1

3

From:Joseph Donoghue 1 € D^ATo:Bywater, Russ; Castleman, Patrick; Haag, Robert, Hackett, Edwin; Howell, Art,<br/>Koshy, Thomas; Lloyd, Ron; Raphael, Elaine; Starefos, JoelleDate:9/3/02 8:37AMSubject:APP A UPDATE

Recommendations table updated based on new 3 2 from Bob.

H-102

5

2

۰.	
34	
ΕM.	

## No. Recommendation Report Action Reference Org. (Section) 1 Consider providing an integrated listing of studies or major documents containing 3 1.1 NRC significant operating experience to ensure that this body of knowledge and experience isn't lost 2 Consider providing an integrated listing and assessment of issued generic 3 1.1 NRC communications including an assessment of their effectiveness 3 3 1.1 NRC Consider studying the unique vulnerabilities of B&W plants with respect to nozzle cracking and boric acid corrosion. 4 NRC Consider performing a study to analyze boric acid corrosion of different materials under 311 varying temperatures and conditions Consider the need for long-term analysis of operational experience by a single group 3 1.1 NRC 5 6 Consider the need for the NRC to review industry guidance documents. 312 NRC 7 Consider a periodic review of the status of generic communications. 312 NRC 8 Consider changes to MD 6 4, MD 8.5, and LIC-503 to coordinate office functions and 312 NRC provide appropriate training 9 Consider providing training on significant operational experience 312 NRC 10 Assess the need to enhance the use of foreign operating experience 312 NRC 11 Enhance the dissemination of foreign experience 3 1.2 NRC Update the international experience database originally kept by AEOD NRC 12 3 1.2 13 Assess whether or not lessons learned have been learned or not 3 1.2 NRC Consider the need to verify that corrective actions have been implemented to address 313 NRC 14 past significant generic communications and generic issues 15 Consider establishing a process for verification of licensee and agency actions to address 31.3 NRC generic communications Consider also the need to verify the effectiveness of licensee and agency corrective actions to address generic communication Assess the overall scope and process for reviewing operational experience 16 3 1.3 NRC 17 Consider the need to consolidate the generic communication program (LIC-503) and the 3 1.3 NRC generic issues program (MD 6 4) 3 1.3 NRC 18 Consider establishing criteria for accepting "industry" resolutions for generic communications and generic issues

## Appendix A: Consolidated Recommendations

•

- 24

:

25

19	Establish a central operating experience screening group to identify issues for Genenc Issues Program based on US and foreign experience	3 1.4	NRC
20	Evaluate/revise guidance for proposed generic communications	31.4	NRC
21	Determine if screening criteria for candidate generic issues are acceptable	314	NRC
22	Assess consolidation of generic communications process and the Generic Issue Program (GIP)	314	NRC
23	Ensure that generic requirements or guidance are not eliminated or undermined when making changes to regulatory processes (e.g., deleting inspection procedures).	314	NRC
24	Update MD 8.5, MD 6 4, and NRR Office Instruction LIC 503, "Generic Communications Affecting Nuclear Reactor Licensees "	3.1 4	NRC
25	Enhance criteria for Boric Acid Corrosion Control (BACC) programs.	314	NRC
26	Reassess the issue of requiring installation of an enhanced leakage monitoring system and requirements for the discrimination between RCS unidentified leakage and RCPB leakage and identify expected licensee actions to verify no RCPB boundary leakage exists.	3.2 1	NRC
27	Develop and implement inspection requirements for RCS leakage monitoring systems	3.2 1	NRC
28	Review alarm response procedure requirements for RCS leakage monitoring systems and provide additional requirements for the identification of RCPB leakage	3.2 1	IND
29	Develop and implement inspection requirements for bonc acid corrosion control program implementation	322	NRC
30	Assess adequacy of boric acid corrosion control programs to determine their acceptability for the identification of RCPB leakage and ensure that adequate inspections and evaluations are performed for any RCS leak, including considerations for insulation removal	322	IND
31	Ensure that personnel performing bonc acid corrosion control inspections are adequately trained	322	IND
32	Assess the practice of resolving safety issues via communications with industry owners groups to determine if this practice is appropriate rather than direct communications with individual licensees	323	NRC
33	Review the legal status of owners group communications with the NRC to determine if actions or commitments identified by the owners groups on behalf of their member utilities are enforceable upon individual licensees	323	NRC
34	Perform a review of NRC safety evaluations of owners group submittals to identify what actions were assumed by the staff to be implemented by individual licensees to support the NRC staff's conclusions	323	NRC

t

:

