



# Oconee Nuclear Station

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## NRC Management Meeting



May 31, 2000



# Agenda

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- Overview - Bill Mc Collum
    - ONS Performance Measures
    - NRC Performance Indicators
  - Station Performance - Jeff Forbes
    - Operating Performance
    - Outage Performance
    - Areas of Continued Focus
  - Engineering Initiatives - Mano Nazar
    - Design Bases Activities
    - Equipment Reliability
- Note: There are no new regulatory commitments in this presentation

# ONS Performance Measures

## April 2000

### Indicators of Success

- Top Quartile in Nuclear Safety as measured by NRC and INPO
- Top Quartile in Capacity Factor
- Top 10 in Production Cost
- Top Decile in Industrial Safety

### Corporate Measures

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### Nuclear Safety

2						
PERFORMANCE INDICATOR INDEX \$ (Forbes)						
SELF ASSESSMENT PROGRAM (Foster)						

### Production

17						
EFFECTIVE FULL-POWER DAYS \$ (Forbes)						

### Other Performance Data

- PRODUCTION HISTORY (Forbes) pg 19
- EQUIPMENT RELIABILITY (Curtis) pg 20
- RISK ASSESSMENT (Nazar) pg 21
- OUTAGE IMPROVEMENT (Boyd) pg 22

### Competitive Positioning

25				26		
CAPITAL BUDGET (Martin)						

### Other Performance Data

- WORK PROCESS MEASURES (Boyd) pg 28
- MOD. EFFECTIVENESS (Hubbard) pg 29
- ENGR. WORK MGMT. (Edge) pg 30

#### KEY:

- Red  - Not Meeting Expectations
- Yellow  - Needs Improvement
- Green  - Meeting Expectations
- Gray  - Currently Unreported

Quarterly Status	1Q	2Q	3Q	4Q
YTD				
Current Status	MEASURE (Owner)			

\$ - Represents Site Incentive Goal

### Other Performance Data

- REGULATORY HEALTH (Nicholson) pg. 14
- TRAINING TRENDS (Jones) pg. 15
- HUMAN PERF. TRENDS (Forbes) pg. 16

HUMAN PERFORMANCE (MCCOLLUM)	SELF ASSESSMENT (FOSTER)	DESIGN BASIS (NAZAR)
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### OCONEE IMPROVEMENT FOCUS AREAS

SYSTEM EQUIPMENT RELIABILITY (NAZAR)	OPERATIONAL FOCUS (FORBES)
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FINANCIAL MANAGEMENT (MARTIN)
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# ONS Improvement Plan Focus Area Annunciator Panel

April 2000

## Nuclear Safety

<b>HUMAN PERFORMANCE</b>				<b>SELF ASSESSMENT</b>				<b>DESIGN BASIS</b>			
McCOLLUM				FOSTER				NAZAR			
[REDACTED]				<b>Timeliness And Effectiveness of Corrective Actions</b>				<b>Design Basis Clarification</b>			
				Bond				Azzarello			
				<b>Self Assessments And Benchmarking</b>				[REDACTED]			
Enster											
[REDACTED]				[REDACTED]				[REDACTED]			

## Production

<b>SYSTEM EQUIPMENT RELIABILITY</b>				<b>OPERATIONAL FOCUS</b>							
NAZAR				FORBES							
[REDACTED]				<b>Risk Assessment Model</b>				<b>Innage Planning &amp; Execution</b>			
				Little & Medlin				Boyd			
				<b>Quality of Maintenance</b>				[REDACTED]			
Medlin											
[REDACTED]				[REDACTED]				[REDACTED]			

## Competitive Positioning

<b>FINANCIAL MANAGEMENT</b>											
MARTIN											
[REDACTED]											
[REDACTED]				[REDACTED]				[REDACTED]			

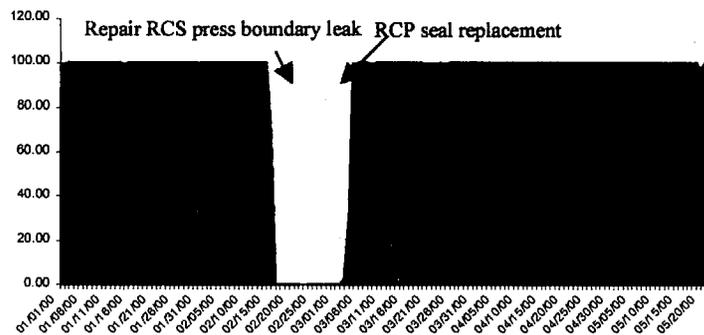
**Oconee Nuclear Site**  
**NRC Performance Indicators Annunciator Panel**  
**1Quarter 2000**

