

June 2, 2000

MEMORANDUM TO: Chairman Meserve  
Commissioner Dicus  
Commissioner Diaz  
Commissioner McGaffigan  
Commissioner Merrifield

FROM: Jesse L. Funches */RA/*  
Chief Financial Officer

SUBJECT: REVISED FY 2000-2005 STRATEGIC PLAN

Background

In the February 24, 2000, Staff Requirements Memorandum, the Commission approved, subject to incorporation of certain Commission comments, publication of the Draft FY 2000-2005 Strategic Plan for public comment. Subsequently, on February 28, 2000, the Draft NRC FY 2000-2005 Strategic Plan was released to the public with comments requested by April 7, 2000. The staff sought comments on the plan through: (1) a February 28, 2000, press release, announcement to all NRC employees, and posting of the strategic plan on the NRC's website; (2) a March 3, 2000, Federal Register notice; and (3) written requests to our congressional committees, the Office of Management and Budget (OMB), Government Accounting Office (GAO), Department of Energy, Environmental Protection Agency, Federal Emergency Management Agency, Agreement States, and NRC stakeholders who participated in the February 1998, Senate Subcommittee on Clean Air, Wetlands, Private Property, and Nuclear Safety hearing (i.e., NEI, UCS, INPO).

Additionally, in the February 22, and February 24, 2000, Staff Requirements Memoranda, the Commission directed staff to consider Commissioner comments on individual strategic plan chapters (COMSECY-99-036, COMSECY-99-038, COMSECY-99-042), and to consider additional Commissioner comments on the draft strategic plan (COMSECY-00-0012), as appropriate, in revising the strategic plan.

Discussion

We received written comments from 8 external stakeholders, the Department of Energy; Nuclear Energy Institute; States of Nevada, Colorado, and Georgia; Clark County, Nevada; Envirocare Inc., and PECO Energy Company. In addition, staff met separately with representatives from OMB and GAO to discuss their views of the draft plan. We also received comments from 18 NRC employees. Some of their comments were addressed directly to the

Contact: Daryl W. Kade, OCFO/DPBA  
415-7326

agency and logged as official comments and others sent through their respective offices. The staff also identified 59 Commission comments that remained to be addressed in developing the final strategic plan.

Attached is the staff's analysis of the comments received from stakeholders and from the Commission (Attachment 1). Several comments focused on improving performance measures and their linkages to performance goals. This resulted in modifying several of the performance measures particularly those related to the performance goals of: increasing public confidence; improving effectiveness, efficiency and realism; and reducing unnecessary regulatory burden. The strategic plan and its appendix have been revised to reflect the new performance measures, to better explain the linkage between the goals and their measures and to explain how the specific metrics will be developed and identified in the annual performance plan.

Also attached is the revised NRC FY 2000-2005 Strategic Plan, Parts 1 and 2 (Attachment 2). Part 1 is the Strategic Plan and represents an executive summary focused on the agency's strategic and performance goals, there associated strategies and measures, and corporate management strategies. Part 2 is the Strategic Plan Appendix and covers the Part 1 topics more comprehensively and includes additional material required by the Government Performance and Results Act and the Office of Management and Budget Circular A-11. This revision reflects the analysis of the comments received from stakeholders and the Commission. This revision also includes, in Part 2, program evaluations that NRC plans to conduct and a description of the process to be used for identifying future program evaluations. Such evaluations help the agency assess the extent to which the expected results in the strategic plan have been achieved and provide insight into whether performance goals, measures, or strategies should be changed.

In the March 9, 2000, Staff Requirements Memorandum on the FY 1999 Program Performance Information (COMSECY-00-0010), the Commission directed staff to develop options for reporting on NRC's positive outcomes and achievements in FY 2000 and beyond. A summary of the agency's FY 1999 achievements was included as an appendix to the FY 1999 Accountability and Performance Report. I recommend that reporting on NRC's outcomes and other achievements should be included in the annual Accountability and Performance Report as opposed to issuing a separate report. The Accountability and Performance Report is envisioned by the Federal Government as the agency report to its stakeholders on its performance. Thus, inclusion of the agency's accomplishments in the report is consistent with this overall federal approach. Additionally, issuing a separate report would be counter to the recent elimination of the NRC Annual Report. We are considering integrating a summary of our accomplishments into the body of the Accountability and Performance Report, rather than including it as an appendix as was done for FY 1999. In either case, the accomplishments will be presented as information on our activities during the year which contributed to achieving our outcome-based performance targets for that year. There are a number of outside groups (e.g., GAO, AGA) assessing Federal agencies' performance reports. We plan to look at the results of these assessments in modifying the format and content of our Accountability and Performance Report.

