

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1 UNIDENTIFIED SPEAKER: Okay. Good.

2 MR. JIN CHUNG: Have you used the
3 truncation level of 10^{-9} or 10^{-11} ?

4 DR. SHACK: 10^{-11} .

5 MR. GRANTOM: 10^{-11} .

6 MR. JIN CHUNG: 11.

7 MR. PHELPS: And a lot of those are built
8 in. Like I said, we've got 22,000. When this program
9 first came into effect, it wasn't unusual during an
10 emergent condition to have to call our PRA group to go
11 run that one hour long program to determine that E^{-11}
12 truncation levels. But with our experience right now,
13 it's very rare that we encounter an emergent condition
14 that's not available for immediate number from the
15 operator that's already a set that's out there to pull
16 that information back in for us.

17 CHAIRMAN APOSTOLAKIS: Is your second
18 example shedding any additional light?

19 MR. PHELPS: No, that's what I was going
20 to ask. The second example really just show you --

21 CHAIRMAN APOSTOLAKIS: The same thing?

22 MR. PHELPS: -- when we are called back
23 in, it's about the same thing.

24 CHAIRMAN APOSTOLAKIS: Okay.

25 MR. PHELPS: So when you say if there are

1 any other questions or desire to see that, we'll go
2 over it. Other than that, if there are any other
3 questions --

4 CHAIRMAN APOSTOLAKIS: Are there any
5 comments or questions from the gentlemen around the
6 table?

7 DR. BONACA: Thank you for the
8 "gentlemen." That was generous.

9 DR. SHACK: The rest of us don't get a
10 chance to ask any questions.

11 DR. KRESS: You are not allowed.

12 CHAIRMAN APOSTOLAKIS: Wait, wait, wait.

13 DR. SHACK: Yes, sir.

14 MR. FLACK: John Flack, ACRS. I guess I
15 met Rick some time ago back in NRR when I was the
16 branch chief over there in the PRA Branch. And I
17 think you gave me the same answer on the loss of off-
18 site power due to hurricanes. But more importantly,
19 recently, of course, with the grid and the concerns
20 about the grid and communication between a grid
21 operator and the plant has come along.

22 And how do you reflect these changes and
23 you are initiating by frequency on loss of off-site
24 power, because the risk will be quite different if you
25 are taking out diesels, for example, during certain

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1 times of the year than at other times of the year.
2 But if you use a point estimate for the off-site power
3 loss, you're going to miss that contribution from the
4 risk if the grid isn't stable.

5 So again, I guess this follows up on
6 Bill's question about how you are accounting for these
7 changes in the grid performance during the year and
8 how is that reflected in the risk model.

9 MR. GRANTOM: There's a couple of
10 responses on that. First of all, you mentioned diesel
11 generators. The diesel generators do account for the
12 impact of on-site power and that would be reflected in
13 the risk profile. But if we are talking strictly
14 about the loss of off-site power frequency right now,
15 some of the information you are talking about is going
16 to be collected as we collect data and new updates of
17 data of events that occur.

18 I'm really concerned about trying to go
19 and say just because they have taken a transmission
20 line out somewhere, that all of a sudden I have a
21 basis by which to go and change PRA numbers. And the
22 other part of it is we're currently right now, and I
23 don't necessarily have a basis for doing that, the
24 other part of the answer is we're trying to deal with
25 a program here in 4b as something that we have control

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1 over.

2 And we can't do anything about the impact
3 of that out there, other than to ensure that we have
4 the required number of off-site power sources
5 available, which is a tech spec requirement that's in
6 there. We have to assure the availability of those
7 items there. So there's not really a whole lot of
8 basis for me to go and change the numbers. Now, we
9 have talked, as I mentioned earlier, about the fact
10 that during hurricane season, there might be enough
11 specific data to actually go and look at that and say
12 she would be using a slightly different distribution
13 during that time period there.

14 And we have also talked as part of
15 configuration risk management should be maybe not do
16 diesel generators during that period of time. To me
17 it's very undetermined as to whether I really have a
18 strong enough basis to do this. So part of the answer
19 to your question is currently we don't do anything.
20 Our loss of off-site power frequency has an analysis
21 behind it, based on data. That data is updated as the
22 PRA is updated based on events that occur.

23 It will be reflected as such, so it could
24 change in that regard. But because there may be a hot
25 day and there may be some grid instability or

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1 anything, currently we don't do anything.

2 MR. HARRISON: Well, I do point out that
3 in our risk management process and procedures if we
4 will be going to be taking a diesel out-of-service for
5 longer than it's normal allowed outage time, there are
6 some actions that we do with regard to checking with
7 the dispatcher.

8 MR. GRANTOM: Yes, well, let me finish.
9 I'm speaking from a quantitative perspective.

10 MR. HARRISON: Right.

11 MR. GRANTOM: Now, quantitatively, in
12 terms of risk management guidelines and those kind of
13 things, operators are in contact with dispatchers.
14 They are aware of those items. There are -- there
15 could be some areas there that we might want to
16 augment in terms of risk management guidelines to say
17 if you have these kinds of conditions out there, check
18 the availability of diesel generators, the turbine
19 driven auxiliary feed water pump. Those kinds of
20 things that we think would be appropriate that we
21 think we could do from a qualitative or risk
22 management guideline perspective.

23 John, I hope that helps with your
24 question. I don't know if I answered it completely,
25 because it -- we're not necessarily doing something

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1 quantitatively on that.

2 MR. FLACK: Yes, it does to some extent,
3 but I would just clarify the situation there. But, I
4 mean, if you are planning on taking diesels out for
5 long periods of time, the question of whether you're
6 going to do that during the summer months, as we know
7 that the increase in likelihood of loss of off-site
8 power is greater, would be considered in that
9 decision. And obviously, the risk would play out in
10 that decision. But if it's just being taken out as
11 based on a point estimate, of course, you're not going
12 to have that insight.

13 MR. GRANTOM: Well, you would see it in
14 the -- you would see it in taking the equipment out of
15 service. But I think where you would most likely see
16 that would be addressing your question is in the risk
17 management guidelines that we're presenting. This is
18 hurricane season. What's the status of the grid? And
19 we will have to do what we have to do to maintain the
20 material condition of the plant, if there is a need to
21 do something, but those other considerations, I think,
22 would be outside of the quantification. But they
23 would be part of the Configuration Risk Management
24 Program. And we're talking about those kinds of
25 things to put in there. Not only just for that, but

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1 other things.

2 CHAIRMAN APOSTOLAKIS: All right. Mark?

3 MR. REINHART: I need to go back to your
4 slide 13 for one minute and just make a comment. On
5 the third row down, the 24.00, you talked about the
6 3.0.3 situation and this is a little ambiguous to me,
7 because you are a three train plant. But one thing
8 that we, the staff, has said to the industry is we are
9 not yet ready to calculate the risk-informed
10 completion time for total loss of function. If they
11 are in 3.0.3, they are in 3.0.3 and follow 3.0.3.
12 We're not really ready yet to calculate a longer time.

13 MR. BOYCE: Yes, I was just going to try
14 and address also John's question. I think we were --
15 the question was directed at risk-informed completion
16 times for tech specs. But the real answer is
17 Maintenance Rule (a)(4) still applies. You've got to
18 assess and manage risk. If you've got an indication
19 that the reliability of the off-site power system is
20 degraded, that's covered under the (a)(4) program.
21 And you have got to, you know, pull out of the
22 maintenance. You've got to knock off work in the
23 switchyard. That's not covered under this program.
24 That's covered under the (a)(4) aspect.

25 Where this could meet the road is is if

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1 the reliability off-site power degraded to the point
2 where you declared your off-site power, there is a
3 preferred and alternate sources of off-site power
4 inoperable, at that point, you would go into your
5 program and you would take those switches and you
6 would say off-site power is unavailable and then you
7 would recalculate your risk-informed completion times.

8 Okay. I think in practice we wouldn't get
9 there. I think you would call up the transmission
10 operator and say hey, we need to have a higher
11 reliability of our -- of power coming to the site.
12 That's my guess. We currently have a RIS, I think,
13 that's trying to explore this issue further, by the
14 way. So I think that's the answer to the question is
15 (a) (4) that's primarily the governing factor here, not
16 the risk-informed completion time aspect.

17 MR. BRADLEY: Yes, and there's actually --
18 it's explicitly in the (a) (4) guidance that you could
19 go and look at, you know, the grid.

20 MR. GRANTOM: Right. And I know that EPRI
21 has been looking at, you know, reliability studies.
22 I mean, John Gaertner can talk about some of the
23 things we're doing in that area, but those haven't
24 translated into configuration risk quantification
25 tools yet.

1 DR. SHACK: What was -- Mark, can you
2 explain to me the implications of your comment again
3 a little bit more? I'm not sure I understood it.

4 MR. REINHART: On the Tech Spec 3.0.3?

5 DR. SHACK: Right.

6 MR. REINHART: Basically, Tech Spec 3.0.3
7 says if you run out of something you do in the tech
8 specs, like you have three trains, in their case, or
9 two trains and say HPSI pumps and all of your
10 components covered by that limiting condition for
11 operation are inoperable, you have one hour to start
12 a shutdown, etcetera. There is a Risk Initiative 6
13 that's trying to modify that. The industry --

14 MR. GAERTNER: If you have a required
15 action for a loss of function in your specs, then you
16 can apply Initiative 4b to it. If there is an
17 explicit required action, you know, you've lost two
18 trains, restore one train in six hours, you can apply
19 that. What you can't apply, basically, Initiative 4b
20 to are the 3.0.3 times themselves. If you are
21 entering 3.0.3, then you've got to shutdown those
22 pumps.

23 MR. REINHART: 3.0.3 gives you one hour to
24 start the shutdown?

25 MR. GAERTNER: If the condition is not

1 addressed.

2 MR. REINHART: Well --

3 MR. GAERTNER: I'm sorry, Mark. Let me
4 just finish. If a condition is not addressed, if you
5 would have a loss of function and it's not in your
6 specs, then you enter 3.0.3, then you can apply it to
7 that situation. There isn't a condition to apply it.
8 I'm sorry, Mark, go ahead.

9 MR. REINHART: It's an orderly shutdown,
10 loss of function, and we're saying we're not ready to
11 look at calculating those times, one hour to start
12 shutdown, be in mode whatever in six hours, etcetera.
13 We're not ready to calculate those times in risk-
14 informed completion time method.

15 MR. GRANTOM: I would like to address
16 something on this, too. I'm a risk manager and I
17 would like to calculate the risk of that. Because if
18 that's three trains of containment spray, you're
19 asking me to go induce a transient on an operating
20 plant for something that has nothing to do with core
21 damage frequency. Okay. So there is an issue there
22 about that.

23 I would tell you that if you calculated
24 loss of function for many of the risk significant
25 systems, you know, electric power, Solid State

1 Protection System, the risk is going to tell you 3.0.3
2 is right. You need to be going to 3.0.3. It's going
3 to be telling you that, even in the accrued amount of
4 time. But if you are dealing with other types of
5 components, then it's -- or other systems that don't
6 have the CDF impact like that, then there is an issue
7 there. And that's kind of a little bit where I have
8 a concern about that time frame.

9 MR. HARRISON: That's for Initiative 6.

10 MR. REINHART: Yes.

11 MR. HARRISON: At STP we use this example,
12 because STP is a three train plant. We have a
13 specific situation where we don't have a loss of
14 function.

15 DR. SHACK: Okay. But this is
16 specifically addressed then in Initiative 6.

17 MR. HARRISON: 6, right.

18 CHAIRMAN APOSTOLAKIS: I suggest that we
19 recess at this point and after we have a chance to
20 hear the other two presentations, maybe we can have a
21 more general discussion. But remember, this meeting
22 has to have another session this afternoon and, you
23 know, we are really pressed for time.

24 MR. BRADLEY: Yes, we have 40 minute
25 presentations from two others.

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1 CHAIRMAN APOSTOLAKIS: Yes.

2 MR. BRADLEY: Then we have all the time.

3 CHAIRMAN APOSTOLAKIS: Yes, well, if they
4 can make it 35 minutes, that would be great. Okay.
5 We'll be back at 11:00.

6 (Whereupon, at 10:43 a.m. a recess until
7 11:02 a.m.)

8 CHAIRMAN APOSTOLAKIS: We're back in
9 session. The next presentation is from the San Onofre
10 folks. Mr. Gary Chung, the floor is yours.

11 MR. GARY CHUNG: Okay. Thank you. My
12 name is Gary Chung. I'm a senior PRA engineer at San
13 Onofre. Our other speaker assigned to presentation is
14 Mike Phillips. He is the safety monitor software
15 expert from Sciencetech and is the vendor.

16 What we'll be talking about this morning
17 in 35 minutes or 40, okay, 35, safety monitoring, what
18 is it? Some of the features of the safety monitor.
19 Like the previous presenters, we'll talk specifically
20 to the attributes and our personal usage and
21 experience at San Onofre. With that, I'll turn it
22 over to Mike.

23 MR. PHILLIPS: Thank you, Gary. My name
24 is Mike Phillips, again from Sciencetech. Just a
25 reminder, San Onofre is not participating as a pilot

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1 plant for the 4b Initiative, but we're the original
2 users of the safety monitor and we wanted to provide
3 some information on safety monitor and how it has been
4 implemented.

5 None of the proposed 4b pilots will be our
6 safety monitor plants, but safety monitor is capable
7 of supporting the use of Initiative 4b. Safety
8 monitor is one of the many configuration risk
9 management tools. It is developed to be used by non-
10 PRA personnel, specifically operators and maintenance
11 planners and schedulers. It provides an actual
12 solution in quantification of the PRA model or the
13 modified PRA model for each specific configuration.

14 And it has been in use at San Onofre for
15 over 18 years. And it is -- sorry, 11 years and at 18
16 other sites, both within the U.S. and outside. Some
17 of the features of the software. We have performed
18 what we call "real mode," which is tracking the actual
19 historical status and configuration of the plant
20 equipment. We can evaluate proposed maintenance
21 schedules, evaluate the effects of removing and
22 returning equipment to service, various environmental
23 conditions, changes due to testing in progress, plant
24 mode changes and for certain equipment we, actually --
25 the users actually define the specific alignments of

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1 which trains are running and which trains are in
2 standby.

3 We also provide some information to the
4 operators, as far as equipment that is out-of-service,
5 what would be the return priorities and also
6 information as to giving the current configuration,
7 one of my most important pieces of equipment from a
8 risk basis. It allows us to track risk against
9 cumulative targets and also instantaneous risk
10 targets.

11 CHAIRMAN APOSTOLAKIS: So the word
12 "instantaneous" has become part of the vocabulary,
13 although it's not correct.

14 MR. PHILLIPS: Yes, that's correct.

15 CHAIRMAN APOSTOLAKIS: Okay.

16 MR. PHILLIPS: We keep plant configuration
17 and risk history databases. We can go back in time or
18 users have the capability to go back in time and see
19 what the configuration was and the associated risk and
20 it provides dynamic modification of initiating event
21 probabilities or frequencies and can also change human
22 error probabilities based on time-to-boil during
23 shutdown.

24 Some of the other features of the software
25 provide -- we have the ability to automatically

1 communicate with the plants tagging programs, operator
2 logs or scheduling programs. The PRA model is
3 imported from a number of PRA softwares. Internally,
4 safety monitor uses the SIMEX quantification engine.
5 We have a time dependent human reliability calculator
6 that some plants are using for shutdown. And we have
7 the ability to perform --

8 CHAIRMAN APOSTOLAKIS: This is the EPRI?

9 MR. PHILLIPS: No.

10 CHAIRMAN APOSTOLAKIS: No?

11 MR. PHILLIPS: Well, what would -- you can
12 -- the HRAs are based on the HRA Calculator. What we
13 would do is figure out when you are in shutdown
14 conditions, the time the operator has to take the
15 action can vary depending on the current water
16 temperature, the current heat load and so the final
17 HRA value may change because of the time they have to
18 recognize.

19 CHAIRMAN APOSTOLAKIS: Yes, but you input
20 that to your model. What model is that? The EPRI
21 model?

22 MR. PHILLIPS: It depends on the plant.

23 CHAIRMAN APOSTOLAKIS: Oh.

24 MR. PHILLIPS: The number comes from --
25 the numbers here come from the PRA model.

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1 CHAIRMAN APOSTOLAKIS: PRA.

2 MR. PHILLIPS: And you would use the same
3 method to determine if I have a short time, what's my
4 human failure probability and if I have, you know, say
5 10 minutes, it might be guaranteed failure. But if I
6 have 10 hours, my human failure probability is much
7 less, because I have a longer time to diagnose that
8 inoperator action is needed.

9 CHAIRMAN APOSTOLAKIS: Are you talking
10 about the San Onofre Risk Monitor?

11 MR. GARY CHUNG: Not specifically.

12 MR. PHILLIPS: This is --

13 CHAIRMAN APOSTOLAKIS: Yes?

14 MR. PHILLIPS: Well, San Onofre --

15 CHAIRMAN APOSTOLAKIS: No, no, first of
16 all, I'm a little bit puzzled.

17 MR. PHILLIPS: Okay.

18 CHAIRMAN APOSTOLAKIS: About why we have
19 this presentation today if it's not related to 4b.

20 MR. BRADLEY: The reason is that there are
21 a number of plants that are considering moving to 4b
22 and we're using the same essential tools for (a) (4)
23 that we would be using for 4b. ACRS asked for a
24 discussion of these tools. And this is just what we--
25 you know, this is the best information we have.

1 CHAIRMAN APOSTOLAKIS: Exelon is not
2 using.

3 MR. BRADLEY: Exelon is using PARAGON. So
4 we're going to give them, too. We're just trying to
5 give you an overview of all the tools that are out
6 there and we believe these all could be used for 4b
7 once the regulatory boundary conditions are
8 established.

9 CHAIRMAN APOSTOLAKIS: Yes, maybe we can
10 go directly to the SONGS' applicable presentation.

11 MR. PHILLIPS: Okay.

12 DR. SHACK: Well, let me ask a question.

13 MR. PHILLIPS: Okay.

14 DR. SHACK: How can you do the
15 calculations in real-time for a safety monitor when it
16 takes South Texas an hour?

17 MR. GARY CHUNG: Well, the real-time
18 solution typically takes five minutes or less and it's
19 a matter of the solution engine and software being
20 used in the form of the model and the truncation
21 limits.

22 DR. SHACK: Well, you're at five times
23 even minus 10, which is 10^{-11} -- which is E^{-11} . Okay.
24 I mean, is it the completeness of the model or it
25 really is the algorithm, the computational algorithm?

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1 MR. PHILLIPS: It's not so much the
2 completeness of the model. It's more the algorithm.
3 The San Onofre Model is a WinNUPRA Model that has been
4 converted into a TopLogic solution to a single fault
5 tree.

6 CHAIRMAN APOSTOLAKIS: In the monitor you
7 have a fault tree that your SONGS --

8 MR. PHILLIPS: Right.

9 CHAIRMAN APOSTOLAKIS: And in the PRA you
10 have a combination of event and fault trees.

11 MR. PHILLIPS: Right.

12 CHAIRMAN APOSTOLAKIS: Is that what slows
13 it down?

14 MR. PHILLIPS: Yes.

15 CHAIRMAN APOSTOLAKIS: Okay. Well, you
16 know, the monitor is a huge fault tree.

17 MR. PHILLIPS: Yes.

18 CHAIRMAN APOSTOLAKIS: The whole PRA is a
19 fault tree?

20 MR. PHILLIPS: Yes, yes.

21 CHAIRMAN APOSTOLAKIS: And that's the only
22 significant change you have to make from a PRA to go
23 to a monitor?

24 MR. PHILLIPS: Yes.

25 CHAIRMAN APOSTOLAKIS: Because the Chinese

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1 scientists were here two or three weeks ago and they
2 recalculate everything in two minutes using, you know,
3 an engine and whatever in the risk monitor. So we're
4 talking about a few minutes here and there.

5 MR. GARY CHUNG: Part of the answer and
6 maybe Rick can answer this, they use RISKMAN,
7 different software, different modeling.

8 MR. GRANTOM: Yes, and you don't know for
9 certain if they are using it the same way that we're
10 doing it or they quantify in this. I will tell you
11 that they are looking at some advances in the software
12 engines themselves and it has to go with some of these
13 BDDs where they are looking at no truncation and they
14 are going faster.

15 DR. SHACK: And you have never loaded your
16 model into this and run it to see what happens?

17 MR. GRANTOM: No.

18 DR. SHACK: Since it takes a RISKMAN
19 input.

20 MR. GRANTOM: Right. We haven't done
21 that. But I'm not familiar with everything that is
22 going on in that arena of what the Japanese are doing,
23 but I do know that there are some real interesting
24 work that is being done at the speed of quantifying
25 these large models.

1 DR. SHACK: But the question is --

2 CHAIRMAN APOSTOLAKIS: Are you guys
3 looking into the BDDs more seriously now to see
4 whether you can say dying or not or is it something
5 totally else?

6 MR. GRANTOM: Far future.

7 MR. GAERTNER: It's for the near future,
8 because it won't work on the current computer
9 operating systems.

10 DR. BONACA: My question was it uses a
11 second safety monitor from Sciencetech as the front
12 control on safety monitor, but in the back you are
13 managing the PRA, right? I mean, I get the
14 information from the PRA through the safety monitor?

15 MR. PHILLIPS: Yes.

16 DR. BONACA: Is it the complete PRA or is
17 it a simplified PRA?

18 MR. PHILLIPS: It's complete PRA.

19 DR. BONACA: Okay. But still you get
20 those kind of times.

21 MR. GARY CHUNG: SONGS 2 and 3 PRA is a
22 whole PRA. It has all the internal events and
23 external events, seismic, fire, explicitly modeled,
24 our metrics, our core damage frequency and large early
25 release frequency.

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1 DR. BONACA: Okay. Just one last
2 question.

3 MR. GARY CHUNG: Sure.

4 DR. BONACA: Do you have also a number of
5 prequantified configurations as --

6 MR. GARY CHUNG: We do not. We calculate
7 dynamically.

8 DR. BONACA: Okay. Thank you.

9 MR. GARY CHUNG: And safety monitor is
10 used by the PRA engineers, work control and work
11 planners and the shift technical advisor for each
12 shift. We also, I didn't put the bullets on here,
13 but, are peer reviewed against the ASME standard and
14 also reviewed by the staff as part of the Reg Guide
15 1.200 pilot. Okay. Just to compare attributes --

16 DR. SHACK: Just out of curiosity, what's
17 the contribution of fire to your CDF?

18 MR. GARY CHUNG: It's, approximately, a
19 quarter, seismic is, approximately, a quarter and
20 internal is, approximately, half.

21 CHAIRMAN APOSTOLAKIS: And the total
22 opinion is on the order of?

23 MR. GARY CHUNG: $4E^{-5}$.

24 CHAIRMAN APOSTOLAKIS: Okay.

25 MR. GARY CHUNG: And that's part of when

1 we get into the discussion whether we should exclude
2 external events for us, in particular. It may not be
3 applicable to other plants.

4 CHAIRMAN APOSTOLAKIS: Because you are not
5 in a seismically active area, right?

6 MR. GARY CHUNG: No, for that reason we do
7 include it. We need to include it because it's
8 another -- like a seismic event would be another way
9 of getting loss of off-site power and all our loss of
10 off-site power mitigating equipment would be affected
11 when we do a risk-informed completion time. So we, in
12 particular, have to include it.

13 The initiator dependencies are the same as
14 the PRA, so we do have fault trees for loss of CCW,
15 for example. The truncation levels are controlled by
16 the PRA group. We have a truncation level of $5E^{-10}$,
17 that was chosen primarily because it is five orders in
18 magnitude above our baseline. The translation from
19 the PRA model to the safety monitor is, for all
20 intents and purposes, if you had a Venn diagram, there
21 would be ovals overlapping circles. Just completely
22 identical except for a couple of things. The average
23 unavailability is removed.

24 CHAIRMAN APOSTOLAKIS: What is that Venn
25 diagram?

1 MR. GARY CHUNG: Well, when we run it in
2 real-time, it's a zero maintenance versus average
3 maintenance or a maintenance basic event that has --

4 CHAIRMAN APOSTOLAKIS: The same zero
5 maintenance of the SDP?

6 MR. GARY CHUNG: Yes, yes, the same
7 language. It's the same.

8 CHAIRMAN APOSTOLAKIS: In other words, you
9 are looking at the actual status of the components?

10 MR. GARY CHUNG: Yes, yes, yes.

11 CHAIRMAN APOSTOLAKIS: If it's up, it's
12 up. If it's down, it's down. Forget about the
13 average unavailability.

14 MR. GARY CHUNG: Right.

15 CHAIRMAN APOSTOLAKIS: Okay.

16 MR. GARY CHUNG: That's exactly right.

17 MR. PHILLIPS: Basically, you said all the
18 average maintenance or the average tested maintenance
19 base events to zero?