#	NRC Performance Indicator	Unit 1	Unit 2	Unit 3
<b>Initiating Events:</b>				
IE-1	Unplanned Scrams Per 7000 Critical Hours (automatic & manual during previous 4 quarters) White > 3.0   Yellow > 6.0   Red > 25.0			
IE-2	Scrams with a Loss of Normal Heat Removal (over the previous 12 quarters) White > 2   Yellow > 10   Red > 20			
IE-3	Unplanned Power Reductions (Transients) per 7000 Critical Hours (over previous 4 quarters) White > 6.0			
<b>Mitigating Systems:</b>				
MS-1	Safety System Unavailability (SSU) - Emergency Power (average of previous 12 Quarters) Threshold values are still being developed for Keowee.			
MS-2	Safety System Unavailability (SSU) - High Pressure Safety Injection (average of previous 12 Quarters) White > 1.5   Yellow > 5.0   Red > 10.0			
MS-3	Safety System Unavailability (SSU) - Auxiliary Feedwater (average of previous 12 Quarters) White > 2.0   Yellow > 6.0   Red > 12.0			
MS-4	Safety System Unavailability (SSU) - Residual Heat Removal (average of previous 12 Quarters) White > 1.5   Yellow > 5.0   Red > 10.0			
MS-5	Safety System Functional Failures (over previous 4 Quarters) White > 5			
<b>Barrier Integrity:</b>				
BI-1	Reactor Coolant System (RCS) Specific Activity (maximum monthly values, % of Tech. Spec. Limit, during previous 4 Qtrs.) White > 50.0   Yellow > 100.0			
BI-2	RCS Identified Leak Rate (maximum monthly values, % of Tech. Spec. Limit, during previous 4 Qtrs.) White > 50.0   Yellow > 100.0			
<b>Emergency Preparedness:</b>				
EP-1	Drill/Exercise Performance (over previous 8 Qtrs.) White < 90.0   Yellow < 70.0			
EP-2	ERO Drill Participation (% of Key ERO personnel that participated in a (drill or exercise in the previous 8 quarters) White < 80.0   Yellow < 60.0			
EP-3	Alert & Notification System Reliability (% reliability during previous 4 quarters) White < 94.0   Yellow < 90.0			
<b>Occupational Radiation Safety:</b>				
OR-1	Occupational Exposure Control Effectiveness (occurrences during previous 12 Qtrs.) White > 2   Yellow > 5			
<b>Public Radiation Safety:</b>				
PR-1	RETS/ODCM Radiological Effluent Occurrence (occurrences during previous 4 Qtrs.) White > 1   Yellow > 3			
<b>Physical Protection:</b>				
PP-1	Protected Area Security Equipment Performance Index (over a 4 quarter period) White > 0.080			
PP-2	Personnel Screening Program Performance (reportable events during previous 4 Qtrs.) White > 2   Yellow > 5			
PP-3	Fitness-For-Duty (FFD)/Personnel Reliability Program Performance (reportable events during previous 4 Qtrs.) White > 2   Yellow > 5			

