December 16, 1999

Tennessee Valley Authority ATTN: Mr. J. A. Scalice Chief Nuclear Officer and Executive Vice President 6A Lookout Place 1101 Market Street Chattanooga, TN 37402-2801

SUBJECT: MEETING SUMMARY - WATTS BAR NUCLEAR PLANT

Dear Mr. Scalice:

This refers to the open meeting that was conducted at your request at NRC Region II Office on December 10, 1999, for you to discuss recent Watts Bar Nuclear Plant performance and ongoing site activities. A list of attendees and a copy of your presentation handout are enclosed.

It is our opinion that this meeting was beneficial in that it provided present performance of plant indicators, outage preparations for Unit 1 Cycle 3, and the revised reactor oversight process preparations that are being planned.

In accordance with Section 2.790(a) of the NRC's "Rules of Practice," Part 2, Title 10, Code of Federal Regulations, a copy of this letter and its enclosures will be placed in the NRC Public Document Room.

Should you have any questions concerning this meeting, please contact us.

Sincerely,

(Original signed by Paul E. Fredrickson)

1E-45

Paul E. Fredrickson, Chief Reactor Projects Branch 6 Division of Reactor Projects

Docket Nos. 50-390, 50-391 License No. NPF-90 and Construction Permit No. CPPR-92

PORA DOCK

Enclosures: 1. List of Attendees 2. Licensee Presentation Handouts

TVA

cc w/encls: Karl W. Singer, Senior Vice President Nuclear Operations Tennessee Valley Authority 6A Lookout Place 1101 Market Street Chattanooga, TN 37402-2801

Jack A. Bailey, Vice President Engineering and Technical Services Tennessee Valley Authority 6A Lookout Place 1101 Market Street Chattanooga, TN 37402-2801

Richard T. Purcell, Site Vice President Watts Bar Nuclear Plant Tennessee Valley Authority P. O. Box 2000 Spring City, TN 37381

General Counsel Tennessee Valley Authority ET 10H 400 West Summit Hill Drive Knoxville, TN 37902

N. C. Kazanas, General Manager Nuclear Assurance Tennessee Valley Authority 5M Lookout Place 1101 Market Street Chattanooga, TN 37402-2801

Mark J. Burzynski, Manager Nuclear Licensing Tennessee Valley Authority 4X Blue Ridge 1101 Market Street Chattanooga, TN 37402-2801

Paul L. Pace, Manager Licensing and Industry Affairs Watts Bar Nuclear Plant Tennessee Valley Authority P. O. Box 2000 Spring City, TN 37381 William R. Lagergren, Plant Manager Watts Bar Nuclear Plant Tennessee Valley Authority P. O. Box 2000 Spring City, TN 37381

County Executive Rhea County Courthouse 375 Church Street, Suite 215 Dayton, TN 37321-1300

County Executive Meigs County Courthouse Decatur, TN 37322

Michael H. Mobley, Director Division of Radiological Health TN Dept. of Environment & Conservation 3rd Floor, LNC Annex 401 Church Street Nashville, TN 37243-1532 TVA

Distribution w/encls: L. R. Plisco, RII A. P. Hodgdon, OGC B. J. Keeling, GPA/CA S. R. Peterson, OEDO H. N. Berkow, NRR R. E. Martin, NRR C. F. Smith, RII D. W. Jones, RII D. H. Thompson, RII L. S. Mellen, RII PUBLIC

NRC Resident Inspector U.S. Nuclear Regulatory Commission 1260 Nuclear Plant Road Spring City, TN 37381

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E-MAIL COPY?	YES NO	YES	NO	YES	NO	YES	NO	YES	NO	YES	NO	YES	NO

OFFICIAL RECORD COPY DOG

DOCUMENT NAME: G:\WB\MEETINGS\MTG-SUMMARY DEC-10.WP

LIST OF ATTENDEES

<u>Name</u>

<u>Title</u>

NRC Staff

L. Reves	Regional Administrator, Region II (RII)
B. Mallett	Director, Division of Reactor Safety, RI
L. Plisco	Director, Division of Reactor Projects (DRP), RII
P. Fredrickson	Branch Chief, Branch 6, DRP, RII
D. Rich	Resident Inspector, Watts Bar, DRP, RII