4	
<b>U</b>	

95	Develop a process for the communication of NRC safety evaluations of owners group submitats to the affected licensees and the NRC regional offices.	3.2 3	NRC
36	Develop an inspection procedure for regional office inspector ventication of implementation of owners group commitments made on behalf of their member utilities at the affected plants and provide inspection resources to implement this ventication	323	NRC
37	Perform an audit of implementation of past owners group commitments for individual licensees to ensure the bases of the NRC's safety evaluation conclusions remain valid	323	NRC
38	Implement periodic inspections of licensee operating experience programs	323	NRC
39	Audit owners group submitals made to the NRC on their behalf to ensure commitments, explicit or implied, are incorporated into the commitment tracking system Ensure that required actions have been implemented	323	Ind
<b>‡</b> 0	Ensure that feedback mechanisms exist and are implemented to perform adequate review of owners group reports to ensure that site-specific actions are taken as required	323	Ind
41	Review the range of NRC baseline inspections and assessment capabilities to determine if sufficient activities are inplace to detects the types of problems experienced at DBNPS or if addition oversight activities are needed	3.2 4	NRC
42	Each commercial nuclear power plant should perform indepth case study review of the Davis-Besse head degradation event to ensure they do not have similar problems and weaknesses	324	Ind
43	Re-emphasize questioning attitude among NRC staff/management Consider this attribute in individual and organizational performance measures	331	NRC
44	In refresher training discuss the Davis-Besse head degradation event and highlight symptoms that were available to the NRC staff during inspection activities	331	NRC
45	Establish structure and expectations for management interaction with staff to followup on the types of problems that occurred at Davis-Besse	331	NRC
<b>\$</b> 6	Review Inspection procedure Attachment 71111. 20, Refueling and Outage Activities, to determine if adequate instructions and expectations for outage reviews are specified. MAYBE MOVE	331	NRC
47	Emphasize to inspectors the need remain aware of their surroundings when inspecting in a particular area, such as radiation protection, and the need to pass on observations to applicable personnel	331	NRC
48	Assess the overall PI&R guidance such that issues similar to those experienced at Davis-Besse are reviews (possible emphasis on the 3 -6 issues /years PI&R inspections and the biannual inspections). Determine if guidance is needed on the format of issues that are screened when to determining which specific problems will be reviewed	332	NRC

## Page 4

Уг

Review ROP guidance to determine if changes are needed to allow longer term followup on issues that haven't progressed to a finding Should IFIs be allowed that would direct future inspections in areas of concern	332	NRC
Emphasize through a "case study" training that inspection must probe into issues or potential problems verses reviewing licensee action and providing a status of these action in an inspection report	332	NRC
Assess the need for inspection of licensees bonc acid corrosion programs, similar to the actions directed by IP62001	3 3.2	NRC
Consider various method to independently assess plant performance, then compare and contrast the results with existing plant performance assessment performed by the region	3 3.2	NRC
Determine if additional guidance is needed to pursue issues and problems identified during plant status reviews and if other improvement to plant status guidance is needed. Of particular important is management's engagement/ recognition of issues and the guidance that is given to the inspection staff	333	NRC
Re-emphasize questioning attitude among NRC staff/management Consider this attribute in individual and organizational performance measures	3.3 3	NRC

	on issues that haven't progressed to a finding Should IFIs be allowed that would direct		
	future inspections in areas of concern		
50	Emphasize through a "case study" training that inspection must probe into issues or potential problems verses reviewing licensee action and providing a status of these action in an inspection report	332	NRC
51	Assess the need for inspection of licensees boric acid corrosion programs, similar to the actions directed by IP62001	3 3.2	NRC
52	Consider various method to independently assess plant performance, then compare and contrast the results with existing plant performance assessment performed by the region	3 3.2	NRC
53	Determine if additional guidance is needed to pursue issues and problems identified during plant status reviews and if other improvement to plant status guidance is needed. Of particular important is management's engagement/ recognition of issues and the guidance that is given to the inspection staff	333	NRC
54	Re-emphasize questioning attitude among NRC staff/management Consider this attribute in individual and organizational performance measures	3.3 3	NRC
55	Review ROP assessment process to determine if changes are needed to identify plants that may have similar problems as Davis-Besse, however, the inspections results has only Green findings and Green PIs	333	NRC
56	Determine if other plants, which were only assessed by PPRs for a similar length of time as Davis-Besse, have problems that need to be addressed	333	NRC
57	Improvement to the Barrier PIs should be considered	333	NRC
58	Management Directive 8 3 should be reviewed for possible over-reliance on risk determination that have too much uncertainty	333	NRC
59	Develop and implement guidance for conduct and content of daily plant status calls between the resident inspector office staff, NRR project manager, and regional office supervisor	334	NRC
60	Review and Implement guidance for NRR project managers to maintain cognizance of plant operational issues and provide feedback to regional office staff of licensing issues that have licensee performance insights.	334	NRC
61	Revise regional procedures for conduct and content of daily staff meetings. Guidance should include provision for senior manager acknowledgment of issues presented and assignment of action items as necessary	3.3 4	NRC

٠

.