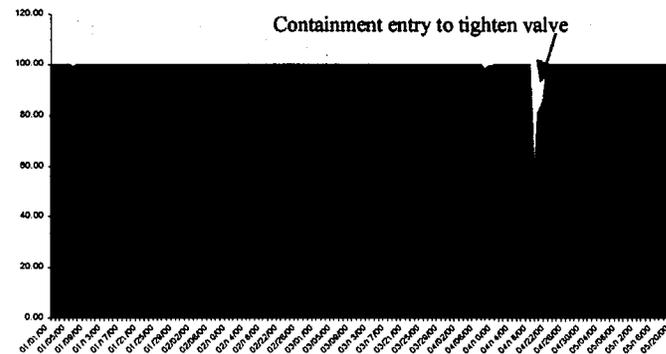


# Operating Performance

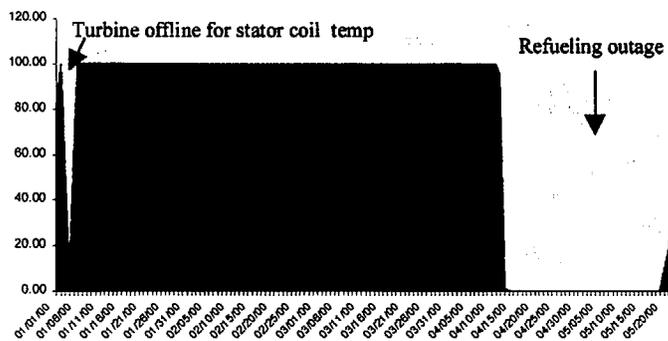
**2000 Oconee Unit 1 Power History**



**2000 Oconee Unit 2 Power History**



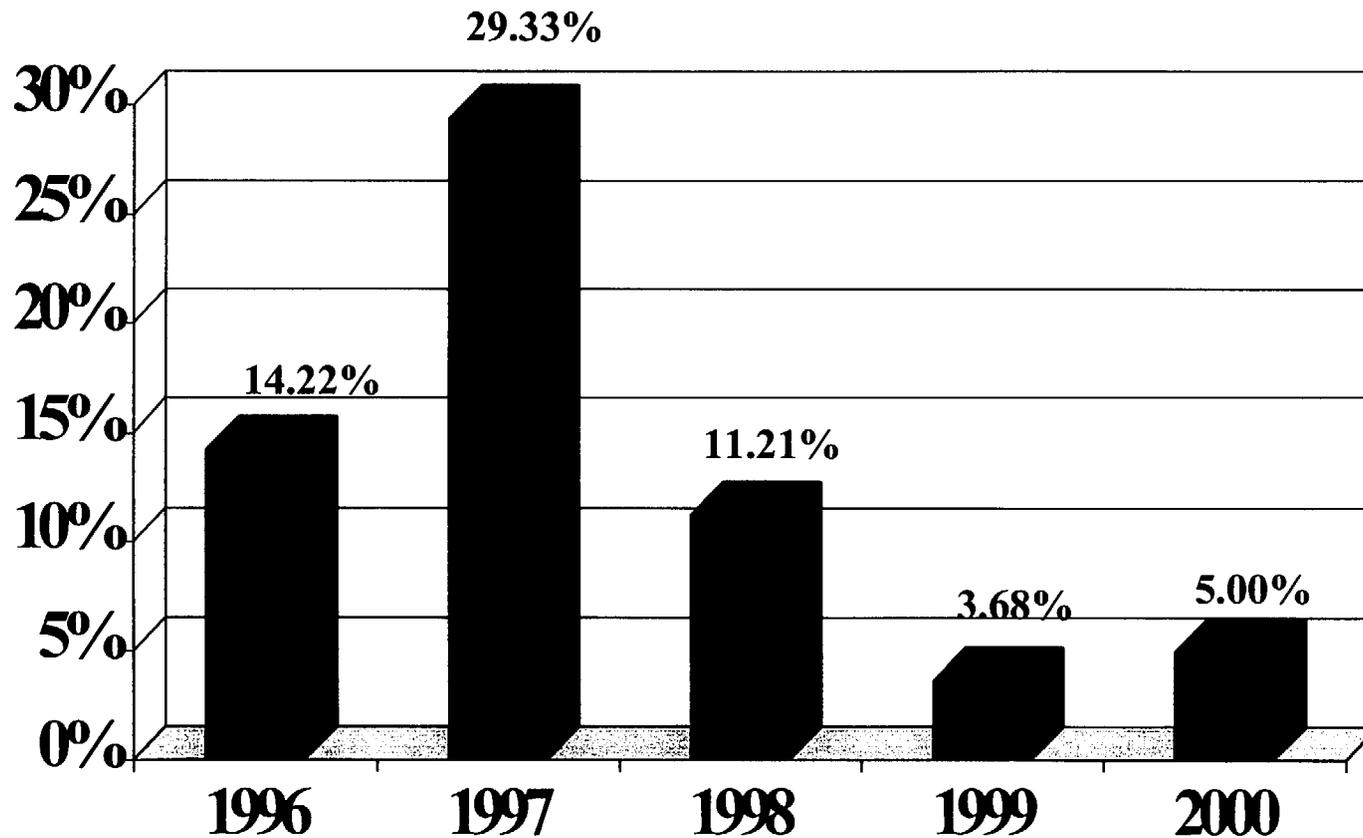
**2000 Oconee Unit 3 Power History**





# Operating Performance

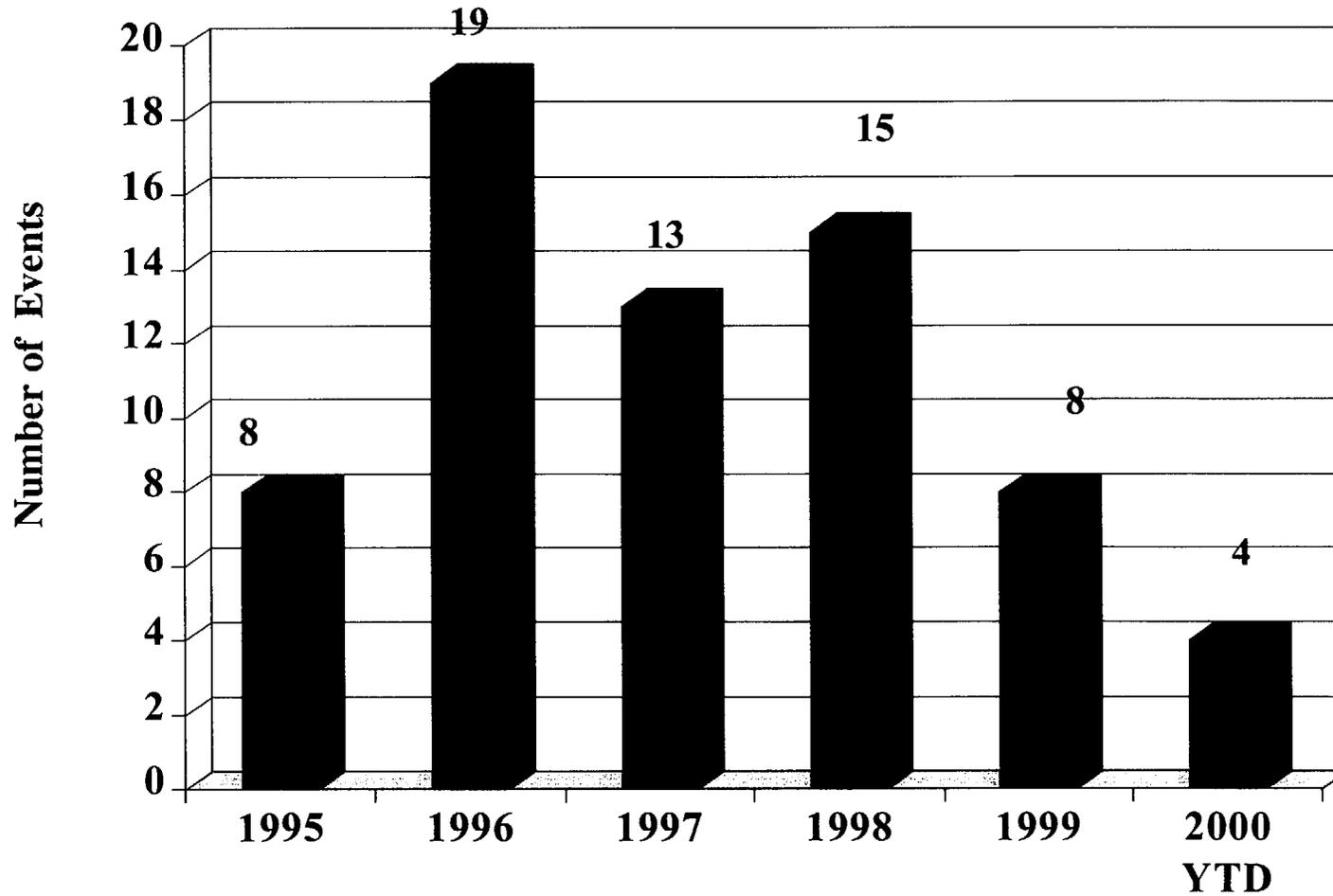
## Historical Forced Outage Rate





# Operating Performance

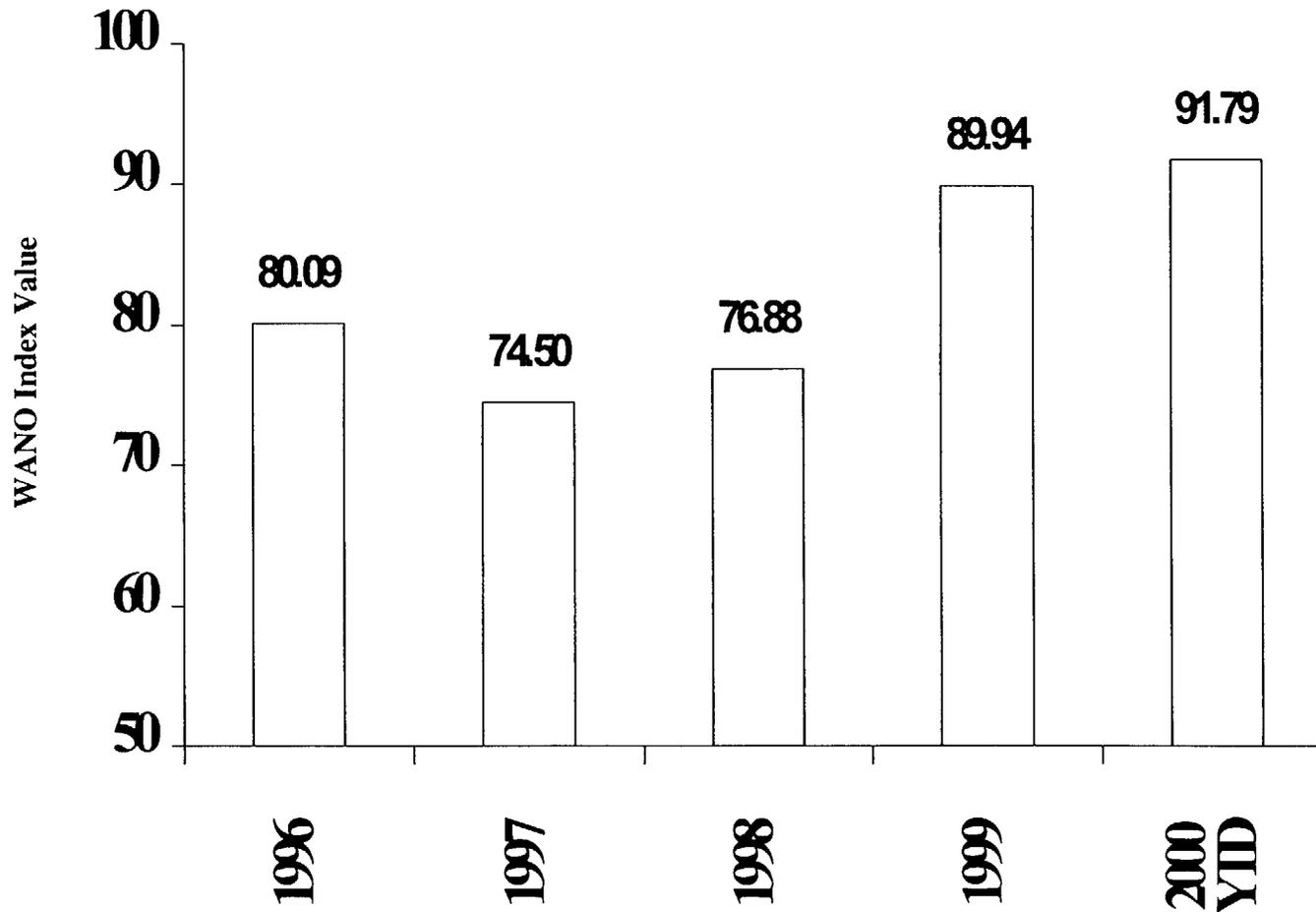
