



**UNITED STATES  
NUCLEAR REGULATORY COMMISSION  
REGION II  
SAM NUNN ATLANTA FEDERAL CENTER  
61 FORSYTH STREET SW SUITE 23T85  
ATLANTA, GEORGIA 30303-8931**

April 28, 2000

Mr. Sam W. Poppell, Acting Branch Chief  
U. S. Environmental Protection Agency  
Environmental Sciences Laboratory  
NAREL  
540 Morris Ave  
Montgomery, Alabama 36115-2601

Dear Mr. Poppell:

On May 24, 2000, the U.S. Nuclear Regulatory Commission (NRC) and the Federal Bureau of Investigation (FBI) are sponsoring an emergency preparedness tabletop exercise in order to examine the emergency response roles and responsibilities of responding organizations, and to evaluate the ability of the NRC, FBI, and other participants to respond to a threat or act of terrorism at an NRC-licensed facility. This exercise will aid us in examining the emergency response roles and responsibilities of all responding organizations.

Since any such acts would also invoke an appropriate response from officials of numerous Federal agencies, including the U. S. Environmental Protection Agency (EPA), the purpose of this correspondence is to formally invite you and other EPA staff members, as you deem appropriate, to observe and participate in the joint table-top exercise, "Cavalier Challenge," scheduled to be conducted in Lynchburg, Virginia on May 24, 2000.

Other exercise participants include an NRC Commissioner and senior managers, representatives of the FBI, U.S. Department of Energy (DOE), U.S. Federal Emergency Management Agency (FEMA), U.S. Environmental Protection Agency (EPA), as well as the applicable local government officials, and nuclear industry representatives. Participants will include players, support personnel, recorders, and observers. Players will represent the roles they would perform during a response to a terrorist or criminal threat with radiological issues at an NRC-licensed facility. Support personnel provide specific expertise as needed, and observers will monitor the table-top exercise while seated in a separate area.

Cavalier Challenge is scheduled to commence at 10:00 a.m. (EDT) and terminate at approximately 4:30 p.m. (EDT) on Wednesday, May 24, 2000, and will consist of two major parts. The first part will include presentations by the players, not to exceed 20 minutes, by each of the participating organizations, in which their respective 'Concepts of Operations' for responding to a suspected act of terrorism will be summarized. Part two will include the implementation of an exercise scenario that will involve players responding in their respective roles. A brief critique will be conducted subsequent to the conclusion of parts one and two.

The joint exercise will be conducted at the Holiday Inn, Ballroom A, Lynchburg, Virginia, located at 601 Main Street. A block of rooms have been reserved by the NRC for anyone wishing to make reservations. Lodging arrangements can be made by contacting the hotel directly at

Mr. Poppell

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(804) 528-2500 and request a room in the NRC Group. The room rate is \$64.00 plus tax, and the cut-off date for making reservations is May 12, 2000. In the interest of efficiency, a working luncheon buffet will also be available in the ballroom at a cost of \$10.95 per person, tax and gratuity included, payable in cash at the registration table at the outset of these activities.

We look forward to your presence, and participation as appropriate, in "Cavalier Challenge," which I am sure will aid in further enhancing our common goal of ensuring public health and safety. Please do not hesitate to contact me directly, Jim Hufham or Bob Trojanowski, of my staff, if we can be of further assistance in this regard. Jim can be reached at (404) 562-4430; e-mail: [jwh2@nrc.gov](mailto:jwh2@nrc.gov). Bob may be contacted as follows: telephone, (404) 562-4427; e-mail: [ret@nrc.gov](mailto:ret@nrc.gov).

Sincerely,

**/RA/**

Luis A. Reyes  
Regional Administrator

OFFICE	RII:RSLO	IRO	RII:ORA				
SIGNATURE	RET	PerTelecon w/RET	LAR				
NAME	RTrojanowski	HBailey	BMallett				
DATE	4/27/2000	4/28/2000	4/28/2000	5/ /2000	5/ /2000	5/ /2000	5/ /2000
E-MAIL COPY?	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO



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April 28, 2000

Mr. John B. Copenhaver, Regional Director  
Federal Emergency Management Agency  
Region IV  
3003 Chamblee-Tucker Road  
Atlanta, Georgia 30341

Dear Mr. Copenhaver:

This correspondence confirms the April 27, 2000, telephone conversation between Shelley Boone of your staff and Bob Trojanowski regarding the upcoming emergency preparedness tabletop exercise scheduled to be conducted in Lynchburg, Virginia, in May 2000. The U.S. Nuclear Regulatory Commission (NRC) and the Federal Bureau of Investigation (FBI) are sponsoring this event in order to examine the emergency response roles and responsibilities of responding organizations, and to evaluate the ability of the NRC, FBI, and other participants to respond to a threat or act of terrorism at an NRC-licensed facility. This exercise will aid us in examining the emergency response roles and responsibilities of all responding organizations.

