

November 19, 1993

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MEMORANDUM FOR THE RECORD

FROM: Samuel J. Chilk, Secretary \s\
SUBJECT: STAFF REQUIREMENTS - DISCUSSION OF INTERNAL
MANAGEMENT PRACTICES (PART I), 11:00 A.M.,
WEDNESDAY, NOVEMBER 10, 1993, EXECUTIVE CONFERENCE
ROOM, ONE WHITE FLINT NORTH, ROCKVILLE, MARYLAND
(CLOSED--EX. 2)

Commissioner Rogers discussed with the Commission his proposal that the NRC take steps to enhance the maintenance, renewal, and extension of NRC's knowledge base. Commissioner Rogers proposed that the responsibilities of the Office of Research be redefined and expanded to include the following:

- a) Authoritative technical expertise in the full range of scientific and engineering disciplines that underlie NRC's regulatory program and practices,
- b) Visible leadership in the acquisition of technical knowledge in support of the agency's mission,
- c) Provision of technical introspective capacity to guide development of NRC's technical programs and regulatory practices, including the perspectives of outside peers, and
- d) Competence in the management of contract research organizations and related NRC programs.

The Commission agreed with the philosophy behind Commissioner Rogers' suggestions. The Commission also agreed that Commissioner Rogers should work to develop additional details of how the Agency might proceed to implement the plan. It is also important to ensure that there is a strong mechanism to make this knowledge base assembled by the Office of Research available to other offices for appropriate use in the agency's work. It was suggested that the EDO, Office of Personnel, and other top NRC management staff be consulted for their input and ideas on how to accomplish the goals of Commissioner Rogers' proposal.

The Commission agreed to maintain ongoing dialogues in this area as ideas and options are developed.

cc: The Chairman
Commissioner Rogers
Commissioner Remick
Commissioner de Planque
W. Parler, OGC
J. Taylor, EDO
P. Bird, OP