## ONS System Events





# Operating Performance

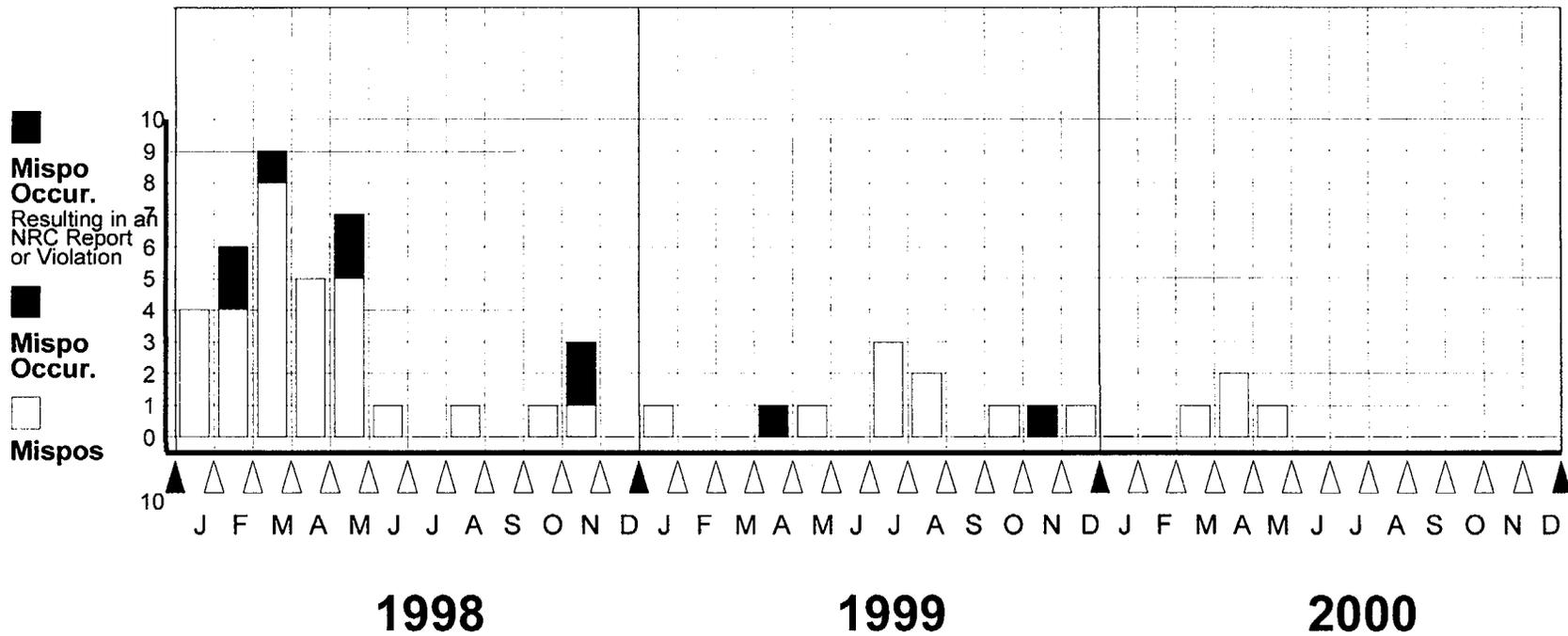
HISTORICAL TREND





# Operating Performance

## Mispositionings

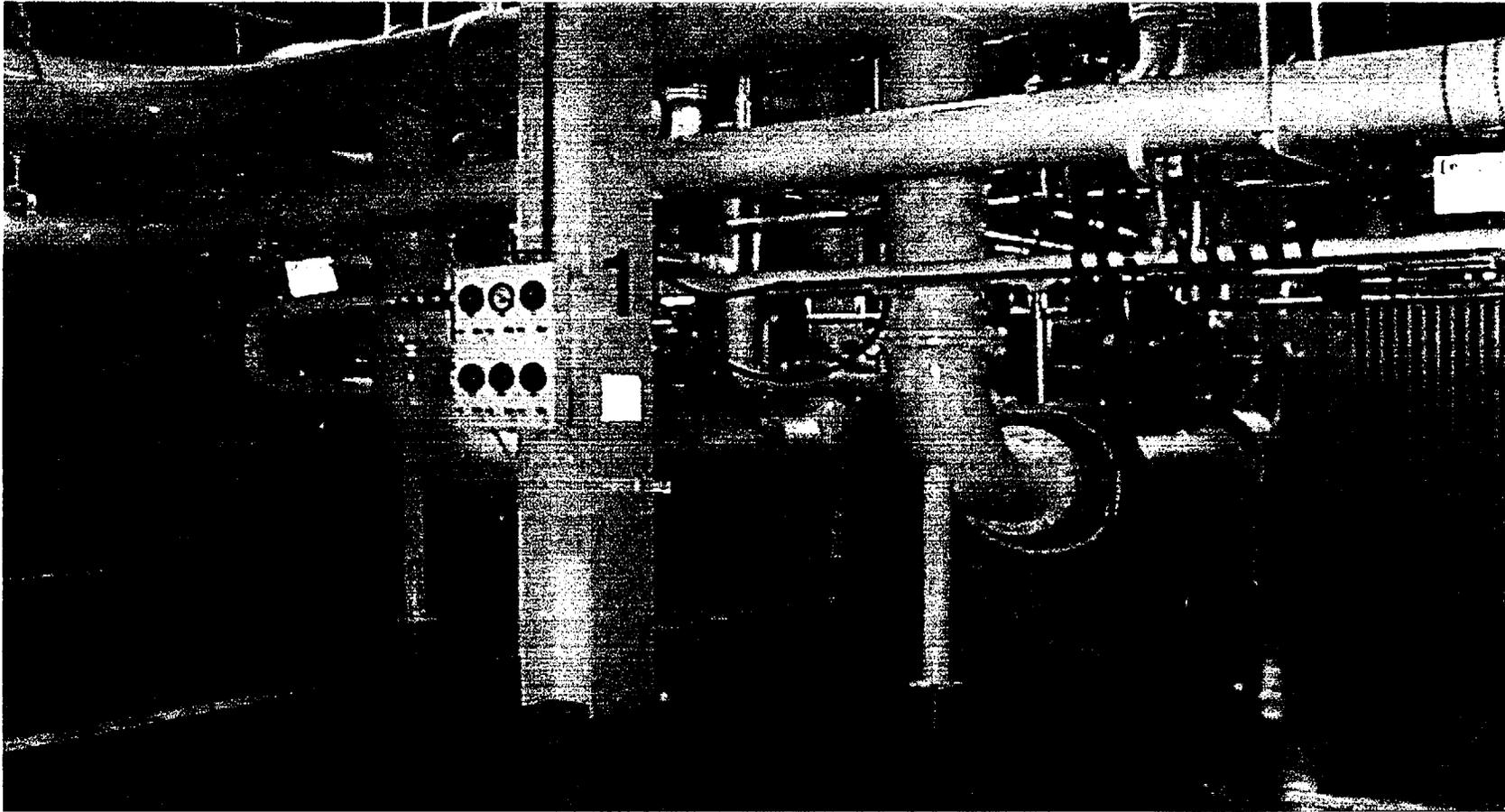




# Operating Performance

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## Materiel Condition





# Operating Performance

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## Materiel Condition

- Fluid leak management
- Operations ownership
- Pride in facility



# Outage Performance

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## U3 RFO Performance

### Significant Scope / Safety Improvements

- Major RCP Motor PM
- Major PM on Both Main Feed Pumps
- Replaced LP Turb Rotor
- LPI Valve Replacement
- 3C HPI Pump Motor
- 3A LPI Motor
- 3A and 3B BS Motor
- RBCU Dampers
- Large Scope of Valve Work
- Large S/G Scope
- ECT 3A LPI Cooler
- RB Coatings
- Significant Electrical PMs
- Significant Testing (HPI From Aux Service Water Switchgear, LPSW)
- CCW Valve Overhauls and Coatings Refurb