20 MR. GARY CHUNG: That's right.

21 CHAIRMAN APOSTOLAKIS: But then you have
22 to go back.

23 MR. PHILLIPS: And that's the zero
24 maintenance baseline or knowing baseline.

25 MR. GARY CHUNG: That's correct.

1 CHAIRMAN APOSTOLAKIS: So that means the
2 component is available?

3 MR. GARY CHUNG: Yes.

4 CHAIRMAN APOSTOLAKIS: Unless you know
5 otherwise.

6 MR. GARY CHUNG: Right. That's right.
7 That's right. It's available, but still susceptible
8 to other failure modes. And we use actual system
9 alignments versus average alignments. Everything to
10 reflect the real as-operated plant at that particular
11 moment. Human action treatment is the same as in the
12 PRA. We do map activities to basic events and that's
13 pretty standard for all safety monitor plants to make
14 the language accessible to the operators and work
15 control planners.

16 Okay. The SONGS' safety monitor model and
17 actually we actually just call it the PRA model,
18 because it's essentially the same in the safety
19 monitor. It's updated on the same frequency as the
20 PRA. When we modify the PRA, which at the maximum
21 we'll modify it once every refueling cycle, but we
22 typically do it much more frequently, and each time
23 that we do, we go through our control process and then
24 transfer it into the safety monitor.

25 CHAIRMAN APOSTOLAKIS: How many engineers

1 are in your PRA group?

2 MR. GARY CHUNG: We have seven.

3 CHAIRMAN APOSTOLAKIS: Dedicated to PRA
4 group?

5 MR. GARY CHUNG: They are PRA engineers,
6 yes. Treatment of common cause. It is treated just
7 as if it were -- just as the PRA. Uncertainty is the
8 same as in the PRA. If we typically -- again, we
9 spoke of this earlier, it's really the best estimate
10 value propagated to the fault tree for each of these
11 basic events. We don't -- for our CRM purposes, we
12 don't propagate the uncertainties through. We do it
13 for the base PRA.

14 CHAIRMAN APOSTOLAKIS: Not to create a
15 problem, but, I mean, we are dealing with very small
16 numbers, 10^{-6} and so on. Are we sure that propagating
17 the best estimate values is reasonable when the
18 acceptance criteria is 10^{-6} on the incremental
19 probability? I mean, shouldn't the uncertainties play
20 some bigger role here?

21 MR. GARY CHUNG: I think when we're, for
22 our purposes, doing our risk-informed completion time
23 or a delta calculation, uncertainties are prevalent in
24 the baseline and are prevalent after we take one or
25 two components out-of-service.

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1 CHAIRMAN APOSTOLAKIS: But the rule in
2 Regulatory Guide 1.174 says that you have to be
3 dealing with mean values when you make these
4 calculations, the delta CDF, the delta LERF and delta
5 CDP and also all those things. So at the end, we are
6 making judgments using CDPs or delta CDPs on the 10^{-6} ,
7 5 and so on.

8 MR. GARY CHUNG: Yes.

9 CHAIRMAN APOSTOLAKIS: Very small numbers
10 in the report. How sensitive is this number to change
11 in the input? I mean, if you are going with best
12 estimates, you have uncertainty about these things.
13 That worries me a little bit. I mean, how difficult
14 is it anyway with modern computers to propagate
15 distributions with Monte Carlo?

16 MR. GARY CHUNG: I can't answer that.

17 CHAIRMAN APOSTOLAKIS: It's not difficult
18 I don't think. I mean, now you can do it very easy.

19 UNIDENTIFIED SPEAKER: To give you an
20 explicit reference --

21 CHAIRMAN APOSTOLAKIS: Now, for real-time,
22 of course, you know, if you want to do it in five
23 minutes, we probably have a problem. On the other
24 hand, I mean, if you have certain criteria and
25 sensitive to it, you know, then so be it. I mean, the

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1 nexus can be with one hour.

2 MR. GRANTOM: Well, but that's, you know,
3 doing the -- the point is, we could go do an
4 uncertainty calculation. But it kind of goes back to
5 a little bit of we're trying to figure out a
6 completion time to the nearest hour or minute. We're
7 not trying to figure completion time to the nearest
8 millisecond.

9 CHAIRMAN APOSTOLAKIS: Yes, but all this
10 is --

11 DR. SHACK: Well, but you're also worried
12 about a risk of $1E^{-6}$. Now, it's really $1.5E^{-6}$.

13 CHAIRMAN APOSTOLAKIS: What if it's 5?

14 DR. SHACK: We're not going to lose too
15 much sleep.

16 CHAIRMAN APOSTOLAKIS: But what if it's 5
17 ⁶? How do you know it's not? You don't know that.
18 Because the best estimates that inputs here are really
19 judgments. They are not -- I mean, if they were mean
20 values, then you might say well, I'm losing something
21 on the way, but it's not a big deal. Right? In fact,
22 Doug True made the presentation here some time ago
23 showing that numerically a lot of these things don't
24 matter. But if you input what you call best estimate,
25 we don't really know whether --

1 DR. SHACK: What he is going to input,
2 George, is that same number he calls the best
3 estimate. He is going to put an error range on it and
4 make that his --

5 CHAIRMAN APOSTOLAKIS: But he's not.

6 DR. SHACK: No, but, I mean, if he did do
7 that, he would go back and do exactly what you said.
8 And so he would come up with the same answer. Because
9 he really doesn't really know the uncertainty.

10 CHAIRMAN APOSTOLAKIS: No. For components
11 we have uncertainty. We have data. We have all sorts
12 of things.

13 MR. GRANTOM: Well, I mean, we could use--

14 CHAIRMAN APOSTOLAKIS: I mean, if we don't
15 have that, we don't have anything.

16 MR. GRANTOM: Yes, well, we could use the
17 95th. We could use any number of different things.

18 CHAIRMAN APOSTOLAKIS: It's not a matter
19 of using them. It's a matter of using the correct
20 mean.

21 MR. GRANTOM: Right.

22 CHAIRMAN APOSTOLAKIS: And then we're
23 making too many arbitrary assumptions, it seems to me,
24 and I wouldn't mind it, but at the end I see very
25 small numbers to be used to make decisions. So it's

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1 a natural question. I mean, how sensitive are these
2 very small numbers?

3 MR. BRADLEY: Well, these are required as
4 part of being Capability Level 2 of the ASME standard
5 and Reg Guide 1.200, I believe there are requirements
6 in there, some of the supporting requirements of that
7 standard that address the need to make sure that your
8 values are means. And I don't think it directly
9 requires you to propagate all the distributions
10 through, but it does have inputs.

11 CHAIRMAN APOSTOLAKIS: No, but inputs, we
12 don't even know whether the inputs are means.
13 Somebody says they are. I mean, do they actually say
14 this is the distribution of failure of these valves to
15 open? This is the mean value. This is what I'm going
16 to use. I don't think so. They say the mean is this.
17 Why? Because by fiat.

18 MR. GARY CHUNG: Well, to the extent that
19 each of the basic event probabilities, those are mean
20 values.

21 CHAIRMAN APOSTOLAKIS: How do you know
22 that?

23 MR. GARY CHUNG: Well, based on our source
24 of data, there are log normals with the mean.

25 CHAIRMAN APOSTOLAKIS: So you do have

1 distribution?

2 MR. GARY CHUNG: Yes. Plant specific
3 data, yes, in our --

4 CHAIRMAN APOSTOLAKIS: And it would be
5 nice to see some sort of a sensitivity analysis on the
6 side. I think the major convincing case of all these
7 data CDPs of 10^{-6} and so on are indeed robust.

8 MR. GARY CHUNG: That's what they
9 shouldn't do.

10 CHAIRMAN APOSTOLAKIS: I mean robust.

11 MR. BRADLEY: The work that Doug True did
12 that you referred to earlier, I can't remember exactly
13 to look at that part as --

14 CHAIRMAN APOSTOLAKIS: He didn't do --

15 MR. BRADLEY: We did do that. We did some
16 of what you're talking about some time ago.

17 MR. GARY CHUNG: We have done it for the
18 mean value. We have not done for the --

19 CHAIRMAN APOSTOLAKIS: Yes.

20 MR. GARY CHUNG: And so that's a
21 legitimate question.

22 CHAIRMAN APOSTOLAKIS: I know.

23 MR. GARY CHUNG: So I intuitively believe
24 it will come out favorably. It's a legitimate
25 question.

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1 CHAIRMAN APOSTOLAKIS: Well, it would be
2 nice to see.

3 MR. GARY CHUNG: Yes.

4 DR. SHACK: Well, I mean, the differences
5 of two uncertainties doesn't get any smaller. That
6 much we know for sure.

7 MR. GARY CHUNG: Okay. CRM software
8 quality and configuration control. Our safety
9 monitors maintain and control under Appendix B
10 Software QA Program that is maintained by the vendor.
11 And on-site, our installation is controlled under our
12 Plant Software Control Program. And our model is also
13 verified and validated at the site.

14 Experience that we had at SONGS is that we
15 originally did this long ago before we had (a) (4)
16 added to the Maintenance Rule. We had the diesel
17 generate AOT extension to 14 days. And as a
18 commendment to that extension, we developed the CRM
19 tool and program. Over the years, our accrued risk,
20 I mentioned earlier it's $4E^{-5}$. It started out several
21 years ago at $8E^{-5}$. And through plant modifications
22 and reduction in model conservatives and we have got
23 it to half that. And then over time, better plant
24 understanding of risk impacts of planned and unplanned
25 actions.

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1 This is one of the notes he had here is
2 automated data collection interface is in use at
3 Perry. At San Onofre, we have the capability. We
4 choose at this point not to use it, because it still
5 requires manual review of each of the in-service times
6 to see if it was actually out-of-service or big
7 operable or little operable. At times, this could be
8 quickly restored, even though it's considered
9 inoperable. So we need to take a look at those
10 situations.

11 There is automatic schedule evaluation
12 input in place at many plants. Again, we do a
13 modified version. I'll go into that in a little bit,
14 but that is done at some plants. And data collection
15 that SONGS has done for historical purposes, it is
16 maintained within the 1.177 guidelines. So we do on
17 an annual basis all our risk-informed applications we
18 track the impact of those.

19 Here is a screen shot of the safety
20 monitor. A couple notes, it's very busy. One of the
21 things that we did is we still allow completion time
22 and this allowed completion time is based on, for our
23 plant, is this San Onofre we've got up here, yes, is
24 $1E^{-6}$ accumulated probability delta over the week. So
25 it's a delta CDP over the week of $1E^{-6}$. And so if we

1 maintain that configuration, we can go this many hours
2 before we accumulate $1E^{-6}$.

3 I may be jumping ahead, but how the work
4 planners use this is four weeks in advance they will
5 input their scheduled maintenance. Now, its time
6 phase, how some equipment goes out earlier in the
7 week, some later in the week. As a first cut, they
8 will take them all out simultaneously and see if the
9 risk is acceptable and whether the allowed completion
10 time is great than in hours of a week. So in this
11 case, it's much more hours than a week.

12 MR. PHILLIPS: Yes.

13 MR. GARY CHUNG: Now, we also do a list
14 before our completion time for LERF. In fact, it's in
15 blue highlight here, because that's limiting
16 completion time between CDF and LERF.

17 CHAIRMAN APOSTOLAKIS: So this is not real
18 back here. This is done when you plan maintenance?

19 MR. GARY CHUNG: Well, we do it in three
20 phases. One is four weeks in advance to what they
21 planned to do and so then if it's acceptable, then
22 they issue out all the maintenance orders and those
23 things. Things can happen in between four weeks in
24 advance. And when they actually do, it's a one week
25 advance they do the identical same thing. And then

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1 one day in advance of the actual taking place, they
2 will run it one more time. And then when it is in
3 play or these maintenances are occurring, each shift
4 at STA will run the real configuration at that point
5 to verify what the work planners have already done.

6 CHAIRMAN APOSTOLAKIS: When you say
7 "they," you mean your group?

8 MR. GARY CHUNG: No. The only time we
9 come involved is if there is an emergent issue that
10 they can't handle.

11 CHAIRMAN APOSTOLAKIS: So who does this,
12 the maintenance people?

13 MR. GARY CHUNG: In planning so
14 maintenance and work control, when we are in the STA,
15 the operations crew will also run it in real-time. So
16 they will hand over -- when they do the calculation
17 one day in advance, they keep that result and hand it
18 over to operations and operations will run it on their
19 own and if there are emergent additional items that
20 come out-of-service, they will add that out-of-service
21 to that configuration and see what they have got at
22 that point.

23 And they are guided by procedure on what
24 to do at that point. If they get a result that's too
25 high, then they go into risk management actions. They

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1 recalculate or try to move things around or bring
2 things back in-service. And if the result is they
3 can't avoid it, then they will contact the PRA group
4 or there are other compensatory measure or items that
5 we can do to bring the risk down.

6 DR. KRESS: What are the three lines?
7 What are they used for?

8 MR. GARY CHUNG: This is typically found
9 on most plants, as far as colors, YELLOW, GREEN, RED.
10 RED is the highest at $1E^{-3}$. You never enter there
11 voluntarily.

12 DR. KRESS: Even with a spike?

13 MR. GARY CHUNG: Well, that's a good
14 question, because the next slide -- here is a
15 schedule. We've got some peaks above the RED. Now,
16 this is in our plant, because we assume all the
17 configurations occur one week, and so we would just
18 get one block diagram. But if you did phase them in,
19 this is what you would see. And if this was scheduled
20 maintenance and you saw these peaks, then you would
21 reorder or reshuffle your planned maintenance to bring
22 the peaks down below to acceptable levels.

23 CHAIRMAN APOSTOLAKIS: But is this the
24 annual CDF for a particular configuration?

25 MR. GARY CHUNG: Yes.

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1 CHAIRMAN APOSTOLAKIS: What you call
2 venues?

3 MR. GARY CHUNG: Yes.

4 CHAIRMAN APOSTOLAKIS: Okay.

5 MR. GARY CHUNG: Yes.

6 CHAIRMAN APOSTOLAKIS: So everything we
7 see here in the vertical axis is core damage frequency
8 per year.

9 MR. GARY CHUNG: Yes.

10 MR. PHILLIPS: Correct, correct.

11 CHAIRMAN APOSTOLAKIS: Given different
12 conditions.

13 MR. GARY CHUNG: Yes.

14 CHAIRMAN APOSTOLAKIS: So for the peaks,
15 certain equipment are out.

16 MR. GARY CHUNG: Right.

17 CHAIRMAN APOSTOLAKIS: But it's still
18 annualized?

19 MR. GARY CHUNG: Yes.

20 CHAIRMAN APOSTOLAKIS: Okay.

21 MR. GARY CHUNG: Yes.

22 DR. BONACA: And so the big spike, you
23 feel like the plant in that configuration forever, it
24 would come out to the --

25 MR. GARY CHUNG: Exactly.

1 DR. BONACA: -- difference involved in the
2 number of hours.

3 MR. BRADLEY: In this case, if it was at
4 $9.5E^{-4}$, that would be your annualized.

5 DR. BONACA: That's a way, that's a way to
6 look at it, yes. Yes, what I'm saying is, you know,
7 each one of them presents a new plan.

8 CHAIRMAN APOSTOLAKIS: So can I have a
9 core damage frequency which is 10 for two minutes?

10 MR. GARY CHUNG: 10.

11 CHAIRMAN APOSTOLAKIS: 10.

12 MR. PHILLIPS: Not by the current (a) (4)
13 guidance.

14 CHAIRMAN APOSTOLAKIS: What does (a) (4)
15 say?

16 MR. BRADLEY: The (a) (4) says never
17 voluntarily get in a situation where you are --

18 CHAIRMAN APOSTOLAKIS: I am not
19 volunteering.

20 MR. BRADLEY: -- $1E^{-3}$.

21 CHAIRMAN APOSTOLAKIS: I'm running and it
22 is an emergent condition.

23 MR. BRADLEY: Yes.

24 CHAIRMAN APOSTOLAKIS: And all of a sudden
25 I lose things and I see my CDF shut up to 10.

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1 MR. BRADLEY: Yes.

2 CHAIRMAN APOSTOLAKIS: But then in a
3 minute I bring it down.

4 MR. BRADLEY: You lost enough to get it
5 up.

6 CHAIRMAN APOSTOLAKIS: First of all, do I
7 have to notify these fellows here?

8 MR. BRADLEY: I'm pretty sure there will
9 be a number of others interested to stand in.

10 (Everyone talking over one another.)

11 UNIDENTIFIED SPEAKER: Yes, there are a
12 number of other --

13 COURT REPORTER: I can't hear.

14 UNIDENTIFIED SPEAKER: You would be at
15 3.0.3 a long time before that.

16 UNIDENTIFIED SPEAKER: She is having
17 trouble following all this.

18 COURT REPORTER: Yes, I can't hear you
19 two.

20 CHAIRMAN APOSTOLAKIS: Next time, just
21 speak up, come closer. Well, I don't know. I mean,
22 what is stopping us? 3.0.3?

23 MR. GAERTNER: There is a whole litany of
24 things that would stop you from getting a CDF of 10.

25 CHAIRMAN APOSTOLAKIS: You don't have time

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1 to react. It just happens.

2 MR. GAERTNER: I can't even imagine what
3 would be -- I mean, you would have to --

4 CHAIRMAN APOSTOLAKIS: I'm sure there
5 would be an --

6 DR. KRESS: I can't imagine. I mean, 10
7 was simply pulled out of there. What if it's 3?

8 CHAIRMAN APOSTOLAKIS: Yes.

9 DR. KRESS: Or two.

10 CHAIRMAN APOSTOLAKIS: Two, two.

11 DR. SHACK: You would have to lose a lot
12 of equipment.

13 MR. GAERTNER: Yes, you would have to lose
14 a lot of equipment.

15 MR. PHILLIPS: I can't imagine getting --
16 having things fail to get in that position and not
17 inducing a transient on the plant. That would
18 probably result in an automatic trip.

19 CHAIRMAN APOSTOLAKIS: I think you're
20 right. I think you're right. Most likely it was some
21 sort of external event that defeated a number of
22 equipment, right, and the CDF skyrocketed, but the
23 same event caused the --

24 DR. SHACK: I mean, if it's involuntary,
25 George, there's not a whole lot they can do about it.

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1 CHAIRMAN APOSTOLAKIS: Oh, we punish
2 involuntary just as much.

3 DR. SHACK: Punishment will be the least
4 of their concerns.

5 CHAIRMAN APOSTOLAKIS: No, but
6 theoretically though -- wait a minute. Nothing may
7 happen. Remember, this is the average frequency,
8 right? So you have to go to the Poisson distribution
9 and find the probability. That is still low.

10 DR. BONACA: I think the reason why it's
11 significant to look at it is that, you know, later on
12 they are going to propose an instantaneous average
13 annual CDF. And, you know, with every plant moving to
14 that direction, we have to understand what that means
15 in the aggregate. You have 103 plants.

16 CHAIRMAN APOSTOLAKIS: How many minutes
17 are in a year?

18 DR. BONACA: Well, all you have to do is
19 to make a couple of --

20 MR. GRANTOM: 63 hours times 60, 60 times
21 60.

22 CHAIRMAN APOSTOLAKIS: 8,700. So if you
23 divide 10 by 8,700, that's a very low number. You're
24 not going to have a core melt in two minutes.

25 DR. BONACA: You still have the two

1 minutes, huh?

2 CHAIRMAN APOSTOLAKIS: It's just
3 compressions. I'm telling you. We are used to --
4 well, anyway. Gary, can you speed it up a little bit?

5 MR. GARY CHUNG: Sure. No questions,
6 please. This is --

7 CHAIRMAN APOSTOLAKIS: By the way, Gary is
8 my former student.

9 MR. GARY CHUNG: I'm used to this.

10 CHAIRMAN APOSTOLAKIS: I was about to say
11 that you listen.

12 MR. GARY CHUNG: This is the interface to
13 the operators when they removed components out of
14 service, and so that's something that we use as well.
15 This is a safety function display. Mike, maybe you
16 can speak, because this is not something that we use
17 this on.

18 MR. PHILLIPS: Yes. This is something
19 that a number of safety monitor plants are now in the
20 process of building, defense-in-depth models and
21 qualitative models, to add to their current
22 quantitative safety monitor models.

23 MR. GARY CHUNG: Okay. Similarities and
24 differences between the base PRA and safety monitor
25 PRA. I spoke to this pretty much earlier. They are

1 essentially the same, except we use zero actual
2 maintenance versus average and actual alignments
3 versus average. The safety monitor can also adjust
4 the initiating event frequencies, for example,
5 adjusting loss of off-site power frequency, and also
6 change failure probabilities to match real-time plant
7 conditions.

8 I went over this at least the first
9 bullet, how maintenance uses it. The second bullet is
10 the STA also does it in a real mode with the current
11 plant configuration. And then case studies are done
12 using the safety monitor primarily for speed purposes.
13 We use it in hypothetical mode.

14 CHAIRMAN APOSTOLAKIS: So is there an
15 application of this that South Texas does that you
16 don't do?

17 MR. GARY CHUNG: An application?

18 CHAIRMAN APOSTOLAKIS: Well, yes. I mean,
19 do they use it for certain activities that you are not
20 using it for yet?

21 MR. GARY CHUNG: I don't know of any.

22 CHAIRMAN APOSTOLAKIS: Okay.

23 MR. GRANTOM: Yes, I don't think so.

24 MR. GARY CHUNG: And in fact, we present
25 this also, because we expect ourselves as SONGS to

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1 follow on the pilots to the 4b process.

2 CHAIRMAN APOSTOLAKIS: Oh, so you will?

3 MR. GARY CHUNG: We will eventually go
4 through this. Model control. Are you interested in
5 model control? We could bypass this.

6 CHAIRMAN APOSTOLAKIS: No.

7 MR. GARY CHUNG: Okay. Environmental test
8 factors that are modeled. What these are primarily
9 are adjustment factors that we use in real-time space
10 or even in plant -- well, in plant space also as it
11 applies. When we have people in a switchyard, we will
12 adjust the loss of off-site power frequency. Our
13 plant is located at Camp Pendleton.

14 If we have fires at Camp Pendleton near
15 our incoming lines, we can adjust the loss of off-site
16 power frequency. The same with tornado warnings.
17 Rarely, but it does happen, we have kelp intrusion
18 coming into the intake, tsunami warnings. I
19 understand yesterday or this morning we had a tsunami
20 warning on the west coast. Earthquake warnings also
21 we spoke of earlier. The last bullet, degraded grid
22 voltage. We're actively pursuing how we can do this
23 and adjust the loss of off-site power frequency.

24 A lot of these are -- currently the
25 adjustment factors are engineering judgment, but we

1 insert them primarily, at this point, to sensitize
2 operations and maintenance that there is an effect on
3 the PRA when these particular factors occur.

4 Types of users. We went over that. The
5 last bullet is significant only to the extent that
6 most utilities do this. They have PRA engineers
7 available to assist work planners and operations if
8 they are in a position where they have to do a
9 recalculation or, in like STP's case, there is a new
10 configuration they haven't gotten in their database.

11 And to summarize, our Control Risk
12 Management Model like other applications is affected
13 by just general PRAs use primarily because it's the
14 same model, and SONGS has successfully conducted the
15 configuration of risk management using the safety
16 monitor for over 11 years. And the safety monitor can
17 provide a blended approach using the safety function
18 display and core damage risk calculator.

19 CHAIRMAN APOSTOLAKIS: How many engineers
20 do you have in your PRA group?

21 MR. GRANTOM: Three.

22 CHAIRMAN APOSTOLAKIS: How come you have
23 seven? That's why it takes him an hour, right?

24 MR. GRANTOM: Well, I need to characterize
25 that separately. I have three sections that report to

1 me. I have the PRA Configuration Control, which are
2 the people responsible for the model. That's three
3 people. I did have four, but we had a loss of
4 personnel recently. There was four.

5 I have another group that does
6 applications and development. That's another three
7 people. And then I have another group of people who
8 do implementation of Option 2, the Exemption from
9 Special Treatment Requirements. That's another two.
10 So in total there's eight people, but the people who
11 maintain the model is three people right now.

12 MR. GARY CHUNG: That would match up with
13 ours. We have three that maintain it probably full-
14 time, three on applications work including myself.

15 CHAIRMAN APOSTOLAKIS: I see.

16 MR. GARY CHUNG: Yes.

17 MR. GRANTOM: Yes. The organization for
18 implementing a Risk Management Program at a station
19 really needs to have the three elements, people who
20 maintain the model, do analysis on the model, people
21 who build tools that other organizations can use and
22 make certain it's consistent with the PRA. And then
23 in our particular case that's extended because of
24 Option 2, which is so extremely broad in its
25 application here you have to specifically work with

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1 program owners to amend procedures and it kind of
2 tends to --

3 CHAIRMAN APOSTOLAKIS: Very good. Any
4 questions for the two gentlemen up there from the
5 table, the NRC, public? Thank you very much.

6 MR. GRANTOM: Thank you.

7 CHAIRMAN APOSTOLAKIS: The next
8 presentation is by Mr. Hughes and Mr. Steinmetz.
9 Hughes is the founder of Aaron, do you know that?
10 Aaron Corporation?

11 DR. SHACK: Yes.

12 CHAIRMAN APOSTOLAKIS: PRA people to him.
13 And Aaron now is captive with Exelon. It's a very
14 rare move.

15 MR. HUGHES: I'm Gene Hughes, the Director
16 of Risk Management for Exelon. Coming last is always
17 a pleasure, so I will start by saying we tend to
18 combine the EPRI cause-based method and the time
19 reliability correlation in doing our HRA. We do it
20 differently from station to station, but I noticed you
21 had asked the question what people do. We have a best
22 practice that we gravitate toward and so as we do
23 three year updates, we move more and more toward
24 reliance upon the EPRI cause-based method.