Since any such acts would also invoke an appropriate response from officials of numerous Federal agencies, including the Federal Emergency Management Agency (FEMA), and since we plan on conducting a similar exercise in Erwin, Tennessee, in August 2000, I would like to formally invite you, Mr. Shelley Boone, Mr. Dan Murdock, or other members of your staff as you deem appropriate to observe these proceedings. We understand that representatives of FEMA III will actively participate as players in this function. The upcoming joint tabletop exercise, "Cavalier Challenge," is scheduled to be conducted in Lynchburg, Virginia, on May 24, 2000.

Other exercise participants include an NRC Commissioner and senior managers, representatives of the FBI, U.S. Department of Energy (DOE), U.S. Federal Emergency Management Agency (FEMA), U.S. Environmental Protection Agency (EPA), as well as the applicable local government officials, and nuclear industry representatives. Participants will include players, support personnel, recorders, and observers. Players will represent the roles they would perform during a response to a terrorist or criminal threat with radiological issues at an NRC-licensed facility. Support personnel provide specific expertise as needed, and observers will monitor the table-top exercise while seated in a separate area.

Cavalier Challenge is scheduled to commence at 10:00 a.m. (EDT) and terminate at approximately 4:30 p.m. (EDT) on Wednesday, May 24, 2000, and will consist of two major parts. The first part will include presentations by the players, not to exceed 20 minutes, by each of the participating organizations, including FEMA III officials, in which their respective 'Concepts of Operations' for responding to a suspected act of terrorism will be summarized. Part two will include the implementation of an exercise scenario that will involve players responding in their respective roles. A brief critique will be conducted subsequent to the conclusion of parts one and two.

The joint table-top exercise will be conducted at the Holiday Inn, Ballroom A, Lynchburg, Virginia, located at 601 Main Street. A block of rooms have been reserved by the NRC for anyone wishing to make reservations. Lodging arrangements can be made by contacting the hotel directly at (804) 528-2500 and request a room in the NRC Group. The room rate is \$64.00 plus tax, and the cut-off date for making reservations is May 12, 2000. In the interest of efficiency, a working luncheon buffet will also be available in the ballroom at a cost of \$10.95 per person, tax and gratuity included, payable in cash at the registration table at the outset of these activities.

Hopefully your calendar will allow for you, Mr. Boone or Mr. Murdock to attend this exercise, and I look forward to your participation in the planned exercise scheduled to be conducted in Erwin, Tennessee, in August 2000. We believe that our mutual participation in events of this nature will aid in further enhancing the effective relationship we have developed and enjoy with FEMA IV. Please do not hesitate to contact me directly, Jim Hufham or Bob Trojanowski, of my staff, if we can be of further assistance in this regard. Jim can be reached at (404) 562-4430; e-mail: [jwh2@nrc.gov](mailto:jwh2@nrc.gov). Bob may be contacted as follows: telephone, (404) 562-4427; e-mail: [ret@nrc.gov](mailto:ret@nrc.gov).

Sincerely,

**/RA/**

Luis A. Reyes  
Regional Administrator

cc: Mr. Shelley Boone, Chief  
State and Local Government Programs  
Federal Emergency Management Agency  
402 South Pinetree Boulevard  
Thomasville, Georgia 31792

Mr. Dan Murdock, Specialist  
Anti-Terrorism Programs  
Federal Emergency Management Agency  
402 South Pinetree Boulevard  
Thomasville, Georgia 31792

OFFICE	RII:RSLO	IRO	RII:ORA				
SIGNATURE	RET	PerTelecon	LAR for				
NAME	RTrojanowski	HBailey	BMallett				
DATE	4/27/2000	4/28/2000	4/28/2000	5/ /2000	5/ /2000	5/ /2000	5/ /2000
E-MAIL COPY?	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO	YES NO