# Outage Performance

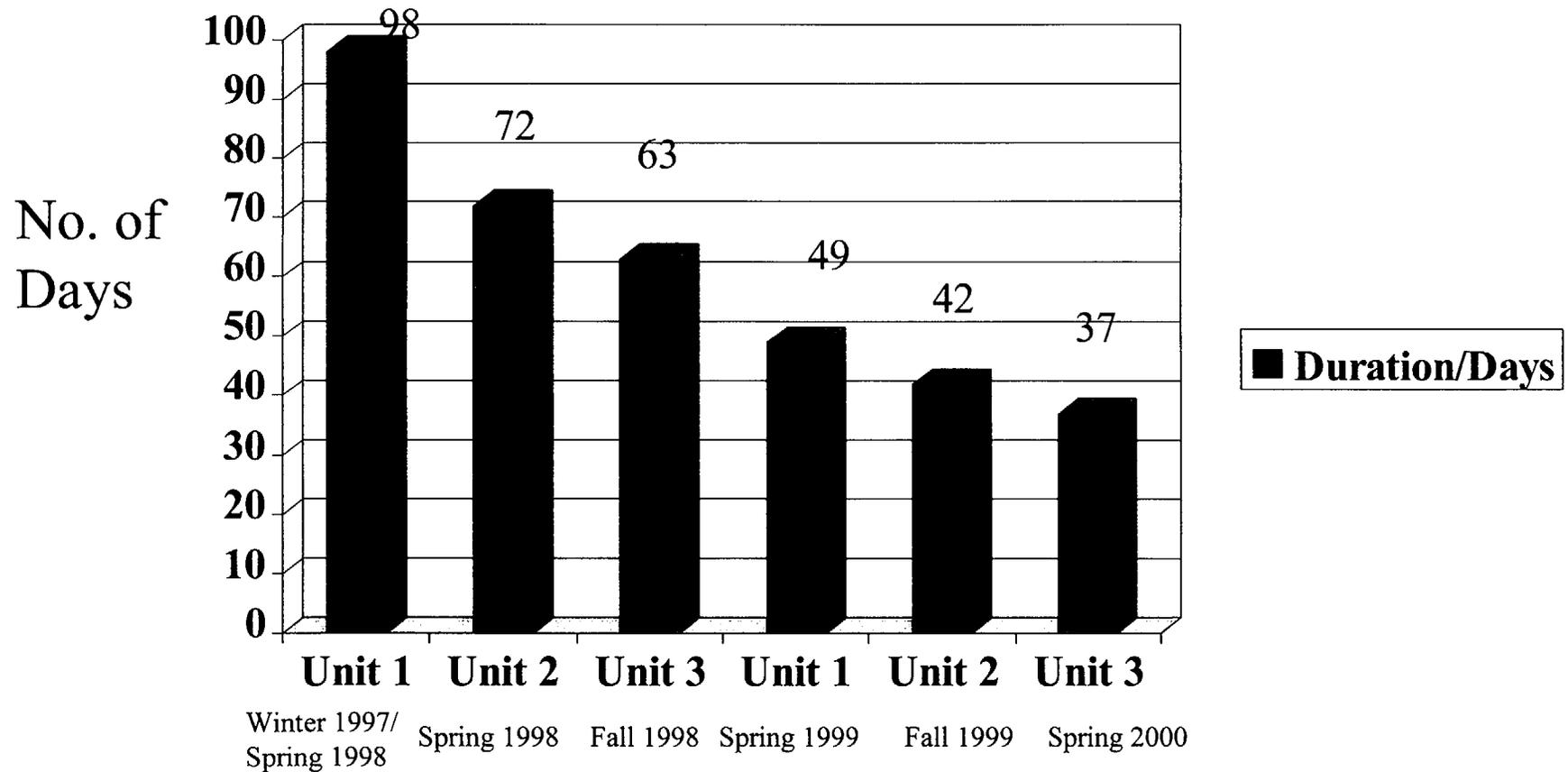
## U3 RFO Performance

Goal	Minimum	Target	Maximum	Results/ Projections
Safety Index	2	1.5	1	.74 max
Human Performance Errors	1	0	0	1 min
Duration (days)	40	38	36	37 max/tar
Radiation Dose (rem)	148	135	121	107 max
Solid Radwaste (cubic feet)	5500	5000	4500	4,000 max
Cost (Millions)	21.6	20.6	19.6	20.6 tar



# Outage Performance

## Outage Duration





# Outage Performance

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- Personnel Exposure
  - Excellent crudburst
  - Significantly improved radworker practices
  - Dose reduction techniques obtaining results
- Record dose in last refueling on each unit
  - U1= 70.4 Rem
  - U2= 91 Rem
  - U3= 108 Rem (est)
- 1999 Station dose lowest ever - 202 Rem



# Outage Performance

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- Human Performance
  - Lower tier schedules
  - Operations expectations
  - Rework
  - Control of non-assigned individuals
  - Individual initiative and ownership
  - Supervisory involvement



# Areas of Continued Focus

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- Operational Focus
- Human Performance
- Equipment Reliability
- Outage Performance



# Design Bases Activities

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- Emergency Feedwater
- High Energy Line Break
- Control Room Habitability
- OSRDC / QA-5 Implementation



# Design Bases Activities

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## New Initiatives

- ECCS
- Emergency AC Power
- Review / revision of existing, risk significant calculations
- Creation of single failure calculations



# Design Bases Activities

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## Other Accomplishments

- SQUG
- GL 96-06 Waterhammer Analysis
- EOP review / setpoint calculations
- UFSAR review discrepancy resolution