25 One other thing we do on HRA, we're

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1 skeptical. So when we finish doing all of the HRA
2 values within a study, we tend to stand back and look
3 at them and see if they match up and if they are
4 logical, then we spend time with operators where we
5 try to validate it to see if it's coming out with
6 something that makes sense.

7 The second thing. We believe -- I think
8 there's about 35 people in the Exelon Risk Management
9 Team. We have one person at each site. We have a
10 team that maintains the models. I have got a slide
11 that will just show you briefly what that is, so I
12 will go through that.

13 The bulk of this presentation is aimed at
14 showing you the process we use and the tool we use.
15 I have got John Steinmetz here. He has been with the
16 Commonwealth Edison side before the merger that made
17 Exelon. He has been with Exelon ever since. He wrote
18 one of the first procedures for how to do this type of
19 work for Commonwealth Edison. He is currently
20 assigned at the Dresden Station, so he is the guy
21 there and I will explain what he does.

22 CHAIRMAN APOSTOLAKIS: So are you under
23 the pilot for 4b?

24 MR. HUGHES: We are not a 4b pilot. We
25 have attended the sessions that the NRC has held with

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1 the public and I would commend Mark for what he has
2 pulled together, and I would commend all of you to
3 consider attending. It's a very free flowing
4 discussion and very useful. So we're interested. I
5 think it has real potential, but we have not made the
6 commitment to go forward.

7 We are merging, as you know, with Public
8 Service Electric and Gas. The Hope Creek Station is
9 a pilot and we are in the process of becoming engaged
10 with that. So as of today, that operation from a risk
11 management perspective does not report to me. It will
12 in a few weeks to a month or two and then we'll begin
13 to get engaged in how we pull that together. So we're
14 in that process as we speak, but they would have to
15 speak for themselves. I cannot speak for them.

16 How do I go down, Mike? Okay. How are we
17 structured. All of the PRAs that we have that are for
18 boiling water reactors are under Ed Burns. All the
19 PWR PRAs are under Doug True. Within the team we have
20 people assigned as model owners that have two stations
21 per, so they work with what we call our best practices
22 to move them in the right direction. We have
23 Corporate Staff, Supporting Analyses and we support
24 the Applications.

25 There is a key ingredient in this

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1 organization, which is the one guy at each station
2 like John who we call the "point of the spear" or the
3 key guy who works intimately with planning,
4 scheduling, work control, supports any NOED that needs
5 to be done, any analysis that's done, works on the PRA
6 updates, supports a host of things, is engaged right
7 now heavily in MSPI, but he works as a member of the
8 team.

9 So every Monday morning the entire Risk
10 Management Team, including the 10 people that work at
11 the stations, one per station, get together and we
12 have about a half our phone call of what are we doing,
13 where are we going. So that's the way we're
14 structured.

15 We use a blended approach. We believe in
16 it. The history of PARAGON, which is the tool you
17 will see, is that it originally began as ORAM. ORAM
18 was developed under EPRI. ORAM-Sentinel was developed
19 under EPRI and PARAGON licenses EPRI technology in it.
20 So it's consistent technology start to finish.
21 Commonwealth Edison and PECO formed Exelon. PECO was
22 heavily involved in the first ORAM development and
23 also heavily involved in Sentinel for at power. So
24 it's natural for Exelon to be heavily engaged in this.

25 It uses a blended approach, which is

1 fundamental in the way we view the analysis. We view
2 the PRA as a process that generates insights. We are
3 skeptical of the PRA. I have spent 30 years doing PRA
4 analysis and I'm skeptical of it. I love it. It's
5 wonderful, but it's only valuable when you understand
6 it. So you have to come to it with a calculation, a
7 review, a process, validate it, get the insights and
8 understand it.

9 There are other things that may not be in
10 the PRA that are important to us. So from the
11 defense-in-depth side we worry about things like maybe
12 there's something that's not a core damage event, but
13 it's something we want to protect. We also think that
14 there is a difference between two risk scenarios with
15 the exact same number. You may have two 10^{-7} values,
16 but if one is a single about which you know very
17 little and one is a set of five failures about which
18 you know a great deal, those are fundamentally
19 different. So what you do in managing risk has to
20 take into account all of your knowledge, and our goal
21 at the bottom of this chart is risk management.

22 CHAIRMAN APOSTOLAKIS: Essentially, what
23 you're saying is that the distributions are key.

24 MR. HUGHES: Absolutely. This is what the
25 heart of the thing looks like. What we do is we

1 calculate risk values for different end states using
2 the PRA. We then segment the end states in this
3 particular case going from -- eyesight is a horrible
4 thing for a presentation. I'm too far to see that and
5 not close enough for this one.

6 If you look at the number of emergency
7 diesel generators, this is for Peach Bottom, the
8 emergency service water, emergency cooling water and
9 Conowingo, you go through these different end state
10 determinations and then we have colors. And I will
11 show you in a second what these colors mean and how we
12 generate them.

13 Now, when we get to showing you the tool,
14 John is going to show you what a planner does in
15 looking, as Gary described, four weeks out, two weeks
16 out, one week out. At Limerick, for example, some of
17 our stations tend to look at a day or at a longer
18 period. Some of them, Limerick is a good example,
19 looks hour to hour. So the planning guy can move the
20 window, the work window, up or back and see what the
21 impact is.

22 He is going to then show you the operator
23 view. From the operator view you see something very
24 significant. The operator can look on the first
25 screen and see what is the plant condition this model

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1 thinks I have. When the operator turns to it, he
2 already knows what the plant condition is. That's his
3 job. He knows what equipment has failed or what they
4 are going to take out-of-service.

5 By having a tool that displays that back
6 to him, he can immediately validate this is the right
7 configuration or whoa, wait a minute. Then it shows
8 him the risk information in a way that he can manage,
9 and I will show you what the guidelines are for that.
10 But this shows how we determine different cases.

11 This is one for Clinton. It doesn't have
12 as many cases, but we go through. For defense-in-
13 depth there is a structured process to generate input
14 to this and no presentation to the ACRS is complete
15 without a little of Doug True. He couldn't be here,
16 but he generated this chart. Now, this chart we don't
17 do every time, but I thought it was a very significant
18 thing for you to see, because it helped us.

19 Early on when we were doing this, this is
20 from 1997, we looked at so many different cases. How
21 can you verify that it makes sense? How can you
22 review them all? What can you do? And then we just
23 were playing around, Doug plotted them like this, and
24 then we started playing. Okay. Does that make sense?
25 Why are the peaks the peaks? Why are the valleys the

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1 valleys?

2 CHAIRMAN APOSTOLAKIS: Tell us what --
3 where we're looking.

4 MR. HUGHES: What you're looking at is
5 multiples against the core damage frequency for
6 different combinations of things out-of-service. In
7 other words --

8 CHAIRMAN APOSTOLAKIS: So --

9 MR. HUGHES: For a combination of SLC out-
10 of-service and RCIC out-of-service, in that surface
11 there is a bar that you can find.

12 CHAIRMAN APOSTOLAKIS: Okay.

13 MR. HUGHES: So if you find one and you
14 say I want to look at that peak, you can pull it back
15 and you can look at it and it has no value in the
16 tool, except to just show that we play. We do the
17 calculations. We look at them and we use it to help
18 us ask questions.

19 Defense-in-depth, looking at Limerick, I
20 have got two cases in the presentation and I apologize
21 for not having more information on the background that
22 led to the decision, but I just wanted to demonstrate
23 the decision. It's a blended decision. What that
24 means is here's a case where the core damage frequency
25 goes up by a multiple of 15.61. We use 2, 10, 20.

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1 When the core damage frequency increases by a factor
2 of 2, we go from GREEN to YELLOW, a factor of 10 to
3 ORANGE, a factor of 20 to RED.

4 Originally, one of our stations had 2, 10,
5 30. There is no fundamental basis that I can display
6 for that, but logically it made sense when we looked
7 at the cases that that was the kind of management we
8 thought we should apply. We could in the future go to
9 a fifth color and we are candidly, internally, quietly
10 thinking about it. We have made no commitment to do
11 it.

12 I would like to differentiate between 100
13 percent available and less than a factor of 2, so
14 being GREEN could be 1.9 times core damage frequency,
15 but as a practical matter you would not want and we do
16 not want to sit there. So when you're GREEN, the goal
17 is to still be at 100 percent and there might be a way
18 to improve what we do and we're constantly looking at
19 that.

20 So this is a case that is ORANGE. It's
21 ORANGE with the core damage frequency ORANGE, but
22 notice that the safety functions are displayed, so the
23 operator can see that. The plant transients are
24 looked at in terms of the risk contribution, where is
25 it coming from, and this is the overall status.

1 Now, here is another case where the
2 overall status is YELLOW, but the core damage
3 frequency is GREEN. But from a defense-in-depth
4 perspective, when we sat down with operations, with
5 all the various people and we talked about what do we
6 want to do, the consensus was we want to call this
7 condition out. It involves suppression pool cooling
8 loop out-of-service. We want to take action, so this
9 is the right appropriate action to take.

10 Now, yesterday someone said well, is it
11 possible that you could have a core damage frequency
12 above 2, but you would still call it GREEN or above 10
13 and you would still go, and the answer is yes. We
14 candidly could have such a case. What that would mean
15 is we learned something in the process that was not in
16 the model that we thought was something that was
17 actually used, a procedure exists, and we'll commit to
18 put it in the model later, but we can affect this
19 right away.

20 Fire. I know you have asked questions
21 about external events. Fire is not in the model. We
22 have thought about it. We have done some preliminary
23 investigation in it. We're actively engaged in
24 building fire PRAs and bringing them up across the
25 fleet, but we have not come to the point that we have

1 a consistent process for putting it in this model.

2 Likewise, the 4b application. I could
3 envision taking the end states that I had and
4 associating with them a time at which it changes to
5 another color or at a time at which actions are taken
6 and we could do that, but we have not made that
7 decision and we have not gone through the process of
8 fine structuring the process. As Mark said, it's the
9 PRA, it's the process all together.

10 And in terms of doing all these
11 calculations, the PRA model that we use is the same
12 PRA model. We change the truncation limit from a
13 factor of 10^{-12} for a limit to 10^{-10} . We look at it.
14 We worry about whether that's capturing the right
15 thing or not, but we go through a process to try to
16 get a large number of cases. We solve them ahead of
17 time. We run them and then we put them in the model.

18 Planning and scheduling. What do they do?
19 The site RME, like John, runs the PRA model and loads
20 these things in the result. When we have an updated
21 model, it's available. By the way, PARAGON is on the
22 server, so it's available throughout the entire Exelon
23 fleet. Any plant can see any other plant, any office
24 can see anybody.

25 Emergent things happen. The PRA results

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1 show up WHITE. So if we don't have the case pre-
2 solved, we get WHITE from PRA. We get defense-in-
3 depth information anyway, and so we have some
4 information. We can contact John. We can run the
5 case. We can verify it. So we tend to have the PRA
6 people in the game of running the case, studying it,
7 making sure it's right. They know what the limits
8 are. They know what the assumptions are and we have
9 the information presented.

10 I think I'm ready for John here in just a
11 second. No, I have got a couple more slides. Real
12 quick. When you're GREEN, the desire is to preserve
13 operable equipment, worry about things that could
14 affect spacial separation. We have procedures. They
15 are normal procedures, normal work controls, but we
16 don't want to violate the redundancy that we have
17 without thinking about it. If we're going to bring
18 scaffolding in, we want to know how that's done and we
19 worry about preserving defense-in-depth.

20 This is a very brief summary. There is up
21 here GREEN. I just covered YELLOW, correct the cause.
22 It says as soon as practical. As a matter of course,
23 most of the time if we're YELLOW, we work it around
24 the clock. So we really go after YELLOW. We try to
25 move it back up very aggressively.

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1 If it's ORANGE, you have to get senior
2 management review and approval prior to entering it.
3 We minimize the exposure. We work it around the clock
4 as a matter of directive. And RED, of course, we
5 don't go there if we can possibly help it and if we're
6 there, we get the heck out of there as quick as
7 possible.

8 This happens not infrequently, that we'll
9 enter YELLOW, come back out. We'll plan around
10 actually entering YELLOW, but manage the risk. We
11 look at contingency actions and we worry about that.
12 Every day on the morning phone call at 8:00 across the
13 entire Exelon fleet, every plant identifies what color
14 it's in for the day and we run the operation to make
15 sure we're working on that. And I think you're next,
16 right, John? And here's John.

17 MR. STEINMETZ: With all due respect to
18 the uncertainty of the clock, I would like to say good
19 morning. I'm John Steinmetz. I am the Risk
20 Management Engineer at Dresden Station. I have been
21 there about a year in that capacity. Prior to that I
22 was the PRA model owner for La Salle and Dresden.

23 What I would like to talk about is our
24 process of how we use PARAGON in the planning process
25 and also for emergent activities, and I will give you

1 a work control perspective and the operator's
2 perspective. I have got about seven screens to go
3 through.

4 CHAIRMAN APOSTOLAKIS: Maybe this is a
5 stupid question, but are you going to tell us what
6 PARAGON is? I mean, is that what Gene --

7 MR. STEINMETZ: PARAGON is our risk tool
8 and it's similar to safety monitor or RASCal.
9 PARAGON --

10 CHAIRMAN APOSTOLAKIS: All the discussions
11 here, Gene, were around PARAGON?

12 MR. HUGHES: Yes.

13 CHAIRMAN APOSTOLAKIS: Okay. Go ahead.

14 MR. HUGHES: PARAGON I can't quite finish.
15 I know it stands for Please, Ask Rick All something.

16 CHAIRMAN APOSTOLAKIS: Generic Outlandish.

17 MR. HUGHES: Generally Onerous came to
18 mind.

19 MR. STEINMETZ: I would like to clarify
20 that. I'm like the fourth level of defense to make
21 sure we have risk done properly at the present
22 station.

23 The operators, before they allow work,
24 verify that the risk is okay and has been evaluated
25 correctly. The work week manager has a responsibility

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1 to make sure that risk is appropriately analyzed for
2 the planned work.

3 The cycle manager starts a year ahead of
4 time and has the work laid out for the activities that
5 affect risk a year in advance and, as we get closer to
6 the work week, things may change. Things may be added
7 to the schedule, but the planning process starts far
8 before the work actually takes place. We try to stay
9 -- the cycle manager tries to stay about three to four
10 weeks ahead in the scheduling, so that operations
11 knows what is coming in front of them also.

12 Here is a planning for the May/June time
13 frame for 2005 at Dresden for the risk-related
14 activities. On the bottom here are the risk
15 activities and they are service water strainer, EDG,
16 SBO diesel, containment.

17 CHAIRMAN APOSTOLAKIS: Excuse me. The PRA
18 that is being used here has gone through the --

19 MR. HUGHES: Certification, peer review,
20 yes.

21 MR. STEINMETZ: Peer review, independent
22 review, ASME gap analysis, yes.

23 CHAIRMAN APOSTOLAKIS: I can't imagine
24 anyone going into this kind of utilization of the PRA
25 without.

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1 MR. BRADLEY: All our plants have been
2 through peer review.

3 CHAIRMAN APOSTOLAKIS: Okay. And they
4 have complied, I mean, responded to the comments and--

5 MR. BRADLEY: We are in the process now of
6 making sure that all the significant FNOs for the peer
7 reviews are closed.

8 CHAIRMAN APOSTOLAKIS: So nobody is doing
9 this using an IEP?

10 MR. BRADLEY: No.

11 DR. BONACA: But are all the Exelon plants
12 of the same quality? And I use the word quality in a
13 loose fashion.

14 MR. HUGHES: That's a very good question.
15 I think quality is very difficult to quantify and all
16 of the PRAs have been through certification. All of
17 the PRAs have been, I think, looked at very, very
18 good. Some have more items to address than others.
19 We have looked at gaps to ASME. Some have more gaps
20 than others.

21 As we do the updates, we are bringing them
22 into the closest compliance. We have also looked at
23 and we are looking right now as the industry is, for
24 example, at MSPI. When we apply them to that, is
25 there any gap that would affect that and what impact

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1 would it have.

2 When we bring the information into this
3 blended approach and we come up with the color
4 determination we have, we try to factor some of that
5 knowledge in. We have recently redone Limerick and I
6 think it is in great condition. Oyster Creek has been
7 redone. It's in excellent condition. The other
8 stations have all been. I would say they are all very
9 good. So I'm quite pleased with them and I think they
10 are all good, but we have yearnings.

11 MR. STEINMETZ: This program here has
12 mapping in it that maps the activity code to plant
13 variables that affect the defense-in-depth fault tree
14 logic that we have embedded in this code, and also it
15 has linkages to the PRA logic. So the activity will
16 trigger a plant variable, which it will in turn
17 trigger a PRA variable link and set a basic event
18 unavailable. And from this program we can run the
19 PRA, can link it to the PRA.

20 The program stores the results and it is
21 not very often when we need to run PRA cases, but we
22 will to it in the planning process, if required. Here
23 you see our risk is generally GREEN through this
24 period which is, approximately, six weeks. We work
25 hard to minimize our YELLOWS. In the last four years

1 we have not gone to ORANGE since we have used the
2 blended approach. So we work very hard to schedule
3 the work to avoid ORANGES or REDS and to minimize
4 YELLOWS.

5 Now, the operator or the work control
6 people can see on-line safety functions, which ones
7 are effective. So, for example, dry weld and torus
8 hard events are made unavailable at this time period
9 here and it causes the containment pressure control
10 safety function to go YELLOW. Now, if we had PARAGON
11 real-time here, you could scroll down and see on-line
12 plant transients. However, on-line plant transients
13 would be -- the mitigating capability would be
14 degraded at times and it would cause those transients
15 to go YELLOW and it also would give PRA results in
16 this schedule. It's a schedule tool.

17 MR. HUGHES: And by the way, we know you
18 guys have another meeting this afternoon, but we would
19 be more than happy today if there were any time to
20 bring it up and show it. I think the others can do
21 the same thing in real-time. And I would also
22 certainly issue an invitation. Come to Limerick or
23 Peach Bottom any time. They are close by. We would
24 be glad to show you how it operates in the station.

25 CHAIRMAN APOSTOLAKIS: We might pursue

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1 that in the future, Gene, you know, combine it with
2 one of our visits to the regional offices. We have
3 wanted to do this in Southern California Edison for a
4 long time, but I don't know what to say, Gary.

5 MR. STEINMETZ: Chicago has cool weather
6 this week. Visit in the summertime. If you double
7 click on this configuration right here, the work
8 control person can see greater detail. And for this
9 configuration, at this point in time right here, the
10 tool provides more detail. It provides the Safety
11 Function Assessment Tree results, the Plant Assessment
12 Tree results and provides the PRA results.

13 Now, we use a speed limit approach, the 2,
14 10 and 20. The CDF risk factor increases 1.21 times
15 the zero maintenance baseline risk and LERF is just
16 slightly above baseline risk as shown here for this
17 configuration.

18 DR. SHACK: How many configurations do you
19 compute?

20 MR. STEINMETZ: Any time between -- well,
21 we have --

22 DR. SHACK: You store the configuration
23 model, right?

24 MR. STEINMETZ: Yes, we store the results
25 and we have, approximately, 800 in each of our units.

1 So it takes about one to two minutes to calculate a
2 configuration also. Now, if you have three different
3 components unavailable, you might have different
4 combinations, which would take you longer, of course.

5 DR. SHACK: The baseline, the
6 requantification takes one to two minutes?

7 MR. STEINMETZ: For any particular
8 configuration, yes.

9 DR. SHACK: Per state.

10 MR. STEINMETZ: And we calculate it $1E^{-10}$
11 at Dresden, which is greater than four orders of
12 magnitude less than baseline. And doing some
13 analysis, the risk increase factor is generally
14 conservative with higher truncation limits, because
15 the base risk goes up higher.

16 And I probably shouldn't have mentioned
17 that but that's, you know, one of the properties that
18 you have. As you lower the baseline or the truncation
19 limit, the baseline will also be reduced. So the
20 multiplier effect is that this is, we think, a
21 conservative number. We also have the capability in
22 the tool, and I have it in the development model, but
23 we don't employ it in our system to calculate ICCDP
24 and ICLERP numbers.

25 Now, the operator's screen, the operators

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1 will normally use this screen and this has the
2 capability of showing the schedule by using that
3 background there, so the operator can look ahead. But
4 primarily, his focus is on emergent conditions. Work
5 control gives him the plan and as long as he stays
6 within the plan, he doesn't need to use the tool. He
7 can use the tool to validate if he has a question.

8 In this case, an isolation condenser for
9 some reason may have not passed surveillance and it is
10 called unavailable. And the operator would cause this
11 to come up here. The case was already precalculated.
12 The risk increase factor for CDF is 4.5 times the
13 baseline zero maintenance risk, and he can see that
14 primary systems have a piece of equipment unavailable
15 and the other systems, there is nothing scheduled
16 currently, because he is putting this isolation
17 condenser, he is overlaying that over the present
18 schedule.

19 And in here our isolation condenser helps
20 maintain inventory. You don't really need makeup with
21 the isolation condenser operating, and so we
22 considered a high pressure injection system and also
23 a heat removal system. With the redundancy we have
24 with heat removal, we don't consider that degraded to
25 the state, the place where we put it in YELLOW, but

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1 for high pressure injection we do consider that
2 function degraded. Also, the iso condenser helps us
3 out for loss of off-site power scenarios, transient
4 scenarios and loss of 125 volt DC.

5 In establishing these color thresholds, we
6 calibrate the end states with our PRA and we identify
7 the equipment that has high importance in these
8 different scenarios, and we make sure that those
9 pieces of equipment are included in the logic trees
10 that back up these functions, these risk colors.

11 So overall, we have YELLOW PRA in this
12 case, YELLOW PTAT, YELLOW SFAT and the overall Unit 3
13 status is the worst case of these three, which is
14 YELLOW. Now, if the operator wants to confirm that,
15 he is looking at what he knows is unavailable in the
16 plant. He hits the activities button here and it will
17 confirm to him that the only thing unavailable at the
18 time is the iso condenser, which he just input into
19 the program.

20 DR. SHACK: So he's got nothing to bring
21 on-line to help them out?

22 MR. HUGHES: Nothing to restore.

23 MR. STEINMETZ: Nothing to restore. Well,
24 yes. If he had three items unavailable, he would have
25 to determine which one he would want to restore first.

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1 Now, we can use the return to service
2 button here and it will show him if he returned this
3 particular piece of equipment, it will return us to
4 GREEN or if this one was returned to service, it would
5 remain at YELLOW. So it helps him prioritize things
6 as far as what to bring back into service.

7 Another question he may ask is with the
8 iso condenser unavailable, what is important to
9 protect? And PARAGON can evaluate the remaining
10 pieces of equipment that are currently available and
11 determine if we lost one of those pieces of equipment
12 what would be our resulting color. And we can do it
13 looking at SFAT and PTAT logic, which helps us
14 identify equipment as redundant or diverse for
15 particular safety functions or are important in
16 initiating events, and it clearly identifies the
17 equipment that's important to bring back.

18 We can also look at our PRA results and
19 find out from the cut sets using raw values from the
20 cut set what the important equipment is from a raw
21 perspective and what would bring us into an ORANGE or
22 RED condition. So after running the SFAT and PTAT
23 analysis, he finds that there are certain breakers in
24 the switchyard that we consider most important and if
25 one of those would be unavailable, it would bring us

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1 into an ORANGE condition. So that would trigger to
2 him that I need to protect the switchyard and
3 activities that might threaten loss -- might lead to
4 loss of off-site power.

5 High pressure coolant injection is RED and
6 so that's a very important piece of equipment, and
7 certainly they would post that. It turns out the high
8 pressure coolant injection would turn our PTAT RED and
9 also SFATs for high pressure injection I believe would
10 be ORANGE since we still have feed water, maybe RED,
11 but PRA would also be RED. So this is a very
12 important tool and we work hard with operations and
13 work control, so that they use this properly and
14 protect equipment.

15 And I mentioned I was like the fourth
16 level of defense. I would also say that our NRC
17 resident inspectors are also very active in
18 questioning our (a)(4) assessments and they will ask
19 work control and ops questions frequently. If there's
20 availability calls that are made, they will question
21 whether we made the right call or not and, at times,
22 I'm called in to give my opinion also by the
23 residents.

24 DR. SHACK: Are you ever in a zero
25 maintenance mode?

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1 MR. STEINMETZ: With nothing unavailable?

2 DR. SHACK: Yes.

3 MR. STEINMETZ: Yes. In fact, when this
4 iso condenser was taken out, which was yesterday, we
5 were in the zero maintenance mode.

6 DR. SHACK: And what fraction of the time
7 is that?

8 MR. STEINMETZ: I would say in the summer
9 it's a significant portion of the time.

10 DR. SHACK: You just don't do stuff in the
11 summer.

12 MR. STEINMETZ: In the winter it would be
13 less, so I would hazard a guess. It's probably more
14 than 50 percent of the time. And we're talking about
15 equipment that is risk-significant, risk-related.
16 Now, we can do surveillances and the equipment may be
17 inadequate. If we have procedures and operators ready
18 to react to put it on-line, it automatically realigns
19 during the surveillance as considered available.
20 Understand under 4b it would be called inop and we
21 would put it on this list and do an analysis of it.

