

April 12, 2004



Safety Snippet Outage rubble can lead to trouble

On April 21, 2001, the Point Beach declared an Unusual Event due to a small fire in the Unit 1 containment building during a refueling outage. The fire was in a bag of rags on the manway platform of the Alpha steam generator in Unit 1. The fire brigade was summoned and put out the fire within about 20 minutes.

Schedule Focus Areas/Priorities

- Refueling Preparations
- 1B RCP Motor Moved to the Stand
- Complete Reactor Head Detensioning
- Reactor Cavity Fill with Rx Head Lift

Dose as of the end of Day 7. Accomplishments & Challenges: Recovery From Human Performance & Communications Timeout



÷	OUTAGE GOALS		
NUCLEAR SAFETY PERFORMANCE	GOAL	ACTUAL	HUMAN P
Unplanned orange/red paths	None	None	Security Vic
Reactor trips (either unit)	None	None	Station hum resets
Safeguards actuation (either unit)	None	None	Rework
Loss of shutdown cooling	None	None	SCHEDUL
Loss of Rx vessel level control	None	None	Outage Dur (excludes e extended he
INDUSTRIAL SAFETY PERFORMANCE			Mod Implen
Lost time accidents	None	None	Schedule C
Personnel injuries (OSHA recordable)	None	None	Emergent w implementa
RADIOLOGICAL PERFORMANCE			Scope
Radiation exposure (Excludes additional dose from any head or BMI repair contingencies)	≤ 75 R	22.375 R	Operator Bu
Personnel contaminations	≤ 18 w / >5K CPM	5	Post Outage
Radiological events (defined as unplanned uptake w/assigned dose >10 mrem or dose event based on ED alarms	≤1 event	1	BUDGET
Radmaterial event (defined as any rad material outside RCA ≥ 100 CPM)	≤1 event	0	

HUMAN PERFORMANCE	GOAL	ACTUAL
Security Violations	≤ 12 loggable events	1
Station human performance clock resets	None	Hot Leg Vent Control Under Eval
Rework	<u>≤</u> 1%	<1%
SCHEDULE PERFORMANCE		
Outage Duration (excludes extensions due to extended head or BMI inspections)	≤ 30 days	Challenged
Mod Implementation	100% of Rev 0	On goal
Schedule Compliance	> 85% schedule compliance with outage milestone	Challenged
Emergent work (during implementation)	≤ 2% late additions ≤ 5% Emergent	On Goal
Scope	Complete ≥ 95% of Rev 0 scope	On Goal
Operator Burdens	100% of Scheduled Operator Burdens complete	On Goal
Post Outage availability	≥ 150 days of continuous operation	Available at a later date
BUDGET PERFORMANCE	Within -2% to 0% of outage budget	Challenged

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April 12, 2004-

Message from Outage Director Process for Commencing Scheduled Outage Work Activities on Unit 1 and Common Systems (Revision 2 - 4/11/04)

Note: Information in this document does not supercede any station procedural requirements.

Priority and sequence of work activities shall be I n accordance with the following:

First Priority – Increase RCS Inventory and Exit

Shutdown Safety Assessment Yellow Conditions on Core Cooling and Inventory

Scheduled activities required to raise RCS inventory. These activities include but are not limited to those scheduled to support reactor vessel head lift and reactor cavity flood up.

Second Priority – Focused Specialty Activities Steam Generator Eddy Current and Sludge Lancing Main Turbine and Generator Work

Reactor Vessel Head Inspection

Heat Exchanger Hydro-Lancing and Eddy Current **Third Priority** – Remaining Scheduled Work Upon Plant Manager approval for commencement of scheduled outgap work, the following process will be

scheduled outage work, the following process will be followed:

- Work activities are selected based on established priority and sequence.
- Primary work group responsible for a selected activity completes a "Unit 1 R28 Recovery and Restart Checklist."
- Outage Control Center validates that the selected activity is appropriately sequenced.
- Operations Outage Coordinator validates that plant
- conditions will support completion of the selected activity.
 Safety Assessment confirms that the selected activity will not adversely affect the planned Shutdown Safety Assessment.

The selected activity job supervisor/contract liaison completes the Senior Management Interview with a designated Senior Management Representative.

- The Shift Outage Manager reviews the completed "Unit 1 R28 Recovery and Restart Checklist," resolves any discrepancies and then approves the selected activity for release when the job supervisor/contract liaison communicates to the Shift Outage Manager that the activity is ready to proceed safely, all communications lines are established and functioning, and the single point of contact for the activity is identified.
- The selected activity job supervisor/contract liaison conducts pre-job briefing with all personnel involved in the selected activity using information obtained from the associated "Unit 1 R28 Recovery and Restart Checklist." Operations Work Control Center Shift Manager releases the activity to the affected work group for completion.

"Supervisor" is defined as any person designated to direct any of the approved selected activities and includes contract liaisons and contract supervisory personnel.

Conduct of Business for Scheduled Outage Work Activities on Unit 1 and Common Systems that Carry Over More than One Shift

It is imperative that we maintain our process on those activities that carry over across shift change. As such, we must ensure the following sequence-critical concepts are preserved:

- 1. Activities shall have safe condition hold points pre-defined (i.e. formally in the work document, informally in the pre-job brief, etc).
- 2. All contract liaisons/supervisors must receive their activity specific senior management interview prior to supervising the selected activity.
- 3. Personnel assigned to complete an activity must receive a pre-job brief prior to commencing work on the selected activity.

For activities with performance durations that are greater than one shift, the following steps shall be completed in the

- sequence prescribed below to support scheduled turnover:1. The associated activity will be placed in a safe condition at one of the pre-defined hold points.
- The contract liaison(s)/supervisor(s) receive(s) their activity specific senior management interview.
- 3. The associated contract liaison(s)/supervisor(s) conducts pre-job briefing with all personnel involved in the selected activity using information obtained from the associated "Unit 1 R28 Recovery and Restart Checklist."
- 4. The activity may then commence.

If it is determined that the nature of a work activity will require work to be performed during scheduled shift turnover, the following additional actions will be pre-identified and coordinated (i.e. supervision and craft brought in early) to support turnover on station:

- 1. The contract liaison(s)/supervisor(s) receive(s) their activity specific senior management interview.
- 2. The associated contract liaison(s)/supervisor(s) conducts pre-job briefing with all personnel involved in the selected activity using information obtained from the associated "Unit 1 R28 Recovery and Restart Checklist."

Human Performance

Rigorously Challenging Information

Challenging information is the formalization of a questioning attitude. We must exhibit a questioning attitude during decision-making. The following CAPs document recent incidents where our question attitude was not rigorous enough. Let's learn from them!

CONTACT INFORMATION

Control Room Emergency – x2911 EMT Pager 6442 Work Control Center – x6703 OCC - x 7190 - Option 1 Lessons Learned - x7190 - Option 2 Plant Status - x7190 - Option 3