

# NRC 2003 Regulatory Information Conference

## Homeland Security Advisor Perspective Session W3

Thomas J. Lockwood

Maryland Homeland Security Advisor

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# Today's Discussion – NRC RIC

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## State Homeland Director perspective on:

- How do States support licensees in security efforts?
- What resources can States offer in the long-term?
- How does the NRC threat advisory system impact State resources?
- How Can State Resources Be Exercised Reasonably to Assure Performance?



# How do States Support Licensees in Security Efforts?

- **Integrated Capability Planning & Development:**
  - Law Enforcement (County, State, & Natural Resource Police)
  - National Guard
  - Department of Environment (Water, Monitoring & HAZMAT)
  - Department of Natural Resources
  - Emergency Management Agency
  - Health and Mental Hygiene

Nearly all states experiencing significant financial difficulties; Intense competition for limited resources within and between states and regions



# What Resources Can the States Offer in the Long Term?

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- Nuclear Power -- Private industry, not governmental function
- Different question - What are issues we have in common? How do we intend to resolve them?
- Key challenges:
  - Blurring of private-public boundaries
  - Changes in expectations & planning
  - Inefficient information & intelligence sharing
  - Changes in governmental focus & structure
  - Cultural & communication barriers



**States can & should be active partners in these issues**

# Key Challenges: Blurring of Boundaries

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- **Industry is responsible for security systems & plans**
- **“Division” not as clear as before 9-11**
- **Revision of Design Basis Threat:**
  - **Certain threats levels beyond which industry is not prepared to respond - “Enemies of the State”**
    - **Integration of Government assets in planning?**
- **Significant policy issues:**
  - **Tax incentives/direct funding of security costs?**
  - **Industry bear costs?**
  - **Is security inherently governmental function?**
  - **Local and regional capabilities & resources?**
  - **Balance between the public’s right to know vs. sound security strategy?**



# Key Challenges: Expectations & Planning

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- **Design Basis Threat Revision:**
  - Security & preparedness responsibilities
- **Changes in federal, state, and local government expectations:**
  - Increased expectations, integration concerns
  - Greater sensitivity on vulnerability/capability assessments
  - More effective and reliable outcome emergency response plans:
    - James Lee Witt Associates, LLC. / Indian Point
    - Licensees, NRC, DHS and other Federal agencies; State and county officials; other private sector; and not-for-profit

*Continuing efforts to ensure adequate emergency planning and preparedness*

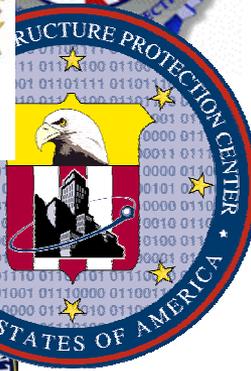


# Key Challenges: Information & Intelligence Sharing

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- **Uncertainty of the threat environment**
- **Multiple agencies with individual/unique rules for sharing information**
- **Conflicting & varying levels of threat information**
- **Unavailability of specific threats from regulators**
- **Effective information-sharing mechanisms**
- **Underestimation of private sector capabilities**

Information sharing, particularly intelligence, will be key in further developing public-private partnerships.



# Key Challenges: Government Focus & Structure

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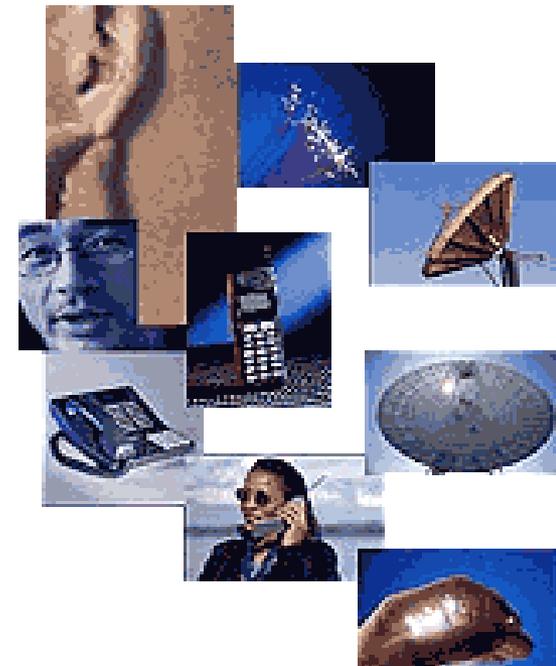
- **Department of Homeland Security:**
  - **22 Departments & Agencies**
  - **Multiple missions to be accounted for**
  - **Establishing a framework to close gaps and inefficiencies in Homeland Security mission**
  - **Coordinating Office for National Capital Region (VA, MD, DC)**
  - **Learning curve issues -- new people, processes, & coordination**
- **State Homeland Security Departments, Offices, Advisors:**
  - **Inconsistency in approach, processes, & focus**
  - **Limited models to proceed**
  - **Local, state, and regional vulnerabilities & capabilities focused**



# Key Challenges: Cultural & Communication

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- **Barriers within & between levels of government and between government & private sector**
- **Multiple Organizational Cultures:**
  - **Unify efforts and establish conditions for effective cooperation and coordination**
  - **Support Agencies with HLS missions to cooperation, coordination, and communication with state/local governments and private industry.**
- **Concept of Homeland Security:**
  - **Open American society**
  - **Private sector exchange mechanisms & security of critical infrastructure**
  - **Increased focus on first response capabilities of State & local governments**



# How does NRC Threat Advisory System impact State resources?



- **Consistent national framework to communicate nature & degree of current threat environment:**
  - In consultation with the Homeland Security Council, DHS provides recommendation
  - DHS Advisory initiates action
  - NRC initiates action to licensees
- **Governors, in consultation with Homeland Security Advisors & Security Councils, determine appropriate level for individual states:**
  - State Advisory initiates action across the State
- **NRC licensees protective actions:**
  - Detailed from general NRC framework
  - Licensee respond threat change from state?

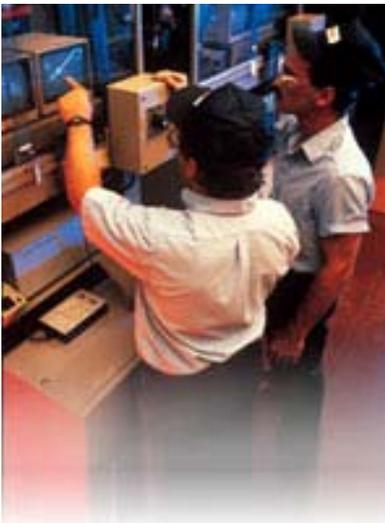
Challenge is to customize and ensure capability when asked or needed.

# How Can State Resources Be Exercised Reasonably to Assure Performance?

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- **Same Team, Same Fight**
- **Planning, training, & exercises aligned with operations & desired response**
- **Active participation of local & state government:**
  - **Joint planning, training, exercising, team building, communication**
  - **Integrated exercises from tabletop to field**
  - **Increased local coordination for response & take back**
  - **Focus on “Blue-with-Blue”**



# Summary – A State Perspective

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- **We are supporting our critical infrastructure**
- **New public awareness & expectations**
- **Address common concerns through active communication, cooperation, & coordination:**
  - **Manage private & public responsibilities**
  - **Resolve to meet new expectations & planning challenges**
  - **Improve information & intelligence sharing**
  - **Manage changes in governmental focus & structure**
  - **Address cultural barriers**