7

d'	gr	
----	----	--

Page 5

52	Develop uniform guidance for inspection debriefings with regional management Guidance should include provision for discussion of plant performance observations that may be indicative of licensee problem identification and resolution deficiencies and declining plant performance	334	NRC
53	Review guidance for the conduct of counterpart meetings between NRC headquarters and regional office staff to determine if additional forums for communication are required of plant performance issues	334	NRC
54	Enhancements to the NRC inspector training should include 1) provide training on boric acid corrosion, 2) increasing knowledge level on selected industry operational experience, 3) utilized Davis-Besse reactor head degradation as a case study for inspector initial certification and requalification, and 4) update training at TTC to include event lessons learned	335	NRC
65	Re-enforce expectation of IMC 0102 regarding regional management visits to reactor sites	335	NRC
66	Conduct an assessment of staff needs in the materials area	335	NRC
67	Establish measurements for resident inspector staffing and consider establishing nationwide expectations to satisfy minimum staffing	335	NRC
68	Consider 0350 impact on regional branch assignment of facilities and the need for program guidance on distribution of oversight function for branch with 0350 plants	335	NRC
69	Assessment of maximum turnover rate for NRR project managers (i e assignment/reassignment) and update the Project Manager Handbook to be consistent with current management expectation regarding project manager site visits and interaction with regional staff	335	NRC
70	Reassess policy for selecting uncertified staff for resident positions	335	NRC
71	The NRC should take steps (i.e., establish processes and provide resources) to verify information provided by licensees in response to safety-significant generic communications and in support of other safety-related information submitted by licensees	336	NRC
72	The DBNPS event should be used as an example to strongly encourage licensees to provide to the NRC complete and accurate information on plant operations and system conditions.	336	IND
73	The DBNPS licensee should take steps to improve its internal communications to ensure that accurate information on plant operations and system conditions is available throughout the organization. This should include processes to ensure that written records include information consistent with actual system conditions, and that internal audits include steps to verify information about system conditions	336	IND

٠

5

F	°a(	ge	6

١.	
M.	
27	
112	

74	Implement guidance in the PM handbook for project manager site visits and coordination between project managers and resident inspectors NRR should take steps to foster working relationships between project managers and site resident inspectors. One step is for NRR to better manage project manager assignments to avoid the type of high turnover associated with DBNPS NRR should consider holding penodic NRR/Regional Office countemat machines (induce the resident inspectors) to maintee involved to provide the type of high turnover associated with DBNPS NRR should consider holding penodic NRR/Regional Office countemat machines (induce the resident inspectors) to maintee involved to provide the type of type of the type of the type of	337	NRC
	relationships among staff and managers in the organizations and to allow exchanges on significant topics		
75	Licensing project managers and their supervisors should be encouraged to question information regarding plant operation and conditions NRR should consider strengthening the guidance related to the license amendment review process to emphasize the need to consider actual system conditions in the safety evaluation Further, further clear guidance is needed to ensure independent verification of information provided by licensees related to significant licensing decisions.	3.3 7	NRC
76	NRC should establish procedures to ensure that decisions to allow deviations from agency guidelines and recommendations issued in generic communications are adequately documented	337	NRC
77	NRC should assess the use of nsk methods and provide clearer guidance for integration of results into decision-making related to short-notice licensing actions Clearer guidance addressing such situations would help ensure that appropriate decisions are made and that the bases for the decisions are well documented	3.3 7	NRC
78	NRC should revise the guidelines for review of industry topical reports to allow for staff review of safety-significant reports independent of their formal submittal to the NRC NRC should also provide sufficient resources to support the reviews	3 3.7	NRC
79	NRR should either fully implement LIC-900, "Commitment Management Process" or consider revising the guidance if it determines that the project manager audit of licensees programs is not required Further, the staff should consider the usefulness of the penodic report on commitment changes made by licensees, and if they are not to be reviewed, inform licensees that they do not need to be submitted.	3.3.7	NRC
80	NRR should determine whether ISI summary reports should be submitted to the NRC, and revise the ASME submittal requirement, or staff guidance regarding disposition of the reports, as appropriate.	3.3 7	NRC
81	The NRC staff should continue to pursue ongoing efforts to encourage the ASME Code requirement changes for inspections of reactor vessel heads, including nozzle penetrations, strengthened (NRR), or as an alternative, pursue changes to 10 CFR 50 55a	341	NRC

ï

٠

.\*

:

.