TVA Watts Bar Staff

anager r, Engineering and Materials r. Site Licensing
r, Site Licensing



AGENDA

٠	INTRODUCTION	R. T. PURCELL
	– WANO EVALUATION	
	– MANAGEMENT CHANGES	
•	PLANT PERFORMANCE	W. R. LAGERGREN
•	PERFORMANCE INDICATORS	
	- CORNERSTONES	J. A. WEST
	– CROSSCUTTING ISSUES	W. R. LAGERGREN
•	U1C3 OUTAGE	W. R. LAGERGREN
٠	RROP PREPARATION	P. L. PACE
٠	CONCLUSIONS	R. T. PURCELL

PURCELL

2

WANO EVALUATION

Operations	S:	Strong team work exists among on-shift operating crews.
	AFI:	Some procedures contain imprecise, missing or confusing direction
Chemistry:	AFI:	Station standards for storage and labeling of chemicals are inconsistently followed.
Radiological Protection:	S:	"Job recipes" have been developed for repetitive tasks in the RCA
	S:	Strong individual and organizational ownership of dose performance.
	AFI:	Source check frequencies for portable dose rate meters reduced without technical justification.
Equipment Performance	S:	Innovation, team work, and management support resulted in improved condenser performance
	S:	Effective selection and monitoring of lubricants have improved equipment reliability.
Maintenance	AFI:	Nonplant worker performance shortfalls exist, some of which have resulted in plant transients and a personnel injury
Work Management:	S:	High Impact teams have developed and implemented new technologies and methods resulting in improved performance
Engineering Support:	S:	A comprehensive self-assessment process is used to improve engineering programs.
	S:	Work management process for system engineers helps balance short term support with long term system health.

Operating Experience	S:	Many methods, including several that are innovative, are used to make operating experience information available to personnel.
Training and Qualification	S:	A variety of training settings and enhanced instructional techniques are effectively used to improve training delivery and student participation.
Organizational Effectiveness	S:	Challenges in maintaining a qualified workforce are being proactively addressed through projected attrition analyses.
	AFI:	Worker acceptance of hazardous conditions, implementation of inappropriate safety practices and weakness in correction by coworkers increase the potential for personnel injury.
Human Performance	S:	The Excellence in Performance Program provides operations personnel and other groups a continuous learning environment and also provides important indicators of human performance.
	AFI:	Errors have occurred because workers have not consistently used common error- prevention techniques such as self- checking, critical questioning, and working at an appropriate pace to safely and effectively complete assigned tasks.
SOERs		20 reviewed, 16 satisfactory implemented, 4 awaiting implementation



MANAGEMENT CHANGES





PURCELL

% Rx POWER



PLANT PERFORMANCE

LAGERGREN

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INPO PERFORMANCE INDEX



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NRC PERFORMANCE INDICATORS



PERFORMANCE INDICATORS INITIATING EVENTS CORNERSTONE







PERFORMANCE INDICATORS INITIATING EVENTS CORNERSTONE



Unplanned Power Changes per 7000 Critical Hours (4 quarter rolling sum)

PERFORMANCE INDICATORS INITIATING EVENTS CORNERSTONE

- CONDITIONS/EVENTS THAT IMPACT THE INDICATOR
 - SECONDARY PLANT COMPONENT RELIABILITY
 - CONTROL OF ACTIVITIES WITH TRIP POTENTIAL
 - PLANT TRANSIENTS
- IMPROVEMENT ACTIONS
 - REPLACED CONDENSER TUBES DURING U1C2 RFO
 - MANAGEMENT FOCUS ON HIGHER RISK ACTIVITIES
 - LOWER THRESHOLD ON CORRECTIVE ACTION DOCUMENTS
 - FOR SCHEDULING ISSUES (CONTROL ROOM SPAN OF CONTROL)
 - R-1 PANEL LOSS HANDLED WELL BY OPERATORS -HAD PREVIOUSLY RUN ON SIMULATOR