# Design Bases Activities

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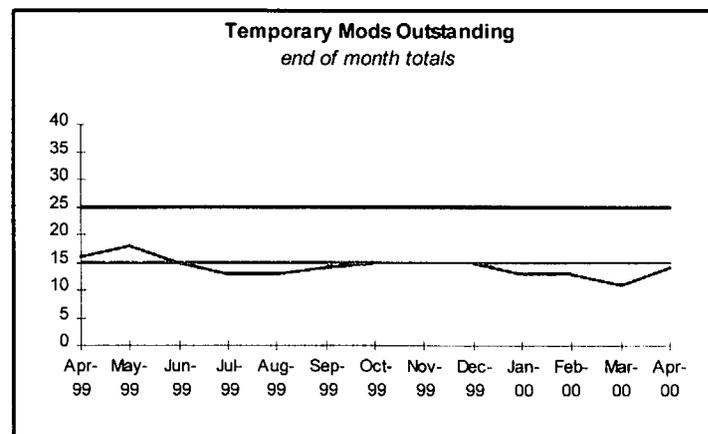
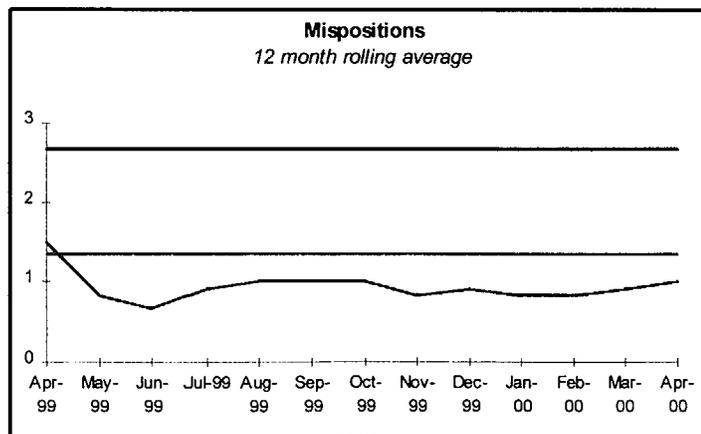
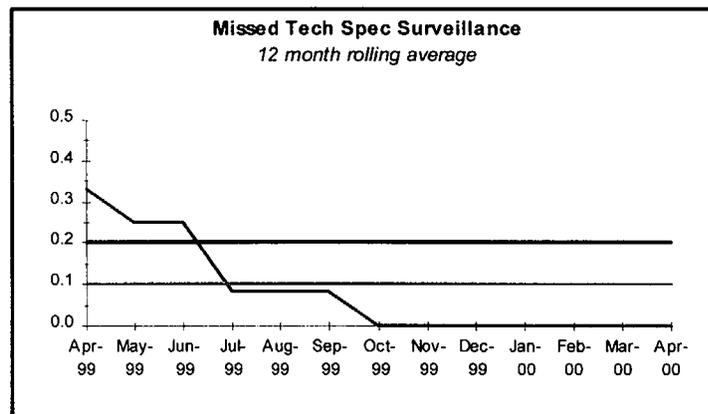
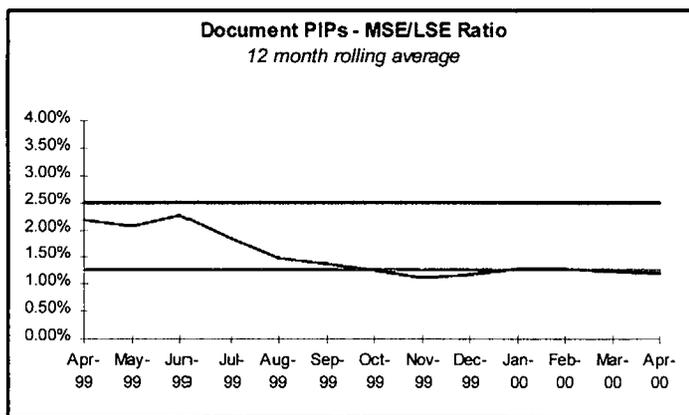
## Design Review Board

- Responsible for helping to determine and prioritize design basis issues
- Responsible for protecting, increasing design margin
- Recommends systems, issues to receive systematic internal audit
- Reviews current “Operable with Non-Conforming / Degraded Conditions” to ensure appropriate focus and resources are being applied to resolution
- Recommendations on modifications to restore design margin



# Design Bases Activities

## Configuration Management





# Equipment Reliability

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- Ongoing initiatives
  - Equipment aging program
  - Engineering rapid response team
  - INPO assist visit
  - Trip/transient prevention



# Equipment Reliability

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## Trip/Transient Reduction

- Review all previous ONS trips (complete)
- Review all B&W Owners Group recommendations (complete)
- Identify critical system functions (complete)
  - Perform walkdowns (complete)
  - Review monitoring programs (ongoing)
  - Review PM programs (complete)
  - Identify single failure vulnerabilities (complete)



# Equipment Reliability

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## Trip/Transient Reduction

- Examples of team recommendations
  - Delete unnecessary secondary side auto trips, such as CBP low suction pressure trip
  - Upgrade NLO rounds
  - Correct material condition problems identified in walkdowns
  - Add redundancy to single failure points, such as stator coolant temp & pressure