22 In this case, we had the iso condenser
23 unavailable and, say, the EED or TSO operator may have
24 called and said also tonight we have thunderstorms.
25 We have lost the line nearby. We're afraid we may

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1 lose another line. There is a potential for a loss of
2 off-site power. And we would trigger a high risk
3 event for potential loss of power, and you can see the
4 iso condenser is lit up here. Primary systems are
5 affected. HRE is affected and the power system, the
6 AC power system, is affected now with these two events
7 here.

8 And you can see that the loss of off-site
9 power PTAT has turned ORANGE, so that would trigger
10 some actions where the operator would call the station
11 duty manager and get support from the station.
12 Probably in this case they would man the OCC and do
13 whatever it takes to get us back into a condition
14 that's more favorable. The CDF and LERF results are
15 not recalculated. In this case we rely on the PTAT to
16 tell us that we're in an ORANGE condition. So we do
17 not alter the initiating event frequency.

18 So with that, that's the end of my
19 presentation. Are there any more questions?

20 DR. BONACA: One question I have is
21 addressed not only to you but, you know, this is
22 really going in the direction of calculating ahead of
23 time your risk level as it changes with activities and
24 managing these risks. Does any one of you ever as a
25 process look back, say in the past month of

1 performance, and see how that profile has been changed
2 by the actual events. I mean, do you have plans?
3 It's all in the evaluation of what you're planning to
4 do, but things happen at the plants which are not
5 planned.

6 MR. STEINMETZ: I believe almost all
7 plants are doing that, not all of them. The
8 Maintenance Rule requires periodic assessment about
9 how we are doing.

10 DR. BONACA: You are learning lessons
11 about, you know, what kind of things happen and
12 particularly for more risky evolutions, you learn
13 lessons about what you should have done.

14 MR. STEINMETZ: Yes. We look back and
15 quarterly we calculate the core damage probability and
16 by doing that, we have to verify what actually was
17 unavailable and we have the plan, too, also.

18 DR. BONACA: Right. That's right.

19 MR. STEINMETZ: Also being a Risk
20 Management Engineer on site there, I'm involved with
21 planning the status every day and when things get
22 broke or whatever, I'm aware of it.

23 DR. BONACA: Is management interested in
24 those insights?

25 MR. HUGHES: Oh, yes.

1 MR. STEINMETZ: Right. Looking back at
2 what we have done, from a planning process we're very
3 thorough and we make sure that things are scheduled in
4 an intelligent manner. So management has the
5 question, I guess, passed that I'm aware of. You
6 know, looking forward, if they do question the work
7 planners, the work week managers, for example, they
8 will ask, you know, risk is YELLOW, which plant
9 transients are affected here? What is driving it?
10 And so they get into that level of detail in the
11 morning meetings.

12 MR. HUGHES: And if we learn something
13 through this process that potentially affects other
14 stations, we use the Corrective Action Program to
15 communicate it. We contact them verbally to
16 communicate it and we make certain it gets closed and
17 followed through and the lessons are learned, and we
18 propagate it very quickly.

19 DR. BONACA: This is within the Exelon?

20 MR. HUGHES: Within Exelon or if it were
21 something that would affect someone else, we do the
22 appropriate communication.

23 CHAIRMAN APOSTOLAKIS: Any other comments
24 or questions?

25 MR. STEINMETZ: I need to turn it back to

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1 Gene for --

2 CHAIRMAN APOSTOLAKIS: Oh, you're not
3 done?

4 MR. HUGHES: Well, I was going to skip the
5 closure. I think the closure just says we enjoyed
6 being here and it's always a pleasure.

7 CHAIRMAN APOSTOLAKIS: Okay. Any
8 questions or comments from the Members, NRC staff?

9 MR. BOYCE: Just a reminder. On this
10 presentation by Exelon and its relationship to I-4b,
11 this is excellent as far as describing how you handle
12 (a)(4) in assessing and managing risk. Under
13 Initiative 4b there is no colorization scheme. All
14 we're doing is using the PRA to calculate an allowed
15 outage time for a piece of equipment. Most of this
16 was how you assess and manage it goes to the I-4b.

17 CHAIRMAN APOSTOLAKIS: Great.

18 MR. SNODDERLY: George, the one thing I
19 would like you to consider before we break is that,
20 traditionally, the way we get involved with things is
21 guidance that has been developed by EPRI to support
22 this initiative would be endorsed by the Staff by a
23 Reg Guide, which we would review and approve.

24 This case is a little unique in the sense
25 that the guidance is being used for plant-specific

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1 tech spec changes, which we typically don't get
2 involved with in reviews. And so maybe we would like
3 to consider whether we would perhaps review and
4 comment on the EPRI guidance and the letter would go
5 to the Staff with guidance as to how this guidance is
6 used in support of --

7 CHAIRMAN APOSTOLAKIS: Well, isn't the
8 Staff approving this in some way?

9 MR. SNODDERLY: Yes. And so I guess what
10 I'm saying is --

11 CHAIRMAN APOSTOLAKIS: So maybe we
12 should --

13 MR. SNODDERLY: This is a specific case
14 where we, as the Committee, are kind of isolated from
15 the process. Bob and the staff have been very good
16 about keeping us up to speed as to what's going on out
17 there, but if we have not commented on --

18 CHAIRMAN APOSTOLAKIS: At which point will
19 this become or is it already --

20 MR. SNODDERLY: That's what I --

21 CHAIRMAN APOSTOLAKIS: -- part of the way
22 we do business with the blessings of the NRC?

23 MR. TJADER: I think that's on the Reg
24 Guide. That would be with the issuance of the Reg
25 Guide.

1 CHAIRMAN APOSTOLAKIS: So that's when
2 we're going to get involved?

3 MR. TJADER: Oh, no.

4 CHAIRMAN APOSTOLAKIS: No?

5 MR. TJADER: That's a question. Do we
6 need a Reg Guide? The thing is we have a Risk
7 Management Guidance Document.

8 UNIDENTIFIED SPEAKER: Exactly.

9 MR. TJADER: And when we're satisfied with
10 that, then we're going to go forward with the pilots
11 and that would become part of the administrative
12 control section of the tech specs of the pilots.

13 CHAIRMAN APOSTOLAKIS: When do you want us
14 involved?

15 MR. BOYCE: That's right. We want the
16 ACRS to write us a letter talking about Initiative 4b.

17 CHAIRMAN APOSTOLAKIS: When?

18 MR. BOYCE: The question is when.

19 CHAIRMAN APOSTOLAKIS: Right.

20 MR. BOYCE: And I think right now it's
21 premature. We probably will come back to you in six
22 months to a year and say this is an approved Risk
23 Management Guide, okay, because there is a variant
24 that's coming in within a month or two from industry.

25 CHAIRMAN APOSTOLAKIS: Yes.

1 MR. BOYCE: We still need to interact on
2 it a bit more and we'll have that down. We'll know
3 where we are in terms of Reg Guide 1.200 and its
4 applicability to the pilot plants. We'll have some of
5 the pilot plant results and I think we'll have a much
6 better product to bring to you at that point. So what
7 we're doing right now is bringing you information.

8 CHAIRMAN APOSTOLAKIS: Right.

9 UNIDENTIFIED SPEAKER: Sounds good.

10 CHAIRMAN APOSTOLAKIS: Yes.

11 MR. BOYCE: Draft information. You wanted
12 to know about the tools and we need to come back and
13 have you look at this.

14 CHAIRMAN APOSTOLAKIS: So at that time,
15 there will be an NRC document commenting on what they
16 are doing or approving?

17 MR. BOYCE: Right. And we'll have to lay
18 that out.

19 CHAIRMAN APOSTOLAKIS: Because we always
20 review NRC documents.

21 DR. SHACK: But will the EPRI guidance be
22 endorsed by a Reg Guide?

23 CHAIRMAN APOSTOLAKIS: At some point.

24 MR. BOYCE: Well, the way I think we're
25 doing it is we have a process for generic changes to

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1 the standard tech specs that we call TSTFs and that
2 TSTF would articulate how this is implemented. So
3 under the umbrella of that TSTF, we would say the
4 plant -- there would be a license commitment that the
5 licensee has to sign up for PRA quality, probably
6 include a reference to Reg Guide 1.200.

7 We would say the licensee must commit in
8 his license condition to following the risk management
9 guidelines as opposed to a Reg Guide based on the
10 current strategy, and then we would also have an
11 inspection module that we would say this is how the
12 NRC would inspect and do oversight and its
13 relationship to the SDP part of the ROP and that sort
14 of thing. And those are the three components that I
15 think we're thinking of that we would need to bring
16 back to you in a more mature forum.

17 MR. TJADER: Just a comment. They won't
18 need to commit though, because it's going to be a
19 requirement in specs. They won't have to commit to
20 the guidance document. It will be a requirement.

21 MR. BOYCE: Right. If that distinction
22 was -- I tried to make that distinction clear. When
23 we issue a -- we're going to come in with a generic
24 package. When a plant comes in, they are going to
25 have to reference that package and adopt as a license

1 condition all the commitments that I just described as
2 a specific structure.

3 MR. REINHART: There is a piece we
4 probably -- that we need to talk among ourselves is
5 when we get the risk management guidelines, if we like
6 it lock, stock and barrel, that's great. But if we
7 want to somehow endorse it with exceptions, we have to
8 find a mechanism to do that and it may be a Reg Guide.
9 It may be something else.

10 CHAIRMAN APOSTOLAKIS: So anyway, we're
11 going to see something in about six months?

12 MR. BOYCE: Six months to a year. That's
13 the target time frame.

14 DR. SHACK: Are 4b and 6b going to come in
15 as pieces? I mean, are you going to get 4b and then
16 you'll tackle this problem of what to do when you
17 don't have an actionable item in this 3.0.3 or
18 whatever it is or is this all going to be done
19 together?

20 MR. TJADER: No. Well, we're working on
21 it. I mean, that's a discussion that I think we have
22 had one White Paper from industry on what we call the
23 nexus between the two. Right now, CE is the only one
24 at the moment that is proposing an Initiative 6
25 Topical. And in reality, we have reviewed it and

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1 approved it, the topical, and we're just about ready
2 to proceed with the initiative, but holding it back in
3 reality is working out the interaction between the
4 different initiatives.

5 I think simplistically, if you don't have
6 Initiative 6, then that basically takes off the board
7 a lot of the loss of function type things. If you
8 have Initiative 6, then that opens up some loss of
9 function to 4b and adjusting that time prior to
10 entering loss of function. So fundamentally, I think
11 probably that it's acceptable, but we just want to
12 make sure. But I don't see that they necessarily have
13 to be tied to each other just as long as we understand
14 how they interact and then we go forward, that when we
15 go forward we understand that and understand what
16 we're granting them.

17 MR. BOYCE: We did not ask for separate
18 input, because each initiative is under the Risk
19 Management Tech Spec Program. We may want to get this
20 presentation down with that whole program, we would
21 probably only ask you for a letter on Initiative 4b.
22 Initiative 6, which is what we have been talking
23 about, is an issue within Initiative 4b and you would
24 be provided the opportunity to comment at that point.
25 Separately, we're working on approving that and we

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1 would come back to the ACRS if we are able to solve it
2 in isolation.

3 CHAIRMAN APOSTOLAKIS: I also have a
4 concern that is not perhaps directly related to this
5 activity, but I know that this Agency has been
6 developing a Human Reliability Model for 15 years now
7 and we are still not in the state where we can
8 actually use it routinely, ATHEANA.

9 And I don't recall us reviewing or the
10 Staff reviewing an industry HRA model and now, I see
11 that almost de facto we are accepting that these PRAs
12 that are being used in the monitors and so on are
13 using the EPRI calculator, which I have never seen,
14 which I'm not sure the staff has seen. I mean, is
15 that a de facto acknowledgement that we have failed
16 and that this is really the way to go and maybe we
17 ought to look into it and say, you know, this is it?

18 I mean, I don't know what to say anymore.
19 ATHEANA keeps going on. We're spending a lot of money
20 on it, but the real stuff is done using something
21 else. So it makes me uncomfortable. I mean, this de
22 facto situation, you know, why? Why does human
23 reliability get this treatment?

24 MR. REINHART: Well, human reliability is
25 one of X examples. The staff has never required the

1 industry to have a PRA. Everything, almost
2 everything, has been voluntary and 4b would be the
3 first time it will be licensed.

4 CHAIRMAN APOSTOLAKIS: Ah.

5 MR. REINHART: Like we mentioned to you,
6 the tech specs. Now, as we have been going forward,
7 we have been saying okay, we'll have a standard here,
8 we'll have a standard there, we'll have a Reg Guide.
9 We have gone out and done some pilots but, again, we
10 talked about this this proof of concept, we're not
11 holding this up until this other multi-year evolution
12 gets in place. So we're going to have to go and do a
13 lot of specific review and approval of all these
14 aspects.

15 CHAIRMAN APOSTOLAKIS: So would it behoove
16 everyone to get a hold of the EPRI calculator and
17 start looking into it, because if you say that this is
18 the first time you're going to license something, then
19 this may be the first time for me to raise these
20 questions in a more friendly environment.

21 MR. REINHART: I think there's a number of
22 things going on. HRA is one. Use of map is one.
23 They use map a lot.

24 CHAIRMAN APOSTOLAKIS: Right.

25 MR. REINHART: I mean, all these things

1 have to be looked at.

2 CHAIRMAN APOSTOLAKIS: And all I'm saying,
3 Mark, is that HRA should be up there, because I'm
4 really concerned about all this. Yes, John?

5 MR. GAERTNER: Let me say one
6 clarification about the HRA calculator. It's not a
7 new method. It's a structured decision, logic way of
8 using existing documented numbers, just so you know
9 that.

10 CHAIRMAN APOSTOLAKIS: I take your word
11 for it, but the truth of the matter is I have never
12 seen it, but we should see it.

13 MR. GAERTNER: Okay. In case you thought
14 it was a different kind of approach.

15 CHAIRMAN APOSTOLAKIS: We should see it.
16 I mean, you are producing numbers, right?

17 MR. REINHART: Well, maybe the staff can
18 go back to industry and say, given this question, is
19 this something that should get submitted under some
20 forum.

21 CHAIRMAN APOSTOLAKIS: The way I see it,
22 I mean, if you start raising these issues, HRA and
23 others that you mentioned, and you expect the staff to
24 review them and approve them before we go ahead with
25 this, I think that that's a long time, isn't it? We

1 never review something in three days.

2 MR. BRADLEY: I guess I would -- can I
3 make a comment? I view this as a subset of PRA
4 capability. In Reg Guide 1.200 we have a whole set of
5 supporting requirements in the ASME standard on HRA.
6 It's not methodology-specific. It doesn't say use
7 ATHEANA or this or that.

8 CHAIRMAN APOSTOLAKIS: It doesn't.

9 MR. BRADLEY: And there are people here
10 that know more detail on this than I do, but there is
11 a whole set of conditions and requirements in there --

12 CHAIRMAN APOSTOLAKIS: Right.

13 MR. BRADLEY: -- of what your HRA method
14 has to do.

15 CHAIRMAN APOSTOLAKIS: But if the staff
16 approves the use of a monitor, but uses a particular
17 model, it seems to me that staff ought to know what
18 that model is.

19 MR. GRANTOM: But the Reg Guide 1.200
20 defines what you have to do for HRA analysis. Reg
21 Guide 1.200 has endorsed that and so everybody has to,
22 regardless of what tool they are using, ensure that
23 they are meeting those requirements of the standard.

24 CHAIRMAN APOSTOLAKIS: But these
25 requirements are getting a little high level. I mean,

1 now you are talking about the actual thing where you
2 are saying the result is 3.2.

3 UNIDENTIFIED SPEAKER: I wouldn't call
4 those high levels.

5 MR. GRANTOM: They are not really high
6 level. They are specific. I mean, you know, I guess
7 it's debatable if you want to go down to -- but, I
8 mean, there are specific on what you got to do.

9 CHAIRMAN APOSTOLAKIS: Well, I would like
10 to see that once.

11 MR. GRANTOM: Yes.

12 CHAIRMAN APOSTOLAKIS: Okay?

13 MR. GRANTOM: And I would care to tell
14 you --

15 CHAIRMAN APOSTOLAKIS: I would like to see
16 it and then die. I will not live.

17 UNIDENTIFIED SPEAKER: We're not going to
18 show it to you, that's it.

19 DR. BONACA: Don't commit to that kind of
20 thing.

21 CHAIRMAN APOSTOLAKIS: But why is there
22 reluctance to show it to us? I would like to see it
23 and I think the staff ought to see it. I mean, if you
24 approve things like that, you better make sure that
25 you know.

1 MR. REINHART: It could be that this is
2 "what if" in the future when we get one of these to
3 review when we are looking at those, the standards we
4 have, if we can say okay, whatever method they are
5 using meets these standards, okay. That's a way to do
6 it.

7 CHAIRMAN APOSTOLAKIS: Well, that's one
8 way and another way --

9 MR. REINHART: Is to review the model.

10 CHAIRMAN APOSTOLAKIS: -- is the question,
11 which may not be relevant here, is why are we still
12 spending money on ATHEANA if this is good enough? I
13 mean, if we are willing to accept this EPRI approach
14 and actually, instead of just talking about it, we see
15 it implemented in risk monitors that are used by the
16 real people, I don't know why ATHEANA has any place in
17 the world.

18 MR. REINHART: That's a group separate
19 from us.

20 CHAIRMAN APOSTOLAKIS: It is a group
21 separate, but there is a record here.

22 MR. REINHART: Yes.

23 CHAIRMAN APOSTOLAKIS: You know, it really
24 worries me. I mean, this has been going on for a long
25 time, Mark.

1 MR. REINHART: Okay.

2 MR. BOYCE: Without solving the HRA
3 problem --

4 CHAIRMAN APOSTOLAKIS: Oh, and I was
5 hoping you would.

6 MR. BOYCE: Well, actually, I'm very
7 concerned about it, because if we are going to get
8 this application to work, I can't, we can't solve
9 every PRA problem and what we have done here is
10 articulate, at least EPRI has, 10 CRM attributes. And
11 what we can't do is review every single model and
12 solve every single PRA question.

13 So what we have done in order to make this
14 application work, and our application meaning, we keep
15 the big picture in mind, is we're just calculating the
16 time where pieces of equipment can be out-of-service
17 and, at that point, the plant has to do something or
18 the NRC has to engage on a Notice of Enforcement
19 Discretion or something. All we're doing is
20 calculating the time.

21 CHAIRMAN APOSTOLAKIS: Right.

22 MR. BOYCE: So the tools have to be
23 sufficient to calculate that time in terms of the big
24 picture, but they don't have to be perfect in order to
25 calculate that time.

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1 CHAIRMAN APOSTOLAKIS: I'm not talking
2 about perfection. I mean, number eight there says
3 consideration of uncertainty and this is one of the
4 major model uncertainties now that the PRA has. So
5 you know, we have to somehow resolve this.

6 MR. BOYCE: That's right.

7 CHAIRMAN APOSTOLAKIS: I'm not saying it's
8 unresolvable, but I just don't want to see it being
9 implemented without anybody saying anything.

10 MR. BOYCE: Well, we haven't done that.
11 Actually, the path forward at least that I see is that
12 we have got to follow these 10 attributes and we have
13 got to come up with a standard or some acceptance
14 criteria, which is what you were asking before. What
15 does it mean that we're looking at these attributes?

16 When a model comes in, is it good enough
17 to meet this attribute or not? The staff does have to
18 have some criteria to do that. Some of the answers
19 might be in Reg Guide 1.200. Some of them may be
20 elsewhere. But right now, the stage we're at is we
21 finally, I think, come close to identifying the
22 attributes for the Configuration Risk Models that we
23 want.

24 All the discussion that I have heard in
25 the PRA realm has always been focused on the quality

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1 of PRA. Now, we're being looked at specific models.
2 By analogy, it's almost like spent fuel casks. You
3 specify high level criteria for spent fuel, but then
4 you certify each cask. We might end up doing that for
5 these Configuration Risk Management Models depending
6 on the results of having these attributes, but we
7 aren't there yet and we are actually just starting
8 down the road.

9 MR. REINHART: Maybe another point to add.
10 We have one real full scope proposed application and
11 we're going to have to review that model.

12 CHAIRMAN APOSTOLAKIS: Well, the point I'm
13 making is that what research does in certain areas
14 cannot be divorced from what decisions are being made
15 in other areas and human reliability is a major model
16 uncertainty and, somehow, has to be resolved here.
17 Maybe it's irrelevant. I don't know.

18 Anyway, there is another meeting at 1:00,
19 so we really have to wrap this up. Okay? Any major
20 comments from anyone? Hearing none, thank you very
21 much. It was very informative, and this meeting of
22 the Subcommittees is adjourned.

23 (Whereupon, the meeting was concluded at
24 12:36 p.m.)
25

CERTIFICATE

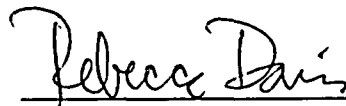
This is to certify that the attached proceedings
before the United States Nuclear Regulatory Commission
in the matter of:

Name of Proceeding: Advisory Committee on
Reactor Safeguards
Subcommittee on Reliability
And Probabilistic Risk
Assessment and Plant
Operations

Docket Number: n/a

Location: Rockville, MD

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Rebecca Davis
Official Reporter
Neal R. Gross & Co., Inc.

