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STEVEN J. WEIK  
Vice President, Technology & Engineering

September 4, 2001

Mr. Joseph Petrosino  
Chairman – Nuclear Regulatory Commission  
Nuclear Regulatory Commission  
Washington, DC 20555

Joe,

Hello again! I'm not sure if you remember me from my outage management days with PECO, at the Limerick Generating Station, or the period of time when Bill Casey and I were re-licensing the facility for two (2) year operating cycles. You and I talked a few times at the King of Prussia office concerning issues related to the above. I certainly do miss those days; they were challenging and exciting ones.

However, I am now the Vice President – Technology & Engineering for EnerSys Inc., a worldwide leader in Research & Development, Design, and Manufacturing, of Industrial Batteries. I have recently been promoted to this new position as part of the Management Buyout (MBO) of Yuasa Inc.'s Industrial Battery Division. I am responsible for Product & Process Engineering, Manufacturing Engineering, Research and Development, Corporate Laboratories, and Corporate Quality Assurance. These responsibilities are significantly different from my predecessors. Our Chairman, President and CEO, John Craig, specifically made the organizational change to (1) streamline our systems, (2) integrate Quality into all aspects of Engineering, and (3) seek a significant improvement in this area's impact, process improvement, and overall effectiveness throughout the corporation.

It is in the area of Quality Assurance and process improvement, that I'm writing you. My initial assessment of our systems surrounding our nuclear product line resulted in the identification of opportunities for improvement. I observed a system that while meeting the intent of 10CFR50, Appendix B, and 10CFR21, was in need of whole scale review and upgrade. This review and upgrade would be required at the corporate level, involving a complete review of our Nuclear Quality Assurance Program, as well as reviews and changes to be made relative to our operations of our Richmond, Kentucky manufacturing facility.

The timing of my promotion and assessment of the above was just a few weeks following our final report on the Indian Point #2 Part 21 notification, and just a few weeks prior to our scheduled NUPIC audit. I was tempted to request relief from the audit, however I felt that a

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NUPIC independent review and assessment would help confirm my initial findings. As you know, while the NUPIC audit unfortunately seemed to focus on the Part 21 issue, the audit team did identify enough issues, which reaffirmed my concerns.

Subsequent to the audit, John Gagge, Senior Manager Quality Assurance, a new member of my team, and myself, commenced a complete review of our program. This review resulted in a complete rewrite of our Quality Assurance Manual (currently with our executive management team for review / approval). Additionally, we assessed our dedication program; reviewed and revised all relevant procedures; conducted a top to bottom review of the Bills of Material used on the GN line, assessing the adequacy of product, process, and supply chain management. Following these activities, I provided training relative to the nuclear business, its operations, and a review of all applicable regulations. We have solicited quotes from nuclear utility members and outside training organizations to qualify my entire quality team as nuclear certified auditors.

At the plant level, through the recent employment of John Brooks – Quality Assurance and Process Engineering Manager, a recommitment to specific product / process controls have been upgraded and updated. This was demonstrated during the manufacturing and testing of 66 cells (2GN-23) for North Anna Power Station. These cells were built utilizing more stringent process controls and tighter specifications. All 66 cells passed or exceeded the customers purchase order (#45055525) requirements and were shipped a day ahead of schedule. Again, while I feel that the plant produced a qualified GN battery that met the intent of the regulation and our product specifications, the new commitment put in place has established a level, which I feel, is where it needs to be to maintain our presence as a high quality supplier of batteries to the nuclear industry.

Having said all of that, I also want to make sure that you understand that by having John Brooks at the plant and myself at corporate, (both of us having extensive nuclear industry experience), was a very calculated move made by our executive management team. This and the actions stated above should clearly send a message of EnerSys Inc.'s commitment to exceed the nuclear industry's expectations of what a dedicated supplier of nuclear products should be to the industry. I aim to continually assess our capabilities in this area, and promise to always strive for the next level of excellence.

If you desire, I will keep you updated as to further improvements implemented here at EnerSys Inc. Should you wish to discuss this matter further, please feel free to contact me at 610-208-1855(office), 610-823-0193(cell phone), or write me at [weiks@enersysinc.com](mailto:weiks@enersysinc.com). I thank you for your time and consideration relative to this matter.

Respectfully,



Steven J. Weik

Cc: John Craig  
Dick Zuidema  
Charlie McManus  
John Shea  
John Gagge

Jeff Rulis  
John Brooks  
Mike Zientek  
File