

December 1, 2003

Mr. Daniel J. Malone  
Site Vice President  
Palisades Nuclear Plant  
Nuclear Management Company, LLC  
27780 Blue Star Memorial Highway  
Covert, MI 49043-9530

SUBJECT: MEETING TO DISCUSS PALISADES PLANT PERFORMANCE

Dear Mr. Malone:

This letter refers to the meeting held on November 25, 2003, at 1:00 p.m. Central Standard Time (CST), at the U.S. Nuclear Regulatory Commission Region III office in Lisle, Illinois. The purpose of the meeting was for the Nuclear Management Company, LLC (NMC) to provide its perspective on Palisades plant performance.

At the meeting, NMC presented an overview of recent plant performance at Palisades which included areas where plant performance has been perceived by NMC to be good as well as areas requiring additional attention. NMC's presentation also included a discussion of plant performance indicators used to monitor areas of plant performance of particular interest to the Palisades staff. At the end of the presentation, NMC discussed future plant performance goals and milestones.

The handout provided by NMC at the meeting and a listing of principal NMC and NRC attendees are attached as Enclosures 1 and 2 to this letter.

In accordance with 10 CFR 2.790 of the NRC's "Rule of Practice," a copy of this letter and its enclosures will be available electronically for public inspection in the NRC Public Document Room or from the Publicly Available Records (PARS) component of NRC's document system (ADAMS). ADAMS is accessible from the NRC Web site at <http://www.nrc.gov/reading-rm/adams.html> (the Public Electronic Reading Room).

D. Malone

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If you have any questions regarding this letter, please contact Mr. Eric Duncan at (630) 829-9628.

Sincerely,

**/RA/**

Eric R. Duncan, Chief  
Branch 6  
Division of Reactor Projects

Docket No. 50-255  
License No. DPR-20

- Enclosures:
1. NMC Handout
  2. List of Principal Attendees

cc w/encls:

- J. Cowan, Executive Vice President and Chief Nuclear Officer
- R. Fenech, Senior Vice President, Nuclear Fossil and Hydro Operations
- D. Cooper, Senior Vice President - Group Operations
- L. Lahti, Manager, Regulatory Affairs
- J. Rogoff, Vice President, Counsel and Secretary,
- A. Udrys, Esquire, Consumers Energy Company
- S. Wawro, Director of Nuclear Assets, Consumers Energy Company Supervisor, Covert Township
- Office of the Governor
- Michigan Department of Environmental Quality - Waste and Hazardous Materials Division
- Michigan Department of Attorney General

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PLANT PERFORMANCE MEETING PRINCIPAL ATTENDEES  
November 25, 2003 at 1:00 p.m. CST

NMC - Palisades Nuclear Plant

D. Cooper, NMC Senior Vice President - Group Operations  
D. J. Malone, Site Vice President - Palisades  
R. Remus, Plant Manager - Palisades  
M. Carlson, Site Engineering Director - Palisades  
L. Lahti, Regulatory Affairs Manager - Palisades  
D. G. Malone, Regulatory Compliance Supervisor - Palisades

NRC

S. Reynolds, Acting Director, Division of Reactor Projects, Region III  
E. Duncan, Chief, Branch 6, Division of Reactor Projects, Region III  
J. Lennartz, Palisades Senior Resident Inspector  
L. Raghavan, Chief, Project Directorate III, DLPM, Office of Nuclear Reactor Regulation  
R. Ruiz, Nuclear Safety Intern, Division of Reactor Projects, Region III