Configuration Risk Management at Exelon

Prepared for:

**The Reliability & PRA, and Plant
Operations Subcommittees of the ACRS**

Presented by:

Gene Hughes

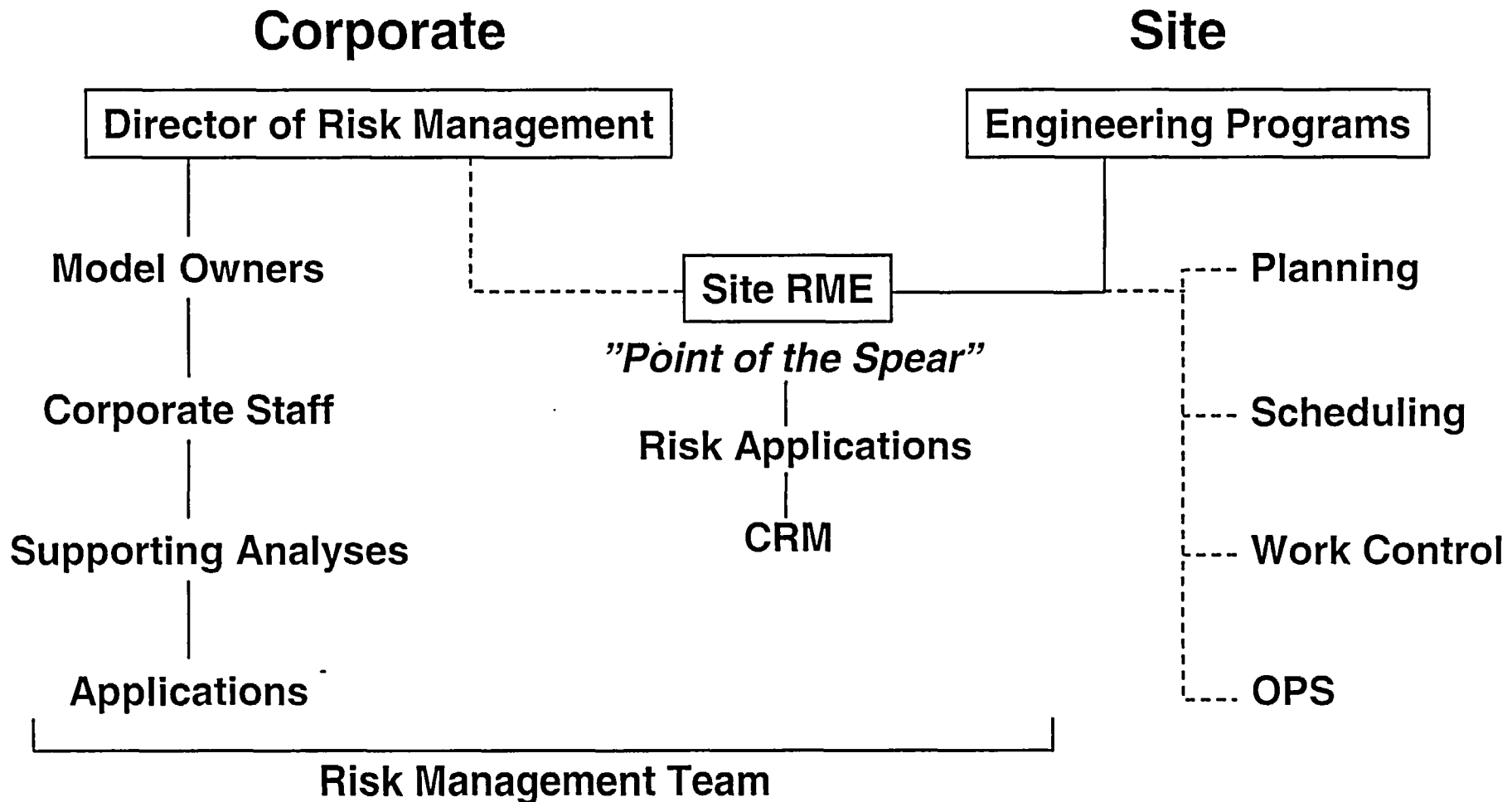
Risk Management Director

John Steinmetz

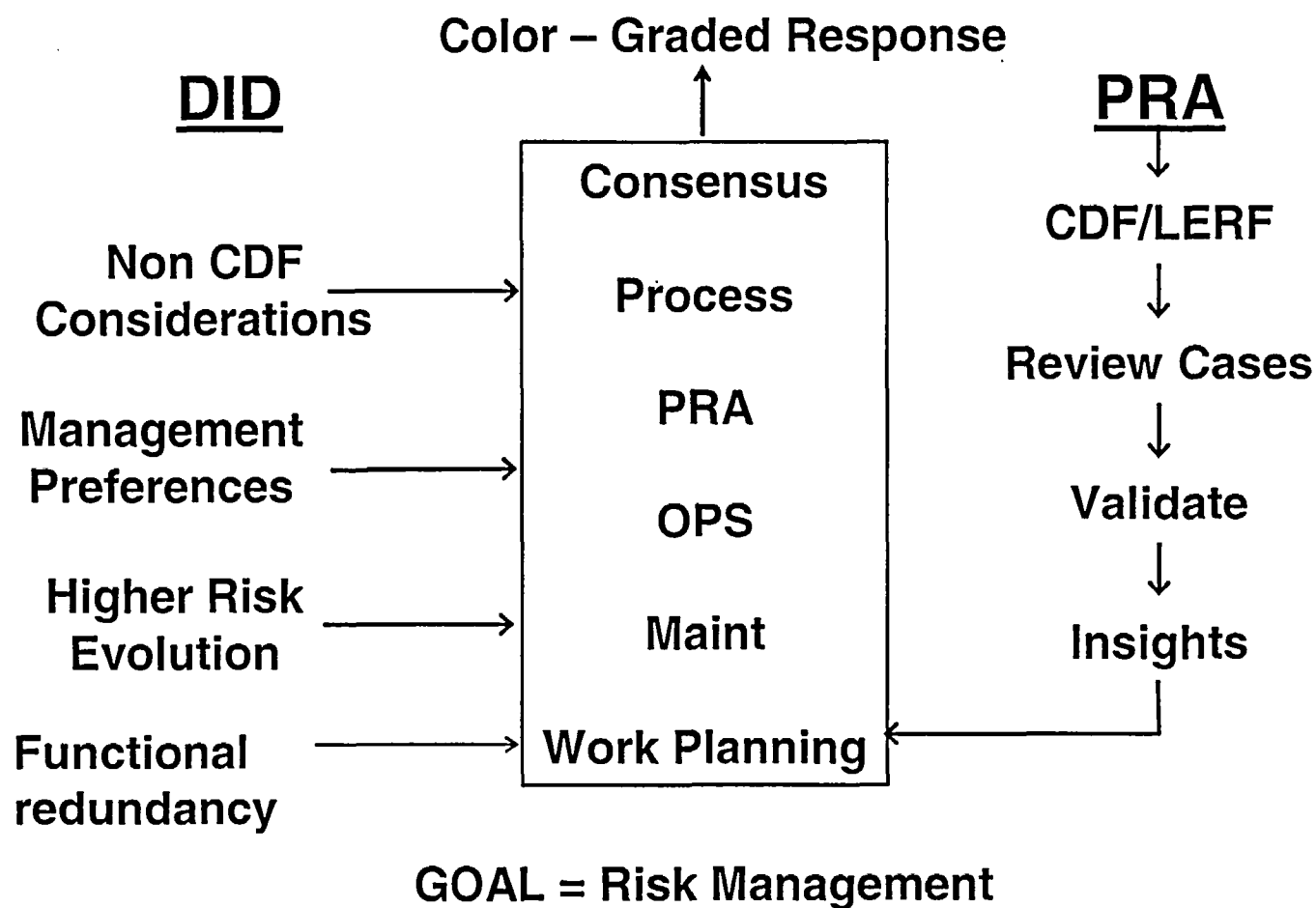
Dresden Site Risk Management Engineer

June 15, 2005

Exelon Risk Management Structure

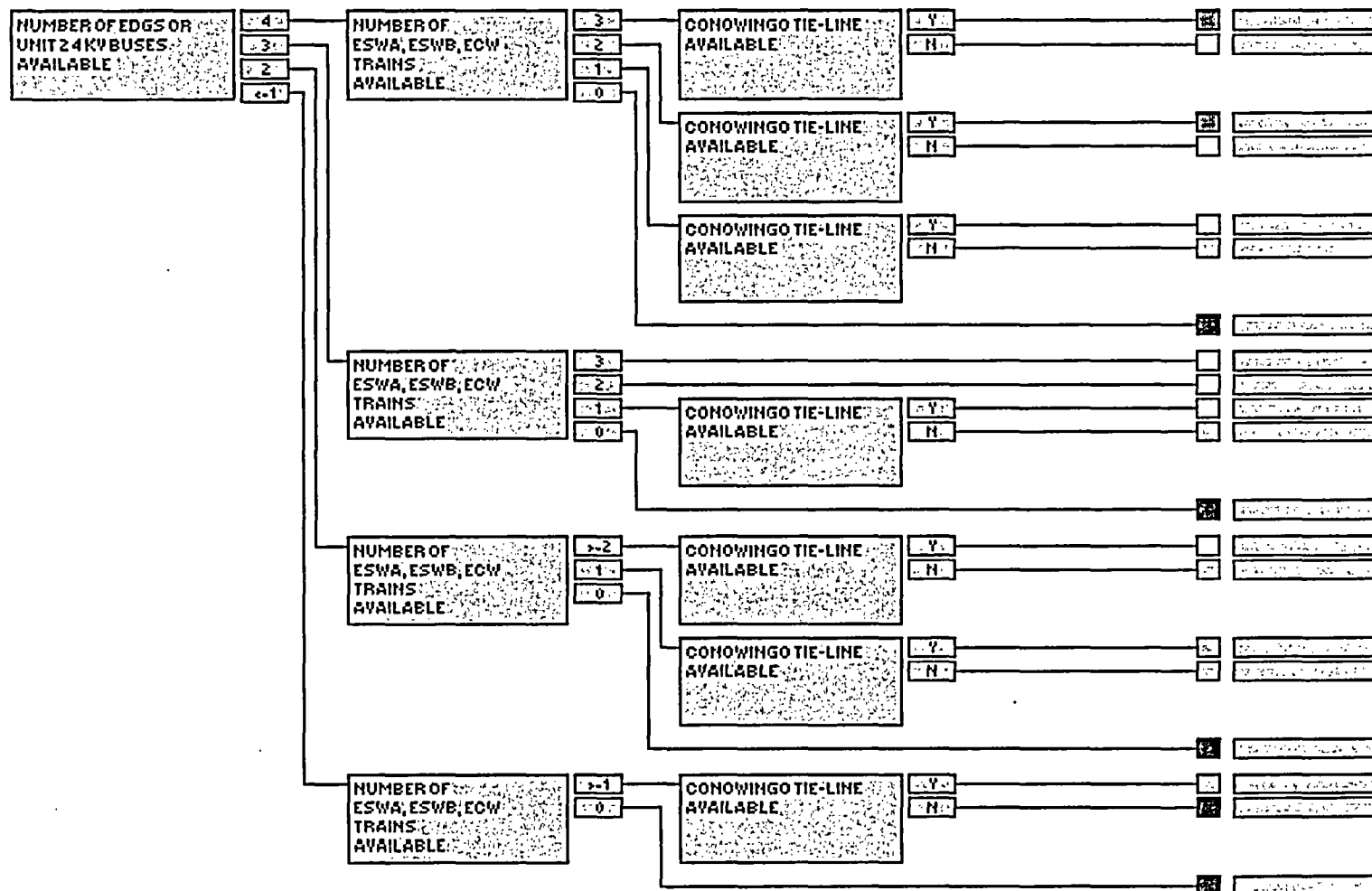


Blended Approach

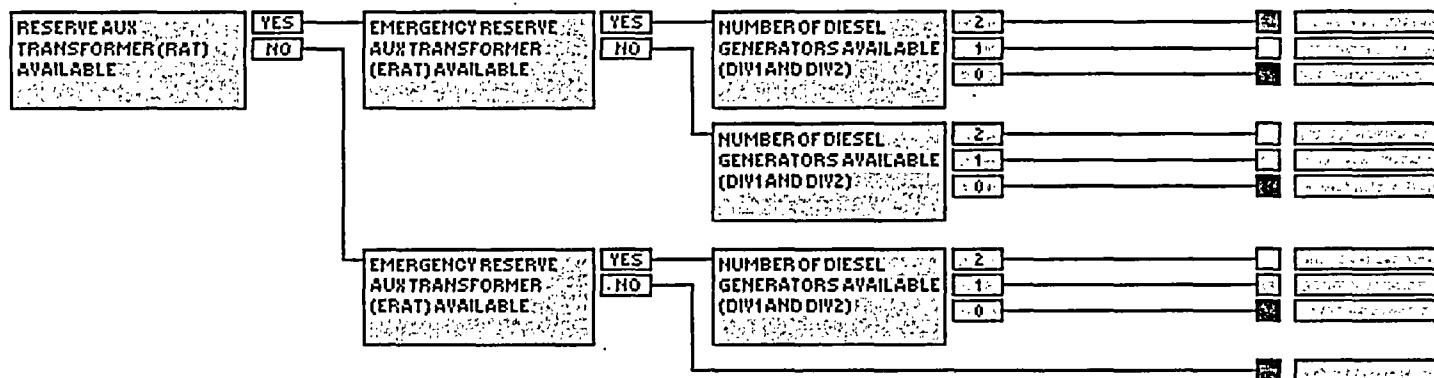


Defense In Depth – PBAPS

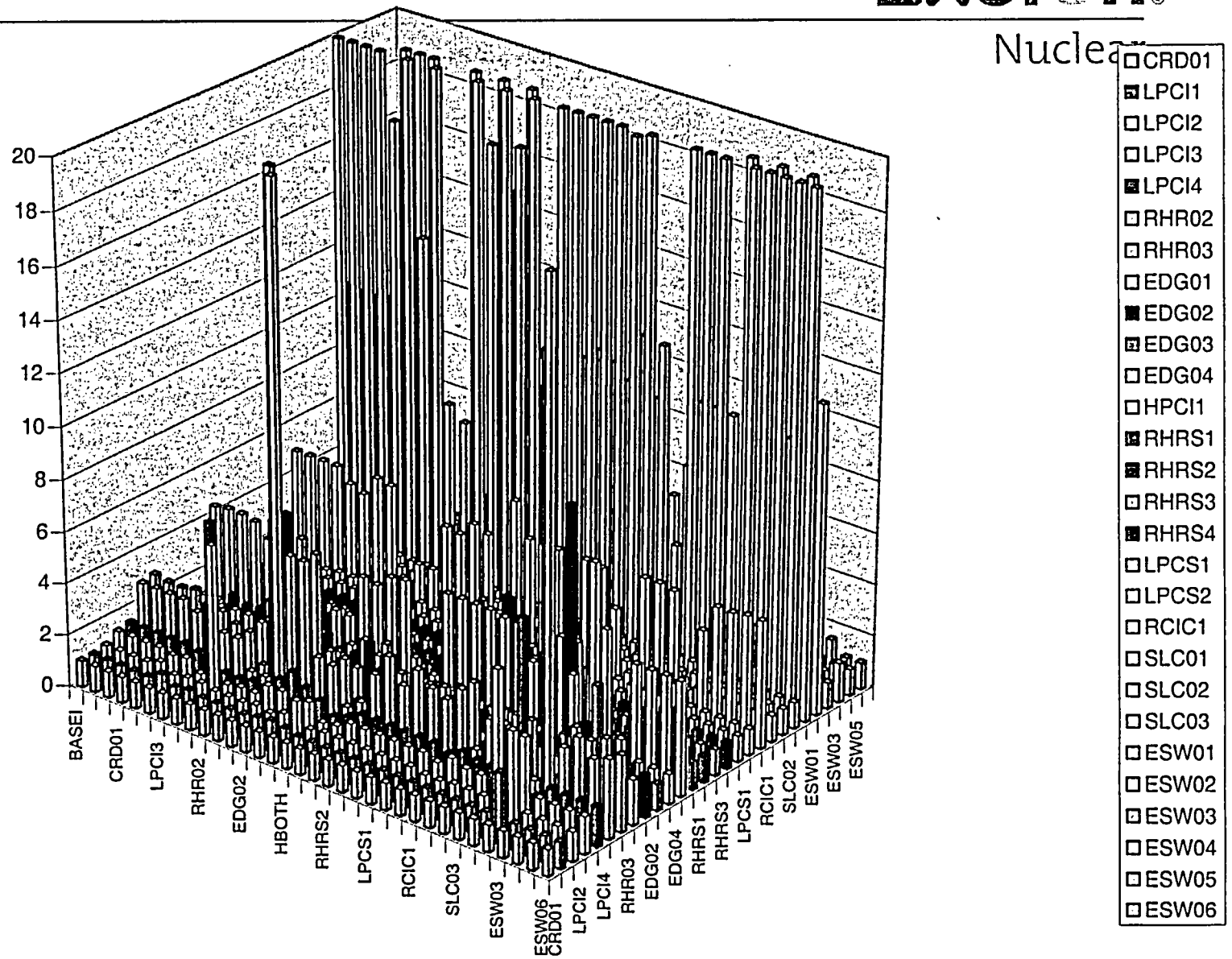
4 EDGs and Tie-Line to Conowingo Dam



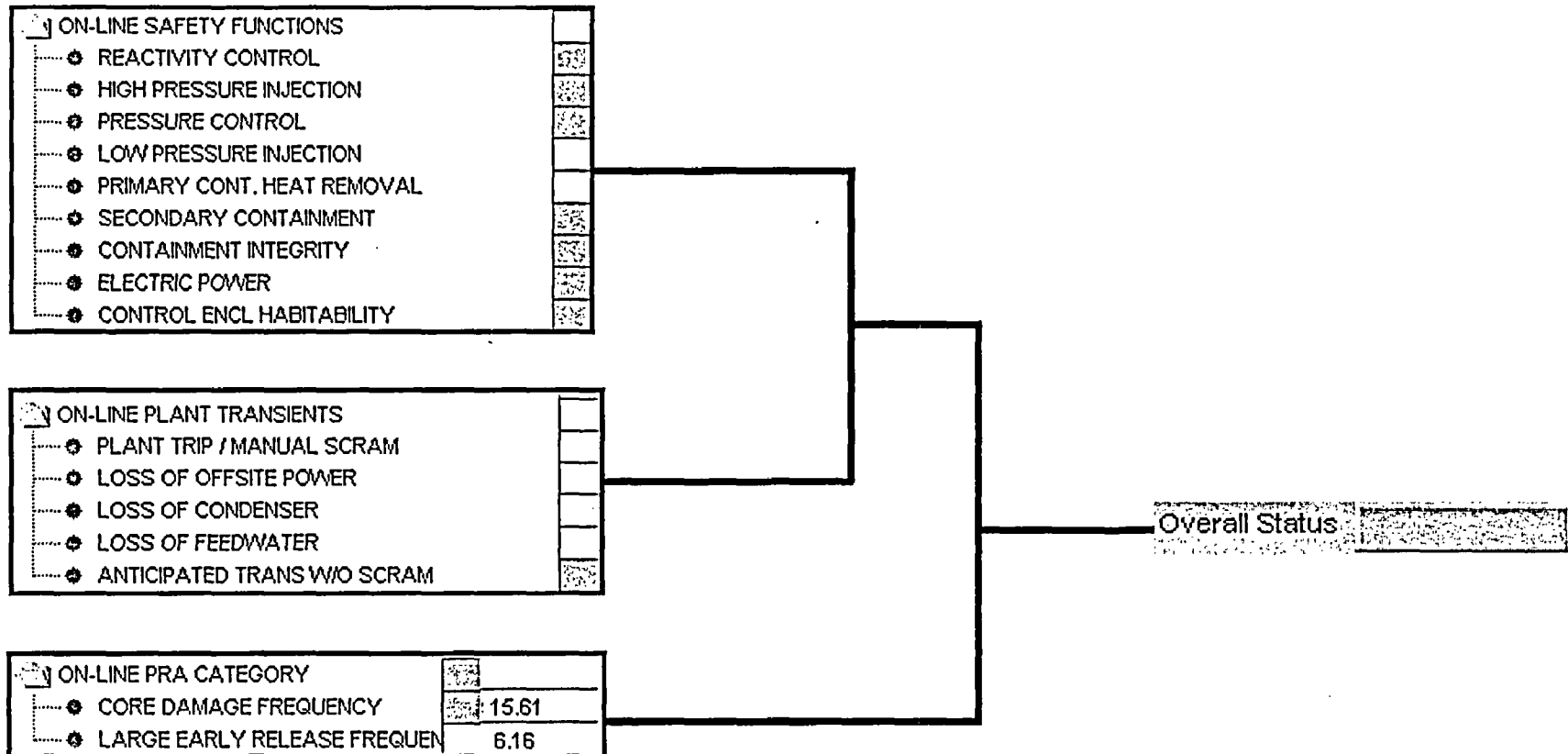
Defense In Depth – Clinton 2 EDGs and Auxiliary Transformers Only



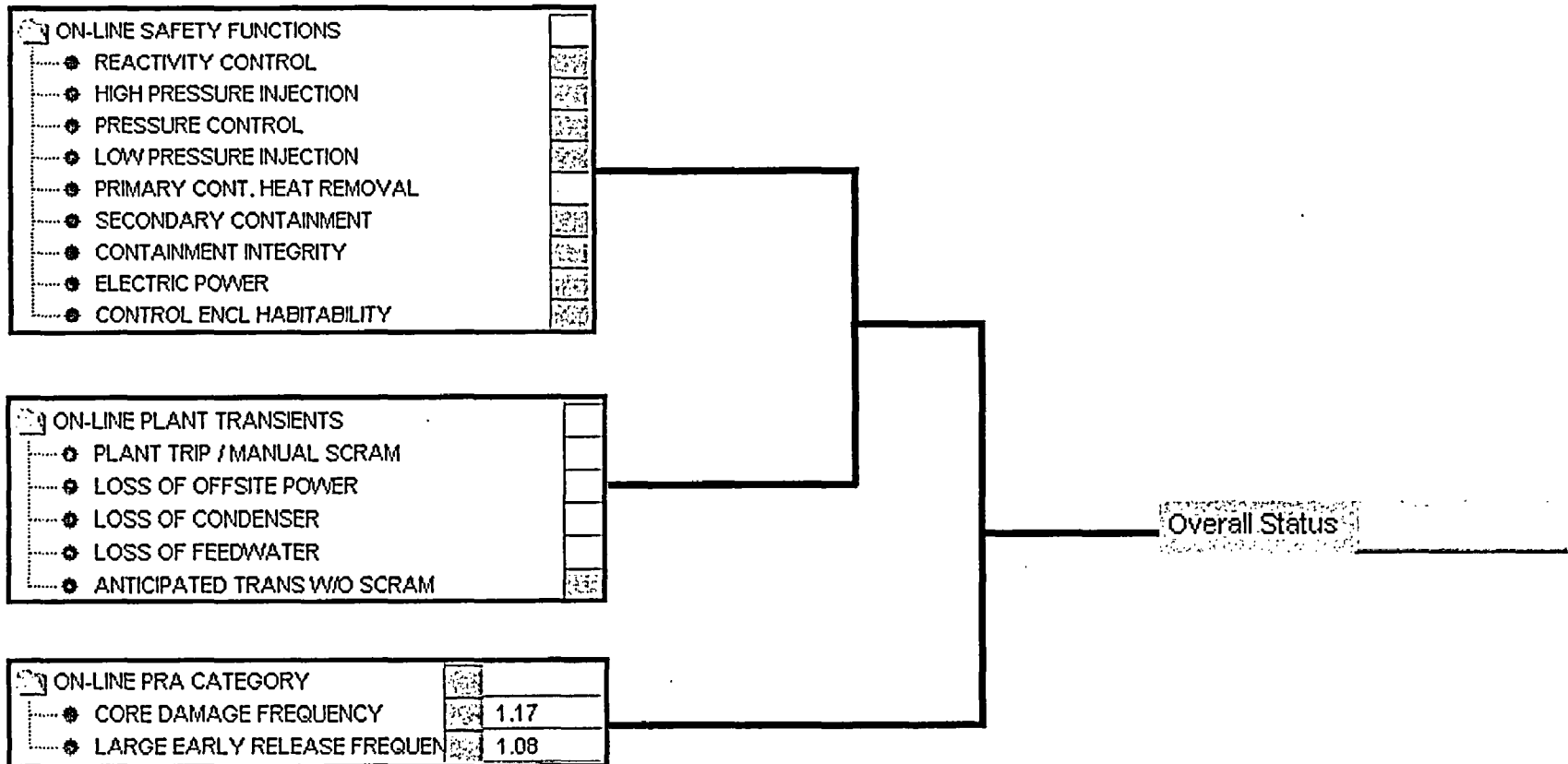
Nuclear



Blended Outcome - Limerick 144_R_H MCC & Instrument Air A OOS



Blended Outcome - Limerick SPC LOOP A OOS



Fire CRM – Potential considerations

- Use Quasi-quantitative method to focus risk management actions on fire areas with increased risk
 - Use Fire PRA or IPEEE to identify important scenarios and configurations
- Scenarios with limited safe shutdown paths available
 - Protect remaining equipment
- Scenarios with no safe shutdown paths available
 - Actions to prevent fire
- Use Assessment Trees to provide color results, indicating level of action

Configuration Results - PRA

- **Planning and Scheduling**
 - SRME runs PRA model and loads result into software
 - Ensure results make sense
 - Updated model results available to all personnel
- **Emergent**
 - PRA result shows up White, indicating unknown
 - Defense In Depth results are still available, and are generally bounding
 - Protect redundant and diverse SSCs – SFATs and PTATs provide this information
 - Establish compensatory measures, such as minimizing duration, defer other work
 - SRME contacted - may provide preliminary evaluation based on qualitative judgment pending completion of quantitative assessment

Considerations for GREEN










- CDF/LERF < 2x Zero Maintenance Baseline
- Minimal or no degradation in Defense-in-depth
- No Higher Risk Evolutions
- Normal Work Controls
 - Preserve operable equipment to the extent possible
 - Manage spatial issues that have the potential to impact defense-in-depth (preserve DID)
 - Consider small cumulative impacts of maintenance activities

Risk Management

COLOR	CONSIDERATIONS
GREEN	<ul style="list-style-type: none"> ■ Preserve operable equipment to the extent possible ■ Manage spatial issues that have the potential to impact defense-in-depth (preserve DID) ■ Consider small cumulative impacts of maintenance activities
YELLOW	<ul style="list-style-type: none"> ■ Correct the cause as soon as practical by considering the time in the configuration and resources available ■ Assess the return to service of selected equipment and return to service as soon as practical ■ Protect risk significant equipment ■ Employ a "return to GREEN" mindset
ORANGE	<ul style="list-style-type: none"> ■ Requires senior management review and approval prior to entering this condition ■ Minimize exposure using return to service priorities ■ Work around the clock ■ Develop and implement contingency actions ■ Protect risk significant equipment
RED	<ul style="list-style-type: none"> ■ Never plan to enter "Red" if at all avoidable ■ Minimize the time in "Red" – transition to Orange/Yellow/Green ■ Extreme care should be taken to avoid trips or plant disturbances ■ Active monitoring of all Maintenance/I&C/Operations activities ■ Implement Contingencies

Activity Code	Plant Variable Name
EDG_SBO_2	EDG_SBO_2
SW_STRNR_3	SW_STRNR_3
BATT_125_3	BATT_125_3
BATT_125_ALT_3	BATT_125_ALT_3
HRELDC_3	U3_HRELDC
SW_STRNR_2	SW_STRNR_2
HRELDC_3	U3_HRELDC
BC_125_3	BC_125_3
LPCI_3D	LPCI_3D
DF03-O	DFOTP_3
DRY_APCV_3	DRY_VENT_3
TOR_APCV_3	TOR_VENT_3
DF02-O	DFOTP_2
EDG_SBO_2	EDG_SBO_2

[illegible]

May 2005			Jun 2005			
W19	W20	W21	W22	W23	W24	W25
						
						
						
						
						
						
						
						
						

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Executive View

1 [+ - + - + - Add Activity X Synch Status View

AGON Categories

Decision Tree Categories

OVERALL STATUS

☒ ON-LINE SAFETY FUNCTIONS

Single Time Slice View

π: 08-Jun-2005 05:00

Unit 3 Status

SPORTS

RIS

Guidance

Activities

Online

10-Jun-2005 22:00

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ation: 2d 17:00

SFAT:

PTAT

PRA

EFATs

ON-LINE SAFETY FUNCTIONS

- PSA RESULTS
- CONTAINMENT PRESSURE CONTROL
- 125V DC POWER
- AC ELECTRIC POWER
- HIGH PRESSURE INJECTION
- HEAT REMOVAL
- LOW PRESSURE INJECTION
- PRESSURE CONTROL
- REACTIVITY CONTROL