Safety System Unavailabiolity, Emer. AC Power (12 quarter rolling average)



Safety System Unavailability, HP Injection (12 quarter rolling average)



WEST

Safety System Unavailability, Heat Removal (12 quarter rolling average)







WEST



- CONDITIONS/EVENTS THAT IMPACT THE INDICATOR
 - BALANCE OF UNAVAILABILITY AND EQUIPMENT PREVENTIVE MAINTENANCE
 - ON-LINE MAINTENANCE ACTIVITIES
 - UNPLANNED MAINTENANCE BREAKAGE
- IMPROVEMENT ACTIONS
 - AGGRESSIVE PLANNING AND SCHEDULING FOR MINIMIZATION OF EQUIPMENT OUTAGE TIME



- REDUCTION OF OPEN WORK ORDERS IMPROVES WORK FOCUS
- MANAGEMENT OVERSIGHT OF TIME IN LCO'S
- BALANCING ON-LINE/OUTAGE MAINTENANCE WEST

PERFORMANCE INDICATORS BARRIER INTEGRITY CORNERSTONE



WEST

PERFORMANCE INDICATORS BARRIER INTEGRITY CORNERSTONE



PERFORMANCE INDICATORS BARRIER INTEGRITY CORNERSTONE

• CONDITIONS/EVENTS THAT IMPACT THE INDICATOR

- FUEL PERFORMANCE
- RCS LEAKAGE
- CONTAINMENT PENETRATION TESTING
- IMPROVEMENT ACTIONS
 - CAREFUL INSPECTION OF FUEL DURING REFUELING FOR FOREIGN MATERIAL
 - DETERMINED AND REPAIRED SOURCE OF GASKET MATERIAL PREVIOUSLY FOUND IN RCS
 - MAINTAINING GOOD PRIMARY SYSTEM CHEMISTRY
 - EXTREMELY LOW RCS LEAKAGE



PERFORMANCE INDICATORS EMERGENCY PREPAREDNESS CORNERSTONE

ERO Drill/Exercise Performance (8 quarter rolling average)







WEST

PERFORMANCE INDICATORS EMERGENCY PREPAREDNESS CORNERSTONE

Alert & Notification System Reliability (4 quarter rolling average)



PERFORMANCE INDICATORS EMERGENCY PREPAREDNESS CORNERSTONE

- CONDITIONS/EVENTS THAT IMPACT THE INDICATOR
 - MAKING CORRECT CALLS
 - EMERGENCY DECLARATIONS
 - EMERGENCY NOTIFICATIONS
 - PROTECTIVE ACTION
 - IMPROVEMENT ACTIONS
 - FOCUS ON SPAN OF CONTROL FOR NUMBER OF OSC TEAMS
 - COMMAND AND CONTROL FROM TSC DURING RECENT GRADED EXERCISE
 - RELOCATE STATUS BOARDS IN THE OSC TO IMPROVE VISIBILITY



PERFORMANCE INDICATORS PUBLIC AND OCCUPATIONAL CORNERSTONE

Occupational Exposure Control Effectiveness (12 quarter rolling sum)



RETS/ODCM Radiological Effluent Occurrences (4 quarter rolling sum)



