

March 24, 2003

Mr. George Felgate  
Vice President and Director  
Analysis Division  
Institute of Nuclear Power Operations  
700 Galleria Parkway, SE  
Suite 100  
Atlanta, GA 30339-5957

Dear Mr. Felgate:

It is our pleasure to formally invite you to participate in the U.S. Nuclear Regulatory Commission's (NRC) 15<sup>th</sup> Annual Regulatory Information Conference (RIC) sponsored by the Office of Nuclear Reactor Regulation. The RIC presents an opportunity for managers from the NRC, its regulated utilities and other interested stakeholders to directly communicate on safety initiatives and regulatory issues. The conference will be held April 16, 17, and 18, 2003, at the Capital Hilton Hotel, 16<sup>th</sup> and K Streets NW, Washington, D.C.

We believe that your knowledge and experience will significantly enhance discussions on the topics of operating experience and safety management. Therefore, we invite your participation as a panel member for the sessions titled "Operating Experience Assessments" and "Safety Management: Promoting Safety Culture to Achieve Safe Performance."

As discussed with your staff, the theme of the "Operating Experience Assessments" session is "Opportunity to Improve Operating Experience Program Effectiveness." This break out session is scheduled for Thursday, April 17, 2003, from 2:45pm to 4:15pm. The chair and moderator of the panel is Mr. Dave Matthews, Director, Division of Regulatory Improvement Programs. Other confirmed panelists include Mr. Terrence Reis, also from the Division of Regulatory Improvement Programs, who will talk about the evaluation of our operating experience functions, and Dr. Edwin Hackett from the NRC's Office of Research. Dr. Hackett was the Assistant Team Leader of the Davis-Besse Lessons Learned Task Force and will discuss the role of operating experience in the David-Besse event. As a panel member, we request that you comment on INPO's operating experience programs and associated future plans. Each panelist is requested to limit their presentation to 10- to 15-minutes.

On March 13, 2002, Ms. Margie Kotzalas, contacted you on my behalf regarding the session titled "Safety Management - Promoting Safety Culture to Achieve Safe Performance." This session is scheduled for Wednesday, April 16, 2003 from 3:45 to 5:15. Ms. Lisamarie Jarriel will chair this session. Other panelists include Mr. Frank J. Congel from the NRC's Office of Enforcement, Dr. Bryce L. Shriver from PPL Susquehanna, and Mr. Laurence G. Williams from the United Kingdom's Health and Safety Executive.

I am happy that you have accepted the invitation to join both these important panels. If you have any questions or need further information concerning the operating experience panel, please contact Mr. Reis at 301-415-3281 or via E-mail: [txr@nrc.gov](mailto:txr@nrc.gov). Information on the safety management panel can be obtained by contacting Ms. Kotzalas at 301-415-2737 or via E-mail: [mxk5@nrc.gov](mailto:mxk5@nrc.gov).

We look forward to seeing you soon.

Sincerely,

/RA/

Samuel J. Collins, Director  
Office of Nuclear Reactor Regulation

I am happy that you have accepted the invitation to join both these important panels. If you have any questions or need further information concerning the operating experience panel, please contact Mr. Reis at 301-415-3281 or via E-mail: [txr@nrc.gov](mailto:txr@nrc.gov). Information on the safety management panel can be obtained by contacting Ms. Kotzalas at 301-415-2737 or via E-mail: [mxk5@nrc.gov](mailto:mxk5@nrc.gov).

We look forward to seeing you soon.

Sincerely,  
/RA/

Samuel J. Collins, Director  
Office of Nuclear Reactor Regulation

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S. Collins, NRR  
F. Congel, OE  
D. Matthews, NRR  
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B. Caldwell, NRR  
M. Kotzalas

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