PTATS

ON-LINE PLANT TRANSIENTS

- LOSS OF OFFSITE POWER
- LOCA
- TRANSIENT
- ANTICIPATED TRANS W/O SCRAM
- LOSS OF 125 VDC

PRAIGV

ON-LINE PRA CATEGORY

- CDF RISK INCREASE FACTOR
- LERF RISK INCREASE FACTOR

HRELDC_3	U3_HRELDC
BC_125_3	BC_125_3
LPCI_3D	LPCI_3D
I-DF03-O	DFOTP_3
DRY_APCV_3	DRY_VENT
TOR_APCV_3	TOR_VENT
I-DF02-O	DFOTP_2
EDG_SBO_2	EDG_SBO_2

ators



PRA Link Main View

n: 14-Jun-2005 15:16



Unit 3 Status

RTS

RIS

Guidance

Activities

Online

Recalc w/FRA

15-Jun-2005 07:00

Now

ation 0d 15:44



SFAT

PTAT

PRA

What-If

Save

Reset

SFATs

ON-LINE SAFETY FUNCTIONS

- PSA RESULTS
- CONTAINMENT PRESSURE CONTROL
- 125V DC POWER
- AC ELECTRIC POWER
- HIGH PRESSURE INJECTION
- HEAT REMOVAL
- LOW PRESSURE INJECTION
- PRESSURE CONTROL
- REACTIVITY CONTROL

PTATs

ON-LINE PLANT TRANSIENTS

- LOSS OF OFFSITE POWER
- LOCA
- TRANSIENT
- ANTICIPATED TRANS W/O SCRAM
- LOSS OF 125 VDC

PRA/GV

ON-LINE PRA CATEGORY

- CDF RISK INCREASE FACTOR 4.52
- LERF RISK INCREASE FACTOR 1.78

Iso. Condenser

D043 - TRAIN A IC MAKEUP PUMP (S)

D043 - TRAIN B IC MAKEUP PUMP (S)

ISO. ISOLATION CONDENSER




Button Grid

Schedule

Plant Vars

Power DC Power Primary Systems Balance of Plant All Comps/Trains HREs / Configs

High Pressure	Low Pressure	Decay Ht Removal	Primary Cont.	Pressure Control	
HPCI System	LPCI	LPCI/CCSW Div. 1	Vacuum Breakers	ADS/SRVs	
Iso. Condenser	Core Spray	LPCI/CCSW Div. 2	Drywell Spray	Iso. Condenser	ARI/RPT Logic
		Shutdown Cooling	Torus Spray		High Risk ATWS
CRD Injection			Emerg. Venting	RCS Boundary	High Risk SCRAM
Unit 2 Pumps			Torus	High Risk LOCA	
Unit 3 Pumps			Primary Cont.		
Unit Cross tie			Secondary Cont.		
			SBGT		
			Sec. Containment		

ators     

Operators Module View

14-Jun-2005 11:33



Unit 3 Status

RTS

RIS

Guidance

Activities

Online

Recalc w/PRA

15-Jun-2005 07:00

Now

ation 0d 19:27



SFAT

PTAT

PRA

What-If

Save

Reset

SFATs

ON-LINE SAFETY FUNCTIONS

- ☐ PSA RESULTS
- ☐ CONTAINMENT PRESSURE CONTROL
- ☐ 125V DC POWER
- ☐ AC ELECTRIC POWER
- ☐ HIGH PRESSURE INJECTION
- ☐ HEAT REMOVAL
- ☐ LOW PRESSURE INJECTION
- ☐ PRESSURE CONTROL
- ☐ REACTIVITY CONTROL

PTATs

ON-LINE PLANT TRANSIENTS

- ☐ LOSS OF OFFSITE POWER
- ☐ LOCA
- ☐ TRANSIENT
- ☐ ANTICIPATED TRANS W/O SCRAM
- ☐ LOSS OF 125 VDC

PRA/GV

ON-LINE PRA CATEGORY

- ☐ CDF RISK INCREASE FACTOR 4.52
- ☐ LERF RISK INCREASE FACTOR 1.78

 Button Grid  Schedule  Plant Vars

Power | DC Power | Primary Systems | Balance of Plant | All Comps/Trains | HREs / Configs

High Pressure	Low Pressure	Decay Ht Removal	Primary Cont.	Pressure Control	Reactivity								
HPCI System	LPCI	LPCI/CCSW Div. 1	<div><div></div>Current Activities View</div>										
Iso. Condenser	Core Spray	LPCI/CCSW Div. 2											
		Shutdown Cooling	Start Date/Time: 14-Jun-2005 11:33 End Date/Time: 15-Jun-2005 0...										
CRD Injection			<table><tr><th>Activity Code</th><th>Start</th><th>End</th><th>Description</th></tr><tr><td>ISO_COND_3_X</td><td>14-Jun-2005 11:33</td><td></td><td>New Activity...</td></tr></table>			Activity Code	Start	End	Description	ISO_COND_3_X	14-Jun-2005 11:33		New Activity...
Activity Code	Start	End	Description										
ISO_COND_3_X	14-Jun-2005 11:33		New Activity...										
Unit 2 Pumps			<div><div></div></div>										
Unit 3 Pumps													
Unit Crosstie			<div>Close</div>										

m: 14-Jun-2005 11:33

Unit 3 Status

RTS

RIS

Guidance

Activities

Online

Recalc w/PRA

15-Jun-2005 07:00

Now

ation: 0d 19:27

RTS/RIS Selection Dialog

- Decision Tree Categories
 - ON-LINE SAFETY FUNCTIONS
 - ON-LINE SFAT/PTAT Result
 - ON-LINE PLANT TRANSIENTS
- PRA Categories
 - ON-LINE PRA CATEGORY
- Group Variable Categories
 - OP View Buttons
 - Unit 3 Status
 - SFAT
 - PTAT
 - PRA

SFATs

- ON-LINE SAFETY FUNCTIONS
 - PSA RESULTS
 - CONTAINMENT PRESSURE
 - 125V DC POWER
 - AC ELECTRIC POWER
 - HIGH PRESSURE INJECTION
 - HEAT REMOVAL
 - LOW PRESSURE INJECTION
 - PRESSURE CONTROL
 - REACTIVITY CONTROL

Button Grid Sch

Power DC Power Primary Sys

High Pressure

HPCI System

Iso. Condenser

CRD Injection

Unit 2 Pumps

Unit 3 Pumps

Unit Crosstie

Evaluation List

List: RIS - On-Line Maintenance (No AC-DC Bus)

Feature may perform calculations. An extended delay may occur where no other program action is possible before the results display.

OK

Cancel

Sec. Containment

Parameters Module View

n: 12-Jun-2005 18:22


14-Jun-2005 00:00

ation: 1d 05:38

SFATs

ON-LINE SAFETY FUNCTIONS

- PSA RESULTS
- CONTAINMENT PRESSURE
- 125V DC POWER
- AC ELECTRIC POWER
- HIGH PRESSURE INJECTION
- HEAT REMOVAL
- LOW PRESSURE INJECTION
- PRESSURE CONTROL
- REACTIVITY CONTROL

Button Grid  Sch

Power DC Power Primary Sys

High Pressure

HPCI System

Iso Condenser

CRD Injection

Unit 2 Pumps

Unit 3 Pumps

Unit Crosstie

RTS/RIS Results View

Remain In Service Results for:

ON-LINE SFAT/PTAT Result

Results:

D323 - HIGH PRESSURE COOLANT INJECTION

345KV RING BUS BKR 10 TO 11

345KV RING BUS BKR 8 TO 15

345KV RING BUS BKR 8 TO 9

345KV RING BUS BKR 9 TO 10

D338 - TBCCW PUMP 3B (S)

D037 - RBCCW TRAIN 2/3 (S)

D337 - RBCCW TRAIN 3A

D337 - RBCCW TRAIN 3B

D315 - LPCI PUMP 3A

D315 - LPCI PUMP 3B

D315 - LPCI PUMP 3C

D315 - LPCI PUMP 3D

D075 - SBT TRAIN A (S)

D075 - SBT TRAIN B (S)

D311 - SBL TRAIN 3A

D311 - SBL TRAIN 3B

D310 - SHUTDOWN COOLING PUMP 3A

D310 - SHUTDOWN COOLING PUMP 3B

D310 - SHUTDOWN COOLING PUMP 3C

D039 - SERVICE WATER TRAIN 2/3 (S)

D239 - SERVICE WATER TRAIN 2A (S)

D239 - SERVICE WATER TRAIN 2B (S)

D339 - SERVICE WATER TRAIN 3A (S)

D339 - SERVICE WATER TRAIN 3B (S)

D239 - SW STRAINER 2 (S)

D039 - SW STRAINER 2/3 (S)

Print

Close

ties

Online

Recalc w/PRA

What-If

Save

Reset

DRY

SE FACTOR

4.52

ASE FACTOR

1.78

Operators Module View

12-Jun-2005 18:11

Unit 3 Status

RTS

RIS

Guidance

Activities

Online

Recalc w/PRA

14-Jun-2005 00:00

Now

ation 1d 05:49

SFAT

PTAT

PRA

What-If

Save

Reset

SFATs

ON-LINE SAFETY FUNCTIONS

- PSA RESULTS
- CONTAINMENT PRESSURE CONTROL
- 125V DC POWER
- AC ELECTRIC POWER
- HIGH PRESSURE INJECTION
- HEAT REMOVAL
- LOW PRESSURE INJECTION
- PRESSURE CONTROL
- REACTIVITY CONTROL

PTATs

ON-LINE PLANT TRANSIENTS

- LOSS OF OFFSITE POWER
- LOCA
- TRANSIENT
- ANTICIPATED TRANS W/O SCRAM
- LOSS OF 125 VDC

PRA/GV

ON-LINE PRA CATEGORY

- CDF RISK INCREASE FACTOR 4.52
- LERF RISK INCREASE FACTOR 11.78

Button Grid Schedule Plant Vars

Power DC Power Primary Systems Balance of Plant All Comps/Trains HREs / Configs

High Pressure	Low Pressure	Decay Ht Removal	Primary Cont.	Pressure Control	Reactivity
HPCI System	LPCI	LPCI/CCSW Div. 1	Vacuum Breakers	ADS/SRVs	SBLC
Iso	CCSW Div. 2	Drywell Spray	Iso. Condenser	Iso. Condenser	
OL HRE - ABILITY TO SCRAM DEGRADED	Down Cooling	Torus Spray		D043 - TRAIN A IC MAKEUP PUMP (S)	
OL HRE - POTENTIAL FOR GROUP 1 ISOLATION		Emerg. Venting	RCS Boundary	D043 - TRAIN B IC MAKEUP PUMP (S)	
OL HRE - POTENTIAL FOR REACTOR SCRAM		Torus	High Risk LOCA	PRA ISOLATION COMPENSATION	
OL HRE - POTENTIAL FOR TURBINE TRIP		Primary Cont.			
OL HRE - POTENTIAL LOSS OF 125 VDC DIV.		Secondary Cont.			
OL HRE - POTENTIAL LOSS OF INSTR. AIR		SBLT			
OL HRE - POTENTIAL LOSS OF OFFSITE POWER		Sec. Containment			
OL HRE - POTENTIAL LOSS OF PRICNMT					

Summary

- The use of color to represent risk provides a simple scheme for communicating across all site organizations.
- The color helps drive identification of which equipment or activity is impacting the level of defense-in-depth of each safety function.
- The use of a blended approach helps facilitate the inclusion of more than just the quantified risk

Dresden CRM Model Compared with Base PRA Model

Initiator dependencies	Same
Truncation levels	Changed to accommodate equipment out of service
Translation from PRA model	Same
Human action treatment	Same
Activities mapped to basic events	Translation file part of program
Representing the as-built, as-operated plant	Same
Treatment of common cause	Same
Consideration of uncertainty	Same

Safety Monitor™ & San Onofre Experience

ACRS Subcommittees on Reliability & PRA and
Plant Operations

6/15/05

Gary Chung, SONGS

Michael Phillips, Sciencetech LLC



Topics

- Safety Monitor – What Is It?
- Features
- Attributes
- SONGS Usage and Experience

Safety MonitorTM - What is It?

- A Real-Time Risk Monitoring System Designed for Use by Plant Personnel
- Provides a Complete Boolean Solution of the Plant's PRA Model, But Can Be Used By Personnel With No PRA Experience
- Has Been Used at San Onofre for Over 11 Years, and Is Now Installed at 18 Additional Sites with 4 additional sites being added.

Features of the Software

- Plant Personnel Features
 - Perform Real and “What If” Risk Evaluations for Full Power or Shutdown Modes
 - Evaluate Proposed Maintenance Schedules
 - Supports Import of Data and Multiple Case Files
 - Evaluate Effects of Equipment Removal/Return to Service, Environmental and Testing Conditions, Mode Changes, and Operating Alignment Changes
 - Advice for Restoration of Inoperable Equipment
 - Advice for Important Operable Equipment

Features of the Software (continued)

- PSA Personnel/Maintenance Rule Support Features
 - Track Cumulative and Instantaneous Risk Against Targets
 - Plant Configuration & Risk History Data Bases
 - Dynamic modification of initiators and HEPs based upon equipment status

Features of the Software (continued)

- Other Advanced Features
 - Data communications features
 - Provides Automated Communication with Tagging Programs, Operator Logs, and Scheduling Programs
 - Direct Import for PRA Model/Data files from WinNUPRA, CAFTA, RISKMAN and Risk Spectrum
 - Time-dependent human reliability calculator for shutdown conditions
 - Performs Defense-In-Depth/Safety Function Assessments

SONGS Safety Monitor Attributes

Initiator dependencies	Same as the PRA
Truncation levels	Controlled by plant SM administrator SONGS = $5E-10$ /yr CDF (Tool solves model for each configuration)
Translation from PRA model	Direct Translation from PRA plus: <ul style="list-style-type: none">• Average unavailability removed• Current environmental conditions considered• Actual equipment status used• Actual system alignments used
Human action treatment	Same as the PRA
Activities mapped to basic events	Specific maintenance activities & specific component outages are mapped to basic events

SONGS 2/3 PRA

- Internal & External Events explicitly modeled
- CDF & LERF
- Shutdown model developed
- Safety Monitor used by PRA, work control, & STA

SONGS Safety Monitor Attributes

Representing the as-built, as-operated plant	Updated on the same frequency as the PRA.
Treatment of common cause	Same as the PRA
Consideration of uncertainty	Same as the PRA
CRM software quality and configuration control	Safety Monitor is maintained and controlled under Appendix B software QA program by Vendor. Installation controlled under plant software control program.
CRM model and software testing	SONGS model is verified and validated against the PRA.

Experience at San Onofre & Other Plants

- San Onofre
 - Required to support original DG AOT extension prior to addition of a(4) to Maintenance Rule
 - Accrued Risk at Both Units Has Decreased
 - Better Plant Understanding of Risk Impacts of Planned/ Unplanned Actions

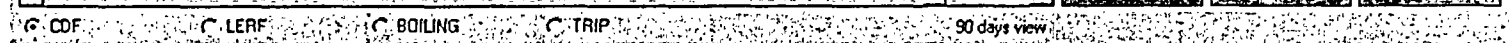
Experience at San Onofre & Other Plants (continued)

- Automated data collection interfaces in use at Perry
- Automated schedule evaluation input in place at many plants.
- Data collection for historical purposes that was previously performed manually.

Safety Monitor 3.5.02

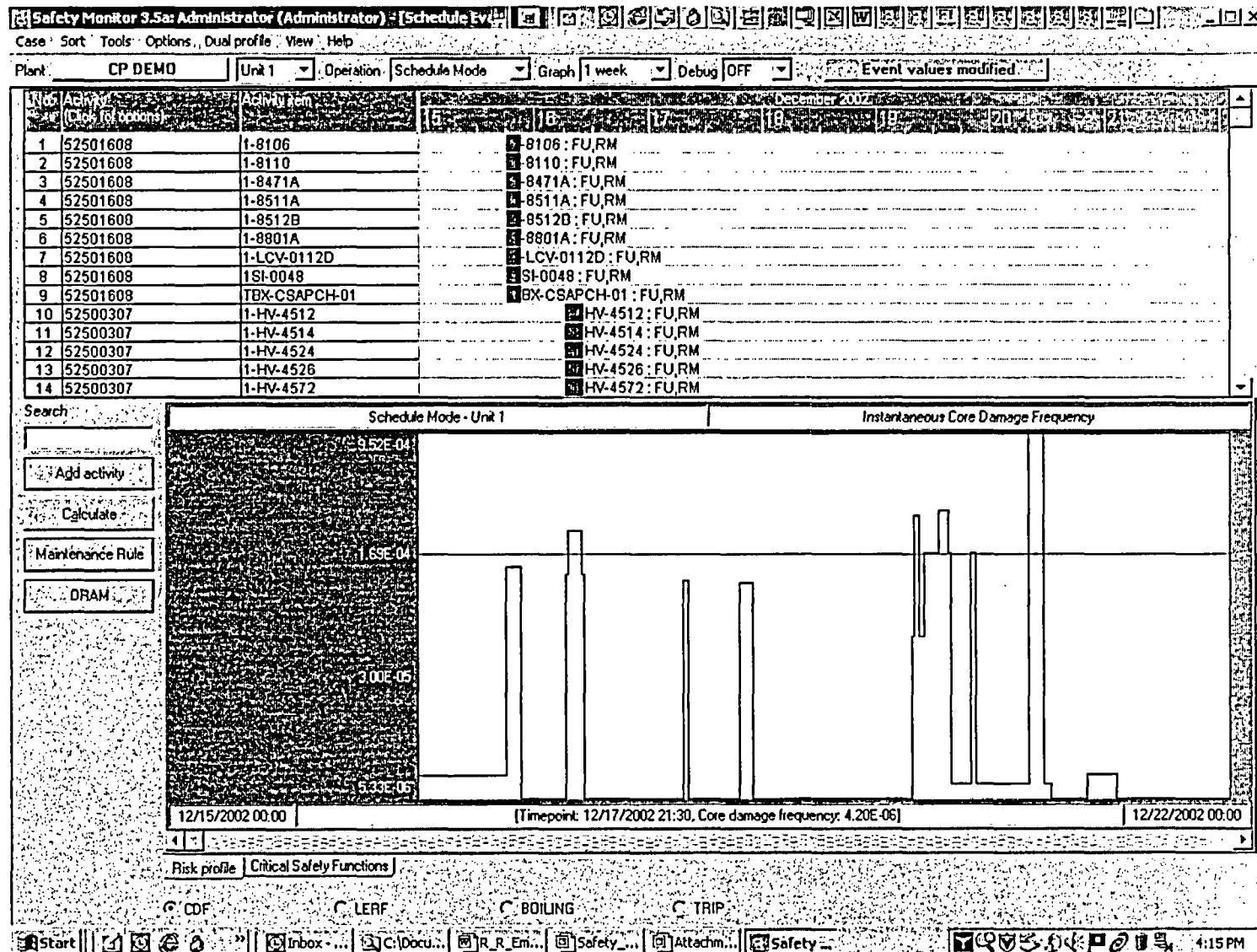
SONGS Unit 2	User: Administrator	Level: Administrator	09:05 Fri, Jun 10, 2005
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☒ High ☒ Caution ☐ Moderate ☐ Normal



Start | | | | |

Schedule Evaluation Screen



Component Selection Window

Component Status - Real Mode Operation

☒ List by System/Train
 System:
Train:

☐ List by name pattern

P : PRA component
 A : Advice available
 M : MRule component
 T : Trip related component
 S : Shared component

☐ Show advice on removal
 Viewing from 1 of 5

System/train component	Type	Description
2B1109	PT	LOADCENTER 2B11 SPARE BREAKER
2B1109 CTL	PT	LOADCENTER 2B11 SPARE CONTROL BREAKER
S21401WB115	PT	CONDENSER WATER BOX (NW) FROM CIRC PUMP 115
S21401WB116	PT	CONDENSER WATER BOX (NE) FROM CIRC PUMP 116
S21401WB117	PT	CONDENSER WATER BOX (SE) FROM CIRC PUMP 117

Last configuration change: 04/30/2005 21:00

Date/Time	Item ID	Shared	Detail	Reason
09/12/2004 04:45	SA2417MW001	Y	OUT: RM/Unavailable	2-0401836 Investigate tripping on thermal overloads and repl
04/30/2005 03:03	SA2417MW002	Y	OUT: RM/Unavailable	WAR 2-0400205
04/30/2005 21:00	2L091CHC		OUT: RM/Unavailable	OOS due to erratic calibrated linear power. L2-05-399

Proposed component status changes:

Date/Time	Item ID	Shared	Detail	Reason
-----------	---------	--------	--------	--------

Safety Function Display

[illegible]

Base PRA & Safety Monitor PRA

Similarities and Differences

- Base PRA & Safety Monitor models are essentially the same (i.e., fault tree, data & accident sequences) except the Safety Monitor has:
 - Actual vs. Average equipment maintenance data
 - Actual vs. Average alignments
- The Safety Monitor can also adjust initiating event frequencies (e.g. LOP) and failure probabilities to match real time plant conditions.

Current Safety Monitor Usage

- Planned maintenance evaluation under MR a(4)
 - First cut - Conservatively assumes the week's equipment outages occur simultaneously with switchyard maintenance for entire week
 - Run in 'schedule' mode with future plant configuration
- Real time risk evaluation once per shift in the control room by STA
 - Run in 'real' mode with current plant configuration
- Case studies performed by PRA Group
 - Run in 'hypothetical' mode with assumed plant configuration

Model Control

- PRA models are developed in WINNUPRA
- Models are converted to Safety Monitor
- Results are compared to ensure accurate conversion.
- Process is performed by the PRA group
- The controlled Safety Monitor software and the SONGS model are downloaded from the network.

Environmental/Test Factors Modeled at SONGS

- Switchyard Maintenance
- External Fires
- Tornado Warnings
- Kelp Intrusion at Intake
- Tsunami Warning
- Earthquake Warning
- Degraded Grid Voltage or Instability

Types of Users

- Operators and work planners are able to:
 - Take equipment out of service
 - Adjust equipment/system alignments
 - Adjust Environmental/ Test Factors
- Operators & work planners cannot adjust PRA data and PRA model logic.
- PRA engineers are available 24 hours/day to assist work planners and shift technical advisors in the control room.

Summary

- CRM, like other PRA applications, is affected by general PRA issues such as scope & model boundaries.
- SONGS has successfully conducted CRM using Safety Monitor for over 11 years, well before Maintenance Rule a(4) requirement.
- Safety Monitor can provide a blended approach to CRM, both qualitative and quantitative assessment.

Attributes of Configuration Risk Models for Risk Management Tech Specs

John Gaertner, EPRI

to

Advisory Committee on Reactor Safeguards

Reliability & PRA Subcommittee

Plant Operations Subcommittee

June 15, 2005



EPRI

Objective

- **Identify all necessary attributes of a CRM model that would not be addressed explicitly by PRA Standards and evaluated by Peer Certification.**
 - Most aspects of the CRM model are identical to the PRA from which it is derived
 - Some attributes are unique to the CRM application

So, a complete review of CRM technical adequacy requires:

Peer Review + Standards Assessment + Verification of Attributes



Current Status of CRM Models

- U.S. plants use quantitative CRM models for Maintenance Rule (a)(4) requirements at power.
- CDF and LERF are the figures of merit, but LERF is sometimes not part of the CRM model.
- Internal events are always in the quantitative CRM model, flooding usually, fire sometimes, seismic sometimes, ...
- CRM models are an integral part of regulatory compliance, work management, and operations processes at NPPs. Their use is essential to plant performance.
- CRM models and their use in (a)(4) is subject to ROP oversight and actions.



