

Entergy/Indian Point 3 Meeting

With NRR Management

April 10, 2001

**Robert J. Barrett
Vice President, Operations**

**Fred R. Dacimo
General Manager, Plant Operations**

**Joseph P. DeRoy
Director, Engineering**

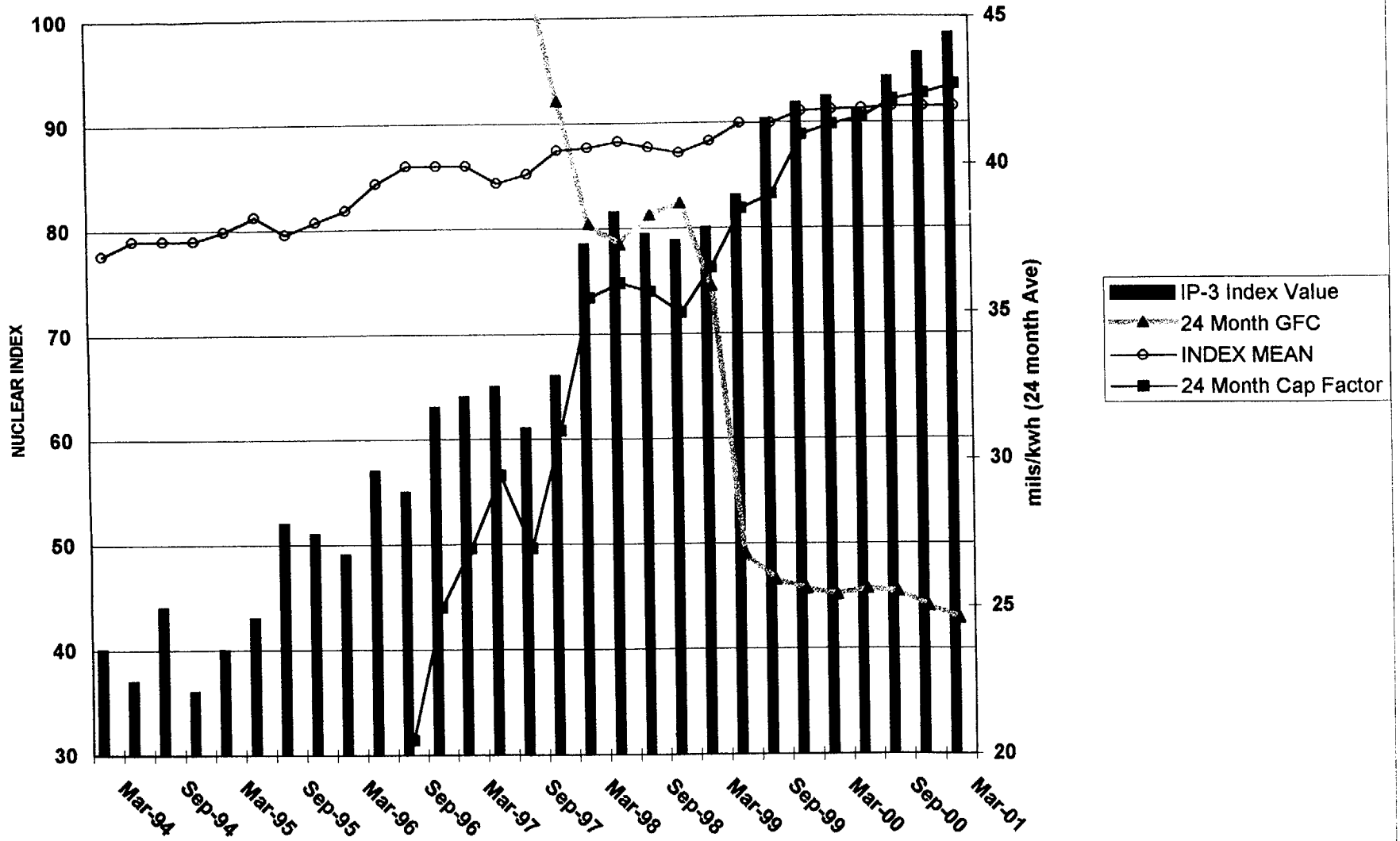
Agenda

- **Introduction** R. Barrett
- **Recent Plant Performance** F. Dacimo
- **INPO Results** F. Dacimo
- **Station Focus Areas** J. DeRoy/F. Dacimo
- **Year 2001 Priorities** F. Dacimo
- **Summary** R. Barrett

STATION PERFORMANCE AGAINST GOALS FOR 2000

<u>Item</u>	<u>Goal</u>	<u>Actual</u>	<u>2001 Goals</u>
Hours without a lost time accident	≥ 2.75 million	2.86	≥ 4.5 million (≤ 3 recordable)
Radiation Exposure	≤ 10 REM	8.6	≤ 65 R
Going Forward Costs	≤ 2 cents/kWH	1.95	≥ 19 cents Earnings Per Share Contribution
Capacity Factor	$\geq 99\%$	99.5	$\geq 90\%$ (≤ 25 day outage)
Station "Clock Resets"	≤ 2	2	≤ 2

IP-3 PERFORMANCE HISTORY



INPO RESULTS

- **Strengths**

- **Resolution of several equipment issues led to increased reliability**
- **Senior Management created positive environment for change**
- **High value placed on using operating experience**