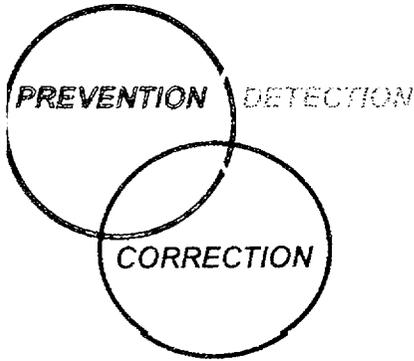


# Equipment Reliability

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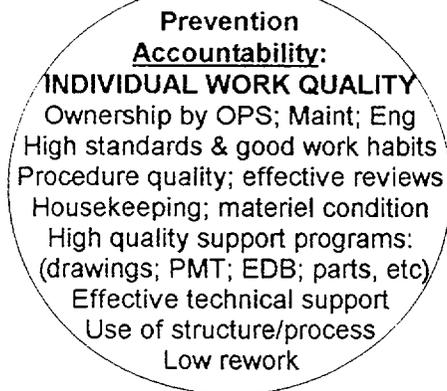
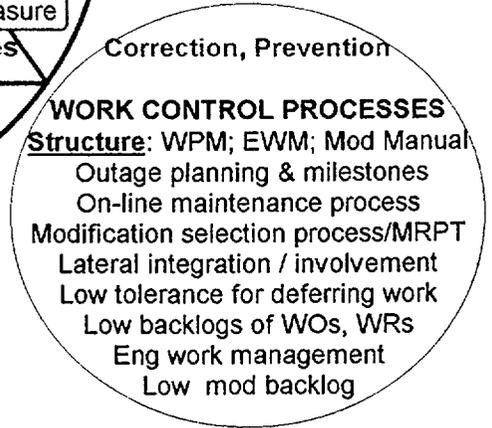
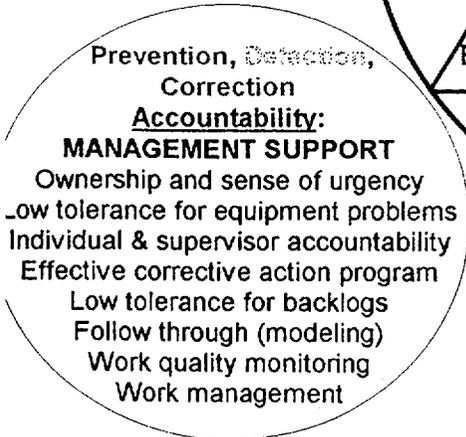
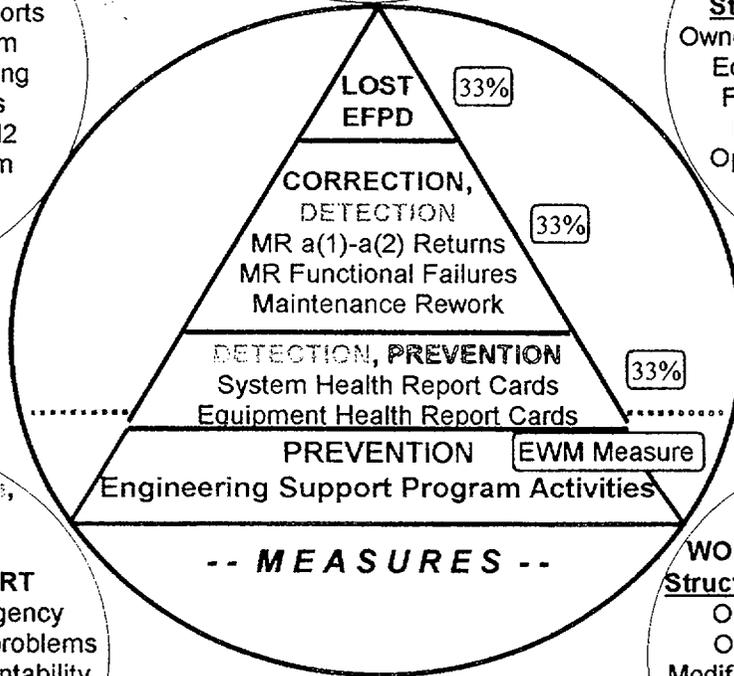
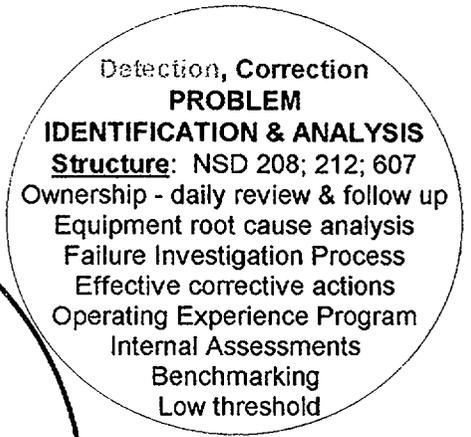
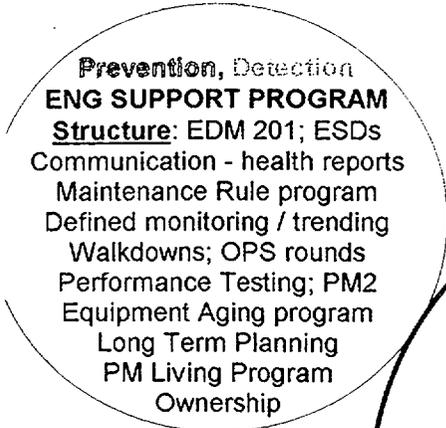
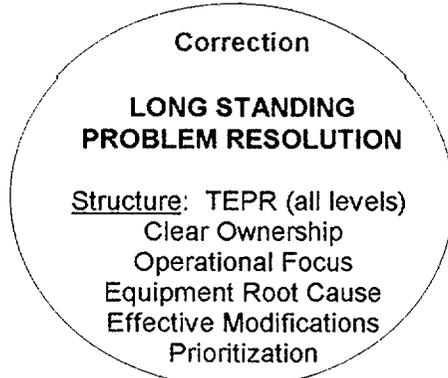
- Measures:
  - Lost generation due to equipment failure
  - Lost generation events
  - % Effectiveness in meeting M-Rule A1 action plans
  - M-Rule functional failures
  - System & component health reports

# OCONEE SYSTEM / EQUIPMENT RELIABILITY MODEL



**GOAL:** Maximize time spent on prevention and detection, to minimize correction activities.

**FOCUS:** Ownership, accountability, high standards, structure, planning to do the job right the first time.





# Equipment Reliability

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- Major Mods ongoing
  - CRDM replacement
  - U1 RCP cartridge seals
  - Powdex controls upgrade
  - RBCU damper replacement
  - MDEFW pump arc valve strainer

Figure 1-1. Duke Power Aging Management Planning Flowchart