Summary

The Executive Council has endorsed the revised NRC FY 2000-2005 Strategic Plan, Parts 1 and 2. This plan must be submitted to Congress by September 30, 2000, with an advance copy being provided to OMB at least 45 days prior to its submission to Congress. To meet this schedule, I request the Commission's review and approval of the strategic plan by June 26, 2000.

SECY please track.

Attachments: As stated

cc: W. Travers, EDO  
ODs & RAs (see attached list)

Summary

The Executive Council has endorsed the revised NRC FY 2000-2005 Strategic Plan, Parts 1 and 2. This plan must be submitted to Congress by September 30, 2000, with an advance copy being provided to OMB at least 45 days prior to its submission to Congress. To meet this schedule, I request the Commission's review and approval of the strategic plan by June 26, 2000.

SECY please track.

Attachments: As stated

cc: W. Travers, EDO  
ODs & RAs (see attached list)

DISTRIBUTION:

FMiraglia  
CPaperiello  
PNorry  
JCraig  
MBanerjee  
CKelley  
SMacgruder  
DJohnson-Griggs  
JMitchell  
ADAMS

DOCUMENT NAME: C:\Program Files\Adobe\Acrobat 4.0\PDF Output\CmSy-00-26.wpd

To receive a copy of this document, indicate in the box: "C" = Copy without attachment/enclosure "E" = Copy with attachment/enclosure "N" = No copy

OFFICE	OCFO/DPBA/PBOB	OCFO/DPBA	DCFO	(A)CIO	EDO	CFO
NAME	DWKade	RRough	PJRabideau*	SReiter*	WTravers*	JLFuncnes*
DATE	06/ /00	06/ /00	06/ 1 /00	06/ 2 /00	06/ 2 /00	06/ 2 /00

MEMORANDUM TO THOSE ON THE ATTACHED LIST DATED: June 2, 2000

SUBJECT: REVISED FY 2000-2005 STRATEGIC PLAN

	<u>Mail Stop</u>	
B. John Garrick, Chairman, Advisory Committee on Nuclear Waste	T-2	E26
Dana A. Powers, Chairman, Advisory Committee on Reactor Safeguards	T-2	E26
John T. Larkins, Executive Director, Advisory Committee on Reactor Safeguards/Advisory Committee on Nuclear Waste	T-2	E26
G. Paul Bollwerk, III, Chief Administrative Judge, Atomic Safety and Licensing Board Panel	T-3	F23
Karen D. Cyr, General Counsel	O-15	D21
John F. Cordes, Jr., Acting Director Office of Commission Appellate Adjudication	O-15	D21
Hubert T. Bell, Inspector General	T-5	D28
Janice Dunn Lee, Director, Office of International Programs	O-16	C1
Dennis K. Rathbun, Director, Office of Congressional Affairs	O-16	C1
William M. Beecher, Director, Office of Public Affairs	O-2	A13
Annette Vietti-Cook, Secretary of the Commission	O-16	C1
James L. Blaha, Assistant for Operations, OEDO	O-16	E15
Michael L. Springer, Director, Office of Administration	T-7	D57
Richard W. Borchardt, Director, Office of Enforcement	O-14	E1
Guy P. Caputo, Director, Office of Investigations	O-3	F1
Paul E. Bird, Director, Office of Human Resources	T-3	A2
Irene P. Little, Director, Office of Small Business and Civil Rights	T-2	F18
William F. Kane, Director, Office of Nuclear Material Safety and Safeguards	T-8	A23
Samuel J. Collins, Director, Office of Nuclear Reactor Regulation	O-5	E7
Ashok C. Thadani, Director, Office of Nuclear Regulatory Research	T-10	F12
Paul H. Lohaus, Director, Office of State and Tribal Programs	O-3	C10
Frank J. Congel, Director, Incident Response Operations	T-4	D18
Hubert J. Miller, Regional Administrator, Region I	RGN-I	
Luis A. Reyes, Regional Administrator, Region II	RGN-II	
James E. Dyer, Regional Administrator, Region III	RGN-III	
Ellis W. Merschoff, Regional Administrator, Region IV	RGN-IV	