STATION FOCUS AREAS

- **Human Performance**
- **Material Condition**
- **Operations Performance**
- **Engineering Performance**

Year 2001 Priorities

- **Maintain focus on safe operation**
- **Refueling Outage preparations/conduct**
- **Human Performance**
- **Increased intolerance for any equipment deficiencies**

Summary

- Our vision is top decile performance
- While we've made progress, we have not yet achieved top decile performance; will not allow any complacency
- Key to achieving top decile is focusing on:
 - Goals
 - Each individuals responsibility/accountability

2001 GOALS

Indian Point 3 Vision - Top Decile Performance

≥ 4.5 Million Hours w/o a LWD Accident

Recordable Accidents ≤ 3

Radiation Exposure ≤ 65 REM

Capacity Factor $\geq 90\%$

Outage Duration ≤ 25 Days

Earnings Per Share ≥ 19 Cents

Station Event Free Clock Resets ≤ 2

How I Will Contribute To Our Success

Questioning Attitude

Maintain a SAFE Focus

Strict Procedure Adherence

Strong Use of the STAR Program

Set My Teammates Up for Success

Be Accountable for Resolution of Issues

Upcoming Events:

- *R 11 Outage - April 27, 2001*
- *Integration with IP2 - After R11*

The Road Ahead:

Our goals for the year 2001 are set to move us one step closer towards our vision of top decile performance. While we are generally on target, our make or break period remains in front of us. We must execute our refueling outage safely, in a high quality fashion, and on the schedule we have set. Frankly, I see our challenges in terms of our individual performance and our ability to work together as a team and a belief in our ability. Top performance will only be achieved if we follow and internalize our rules in contributing to our success.

The R11 outage is our opportunity to show to our company, Entergy, and the nuclear industry as a whole just what kind of an organization we really are -- one that works together and demonstrates we are top notch nuclear professionals! Our outage slogan states the basic tenets of a successful outage - Safety, Quality and Teamwork. By properly applying these principles we can "*Drive for 25*" and be successful.

Fred Dacimo - GM Plant Operations

Indian Point 3 **Nuclear Power Station**



2001 Business Plan 1st Quarter Report

Our Mission:

To safely generate electricity in a reliable fashion at the least possible cost.

Summary of Performance:

A review of our first quarter performance shows we are generally on track with our 2001 goals. We can all be proud of our achievements to date. I am especially pleased that we have gone 2 years without experiencing a lost work day accident. In addition, our ALARA performance over the past three years has been recognized as number 1 in the country! That's real success. If we can do well in these areas then we should be able to improve both our human performance error rate and the plant's material condition. During this operating cycle, we had too many shutdowns. We must change this trend if we are to be successful in this industry. Therefore, I urge you to focus your attention on improving this area during the remainder of the year.

Right now, if we look at our INPO index rating, which is a measure used equally by all nuclear plants, we are slightly above the average. If we simply maintain this index score, by the end of the year we would be slightly below average. The message is clear, we can not afford to become complacent. We need to continue our rate of improvement. If we meet the goals we have set, we can actually break into the top quartile by year's end.

One major hurdle that stands before us is our upcoming refueling outage. This is truly our opportunity to show our mettle. It is vitally important to our future as a station that we perform this outage safely, ensuring our work is of the highest quality and that we complete it on schedule. As we work together as a team, and help one another, we can and will be successful. So, keep your eyes focused on that distant shore (our vision of top decile performance in all areas of safe plant operations) and we will reach our destination together.

Bob Barrett - Vice President Operations

Site Goals:

IP3 Vision - Top Decile Performance

Station Stretch Goal Results

 4.5 Million Hours w/o LWD Accident
•3.2 Million Hours w/o a LWD Accident

GOOD •Last LWD Accident - March 22, 1999

 Recordable Accidents ≤ 3

FAIR •Through 1st Quarter - One

 Radiation Exposure ≤ 65 REM

GOOD •Through 1st Quarter - 3.29 REM

 Capacity Factor $\geq 90\%$

GOOD •Through 1st Quarter - 102.6%

 Outage Duration ≤ 25 Days

FAIR •N/A this Quarter

 Earnings Per Share ≥ 19 Cents

GOOD •Through February - 4.7 Cents

 ≤ 2 Station Event Free Clock Resets

GOOD •Zero Resets

Indian Point 3 "Priorities"

Human Performance

- Improve Individual Performance
- Increase Teamwork & Communications
- Improve Department Clock Reset Frequency
- Use of Self-Checking Techniques

Operations Leadership

- Plant Configuration
- Improve Shift Performance
- Lead the Plant in Human Performance

Engineering Involvement

- Integrate System Engineering with Operations
- Resolve Outstanding Engineering Issues
- Proactive Engineering

Material Condition

- Corrective Maintenance Backlog at <50
- Non-Outage CM Backlog >180 Days Old = 0
- Station Housekeeping Issues

YOUR CONTRIBUTION

- Questioning Attitude
- Maintain a SAFE Focus
- Strict Procedure Adherence
- Strong Use of the STAR Program
- Set My Teammates Up for Success
- Be Accountable for Resolution of Issues