82	The NRC should pursue revision of the ASME Code to reduce the ability for plants to start up with known leakage from RCS mechanical joints	3 4.1	NRC
83	The NRC should establish a clear enforcement policy for RCS leakage and should not grant enforcement discretion for nozzle cracking	3 4.1	NRC
84	NRC should review the bases for the 1 gpm unidentified leakage limit to determine if this criterion is adequate to address low levels of leakage from the RCS pressure boundary	3 4.1	NRC
85	NRC should review, and revise as necessary, the Maintenance Rule requirements and guidance pertaining to RCS unidentified leakage The results of this review should address requirements to establish a normal level of unidentified leakage and methods for establishing action levels based on deviations from normal.	3.4.1	NRC
86	Industry should revise related ASME code requirements to address the shortcomings in VHP inspections and reduce the ability for plants to start up with known leakage from RCS mechanical joints.	3.4 1	IND
87	Review the significance determination process for limitations in evaluating degraded conditions and applying risk assessments. Consideration should be given to the use of deterministic methods in assessment evaluations;	342	NRC
88	Review the ROP inspection effort during refueling outages given the large of amount of licensee activities in the relatively short outage time frame, limit future opportunities during operating cycle, and a lack of previous inspections for passive components;	342	NRC
89	Consideration should be given to proceduralizing "good practices" such as containment building tours, Mode restraint reviews prior to startup, etc;	342	NRC
90	Evaluate performance indicators in barner integrity cornerstone to determine if improvements are needed,	342	NRC
91	Evaluate the reactivation and implementation of inspection procedures 90700 and 62001 or provide comparable level of guidance for operating experience and boric acid corrosion program inspections;	342	NRC
92	Consider risk of repetitive LCO entries or continuing problems, develop inspection guidance to focus on repetitive multiple tasks for significance (i e CAC cleaning/ALARA),	342	NRC
93	Develop inspection guidance for resident inspector samples of licensing requests to understand the basis and provide necessary feedback to the project manager;	342	NRC
94	PI&R guidance should be strengthened in the area of utilizing expenence from members of the staff to develop area of review, i e, handing off issues to the PI&R team, and screening corrective action issues when determining issues for follow up review;	342	NRC

## Page 7

۲

í

\$

1. TAN 919	 101 St. 12 St. 1	dial data data	 

95	Develop NRC criteria for inspection of industry initiatives. Provide inspection guidance to address selected industry operational experience Initiate GC-specific inspection procedures Incorporate GC references in inspection procedures	3.4 2	NRC	
96	Assess the need for changes to the ROP to allow regional follow up on issues of potential safety significance	342	NRC	
97	Determine if the results from reviewing previous lessons-learned task force efforts suggest a need for programmatic guidance in this area	342	NRC	
98	NRC should work with industry to develop guidance for voluntary initiatives such as testing to more fully understand boric acid corrosion effects NRR should take steps to review guidelines in industry topical reports (see Recommendations in Section 3.3.7) A possible step would be to assign NRC technical project managers to evaluate industry tests and review the widely distributed guidelines for adequacy and suitability	343	NRC	
99	Industry should review and revise existing guidance related to boric acid corrosion control and RPV head penetration inspection and repair to better support licensee decision making involving these issues.	343	IND	
100	Industry should utilize plant condition information gained by vendor organization conducting inspection and repair activities at multiple plants.	3 4.3	IND	
101	Industry should review the approaches used by licensees to consider economic factors involved with RPV head penetration inspection and repair. This might include conducting representative cost/benefit analyses of RPV head inspections that would include factors for dose, cost, and time involved.	343	IND	-
102	Industry groups should improve dissemination of information to members and hold members accountable for following guidance/recommendations For example, one mechanism that would aid dissemination is for licensee staff to regularly attend Owner's Group meetings related to RPV degradation and inspection	343	IND	
103	The industry should conduct further testing and analysis to develop a more reliable crack model and should assess the susceptibility of other RCS components fabricated from Alloy 600	343	IND	

Items numbered in order of appearance in report. Will be renumbered when recommendations are available for other sections.