Ten CRM Attributes

1. Initiator dependencies
2. Truncation levels
3. Translation from PRA model
4. Human action treatment
5. Activities mapped to basic events
6. Representing the as-built / as-operated plant
7. Treatment of common cause
8. Consideration of uncertainty
9. CRM *software* quality and configuration control
10. CRM *model* testing and configuration control



Attribute 1 – Initiator dependencies

- **Dependent initiating events in the CRM Model should address external conditions and the impacts of out-of-service components**
- Initiators impacted by external conditions typically include Loss of Offsite Power and plant trips
 - Typically these are represented by point estimates
- Out-of-Service Components can particularly impact support system initiating events
 - May be represented by point estimates or by fault tree models for the initiating event



Attribute 1 – Initiator dependencies (cont)

- External Conditions Example:
 - Documented seasonal differences could increase LOOP frequency
- Out-of-Service Components Examples:
 - Removing a SW pump from service for maintenance could change Loss of SW initiating event frequency



Attribute 2: Truncation levels

- **CRM model truncation levels must be adequate to represent incremental risk for configurations even with multiple equipment out of service.**
- Different truncation levels from PRA might be desirable for timely solutions
- Important model elements must not be removed through truncation
- Delta risk less sensitive to truncation than absolute risk
- Considerations vary for different solution methods:
 - Dynamic solution of model
 - Pre-solved configurations from the model
 - Pre-solved configurations from cut sets



Attribute 3 - Translation from PRA model

- **Model translation from the PRA to the CRM model must be appropriate, and the fault trees should be traceable to the PRA.**
- CRM and PRA models are closely related, but some differences are possible:
 - Direct use of the PRA model for CRM (e.g., to populate a “library” of configuration-specific results) usually requires little or no change to the PRA model
 - Development of a dynamic solution CRM model usually requires some model development to transform the PRA’s ET structure to a single fault tree model

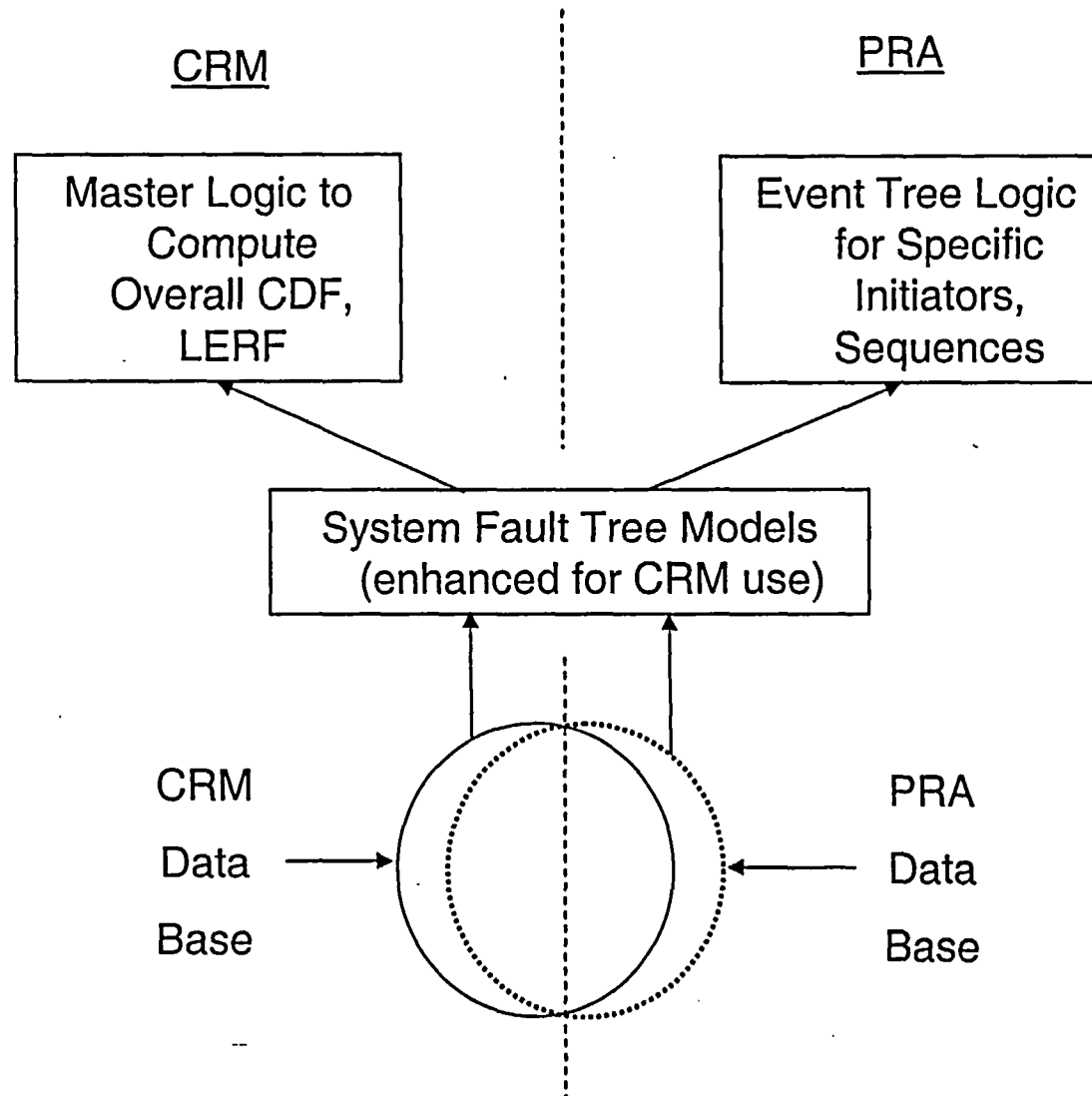


Attribute 3 - Translation from PRA (cont)

- Development of CRM **Models** has led to enhancements to PRA system models
 - to remove asymmetries
 - to incorporate initiating event models
 - To allow multiple configurations (with house events)
- Some **data** changes will be made for RMTS:
 - Average maintenance unavailabilities will be set to zero
 - Adjustments to initiating event frequency for the plant's availability factor are not used in the CRM model
 - Adjustments may be made to some data to reflect periodic variations (e.g., summer vs. winter conditions) to provide a more realistic risk simulation in the CRM tool
 - High values (beyond "rare events") to be reviewed
 - All other averaging changed to a discrete configuration



Typical Relationship of CRM to PRA Models



Attribute 4: Human Actions

- **Human action events in CRM models which are dependent on equipment take appropriate account for out-of-service equipment.**
- Example: Backup for cooling water is a fire water pump, requiring manual connection and remote start by an auxiliary operator.
- In the CRM model, this human action must account for pump unavailability
 - HRA is set to “failed” when pump out of service, or
 - Pump is explicitly modeled in combination with the HRA

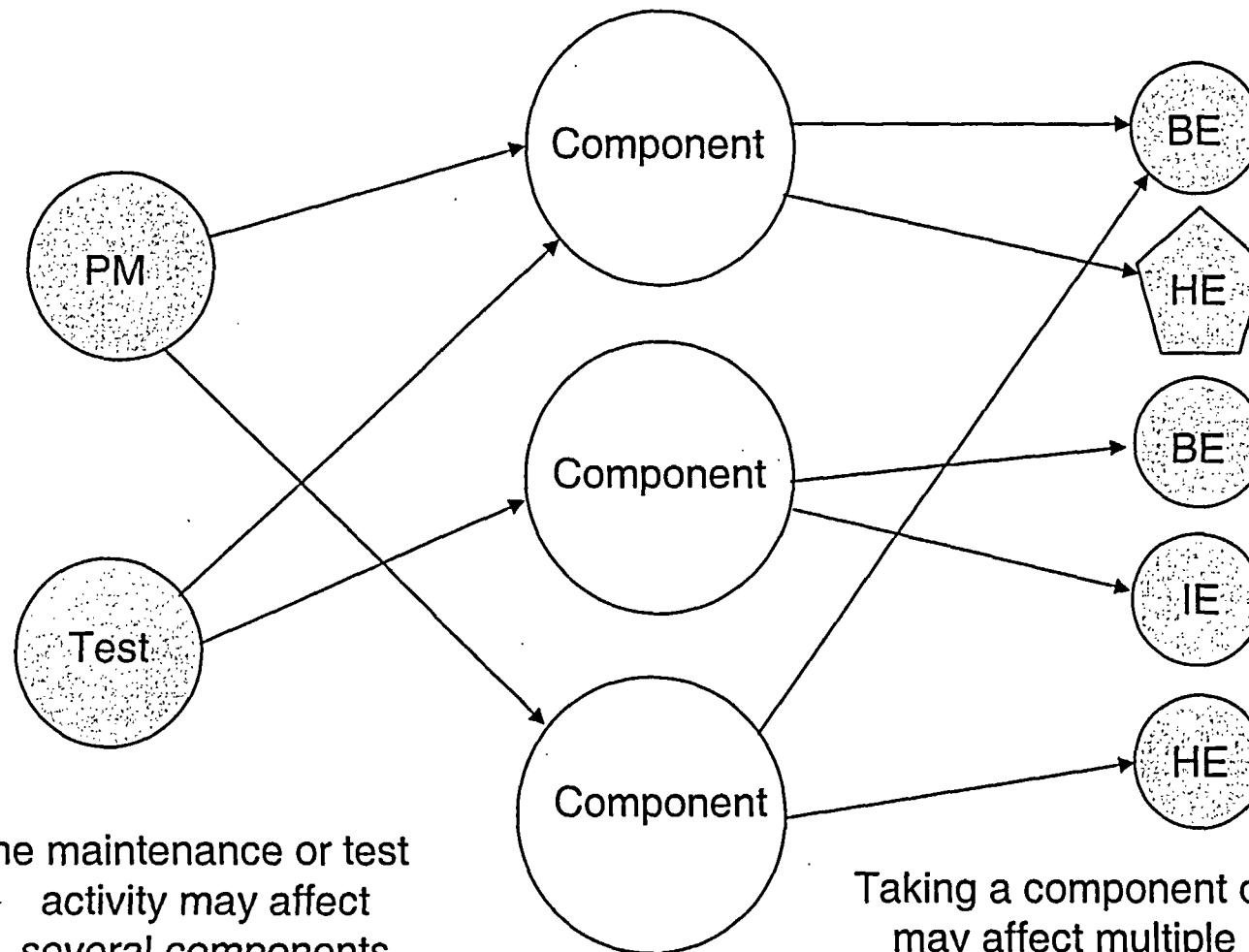


Attribute 5 – Activities mapped to basic events

- **Expected Plant Configuration must be correctly mapped from plant activities to the CRM Model.**
- Generally, two levels of mapping:
 - From the scheduled activities (PMs, tests, etc.) to discrete lists of PRA-modeled component IDs that are impacted by the activity
 - From the PRA-modeled component IDs to the specific basic events in the PRA model that will be affected
- Indirect effects included in the mapping set



Attribute 5 – Activities mapped to basic events (cont)



One maintenance or test activity may affect several components

Taking a component out of service may affect multiple events (basic events, initiators, human actions) in the model



Attribute 6 – Representing the as-built / as-operated plant

- **Each configuration-specific risk evaluation must reflect actual plant conditions**
- Other attributes (e.g., 3, 4, 5) help the plant's *PRA staff* to address how the CRM model and its supporting data properly reflect the plant design, operation, and current configuration
- However, *plant staff* that use the CRM model/tool (e.g. work planners, operators, etc.) must also ensure that all configuration data is properly input to the model. Examples include:
 - Ensuring that the planned work schedule includes all risk-affecting activities
 - Ensuring that risk-affecting changes in system conditions are identified and input



Attribute 6 – Representing the as-built / as-operated plant (cont)

- Also, CRM model might reflect plant conditions that can vary over the operating cycle (as opposed to the “time-average” treatment that is provided in the traditional PRA model).
 - Seasonal variations in success criteria and system/component failure likelihood



Attribute 7: Treatment of common cause

- **Common cause failure (CCF) probabilities must be properly modeled in light of the unavailability of one of the components in the common cause grouping.**
- Upon failure of a Tech Spec component, operators will determine whether the failure is a CCF candidate.
 - failed component set to “true” and common cause treatment for the rest of the grouping.



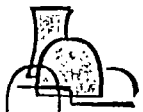
Attribute 8: Consideration of uncertainty

- Any new uncertainty introduced into the CRM model that is not evaluated in the PRA is identified and evaluated prior to use.
- New model elements *not in the PRA* to be evaluated for uncertainty according to the same criteria as the PRA
 - Example: Fire locations that are “screened” in the PRA but are “unscreened” in the CRM.
- Configurations that introduce high uncertainty to be identified.
 - Example: A component is unavailable that is highly reliable and not normally removed from service. Failure rate of the backup equipment is not well known.



Attribute 9: CRM software quality and configuration control

- **CRM software should be accepted and maintained by an appropriate quality program.**
- Each commercial CRM product has an established users' group and has software quality processes
 - Utility-developed software is also maintained under a specific software quality program
- Each software users' group funds software enhancement, software testing, and communication of important issues to each user.
- It is the responsibility of each individual utility to incorporate software quality documentation into its own programs, based upon plant-specific requirements



Attribute 10 - CRM model testing and configuration control

- **The CRM model (and overall implementation program) must be tested to verify that Attributes #1 to #9 are satisfied.**
- Such validation would be re-performed after each significant update of the model or mapping information to ensure the changes were properly incorporated
 - Design, operations, and data changes to be dispositioned for their CRM impact
 - The CRM model (if “different” from the PRA) is tested against the PRA model to insure that the models yield consistent results and that any differences are understood.





STP Quantification of Configuration Risk for Risk- Informed Technical Specifications

Reliability and PRA, and Plant Operations
Subcommittees of the Advisory Committee on
Reactor Safeguards

June 15, 2005

Introduction

- STP Participants
 - Rick Grantom Risk Management Manager
 - Jay Phelps Operations Manager,
STP Unit 2
 - Wayne Harrison STP Licensing

Agenda

- Overview of STP's PRA and On-line risk assessment tool, Risk Assessment Calculator (RAsCal)
- RAsCal Attributes
- Current Applications at STP
- Application to Risk-Informed Technical Specifications

STP's PRA Overview

- Full scope Level 1/2 PRA
 - RISKMAN® software
 - Internal events
 - External events including fire, external flood, high wind and seismic
 - Spatial interactions, HRA, detailed common cause
 - Updates per PRA configuration control program
 - Complies with Appendix B Software QA requirements
 - Used for STP applications since 1989
 - Has undergone industry peer review
 - RG 1.200 pilot for PRA quality

RAsCal Overview

- STP PRA is quantified for each configuration in the RAsCal database
- RAsCal's database is populated with CDF results
- RAsCal developed in-house
 - Has been in use at STP for 9 years
 - Used by Control Room operators and Work Control Planners/Schedulers

RAsCal Overview

- Database of >20,000 maintenance states
 - Does not calculate CDF or LERF itself
 - Can make some adjustments for specific conditions
 - Trip risk initiator based on plant configuration
- User friendly interface developed in cooperation with STP users

RAsCal Attributes

Initiator dependencies	Same as the PRA
Truncation levels	RAsCal database populated by PRA run at E^{-11} truncation limit.
Translation from PRA model	RAsCal reflects PRA results & does not perform the CDF/LERF calculation
Human action treatment	N/A. HRA is included in the PRA
Activities mapped to basic events	Specifically tailored to be the same as PRA based on tag-out procedures

RAsCal Attributes

Representing the as-built, as-operated plant	Updated as the PRA is updated
Treatment of common cause	N/A. Common Cause analysis is included in PRA
Consideration of uncertainty	CDF uncertainty in base PRA model.
CRM software quality and configuration control	In the STP Appendix B SQA Program
CRM model and software testing	

Current Application of RAsCal

- Applies the STPNOC Configuration Risk Management Program (CRMP) procedure
 - Same program used for 10CFR50.65(a)(4)
- STP has extensive experience in applying the CRMP
 - Routinely used to manage weekly work

RAsCal input screen

RAsCal Version 5.0.0 - 204oct18.pms

File Calculate Tools Window Help

Actual Schedule for Unit 2 Week of 10/18/2004

Actual RAsCal Actual BOP

Train "C" is the idle train

Reset

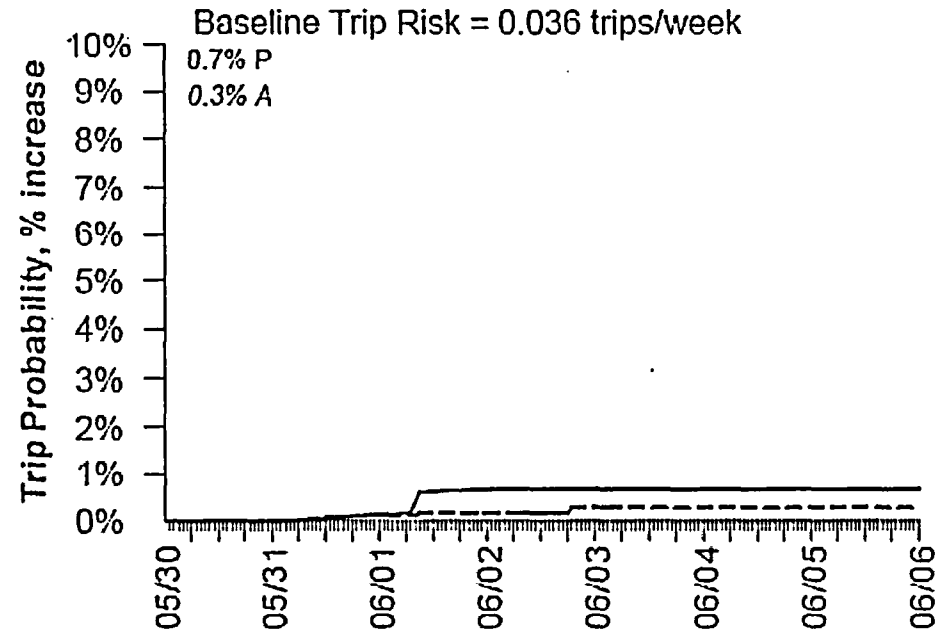
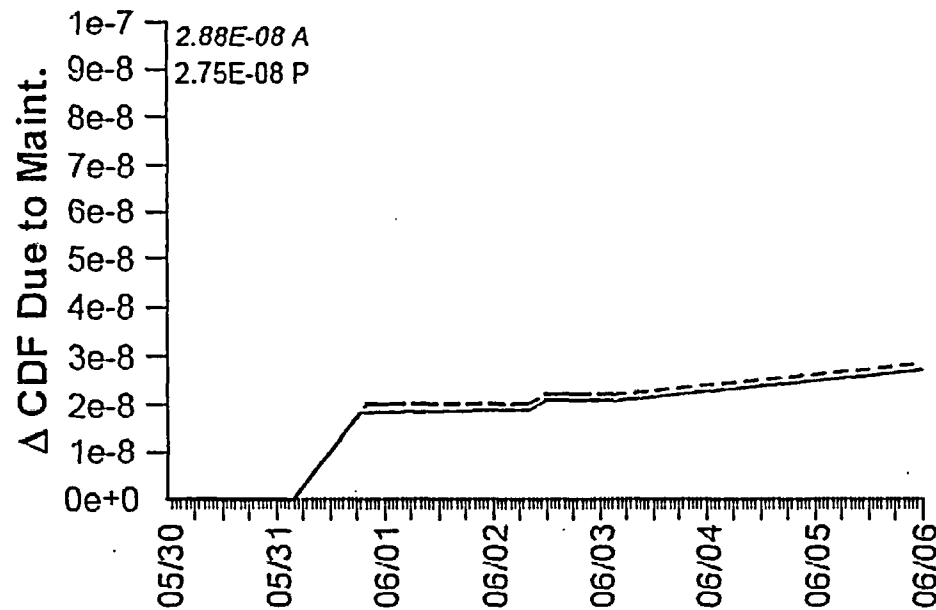
RAsCal Systems	Planned Time Non-Functional	Planned Time Functional	Actual Time Non-Functional	Actual Time Functional
BOP	10/21/2004 03:00	10/21/2004 21:00	***	***
CCC	10/20/2004 03:00	10/20/2004 15:00	10/20/2004 08:24	***
CCC	10/18/2004 03:00	10/18/2004 22:00	10/18/2004 03:00	10/18/2004 15:52
CHC	10/18/2004 01:00	10/20/2004 03:00	10/18/2004 01:00	10/19/2004 21:45
CSC	10/19/2004 03:00	10/19/2004 14:00	10/19/2004 03:00	10/19/2004 17:50
DGC	10/18/2004 04:00	10/18/2004 17:00	10/18/2004 04:00	10/18/2004 16:01
EWC	10/18/2004 04:00	10/18/2004 14:00	10/18/2004 04:00	10/18/2004 13:30
HEC(EAB)	10/19/2004 03:00	10/19/2004 21:00	10/19/2004 03:00	10/19/2004 12:40
RHRC	10/20/2004 03:00	10/20/2004 16:00	10/20/2004 03:00	10/20/2004 16:35
SICC	10/19/2004 03:00	10/19/2004 21:00	10/19/2004 03:00	10/19/2004 17:50
TSC	10/22/2004 03:00	10/22/2004 21:00	***	***

2N_LXNR
2N_LXR
2S_LXNR
2S_LXR
AFA
AFB
AFC
AFD
BATTB
BATTB
BATTB
BATTB
BOP
CCA
CCB
CCC
CHA
CHB
CHC
CSA
CSB
CSC
CVA
CVB

Wed 10/20 16:35

Add Del

Actual Risk Profiles for Unit 1 Week of 05/30/2005



PRA Component	Planned Time Non-Functional	Planned Time Functional	Duration (hh:mm)		Actual Time Non-Functional	Actual Time Functional	Duration (hh:mm)
AFD	05/31/2005 04:00	05/31/2005 19:00	015:00		05/31/2005 04:00	05/31/2005 20:21	016:21
BOP	N/A	N/A	N/A		06/02/2005 14:30	06/02/2005 15:14	000:44
BOP	05/31/2005 03:00	06/01/2005 20:00	041:00		05/31/2005 03:00	06/01/2005 01:39	022:39
ETRANS	06/03/2005 03:00	06/06/2005 00:00	069:00		06/03/2005 03:00	06/06/2005 00:00	069:00
IA12/22	05/31/2005 03:00	05/31/2005 15:00	012:00		05/31/2005 03:00	05/31/2005 13:30	010:30
PORVA	06/02/2005 08:00	06/02/2005 12:00	004:00		06/02/2005 08:01	06/02/2005 11:50	003:49
PORVD	05/31/2005 04:00	05/31/2005 14:00	010:00		05/31/2005 04:00	05/31/2005 16:45	012:45

BOP Component	Planned Time Non-Functional	Planned Time Functional	Duration (hh:mm)		Actual Time Non-Functional	Actual Time Functional	Duration (hh:mm)
AC12/22	05/31/2005 07:00	05/31/2005 09:00	002:00		05/31/2005 10:15	05/31/2005 10:39	000:24
CAR12/22	05/31/2005 03:00	05/31/2005 21:00	018:00		05/31/2005 03:00	05/31/2005 12:10	009:10
CD12/22	N/A	N/A	N/A		06/02/2005 18:39	06/02/2005 18:57	000:18
CD12/22	N/A	N/A	N/A		06/02/2005 18:06	06/02/2005 18:19	000:13
CD12/22	06/01/2005 07:00	06/01/2005 09:00	002:00		06/01/2005 08:30	06/01/2005 08:45	000:15
CW12/22	05/31/2005 03:00	06/01/2005 21:00	042:00		05/31/2005 03:00	05/31/2005 22:32	019:32

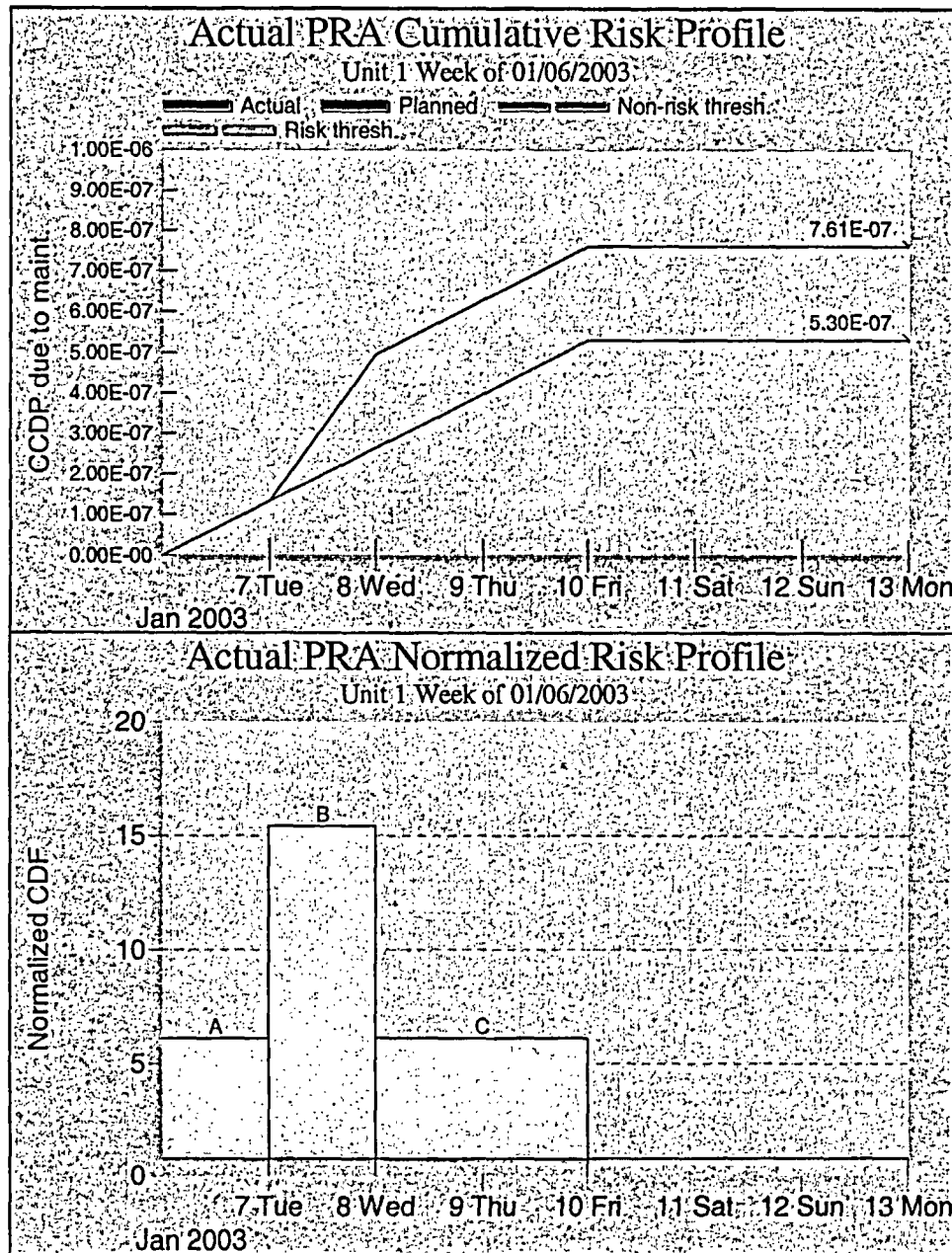
Application to Risk-Informed Technical Specifications

- Will use the same tool - RAsCal
 - Some enhancements planned for user interface
- Capable of determining configuration risk and allowed outage time in a very short time

Application of RITS

Example 1: Routine Train A work week with emergent Train B condition

Time	Event	Frontstop	Calculated AOT (1E-05)	Risk (/hr)	Comment
00:00	Begin Train A work week (ECW, SDG, CCW, HHSI)	ECW – 7 days SDG – 14 days CCW – 7 days HHSI – 7 days	NA – plan to remain within frontstop AOT	5.5 E-09	Routine planned maintenance
24:00	Train B HHSI found inoperable	6 hours to apply TS 3.13.1	24 days	1.5 E-08	CTS requires application of TS 3.0.3. RITS would permit normal work control
36:00	Train B HHSI restored	Exit TS 3.13.1 Back on the work week clock with 36 hours elapsed	NA	5.5 E-09	



Example 1:

CCA DGA EWA SICA
scheduled out for 4 days (96h)

At $t = 24\text{h}$, SICB becomes non-
functional for 1 day.

