

MEMORANDUM TO: L. Joseph Callan  
Executive Director for Operations

FROM: John C. Hoyle, Secretary

SUBJECT: STAFF REQUIREMENTS - SECY-97-224 - CREATION  
OF A RESEARCH EFFECTIVENESS REVIEW BOARD

This is to advise you that the Commission has not objected to the implementation of the Research Effectiveness Review Board process. The CFO, CIO, and ACRS and/or their staff should be invited to attend the semi-annual meetings as observers.

cc: Chairman Jackson  
Commissioner Dicus  
Commissioner Diaz  
Commissioner McGaffigan  
OGC  
CIO  
CFO  
OCA  
OIG  
Office Directors, Regions, ACRS, ACNW, ASLBP (via E-Mail)  
PDR  
DCS

---

SECY NOTE: THIS SRM AND SECY-97-224 WILL BE MADE PUBLICLY  
AVAILABLE 5 WORKING DAYS FROM THE DATE OF THIS  
SRM.