PERFORMANCE INDICATORS PUBLIC AND OCCUPATIONAL CORNERSTONE

• CONDITIONS/EVENTS THAT IMPACT THE INDICATOR

- TIGHT CONTROL OF EACH MREM (INDUSTRY RECORD FOR LOW DOSE IN 1998)
- NO CONTAMINATED FLOOR SPACE
- STAFF COMPLACENCY IN LOW-CHALLENGE RADWORKER ENVIRONMENT
- IMPROVEMENT ACTIONS
 - INPO RECOMMENDATIONS FOR PRACTICES NOW THAT WILL HELP IN FUTURE
 - DAILY PREJOB FOR ALL JOBS IN RCA
 - CONSTANT EFFORT TO KEEP PLANT FROM GETTING CONTAMINATED



PERFORMANCE INDICATORS PHYSICAL PROTECTION CORNERSTONE

PA Security Equipment Performance Index (4 quarter rolling average)



Personnel Screening Program Performance (4 quarter rolling sum)



PERFORMANCE INDICATORS PHYSICAL PROTECTION CORNERSTONE



PERFORMANCE INDICATORS PHYSICAL PROTECTION CORNERSTONE

- CONDITIONS/EVENTS THAT IMPACT THE INDICATOR
 - HISTORICAL DATA IMPEDED BY SECURITY SYSTEM UPGRADES PERIOD (PRE-OSRE)
 - "STEADY STATE" WORKFORCE
- IMPROVEMENT ACTIONS
 - ENHANCED THE PREVENTIVE MAINTENANCE PROGRAM
 - MADE HARDWARE ADJUSTMENTS FOR OPTIMUM PERFORMANCE OF EQUIPMENT
 - STRENGTHENED TRACKING AND TRENDING OF SECURITY EQUIPMENT PERFORMANCE
 - SECURITY CONDUCTS WEEKLY MEETINGS WITH MAINTENANCE, ENGINEERING, AND QA PERSONNEL TO ASSESS EQUIPMENT STATUS.





PERFORMANCE INDICATORS CROSSCUTTING ISSUES HUMAN PERFORMANCE



PERFORMANCE INDICATORS CROSSCUTTING ISSUES PROBLEM IDENTIFICATION AND RESOLUTION/ SAFETY CONSCIOUS WORK ENVIRONMENT



WBN SITE WIDE CULTURE KEY ATTRIBUTES

OUTAGE PREPARATION UNIT 1 CYCLE 3

MAJOR CHANGES

٠

- INSTALLATION OF DIGITAL STEP COUNTERS IN THE ROD CONTROL SYSTEM
- REPLACE LEFM
- REPLACEMENT OF 24-35 HYDROGEN IGNITERS
- FLOW ACCELERATED CORROSION PHASE 3
- ICE BLOWING DURING REFUELING
- CSST C TAP CHANGER SYSTEM PM
- CCTV DOSIMETRY SYSTEM
- GENERATOR STATOR FULL WINDING PROTECTION
- EHC CONSTANT FLOW PUMPS
- TECHNICAL SPECIFICATION CHANGES
 - BELOCA ANALYSIS
 - ALLOW ICE BLOWING DURING REFUELING
 - ALLOW BOTH AIRLOCK DOORS TO BE OPEN DURING REFUELING
 - ICE CONDENSER FLOW PASSAGE REVISION
 - REDUCE ICE CONDENSER MINIMUM STORE WEIGHT
 - RESPONSE TIME TESTING ELIMINATION
 - SG ALTERNATE PLUGGING CRITERIA







SYSTEM STATUS WBN

4TH QTR

FY99

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REVISED REACTOR OVERSIGHT PROCESS (RROP)

- "LESSONS LEARNED" FROM PILOT PLANTS
- EMPLOYEE COMMUNICATION
- MANAGEMENT/LICENSING TRAINING
 ON SDP
- PREPARATION OF PERFORMANCE
 INDICATOR DATA
 - SELF ASSESSMENT OF HISTORICAL DATA 12/99



CONCLUSIONS

- CONTINUOUS MANAGEMENT OF HUMAN PERFORMANCE
- ATTENTION TO MATERIAL CONDITION
- CRITICAL SELF-ASSESSMENTS