CCA – CCW Train ‘A’

DGA – SDG Train ‘A’

EWA – ECW Train ‘A’

SICA – SI common Train ‘A’

SICB – SI common Train ‘B’

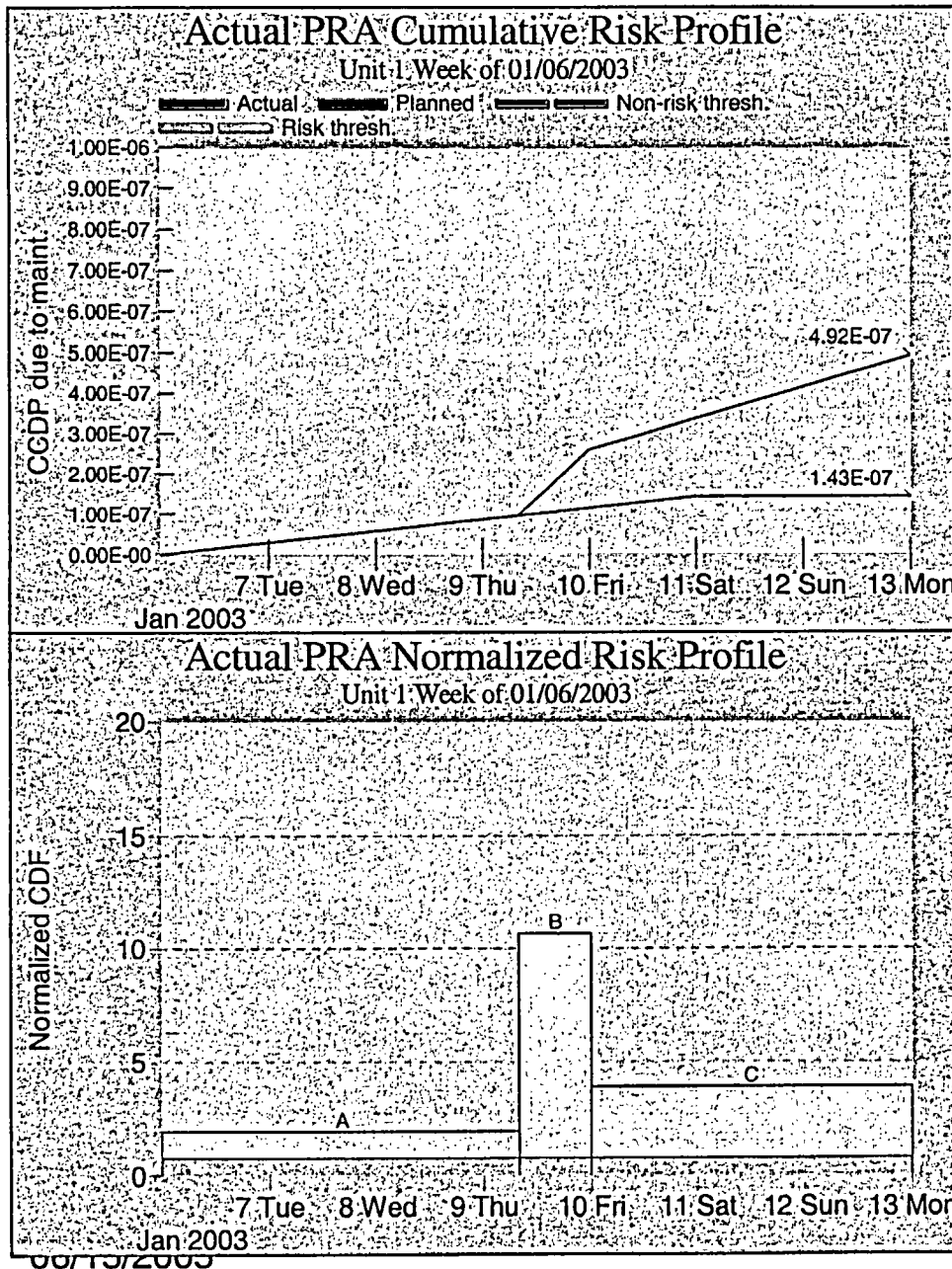
State A/C = $5.52\text{E-}09 / \text{hr}$

State B = $1.51\text{E-}08 / \text{hr}$

Application of RITS

Example 2: Emergent condition while TS 3.13.1 is in use

Time	Event	Frontstop	Calculated AOT (to 1E-05)	Risk (/hr)	Comment
00:00	Turbine-driven AFW out for 5 day planned refurbishment	72 hours per CTS	350 days (30 day backstop would apply)	1.19E-09	TS 3.13.1 requirements apply after 72 hours. The risk is calculated from the time AFW is removed from service.
80 hrs	Train A ECW pump found inoperable. Dependent systems also inoperable.	ECW, CCW, ChW, SI – 7 days SDG – 24 hr. (with inop AFW)	40 days (30 day backstop still applies)	1.02E-08	Regardless of the frontstop time for ECW, etc., TS 3.13.1 applies because TDAFW is beyond its frontstop.
96 hrs	TDAFW restored			3.23E-09	



Example 2:

AFD scheduled out for 5 days (120h)

At $t = 80\text{h}$, EWA becomes non-functional for indeterminate amount of time

AFD – Turbine-driven AFW

EWA – ECW Train ‘A’

State A = $1.19\text{E-}09 / \text{hr}$

State B = $1.02\text{E-}08 / \text{hr}$

State C = $3.23\text{E-}09 / \text{hr}$

Risk Management Technical Specifications (RMTS) Initiative 4b Risk Informed Completion Times, PRA & Risk Monitors

Presentation to the Reliability & PRA, and
Plant Operations Subcommittees of the
Advisory Committee on Reactor Safeguards
June 15, 2005

Presentation Participants

Tom Boyce
NRR TS Section Chief

Mark Reinhart
NRR SPSB Section Chief

Bob Tjader
NRR TS Section

Initiative 4 – Risk-Informed Completion Times

- Description: “Real-Time” calculation of CTs based upon current plant configuration. Extend completion time from a nominal value up to a predetermined “backstop” maximum using configuration risk management.
- Implementation: Under development, to include: approved decision-making process; implementation guidance; requirements for PRA technical adequacy; quantitative configuration & cumulative risk metrics.
- Status: STP & Fort Calhoun (CE TSTF-424) pilots submitted in CY 2004; Hope Creek & Prairie Island pilot submittals expected in CY 2005.

Initiative 4b Example

- See proposed 4b Tech Spec; discuss concepts
- Initiative 4b concepts
 - Front Stop; current CT
 - CRMP-based CT
 - Back Stop
 - Risk Assessment Tools provide reliable results in a timely manner
 - Use of reliable Decision Making Process

TABLE 3-1
GENERIC RISK-INFORMED CTs WITH A BACK-STOP: EXAMPLE FORMAT

Actions Condition	Required Action	Completion Time
B. One [HPSI] subsystem inoperable.	B.1 Restore SI subsystem to OPERABLE status.	72 hours
	<u>OR</u>	
	B.2.1 Determine that the completion time extension beyond 72 hours is acceptable in accordance with established RMTS thresholds.	72 hours
	<u>AND</u>	
	B.2.2 Verify completion time extension beyond 72 hours remains acceptable.	In accordance with the RMTS Program (i.e., within 24 hours of a subsequent configuration change)
	<u>AND</u>	
	B.2.3 Restore subsystems SI to OPERABLE status.	30 days or acceptable completion time , whichever is less.

PRA Capabilities

- Level 1 & LERF
 - Internal Events
 - External Events:
 - Fire, Flood, Seismic, Severe Weather
 - Impact Captured [model preferred] in Quantified RICT
 - Modes 1 & 2
 - Assurance that Model Bounds Other Modes
 - Containment Configuration Changes Captured
 - All Significant Sequences Modeled
 - Expectation to Satisfy Capability Category 2
 - Exceptions Must be Justified
- Satisfies Available Standards & Guides
- Maintained Current

RMTS INITIATIVE 4b and PRA QUALITY

- Use of plant configuration risk results to determine Completion Times in near real-time is a significant change to Technical Specifications
 - Licensee's use of PRA
 - NRC Review & Oversight
- PRA must be of adequate quality for the application
- Configuration Risk Management process must be able to reliably assess risk
- Reliance on CRM tool requires licensee QC and NRC review

PRA QUALITY MUST BE ADEQUATE TO SUPPORT I4b

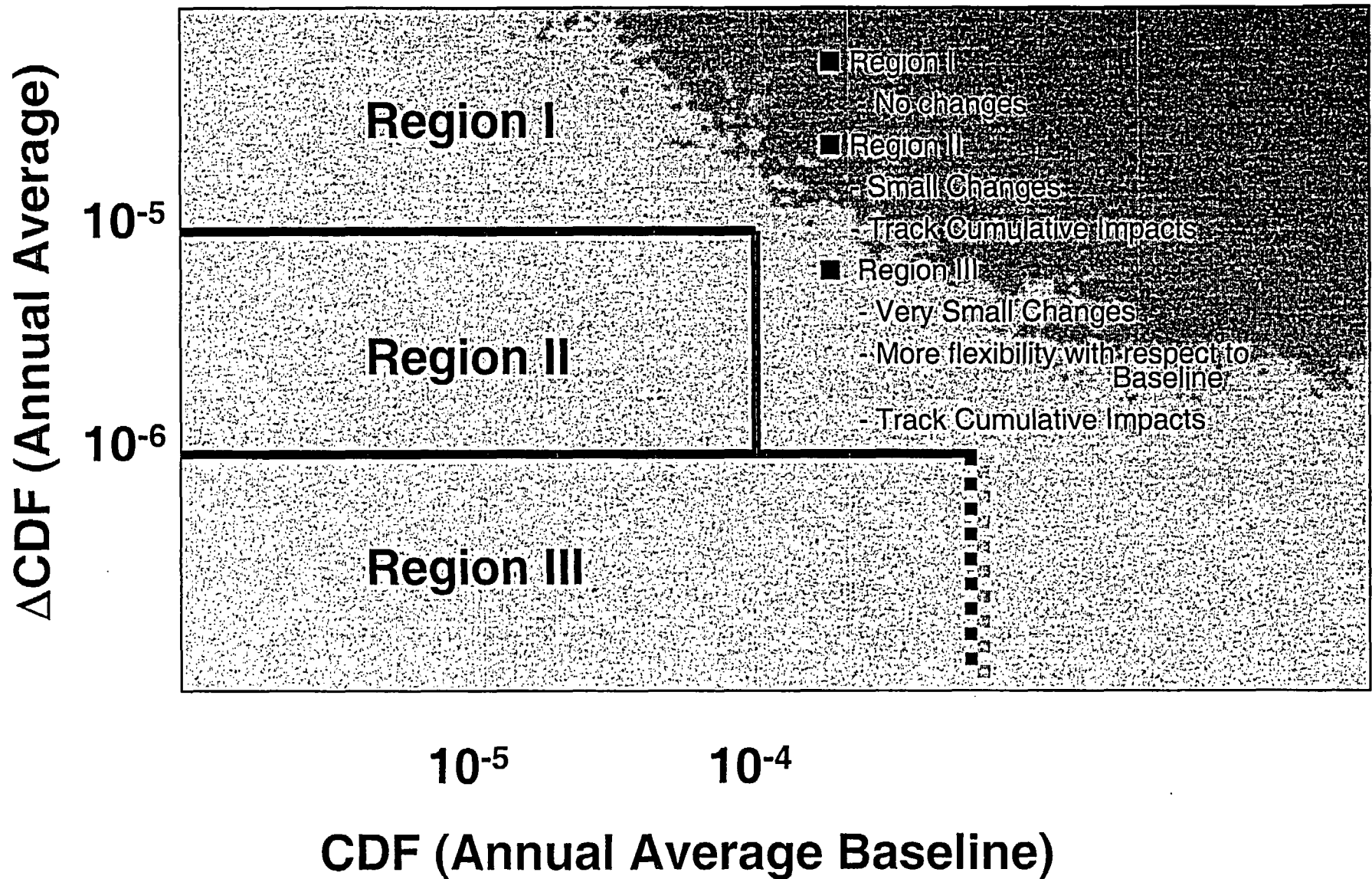
- Quality is defined in terms of scope (initiating events, plant operating modes), level of detail, and technical adequacy
- Pilot plant reviews for RG 1.200 assesses only internal events PRA
- Staff will need to perform PRA reviews for external events
- Current thinking is that the I4b scope should include internal & external initiating events, Modes 1 & 2 with Model Bounding Other Modes

On-Line Risk Analyzer Attributes

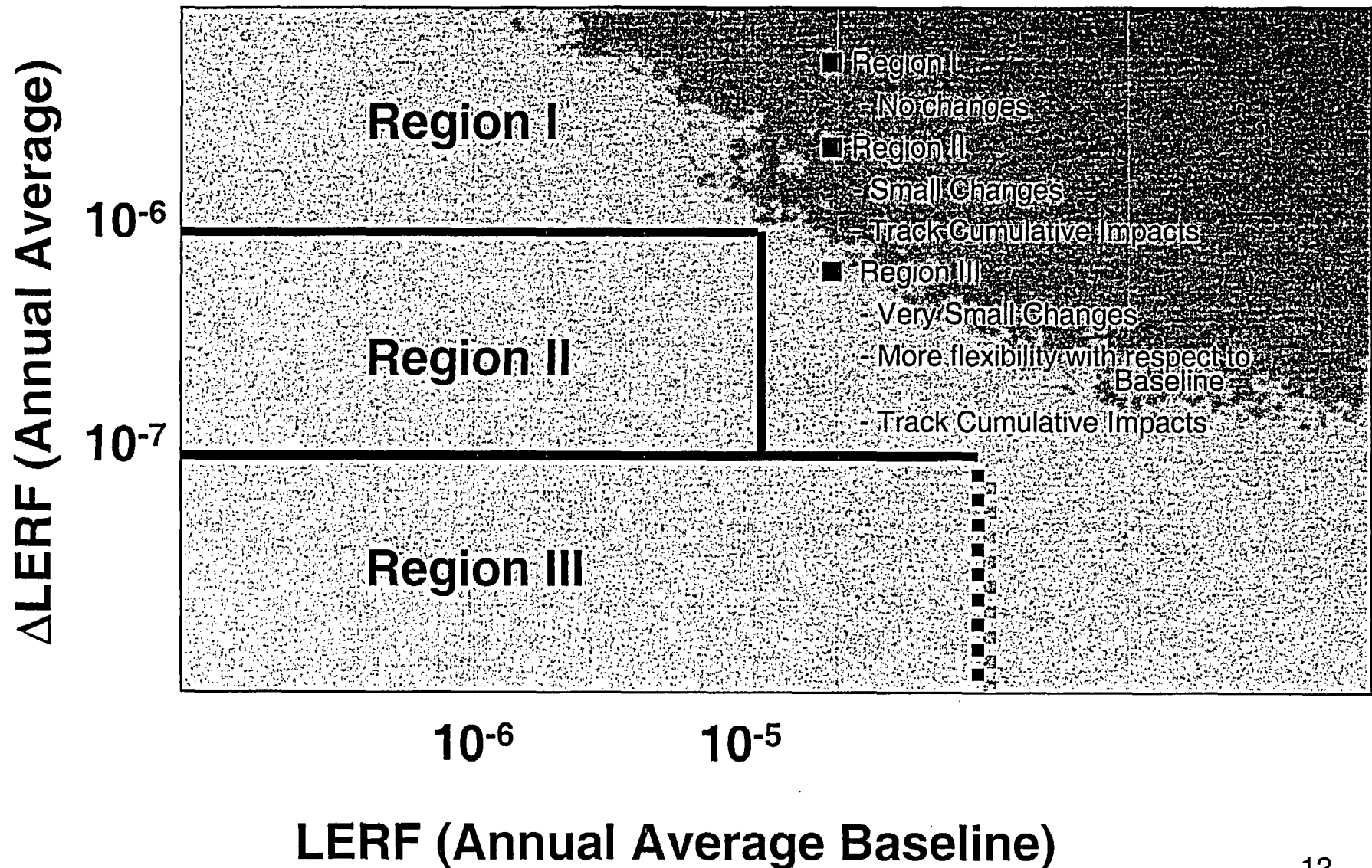
- Initiators
- Truncation Levels
- Model Translation
- Software Control & Configuration
- Dependent Operator Actions
- Testing
- Fault Trees Traceable to PRA
- Model Alignment with Real Time Plant Configuration
- Component Mapping
- Uncertainties
- CRM Aspects not in PRA
- Interface
- Defense in Depth
- Safety Margins

Backup Slides

Acceptance Guidelines for Core Damage Frequency

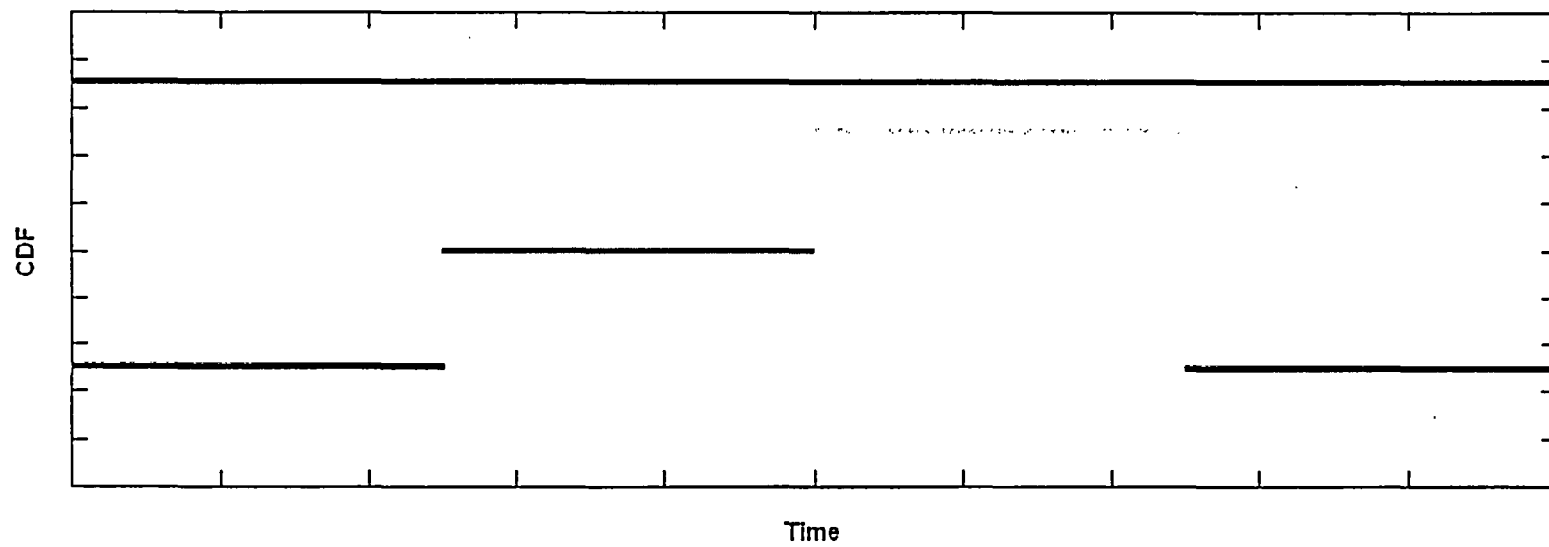
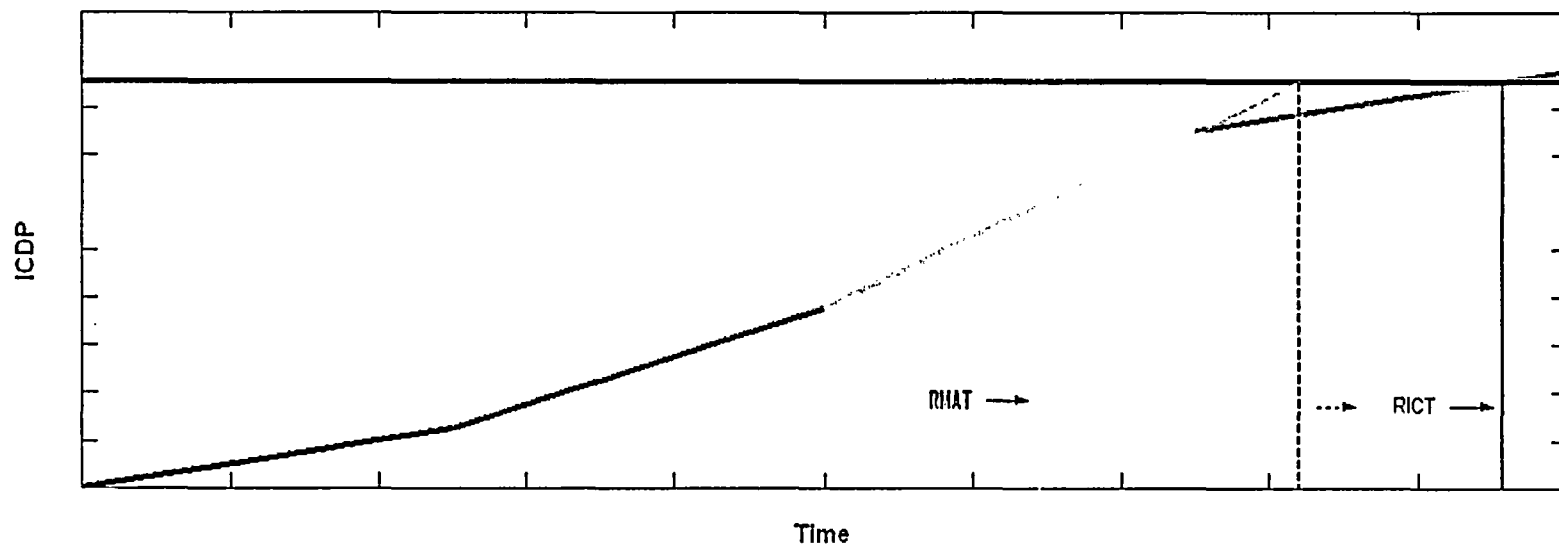


Acceptance Guidelines for Large Early Release Frequency



Proposed RMTS Limits

- “*Instantaneous Average Annual CDF*”
 - 1×10^{-3} per Year
- Maximum ICDP Limit
 - 1×10^{-5}
- Planning ICDP Limit
 - 1×10^{-6}
- Annual Assessment
 - Satisfy Guidelines of RG 1.174
- Risk Difference Calculated Using Zero Maintenance Baseline
- Backstop: 30 days



Benefits of RMTS RICT

- Risk Informed
- Integrate Plant Risk
 - Manage Multiple SSC Outages
 - Manage Broader Scope of SSCs
- Flexible Configuration Management
 - Base Decisions on Real-Time Insights
 - Focus on Repair, Not Necessarily Transient
 - Licensee Control
- Ongoing Risk Awareness

STATUS OF INITIATIVES

- Reliance on existing (a)(4) Program
 - Initiative 2: Missed Surveillances (NRC Approved)
 - Initiative 3: Mode Change Flexibility (NRC Approved)
- Analysis of Specific Plant Configurations
 - Initiative 1: Modified End States (1-2 yrs)
 - Initiative 6: LCO 3.0.3 Action Times (1 yr)
 - Initiative 7: Non-TS Support System Operability;
 - Snubber Inoperability (NRC Approved)
 - Hazzard Barrier Inoperability (1 yr)
- Quantitative Risk Assessment
 - Initiative 4: Flexible Completion Times (1-3 yrs)
 - Initiative 5: Surveillance Frequency Program (1-3 yrs)
- Rulemaking
 - Initiative 8: Relocate non-risk significant systems from TS (3+yrs)