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April 28, 2000

Ms. Rita A. Calvan, Regional Director  
Federal Emergency Management Agency  
Region III  
One Independence Mall, Sixth Floor  
615 Chestnut Street  
Philadelphia, Pennsylvania 19106-4404

Dear Ms. Calvan:

On May 24, 2000, the U.S. Nuclear Regulatory Commission (NRC) and the Federal Bureau of Investigation (FBI) are sponsoring an emergency preparedness tabletop exercise in order to examine the emergency response roles and responsibilities of responding organizations, and to evaluate the ability of the NRC, FBI, and other participants to respond to a threat or act of terrorism at an NRC-licensed facility. This exercise will aid us in examining the emergency response roles and responsibilities of all responding organizations.

Since any such acts would also invoke an appropriate response from officials of numerous Federal agencies, including the Federal Emergency Management Agency (FEMA), the purpose of this correspondence is to formally invite you, Mr. David Hall, and other FEMA III staff members, to observe and participate in the joint table-top exercise, "Cavalier Challenge," scheduled to be conducted in Lynchburg, Virginia on May 24, 2000. Mr. David Hall has been actively involved in the planning for this exercise, and we look forward to his continued active support and participation in this upcoming event

Cavalier Challenge will begin at 10:00 a.m. and terminate at approximately 4:30 p.m. on Wednesday, May 24, 2000. The exercise will be divided into two parts and the NRC is relying upon the FEMA's participation in both parts. Part one will include presentations by participating organizations on their Concept of Operations for responding to a suspected terrorist or criminal threat/incident with significant consequences. FEMA is requested to provide approximately a 20 minute presentation (including questions and answers) during part one. Part two will include implementation of an exercise scenario that will involve players responding in their respective roles, followed by a brief critique. Part two will also be divided up into the following three focus areas: 1) notifications and assessments, 2) activation and deployment and 3) response operations. The interfaces between the various Federal agencies and the Federal agencies' interfaces with State and local first responders will be examined. Participants will include moderators, players, support personnel, recorders and observers. The scenario is not expected to include discussion of any classified or sensitive unclassified information.

Through you, I am hereby requesting Mr. Hall's participation as a player, representing FEMA III. As you may be aware, FEMA headquarters may not be able to participate due to other commitments. The scenario will include the potential for offsite consequences, but due to time constraints, will not include any actual offsite consequences. The NRC, FBI and most other

participants will include several support personnel on each of their teams. FEMA is requested, if possible, to include the appropriate support personnel.

Participation by the NRC will include an NRC Commissioner, myself, Regional Administrator, NRC II, Atlanta, Georgia, and other senior NRC personnel. Participants from other agencies and organizations are expected to include BWX Technologies, the U.S. Department of Energy (DOE), U.S. Federal Emergency Management Agency (FEMA), U.S. Environmental Protection Agency (EPA), nuclear industry representatives, and officials of the Commonwealth of Virginia and the affected local governments of Campbell and Amherst Counties, respectively.

The joint exercise will be conducted at the Holiday Inn, Ballroom A, Lynchburg, Virginia, located at 601 Main Street. A block of rooms have been reserved by the NRC for anyone wishing to make reservations. Lodging arrangements can be made by contacting the hotel directly at (804) 528-2500 and request a room in the NRC Group. The room rate is \$64.00 plus tax, and the cut-off date for making reservations is May 12, 2000. In the interest of efficiency, a working luncheon buffet will also be available in the ballroom at a cost of \$10.95 per person, tax and gratuity included, payable in cash at the registration table at the outset of these activities.

I look forward to your support and participation, particularly Mr. David Hall, and other FEMA III staff as you deem appropriate, in "Cavalier Challenge," which I am sure will aid in further enhancing our common goal of ensuring public health and safety. Please do not hesitate to contact me directly, Jim Hufham or Bob Trojanowski, of my staff, if we can be of further assistance in this regard. Jim can be reached at (404) 562-4430; e-mail: [jwh2@nrc.gov](mailto:jwh2@nrc.gov). Bob may be contacted as follows: telephone, (404) 562-4427; e-mail: [ret@nrc.gov](mailto:ret@nrc.gov).

Sincerely,

**/RA/**

Luis A. Reyes  
Regional Administrator

cc: Mr. David W. Hall, Chief  
Response Operations Branch  
Response and Recovery Division  
Federal Emergency Management Agency  
Region III

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